Intensive Therapeutic Support Hub

To: Children and Young People Committee

Meeting Date: 11 October 2022

From: Oliver Hayward, Assistant Director, Commissioning

Electoral division(s): All

Key decision: No

Forward Plan ref: n/a

Outcome: Consider endorsement of a capital request to the Strategy and

Resources Committee to deliver an in house Intensive Therapeutic

Support Hub for Disabled Children in a Council Asset using a

Department for Education Revenue Grant

Financial savings and cost avoidances for disabled children's services, children's social care and special education needs, as well as providing well needed high quality intensive support for children and young people and their carers', to prevent and response to emerging need and crisis and to provide resilience support, training and development of families, carers, schools, settings, and community resources. Primarily, to enable children and young people to continue to access and reside in their local community, access their local school and achieve positive health, education and social care outcomes.

Recommendation: The Committee is recommended to:

- a) Endorse the inclusion of a hub model into the portfolio of services for disabled children.
- b) For the hub to be delivered within the portfolio of in-house provider services, as an internally commissioned service
- Support the key decision to the Strategy and Resources Committee for capital funding and prudential borrowing from Strategy and Resources Committee to develop a Council property asset.
- d) Support the key decision to Strategy & Resources to use The Hawthorns, a Cambridgeshire County Council property, to host the hub

Voting arrangements: Co-opted members of the committee are eligible to vote on

recommendations a) and b)

Officer contact: Name: Lucy Loia

Post: Strategic Lead for Integrated Commissioning 0-25

Email: <u>lucy.loia@cambridgeshire.gov.uk</u>

Tel: 01223 715540

Member contacts:

Names: Councillor Bryony Goodliffe and Councillor Maria King

Role: Chair/ Vice Chair

Email: <u>bryony.goodliffe@cambridgeshire.govuk</u> <u>Maria.King@cambridgeshire.gov.uk</u>

Tel: 01223 706398 (office)

1. Background

- 1.1 Cambridgeshire County Council, together with Peterborough City Council and the Cambridgeshire & Peterborough Clinical Commissioning Group made a consortium bid to the Department for Education for a Grant to support Respite Innovation in Local Councils¹. The ring-fenced funding is intended to support innovative respite solutions that sustains and improves education inclusion, prevents crisis and the breakdown of education and communitybased support for Disabled Children.
- 1.2 The consortium bid was successful in securing £1,000,000.00 of year one funding, with available funding for a further 1+1 years following successful pilot and reapplication for further grant funding. Feedback from the submission team was that there was a total of 61 bids for this grant so there was considerable competition for this funding, with Cambridgeshire securing 20% of the overall year one funding allocation.
- 1.3 The models chosen for grant funding are intended to be used to inform national research, policy and system design and the DfE have confirmed that those within rounds one are likely to present the greatest impact over the course of the 3 year scheme.
- 1.4 The Hub model was initially agreed by the committee in September 2020 as a priority within the recommissioning of the Overnight and Residential Short Breaks Programme of work, which was split into two phases. 'Phase One', agreed by the Children and Young People committee in September 2020, set out the requirement to bring the existing overnight and residential children's homes back into the control of the Council. 'Phase Two', was the reconfiguration of those services to meet the outcomes of the formal public consultation on the services, as well as the establishment of a new delivery model in the form of an Intensive Short Breaks Service. [Appendix A]
- 1.5 The insource took approximately 12-18 months and Phase Two, now known as the Children with Disabilities [CWD] Development Programme is governed by the CWD Development and Delivery Board. A Feasibility Study was conducted in early 2022 which found that the implementation of a 'hub model' was still needed. However, evidence showed that the current growth and forecasted demand on services, coupled with complexity of need of children and young people, meant that this would require additional resources; and not just the originally expected reconfiguration of services within existing resources.
- 1.6 Therefore, the timeliness of the grant funding secured via the Department for Education provides a significant opportunity to fund an already approved programme of work within services for disabled children and young people in Cambridgeshire, providing up to 3 years of £1,000,000 revenue funding to deliver; as well as put Cambridgeshire at the forefront of national policy change and innovation.
- 1.7 The 'hub' looks to support a range of financial and non-financial outcomes, including improving local sufficiency and capacity for children and young people in with complex disabilities in Cambridgeshire, providing a robust support offer to local area maintained special schools to promote and support inclusion, as well as prevent a continuous increase in children and young people placed in out of area and independent children's homes and special schools. All of these outcomes look to support significant fiscal savings and cost avoidances as a result of

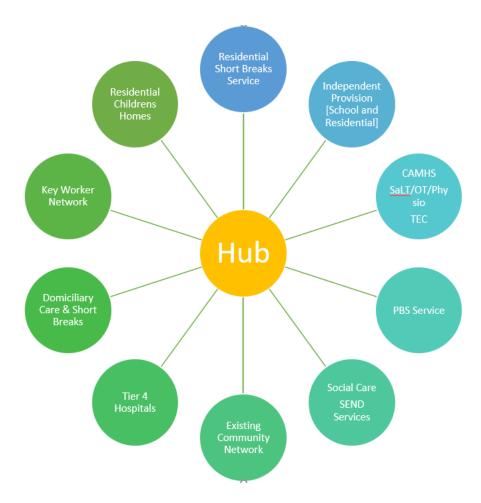
¹ Package to transform education and opportunities for most disadvantaged - GOV.UK (www.gov.uk)

reducing the demand on education and social care budgets and to reduce demand on full time accommodation provision, replacing this with more cost-effective community based provision and keeping children and young people at home and within their communities.

1.8 Strategic alignment, financial and non-financial outcomes and outcomes set out by children and young people, and their families are set out later in the report.

2. Main Issues

- 2.1 The Intensive Therapeutic Support Hub will support children and young people with Autism [ASD], Learning Disability [LD] and challenging behaviours to remain within their family and community settings. The hub will provide intensive therapeutic interventions and family centred support, providing positive behaviour support to both the child, their families, and the network of support in their community. This innovation will bring together highly trained/skilled staff, Positive Behaviour Support [PBS]Co-Ordinators, Child and Adolescent Mental Health Services [CAMHs] and community mental health Keyworkers who support identification of children and young people with Learning Disability and/or Autism at risk of admission to mental health inpatient units.
- 2.2 The service will broadly support children and young people aged 11-15 with LD/ASD/Social Mental Health [SEMH] who would be at risk of permanent exclusion from school, family breakdown and requiring high level short breaks; however, the registration of the service will be aged 8 to 18 years, with scope to consider registration up to 25
- 2.3 The service will provide overnight care/support and holistic re-assessment, clinical and PBS interventions. It will provide a hub of advice, guidance, and support, as well as targeted training and support in schools and in the family home; along with the wider workforce supporting CYP e.g., direct payment workers or care workers
- 2.4 Children not in education or awaiting school placement will be able to access education provision on-site, as well as those on part-time timetables, or where school needs a temporary break to allow for training, workforce development, adjustment/physical adaptions, in order to prevent exclusion.
- 2.5 The diagram below identifies the range of services a child or young person is potentially engaged with and therefore how the service will interface with wider services, schools, health and social care services



2.5.1 Strategic Alignment

- 2.5.2 The Hub model was initially identified as a priority within the recommissioning of the Overnight and Residential Short Breaks Programme in 2018.
- 2.5.3 The need is underpinned by "Cambridgeshire & Peterborough Sufficiency Statement for Children and Young People with Disabilities and Complex Needs 2021-2024", citing increases in future population need, demand for services for disabled children, an emerging need for more complex provision and the likely demand for associated specialist services and education provision.
- 2.5.4 In Cambridgeshire, there is a significant deficit on the Dedicated Schools Grant [DSG] and High Needs Block [HNB], primarily due to the continuing increase in the number of children and young people with an EHCP, and the complexity of need of these young people. At the end of 2021/22 the High Needs Block element of the DSG overspent by £14.85m, and despite one-off underspends elsewhere within the DSG the total net in-year position was £12.43m. This results in a cumulative deficit of £39.26m to be carried forward into 2022/23. Conversations are currently ongoing with the Department for Education as part of the Safety Valve Intervention Programme and this and is amongst a range of programmes that look to support the Safety Valve application and achieve the necessary savings on the DSG.
- 2.5.5 A particular area of pressure within the SEND Transformation Programme is the lack of local specialist provision in Cambridgeshire, resulting in an exponential rise in the number

- of children and young people awaiting education provision and/or currently receiving high cost out of school tuition packages and/or requiring residential, and out of area provision.
- 2.5.6 The NHS Long Term Plan and Transforming Care Agenda [2017]² looks to address and ensure sufficient provision for children and young people at risk of admission into Tier 4 inpatient provision, placements away from home and to ensure the timely discharge of children already in hospital
- 2.5.7 Lastly, the Cambridgeshire & Peterborough SEND Strategy 2019 2024³ identified provision in the 'Right Place and the Right Time' as a priority for ensuring children and young people can have their needs met locally, ensuring the provision of education, health and social care to support positive educational outcomes, employment, and training opportunities. The need for creative and responsive solutions to the whole system across all partners is critical to the success of fulfilling the commitment to this strategic priority.

2.6 Scope of the Grant

2.6.1 The Grant funding of £1million is 100% revenue funding and provides the requisite budget for all staffing costs associated with the delivery of the model, with flexibility as to how the model is scoped. For example, there is the opportunity to consider fluctuating the number of beds, diversifying the education offer, and broadening or reducing clinical interventions in the total staffing numbers. This will not alter the application of the grant, as along as the principles are upheld

Capital Investment & Property

- 2.6.2 As a revenue grant, there is no scope for securing an accommodation base to deliver the hub from, and therefore a paper has been taken to Capital Programme Board, seeking approval to a business case requesting £3.127million of capital funding to make the required adjustments to a building to the host the hub as a registered provision.
- 2.6.3 £100,000 of costs have already been agreed under delegated authority by the Section 151 Officer, to award a contract for the provision of consultancy to design and development plans and tenders packs to secure the construction company.
- 2.6.4 The consultancy contract was awarded by Property Services following a competitive procurement from the Councils ESPO Framework, awarding to the lowest bidder. This is compliant with the Contract Procedure Rules.
- 2.6.5 An existing Council owned asset has been identified, The Hawthorns, a previously registered children's home which is now vacant. This building is within walking proximity to another in-house service that will be intrinsically linked to the hub and provides a city centre location to the county.
- 2.6.6 Property Services are supporting the identification of a suitable construction company following the development of a Specification detailing building and design requirements. A Provider will be called off from a pre-approved Council framework of construction Providers,

² model-service-spec-2017.pdf (england.nhs.uk)

³ SEND Strategy - Final Nov 19 (cambridgeshire.gov.uk)

compliant with the Councils Contract Procedure Rules.

2.6.7 Approval for the prudential borrowing required to fund the capital works is being taken to Strategy and Resources Committee on 20 October 2022 and therefore this paper looks to secure endorsement and support from Children and Young Peoples committee in securing capital funding to enable the policy change and development of services for disabled children and young people in Cambridgeshire.

Wider Investment & Resources

- 2.6.8 Whilst the scope of health services and education offer have been included in the grant submission, the variable investment from the grant into ancillary support services impacts on The Hub's offer, including number of staffing and bed availability for the provision itself. It should therefore be considered whether wider investment could be scoped and secured from other budgets in the future to develop and evolve the service.
- 2.6.9 Commissioners are concurrently working with NHS England to make a bid for a capital funding grant for up to the full capital investment requirement as set out in 2.16. Whilst the project meets the eligibility criteria for capital grant funding, Commissioners are seeking dual approvals to ensure that the grant conditions for the revenue grant are not breached by any delays in timelines to the project milestones. In summary, should Strategy and Resources committee approve the prudential borrowing and NHSE also approve capital grant funding, the the NHSE funding will replace the capital investment by the Council to the value of the agreed capital grant by NHSE, either in part or in full should NHSE agree the total capital amount.
- 2.6.10 There are some conditions to the NHSE Capital Grant that are being explored with NHSE should we successfully secure funding. Children and Young Peoples committee will be kept informed of the progress of this resource avenue and associated impact on the project and the Council.

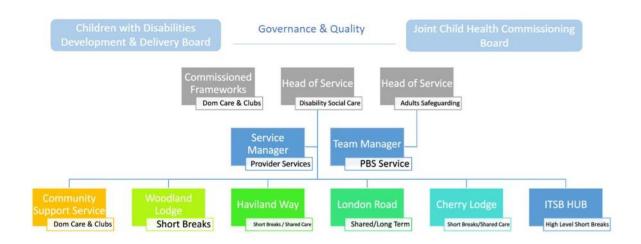
2.7 Revenue Grant Conditions

- 2.7.1 The Council is required to adhere to the following conditions for the revenue grant:
 - 2.7.1.1 Agree that if the project runs past March 2023, any additional costs for overruns will be at the expense of the local authority/consortium if a bid for year 2 funding is not approved.
 - 2.7.1.2 Report the progress of the project throughout its lifecycle by completing monthly project monitoring reports; and
 - 2.7.1.3 Inform DfE of any changes/delays to planned project milestones and of any project overspends/underspends.
 - 2.7.1.4 Agree conditions of claw back, payment suspension and early termination clauses in circumstances where monies are not spent for the purposes as set out in the grant or if the programme is unable to be completed.
 - 2.7.1.5 Confirm that the Executive Lead for SEND in the local Clinical Commissioning

Group/Integrated Care Board has been consulted and is supportive of this bid – name and position to be recorded on the application to confirm this

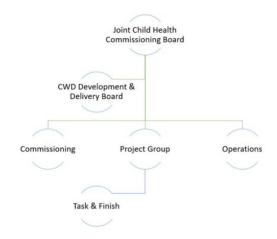
2.8 Proposed Commissioning Arrangements

- 2.8.1 The grant, whilst led by Cambridgeshire and the full responsibility of Cambridgeshire, was a consortium bid with Peterborough City Council and the Cambridgeshire & Peterborough Integrated Care Board, however only Cambridgeshire County Council are accountable for the grant and its conditions.
- 2.8.2 It is recommended that the grant is managed and delivered by the Children's Commissioning Team, with the final delivery model managed as an internally Commissioned service.
- 2.8.3 Given that all existing/ associated services and to The Hub [Diagram 1] are delivered in house, it would be assumed and logical that the hub is also delivered in-house, under an internal commissioning framework. It is therefore proposed that The Hub join the family of in-house services within the 0-25 Disability Service.
- 2.8.4 The below service structure was provided as part of the big submission



2.9 Governance

- 2.9.1 It is proposed the governance for the project mobilisation is via the CWD D&D Board and the commissioning arrangement and conditions of the grant is overseen by the Joint Child Health Commissioning Board.
- 2.9.2 The below structure chart was provided as part of the bid submission, which forms part of the governance structure for the Integrated Care System.



2.9.3 Democratic Governance will include the Children and Young People Committee and Strategy and Resources Committee in CCC.

2.10 Risks

Funding

- 2.10.1 Year one funding of £1million has been secured. There are a further 2 bidding rounds in 22/23 & 23/24 to continue matched funding, to which the council will have to make further bids. The DfE have confirmed a full submission will be required for those in receipt of year one funding, however a valid bid in year one is highly likely to be accepted in year two and three and the DfE are committed to securing a three-year programme to maximise demonstrable impact to inform national policy change.
- 2.10.2 Funding applications for year two funding is now open and we will therefore know by December 2022 whether we have secured funding from March 2023 to March 2024.
- 2.10.3 Should the funding not be awarded and capital investment made, the costs for running the service will fall to the Local Authority. However, the local strategic priorities and national policy changes all support the principle of this model, local sufficiency issues and financial budget challenges across social care and education again support the need for a service of this nature to manage new and emerging demand, whilst reducing the need for children and young people to access externally commissioned provision that is out of area. This is coupled with the significant need to improve inclusion and resilience of communities, schools', and families to ensure children have the best opportunities to retain a family life, in their communities and to be able to access local education and achieve educational outcomes.
- 2.10.4 Clear financial monitoring and milestones will be critical in informing the financial and non-financial outcomes of the service which in turn will directly inform future business planning and investment processes to secure permanent recurrent funding into the service.

Quality Standards

2.10.5 The service will be registered and monitored by Ofsted giving a recognised structure to the service. Current in house residential and respite provision, that is already under the quality

management of the Childrens Commissioning team can be used to develop the structures needed to meet and maintain Ofsted requirements. This will provide ongoing support to The Hub service.

2.10.6 Since insourcing, all other provisions have received Ofsted judgements of Good or above, having previously been Requires Improvement to be Good under the control of an independent provider.

<u>Building</u>

- 2.10.7 Capital funding is critical to provide and host accommodation for the hub, as well as the ongoing management and maintenance of the strategic asset. However, the asset is currently redundant and not fit for purpose, offering no value to the local authority and in whatever guise is repurposed, would require a capital investment. This opportunity provides a purpose for the asset as well as a return on investment.
- 2.10.8 Property Services will need to continue to be engaged throughout the life of the project to support the adaption, management, and utilisation arrangements of the building, as well as the registration as a Children's Home, the ongoing management and maintenance of the property. Property Services are a core member of the group.

Need for Wider Investment

2.10.9 There is a need to continue exploring the opportunity for wider investment such as NHSE Grant funding which may or may not come to fruition, therefore placing the capital outgoings on the Council. However, the hub is a consortium arrangement with the ICB and therefore there will need to be continuous exploration for joint funding to support the long-term development and sustainability of the hub, beyond the life of the revenue grant. However, the service is supported and underpinned by local and national priorities and strategies and fiscal savings have been identified that neutralise the revenue costs to the LA.

2.11 Opportunities

Savings & Impact

- 2.11.1 The provision of high quality, effective and sustainable services will deliver value for money. It will reduce high needs placement costs which has the potential to deliver considerable savings on overall placement budgets.
- 2.11.2 A range of fiscal opportunities were sighted in terms of savings and cost avoidances within the submission. The real term savings have been identified within a business case to capital programme board that neutralise the ongoing revenue costs to the hub.

Impact examples include:

2.11.3 In Cambridgeshire there are over 200 children awaiting Specialist Placement, and majority of these access part-time timetables or tuition, coupled with children and young people not in education. Those not in school, assuming access to 25 hours of statutory education via Tuition [average cost £45p/h*] cost circa £2.5m often with poor outcomes. Costs could be

- reduced with outreach into schools resulting placement stability and continuation; or bringing together cohorts within The Hub at a significantly reduced cost.
- 2.11.4 Cambridgeshire & Peterborough together have made 23 independent out of area placements since 2020, costing over £4.25m p/a, an alternative model like The Hub could have cost avoided some of these placements.
- 2.11.5 The Hub support would keep more children within the local area and prevent the high cost out of area placements. Keeping just 4 children locally would avoid £1.5 million of average independent provision costs and £200K of statutory costs (statutory visits and reviews) with significantly improved outcomes to those out of their communities and away from their families.
- 2.11.6 There are over 260 Independent Specialist Education Provision [ISEP] placements in Cambridgeshire, an increase of 100 in 2 years costing in total over £12million. With a forecast of over 800 new EHCP's by August 2025 and 4.5% of current EHCP's met in independent provision, we can expect around 31 of new EHCP to require independent education provision. Average costs are around £50k per annum for a day placement, incurring £150,000 and if a third required residential, this would cost a further £500k, a total increase of £650k [excluding 52weeks placements that are significantly more expensive]. These costs could be reduced or avoided by the implementation of The Hub.
- 2.11.7 Preventing inpatient mental health admission and reducing length of stay would create cost avoidances of around £10k p/w per case for the NHS system and, reduce the likelihood of discharge into residential education placements which is more common following long-stay admissions.
- 2.11.8 Reduce the current reliance on the in-house services to provide expensive emergency support packages that also limit the extent that others with needs can access statutory respite services i.e. CYP with high levels of need utilising large proportions of occupancy in residential settings, reducing the availability and overall sufficiency of provision.

Local Provision

2.11.9 Provide a safe and stimulating environment in high quality buildings with spaces that support, nurture and allow privacy as well as common spaces. Under the Local Offer, there is a statement that for children and young people with very complex needs, specialist services may be required. These will be provided by health, education and social care working together.

Build community resilience

2.11.10 Linked to whole system benefits, Parental and workforce consultation has already taken place as part of the Sufficiency Statement and overnight short breaks programme. One of the outcomes of this was a high response for the option of having access to residential overnight support in a short break children's home and a range of flexible and innovative services to meet fluctuating need.

Keep children closer to networks and statutory services

2.11.11 Evidence that parent/carers are benefitting from the service and enable them to continue to meet their child's needs and reduce crisis points that could lead to placement breakdown. Maintain local placement provision to enable contact to be maintained and enable continued working in partnership with parents/carers.

Whole system benefits

2.11.12 Holistic approach encompassing young people, family, health and social care, education. There are clear benefits in this for the young person, budget savings and also provision specialist support to wider services such as schools, families, community support services to name a few.

2.12 Summary

- 2.12.1 The grant provides a significant opportunity of investment into an innovative model that could realise significant financial and non-financial opportunities for the provision of services in Cambridgeshire for disabled children young people and their families.
- 2.12.2 The award of the DfE grant provides and contributes to a full range of strategic priorities across the whole system, and supports the building of knowledge, confidence, skills and experience within existing services, schools, settings and within families to ensure children and young people have the maximum opportunity to remain at home or within the local area and access a stable and resilient education offer.
- 2.12.3 There are some associated risks with the delivery, affordability, and mobilisation of the model. However, there are also identified mitigators that mean the investment and funding opportunity, as well as possible strategic and individual outcomes can be outweighed.
- 2.12.4 The delivery of the model is predicated on capital investment, development and utilisation of a Council asset and therefore support from the Children and Young Peoples Committee to the policy change of inclusion of a hub model into the portfolio of in-house services and the short break offer for disabled children, ultimately improving the outcomes, sufficiency and quality of short breaks and education for children, young people and families across the system

3. Alignment with corporate priorities

3.1 Environment and Sustainability

The following bullet points set out details of implications identified by officers:

The utilisation of the current proposed property will ensure the effective use of a Council
asset, that will be developed and re purposed using low carbon technologies such as air
source heat pumps and a good level of insulation

3.2 Health and Care

The following bullet points set out details of implications identified by officers:

- The service will provide clinical and non-clinical care and support for children and young people with complex learning disabilities and autism
- The service will provide short breaks for carers of disabled children, enable them to continue with their caring responsibilities
- The service will bring together existing health, education, and social care provision to provide well organised and timely support for children with the complex needs, reducing the demand and duplication of existing services and ensuring children and young people have cohesive care planning and support across the system
- The service will be well connected to local health services, providing a mutual upskilling of workforce across the health and social care system and reducing demand on respective services.

3.3 Places and Communities

The following bullet points set out details of implications identified by officers:

- Build and sustain resilient family units within communities
- Improve education inclusion and provide support, knowledge and training to local education providers
- Ensure sufficient provision of service in the future, as well as ensuring the provision is resilient and capable of meeting increasing complexity of need
- Broadening the range of services available within the local offer, as set out within the consultation response in 2020.
- Provide flexible and responsive services to children, young people, their families, and schools and settings, being proactive in managing emerging need and crisis and providing a break for community services to adjust, train and develop staff and environments that enable children and young people to remain or return to community services and not escalate through to in and out of area residential provision, or enter in the social care system as a child in care.
- Build communities that can collectively respond to need through a well-managed and integrated support system across education, health and social care; as well as demonstrating investment into those most vulnerable in out communities.
- Lastly the project provides a significant employment opportunity, including senior roles for those already employed by the Council and over 30 new posts in the workforce establishment for the hub.

3.4 Children and Young People

The report above sets out the implications for this priority in 1.4,1.8,2.12.

3.5 Transport

There are no implications for this area

4. Significant Implications

4.1 Resource Implications

The report above sets out details of significant implications relating to capital borrowing in 2.7.2

The following bullet points explain in more detail the significant implications:

- The ongoing revenue cost of the service beyond year three of the programme will be identified through Council business planning.
- The Council itself are considered best able to provide the service at the greatest value, in keeping with the insourcing of the services following a full and proper commissioning exercise in 2020 and to maximise and capitalise on the economies of scale by adding the hub to the existing and wide ranging portfolio of short breaks provision, to which the hub will sit central too.
- The programme will provide a purpose of a currently redundant Council property asset, which is currently empty and not fit for purpose to accommodate staff or services without capital investment.
- There will be come implications for Information and Communications Technologies (ICT) and data ownership, however this will be an enhancement to the existing portfolio and is considered with the capital budget under fit out costs, this is the same for human resources and resources.
- Resources are being used in a sustainable way, with regard to carbon dioxide (CO2) emissions, climate change adaptation/mitigation, and long-term impact on environment, providing a purpose for a currently vacant property and using low carbon technologies such as air source heat pumps and a good level of insulation
- There is likely to be significant performance impact on the Council, being involved in national policy change and innovation.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

The following bullet points set out details of significant implications identified by officers:

- The procurement of both the consultants and the building works are being awarded via competitive processes that are compliant with the Councils Contract Procedure Rules.
- The procurements will ensure the lowest cost and best value Providers are identified and there will be ongoing contract management and monitoring of the delivery outcomes by Property Services.

4.3 Statutory, Legal and Risk Implications

The following bullet points set out details of significant implications identified by officers:

- The proposal is an enhancement to Councils short break offer, a statutory duty under the Breaks for Carers of Disabled Childrens 2011 and the Councils requirements under the Children Act 1989 to provide sufficiency of provision to enable children and young people to be accommodated in their local area
- There are some inevitable risks in delivering services in house, along with the range of other services within the portfolio of in-house services, however these can be mitigated

through the internal commissioning arrangements, quality assurance the leadership and management infrastructure of existing in-house services.

4.4 Equality and Diversity Implications

The following bullet points set out details of significant implications identified by officers:

- The model provides an equitable offer of services to children and young people across Cambridgeshire, providing a central hub of care and support across the County that enables children and young people with varying complexity of needs in a variety of diverse families, to access the care and support that they need both when things are not working well, and to be able to continue to provide quality breaks of carers for disabled children that enables them to continue their caring responsibilities.
- Reasonable adjustments and considerations have also been made in relation to the building and asset itself to ensure it provides an inclusive employment environment, for example a lift to the second floor.

4.5 Engagement and Communications Implications

The following bullet points set out details of significant implications identified by officers:

- Children, young people, their families and our workforce have been consulted on the outcomes they want and need from short breaks and residential care in Cambridgeshire
- These views underpin the delivery model for the hub and parent carers have been engaged and briefed on the progress of the project, as well as the governance structure for SEND services.
- Cross functional services such as adult social care, education, health partners and stakeholders have been engaged in the development of the hub and are peppered within the programme management and work streams to deliver the programme.
- A media publication⁴ was made by Cllr Goodliffe as Chair the CYP committee and Members will continue to be briefed throughout the development of the project in line with our communication strategy.

4.6 Localism and Local Member Involvement

The report above sets out the implications for this priority in 1.7 1.8.

4.7 Public Health Implications

The report above sets out the implications for this priority in 1.7 1.8.

4.8 Environment and Climate Change Implications on Priority Areas:

There are no significant implications for this priority

4.8.1 Implication 1: Energy efficient, low carbon buildings. Positive

⁴ Support hub for young people with additional needs wins £1M government backing - Cambridgeshire County Council

Explanation: Likely to be Positive, however a carbon assessment will need to be carried out

4.8.2 Implication 2: Low carbon transport.

neutral

Explanation:

4.8.3 Implication 3: Green spaces, peatland, afforestation, habitats and land management.

neutral

Explanation:

4.8.4 Implication 4: Waste Management and Tackling Plastic Pollution.

neutral

Explanation:

4.8.5 Implication 5: Water use, availability and management:

neutral

Explanation:

4.8.6 Implication 6: Air Pollution.

neutral

Explanation:

4.8.7 Implication 7: Resilience of our services and infrastructure and supporting vulnerable people to cope with climate change.

Positive

Explanation: The service provides social and educational resilience within communities, schools and existing services, providing independence and support for children and young people to remain at home, within their families and within their communities, achieving the best education outcomes and to prevent the need for social care intervention and children coming into care.

Have the resource implications been cleared by Finance? Yes

Name of Financial Officer: Martin Wade

Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the Head of Procurement? Yes

Name of Officer: Clare Ellis

Has the impact on statutory, legal and risk implications been cleared by the Council's Monitoring Officer or Pathfinder Legal? Yes

Name of Legal Officer: Fiona McMillan

Have the equality and diversity implications been cleared by your EqIA Super User?

Yes

Name of Officer: Oliver Hayward

Have any engagement and communication implications been cleared by Communications?

Yes

Name of Officer: Karen Newton

Have any localism and Local Member involvement issues been cleared by your Service

Contact? Yes

Name of Officer: Oliver Hayward

Have any Public Health implications been cleared by Public Health?

Yes

Name of Officer: Helen Freeman

If a Key decision, have any Environment and Climate Change implications been cleared by the Climate Change Officer?

Yes

Name of Officer: Sarah Wilkinson

- 5. Source documents guidance
- 5.1 None
- 6. Accessibility
- 6.1 An accessible version of the information contained in Appendix A can be obtained on request from lucy.loia@cambridgeshire.gov.uk