

**HEALTH AND CARE SYSTEM SUSTAINABILITY AND TRANSFORMATION
PROGRAMME MEMORANDUM OF UNDERSTANDING: LOCAL AUTHORITY
APPENDIX**

To: Health and Wellbeing Board

Meeting Date: January 2017

From: Director of Public Health

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1. PURPOSE

- 1.1 The purpose of this paper is to update the Health and Wellbeing Board with progress on sign off of the Cambridgeshire and Peterborough Sustainability and Transformation Programme Memorandum of Understanding (Local Authority Appendix) and to propose a phased approach to sign off.

2 BACKGROUND

- 2.1 At the November meeting of the Cambridgeshire Health and Wellbeing Board, the Board was asked to sign a Local Authority Appendix to the Cambridgeshire and Peterborough Sustainability and Transformation Programme Memorandum of Understanding. This is not sign off of the STP Plan itself, but of behaviours and principles which promote joint working across the system, while clarifying issues of local authority governance, democratic decision making and the role of elected Members. Further detail is provided in the paper presented to November's Health and Wellbeing Board (attached as Annex B).

3. MAIN ISSUES

- 3.1 At its November meeting the HWB Board agreed that:
1. Officers would explore the inclusion of an enabling clause regarding shared risk and gain in the Local Authority Appendix to the MOU. If it was not possible to include such a clause an explanation of why this was not possible would be provided;
 2. The Chief Executive of Cambridgeshire County Council and Peterborough City Council would be invited to sign off the Local Authority Appendix on behalf of both authorities;
 3. District and City Councillors would each take the STP MOU Local Authority Appendix through their own democratic processes (for example, Cabinet) before final sign-off by the Chairman of the Health and Wellbeing Board at the Board's next meeting on 19 January 2017;
 4. The Voluntary and Community Sector representative would provide feedback on where she felt the voluntary sector could contribute in discussion with the Chief Executive of the Cambridgeshire and Peterborough NHS Foundation Trust.
- 3.2 Actions (1) and (2) have been completed and the amended STP MOU LA Appendix (attached as Annex A) includes an enabling clause regarding shared budgetary risk for specific programmes.
- 3.3 However action (3) – taking the STP MOU LA Appendix through District and City democratic processes has not proved feasible to deliver in the time available between the November and January meetings of the HWB Board Two factors contributed to this:
- The timing of key meetings over the two month period, particularly taking into account the Christmas/New Year break.
 - Concerns raised by district officers about a lack of clarity in the STP MOU LA Appendix as to what was expected of District/City Councils,

and a recognition of the opportunity to make significant improvements from a District/City perspective.

- 3.4 In the discussion of the STP MOU LA Appendix in November, HWB Board members were supportive of the document and of the behaviours described and were keen to sign this off in January 2017. Given the important role of the Cambridgeshire Health and Wellbeing Board in promoting joint working and positive behaviours across the local health and care system, Cambridgeshire HWB Board members may wish to consider a two phased approach which is proposed as follows:

January 2017: HWB Board agrees to the Chair signing the STP MOU LA Appendix, to demonstrate the Boards' overall support for the principles of joint working outlined within it. A clear note is added to the signature stating that at this point the HWB Board cannot sign off on behalf of the District and City Councils, as further work (phase 2) is needed to re-word the MOU to fully clarify the role of District/City Councils in the document and to take it through each Council's democratic processes.

Early 2017: Work is carried out to revise the STP MOU LA to incorporate appropriate wording about the role of District and City Councils, to take the revised version through the democratic processes of each Council, and to incorporate any comments/feedback received.

HWB Board meeting 2017 (date TBC): Revised version of the STP MOU LA Appendix is brought back to the HWB Board for sign-off.

- 3.5 To avoid similar situations arising in future, a commitment should be given that the Health and Wellbeing Board District Officer (a non-voting member of the Board) should be involved in the initial drafting stage of future HWB Board documentation, to ensure that the District/City perspective is incorporated from the earliest stage.
- 3.6 An alternative approach is for the Cambridgeshire Health and Wellbeing Board not to sign off the STP MOU LA appendix until a revised version has agreed through democratic processes at each District/City Council. The potential disadvantage of this option is that Cambridgeshire HWB Board, which has a statutory duty to lead integration and collaborative working across health and social care, would then be signing the MOU up to six months later than other local signatories.

4.0 RECOMMENDATIONS

- 4.1 It is recommended that the HWB Board consider the phased approach to HWB Board sign off of the STP MOU LA Appendix, as laid out in paragraph 3.4.
- 4.2 As the initial phase of that approach, it is recommended that the HWB Board agree to the Chair signing the STP MOU LA Appendix, to demonstrate the Boards' overall support for the principles of joint working outlined within it. This is subject to a clear note with the Chair's signature, stating that at this point the HWB Board cannot sign on behalf of the District and City Councils, as further work (phase 2) is needed to re-word the MOU to fully clarify the role

of District/City Councils in the documentation, and to take it through each Council's democratic processes.

Source Documents	Location
Health and Care System Sustainability and Transformation Programme Memorandum of Understanding. Paper to Cambridgeshire HWB Board November 2017	https://cmis.cambridgeshire.gov.uk/ccclive/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/495/Committee/12/Default.aspx