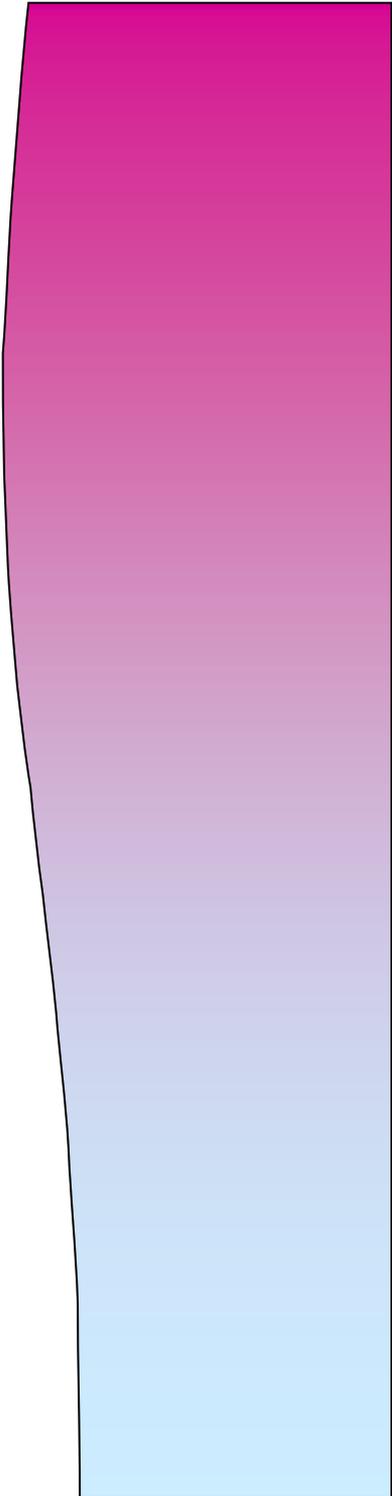


**People and Communities
Education Capital Programme Status Report
October 2018**

Cambridgeshire County Council



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Education Capital Programme Status Report for October 2018

Summary

- The overall number of projects under development in the programme is 75 (75 in September).
- The overall status is as follows:
 - Percentage of projects at RED status = 1% (1% in September)
 - Percentage of projects at ORANGE status = 2% (1% in September)
 - Percentage of projects at YELLOW status = 4% (1% in September)
 - Percentage of projects at GREEN status = 93% (97% in September)
- The status of projects is as follows:
 - Projects at RED status **requiring immediate action** are 1% (1 no. project)
 - Projects at ORANGE status **likely to need action** are 2% (1 no. project)
 - Projects at YELLOW status that **may need action** are 4% (3 no. projects)
 - Projects at GREEN status which are **on track / likely to achieve** their time and cost outcomes are 93% (70 no. projects)

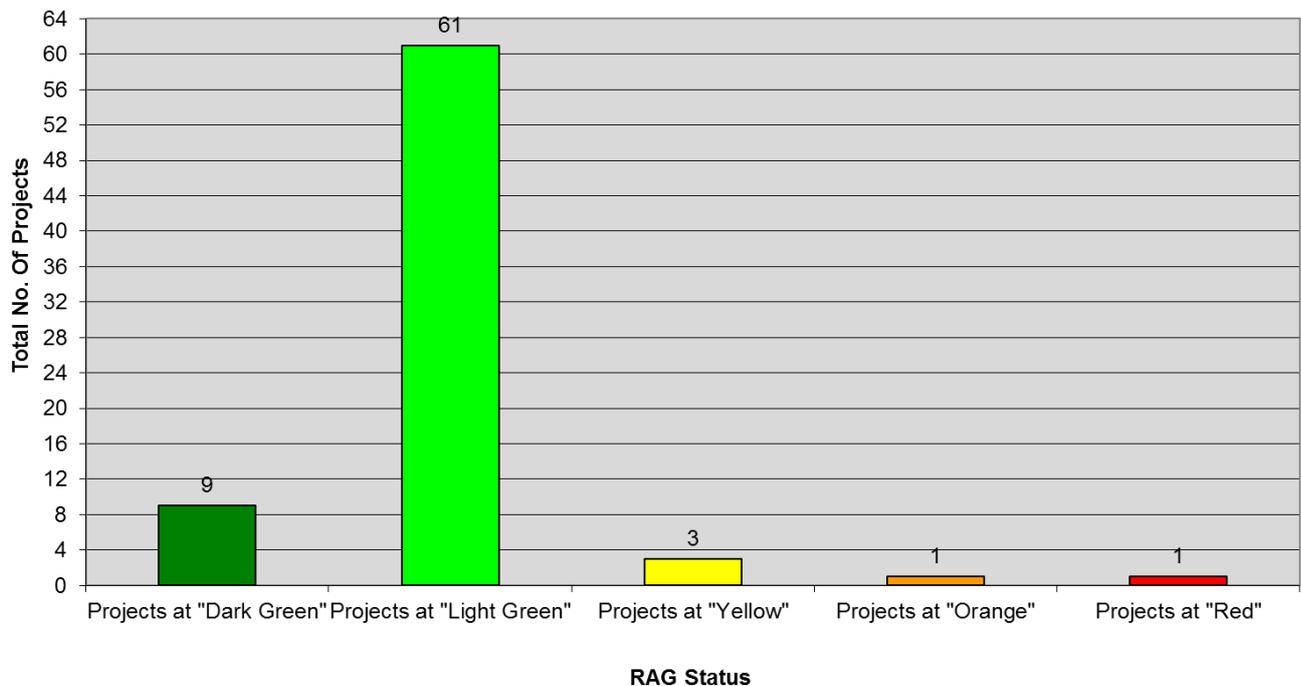
Introduction

This report is based on progress reports reviewed by the 0-19 Place Planning & Organisation Capital team between 6th October and 2nd November 2018.

Programme status for projects

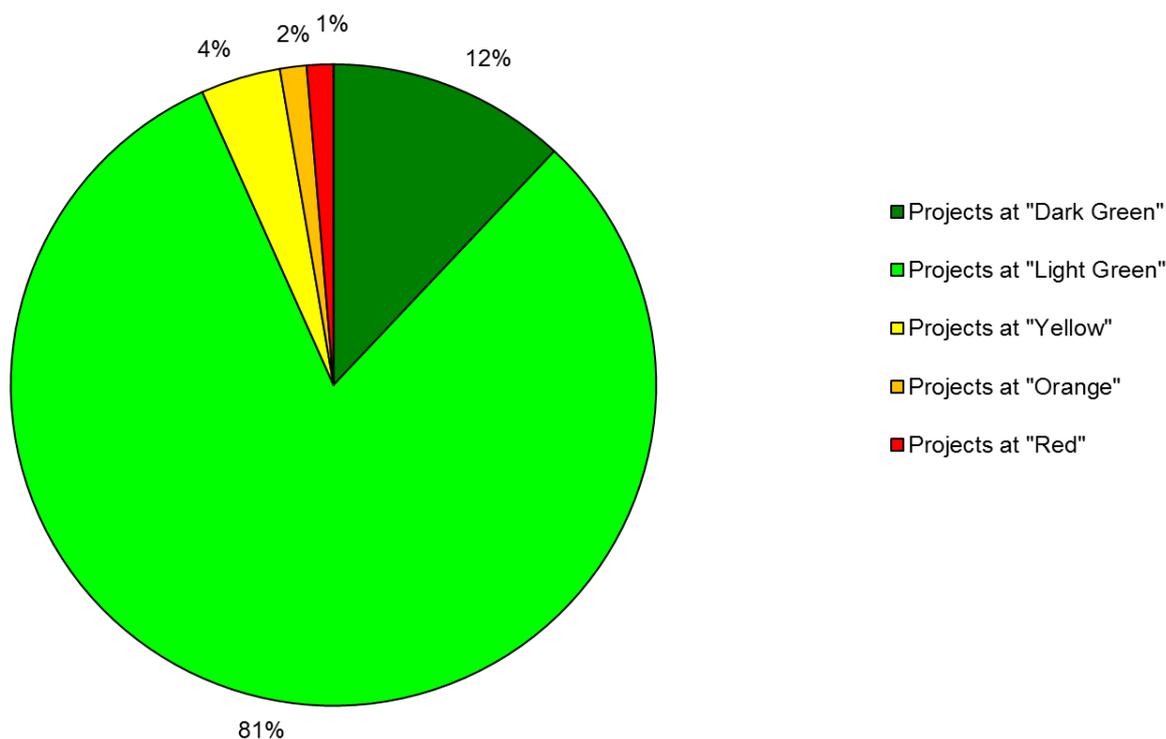
There are 75 projects in the programme and their status is as follows:

RAG Status - All Projects



As a percentage, the RAG status can be shown as:

RAG Status - All Projects



Projects at RED Status - requiring immediate action

The following table identifies the 1% of projects that are at RED status and the reason for their inclusion in the category.

Project No.	Project Name	Construction Estimate £k	Reason for Status	Status Category	Risk Status Last Month
10182	Northstowe Secondary School - New School	38,000	The planning decision notice has been issued and the S106 and land transfer have been agreed and formalised. Works on site are progressing well. The MS4 design work is progressing but it seems likely that there will be extra costs for landscaping, signage, FF&E and cooking facilities. A ground-breaking ceremony has been arranged for 21st November after the progress meeting.	Site Issues	

Projects at ORANGE Status - likely to need action

The following table identifies the 2% of projects that are at ORANGE status and the reason for their inclusion in the category.

Project No.	Project Name	Construction Estimate £k	Reason for Status	Status Category	Risk Status Last Month
15529	Bottisham Village College - Expansion	13,697	The budget is £16.7m (£12.7m by CCC, £4m ESFA). MS4 was signed off but BVC had reservations over some of the VE items that were agreed, these have now all been resolved but have increased costs and pressure remains on the project budget. F+G is monitoring this closely but a financial risk remains on the scheme - circa £180k of the £200k contingency have been spent (£130k from adding back in 'agreed' VE items). BVC continue to request changes, dialogue continues.	End User	

Projects at YELLOW Status - may need action

The following table identifies the 4% of projects that are at YELLOW status and the reason for their inclusion in the category.

Project No.		Constructi on Estimate £k	Reason for Status	Status Category	Risk Status Last Month
13034	Darwin Green PS - New PS	3,126	Initial work has been undertaken on site to avoid the building control approval lapsing. The planning officer has written suggesting that the pre-commencement planning conditions are discharged. Applications have been submitted by Kier to close out pre-commencement conditions. CCC are to progress licence/land transfer to allow early works to progress.	Core Team	
15021	Eastfield & Westfield Schools - Amalgamation	12,500	Kick Off meeting undertaken with Morgan Sindall. Client has requested that the MS1 report to be revisited by Morgan Sindall. This has impacted on programme. CCC still trying to secure funding for the project	Client Issues	
16027	New Road PS, Whittlesey	5,693	Pick Everard appointed as PM, QS, Health&Safety Advisor, Contract Administrator and NEC Supervisor for MS2-7 on 30/06/2017. Meeting with CCC to discuss procurement of main contractor took place on 17/07/2017. Contractor tender went live on 15/09/2017. Tenders returned on 17/10/2017 with contractor appointment due by end November 2017. Kier appointed as contractor on 28/11/2017. Initial CCC/Contractor meeting held on 12/12/17 and initial meeting with the school held on 04/01/18. MS2 Report Issue 1 compiled by Pick Everard and delivered to CCC 23/02/18 - construction cost increase from MS1 to consider. MS2 Report Issue 2 delivered 05/03/18. MS2 signed off 08/03/18. MS3 kick off meeting held 20/03/18. Public Consultation held 28/03/18. 24/04/18 - CCC confirm requirement to delay programme following planning submission, to allow for completion for summer of 2021 rather than summer of 2020. 15/05/18 - programme requirement revised, completion required for summer of 2020. MS3 Report delivered 20/06/18. MS3 signed off 27/06/18. Planning application submission uploaded on 03/07/18. Extension of time has been requested by the planners pending delivery of additional traffic survey details, anticipated determination date is now 12/11/18. This revised date does not affect the critical path. MS4 currently proceeds to programme.	Planning	

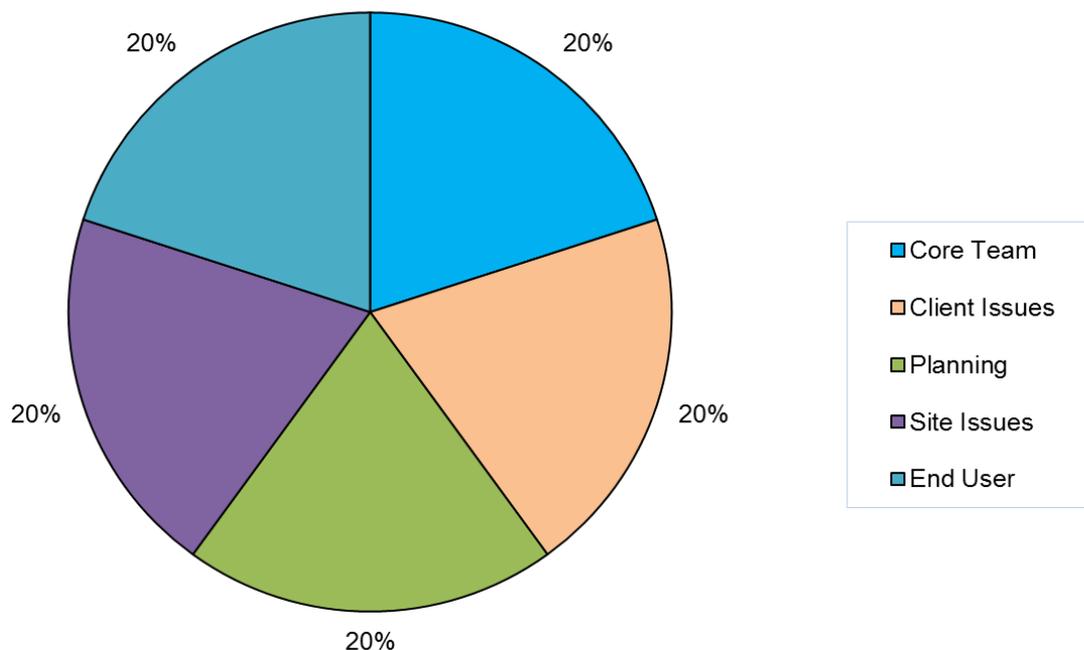
Projects at GREEN Status

Overall the percentage of projects at green status is 93%.

Projects Categories

In order to establish common trends for projects within the ROYGG status reports we have developed a number of categories to analyse why projects are running off plan. At a high level, the distribution can be shown as follows:

Distribution of Categories for Projects at Red, Orange & Yellow



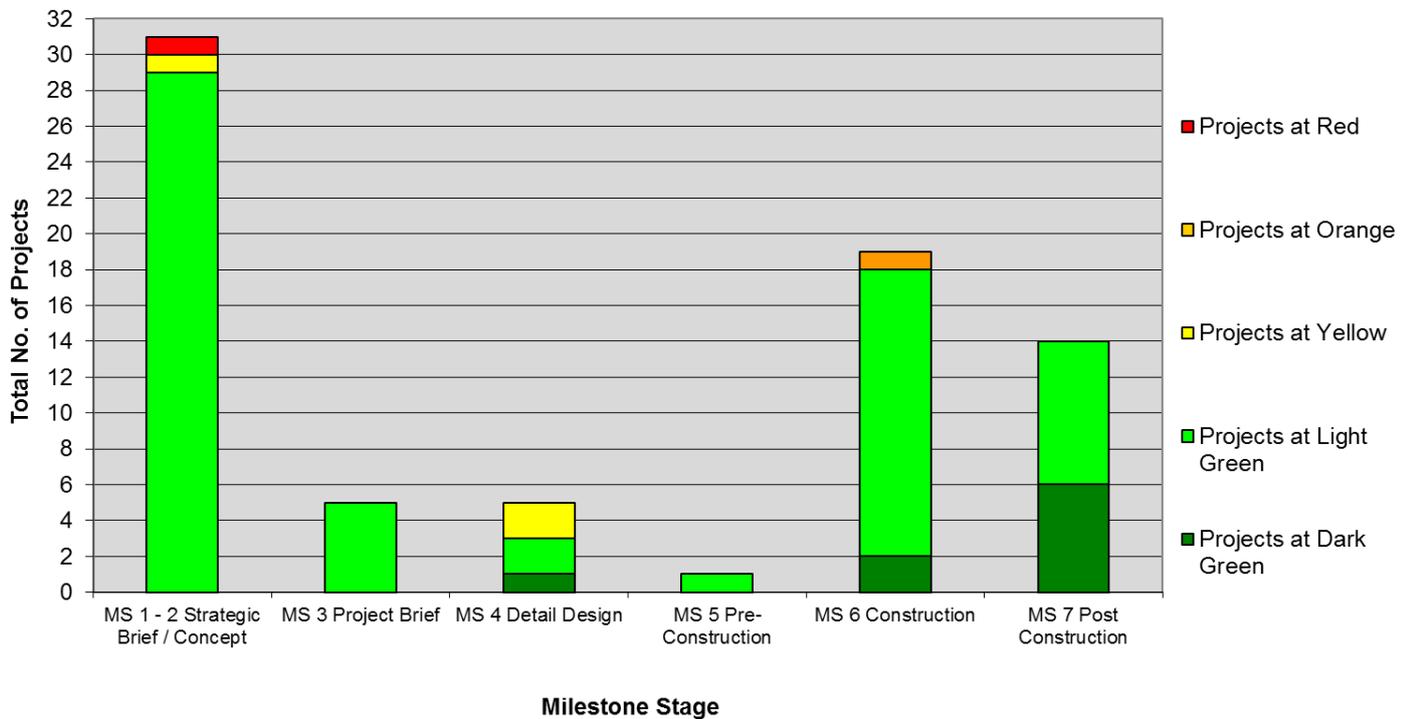
This month's report shows projects with Core Team issues needing attention has increased but continues to remain below the twelve-month average for the category. The number of projects with Client issues has also increased and is now above the twelve-month average for this category. Projects with issues relating to Planning have fallen on last month's position and are now below the annual average for this category. Projects with issues relating to Site concerns have also reduced and are now below their average position for the year. Archaeology continues to remain at zero and has now been at zero for the entire reporting period. End User issues have seen a decrease this month but remain above their average position for the twelve month reporting period.

Issues due to:	2017		2018										Average
	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	
	%	%	%	%	%	%	%	%	%	%	%	%	%
Core Team	86	50	100	0	0	0	34	40	25	33	0	20	32
Archaeology	0	0	0	0	0	0	0	0	0	0	0	0	0
Client	0	0	0	0	33	0	0	0	0	0	0	20	4
Planning	14	50	0	0	0	0	33	20	50	67	34	20	24
Site	0	0	0	100	67	100	33	40	25	0	33	20	35
End User	0	0	0	0	0	0	0	0	0	0	33	20	5

Milestone Stages

Projects in the ROYGG status are at various stages in the development process of design and construction. The stages are as follows:

Milestone Status - All Projects



Changes This Month

The status of projects is as follows:

Projects at RED status **requiring immediate action** are 1% (1 no. project)

Projects at ORANGE status **likely to need action** are 2% (1 no. project)

Projects at YELLOW status that **may need action** are 4% (3 no. project)

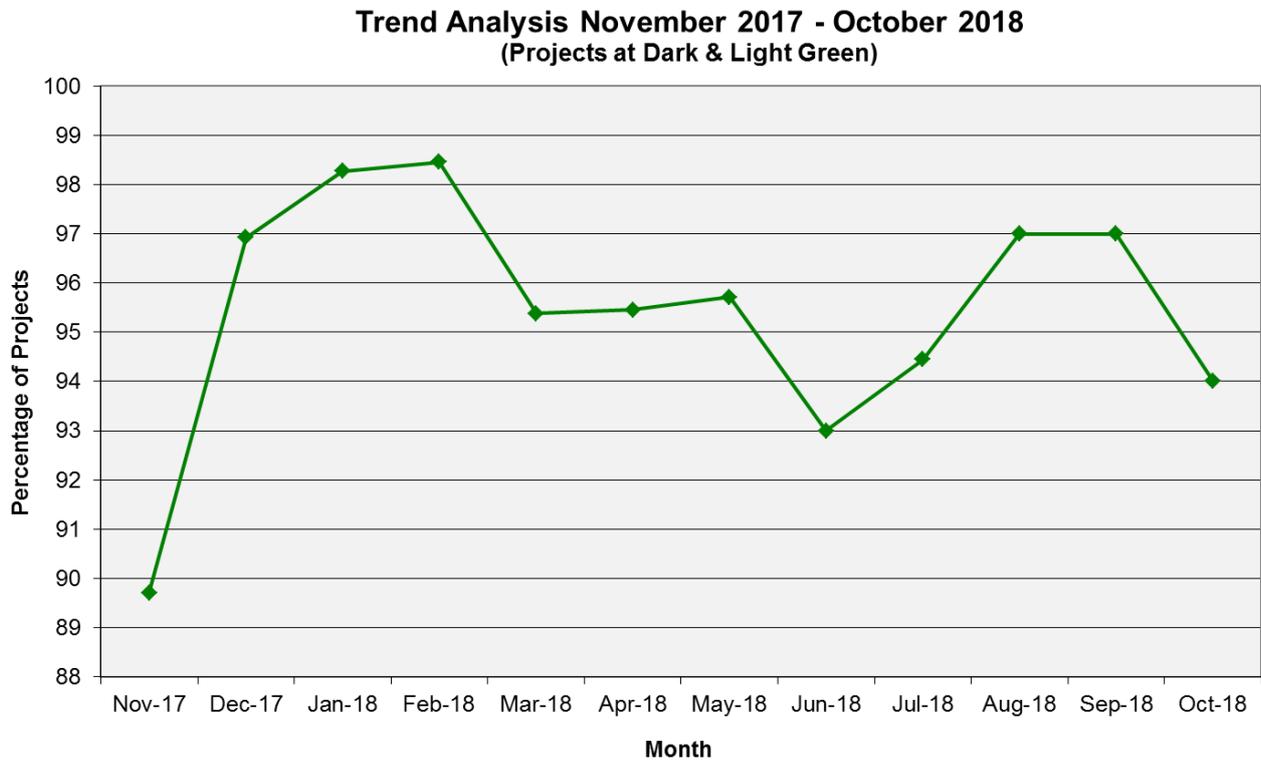
Projects at GREEN status which are **on track / likely to achieve** their time and cost outcomes are 93% (70 no. projects)

Trend Analysis

The charts below track the changes in the status of projects in the last 12 months (November 2017 – October 2018).

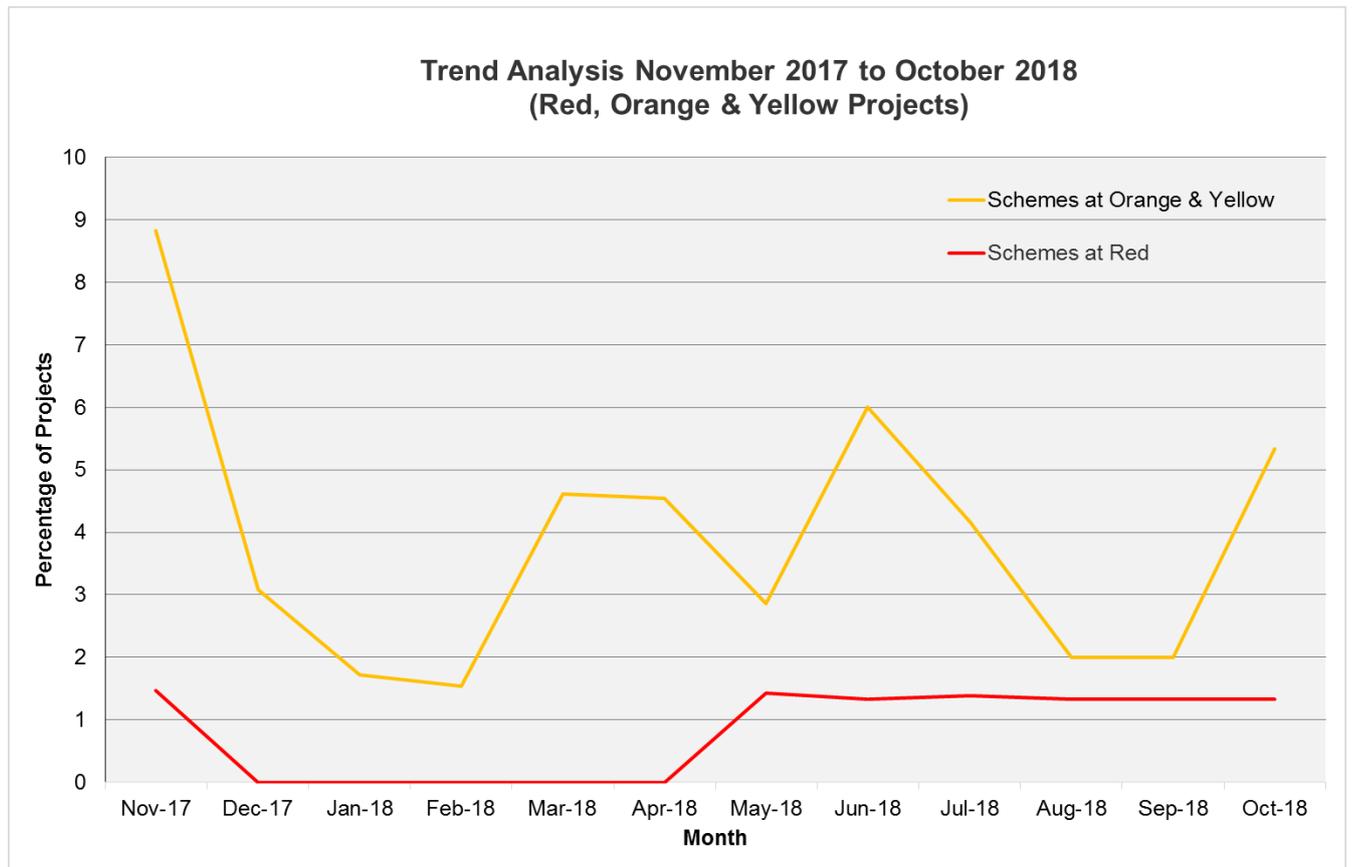
The total number of projects included in the report has remained the same as last month with seventy-five live projects reported in October 2018 (seventy-five in September).

The projects likely to achieve their cost and time criteria (dark & light green) have fallen since last month and at 94% and are slightly below the average position (95%) for the twelve-month reporting period.



Projects that require immediate attention (red) remain unchanged at 1% of all projects and are at the same level as their average position (1%) for the twelve-month reporting period.

Projects that may require action (orange and yellow) have increased to 5% and are now slightly above their average position (5%) for the twelve-month reporting period.



Risk Categories

The RAG status is a ROYGG system – designated as RED, ORANGE, YELLOW, LIGHT GREEN AND DARK GREEN.

The definition of these codes is as follows:

	CODE	
<i>On track</i> to achieve time & cost outcomes	DARK GREEN	
<i>Likely</i> to achieve time & cost outcomes	LIGHT GREEN	
Issues arising that <i>may need</i> action taken to ensure achievement of time & cost outcomes	YELLOW	
Issues arising that are <i>likely to need</i> action taken to ensure achievement of time & cost outcomes	ORANGE	
Issues arising that <i>require immediate</i> action taken to ensure achievement of time & cost outcomes	RED	

Glossary

EoT	Extension of Time
MS (no)	Milestone number
O&M	Operation & Maintenance
SoS	Start on Site
VE	Value Engineering
VFM	Value for Money
KPI	Key Performance Indicator
COP	Change of Programme
CEN	Compensation Event Notice
CONQ's	Contractors Quotations
EWN	Early Warning Notice