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Children, Families & Adults Service

Finance and Performance Report – September 2014

1. SUMMARY

1.1 Finance

Previous Status	Category	Target	Current Status	Section Ref.
Amber	Income and Expenditure	Balanced year end position	Amber	2.1
Green	Capital Programme	Remain within overall resources	Green	3.2

1.2 Performance Indicators – August 2014 Data (see section 4)

Monthly Indicators	Red	Amber	Green	Total
August (No. of indicators)	1	4	4	9

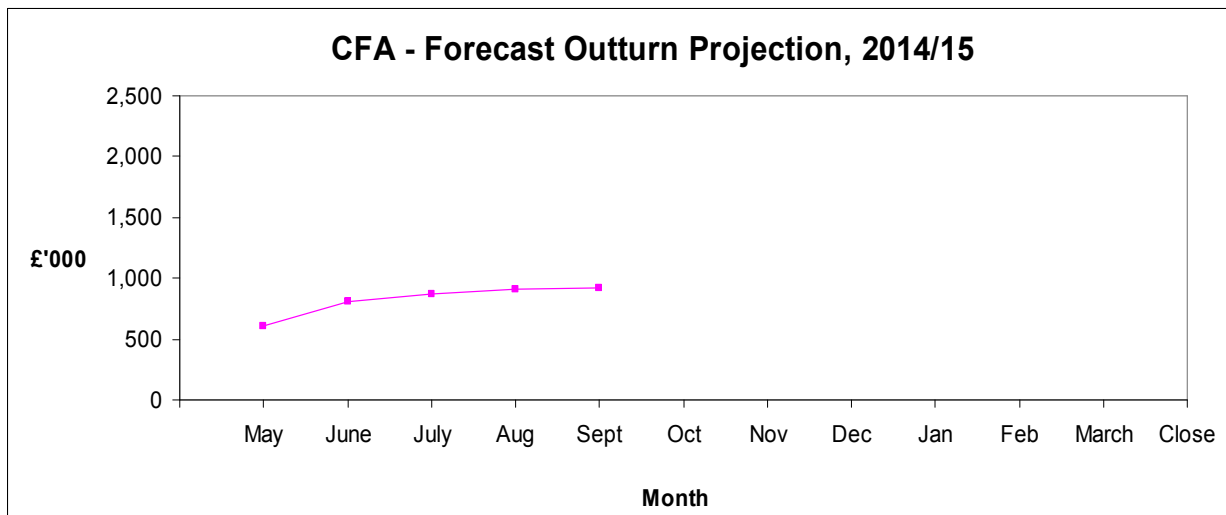
2. INCOME AND EXPENDITURE

2.1 Overall Position

Forecast Variance - Outturn (Aug) £000	Directorate	Current Budget for 2014/15 £000	Current Variance £000	Current Variance %	Forecast Variance - Outturn (Sept) £000	Forecast Variance - Outturn (Sept) %
-824	Adult Social Care	80,329	-1,315	-3.9%	-826	-1.0%
-1,692	Older People & Adult Mental Health	86,406	279	0.7%	-1,805	-2.1%
1,397	Children's Social Care	34,033	421	2.4%	1,397	4.1%
1,084	Strategy & Commissioning	45,013	673	3.0%	1,061	2.4%
0	Children's Enhanced and Preventative	32,420	-203	-1.5%	-13	0.0%
943	Learning	18,302	541	10.2%	1,106	6.0%
909	Total Expenditure	296,502	396	0.3%	921	0.3%
0	Grant Funding	-43,267	0	0.0%	0	0.0%
909	Total	253,234	396	0.3%	921	0.4%

The service level finance & performance report for September 2014 can be found in [appendix 1](#).

Further analysis of the results can be found in [appendix 2](#).



2.2 Significant Issues

At the end of September 2014, CFA is forecasting a year end overspend of £921k. Significant issues exist within:

- i) Older People and Adult Mental Health Directorate where an underspend of £1.81m is forecast, an increase of £113k from last month. This change is primarily due to reductions in the commitments for care packages and anticipated Continuing Healthcare and Extracare reviews. These additional savings have been offset slightly with increases in costs for Older People with Mental Health needs and additional targeted homecare provision in northern parts of the county.
- ii) Children's Social Care Access where an overspend of £0.3m is forecast. The additional £100k overspend is due to the continuing need to use agency staff so placing further pressure on staffing budgets.
- iii) Children In Need are forecasting a £100k overspend, a reduction of £100k since last month following a review of agency cover arrangements.
- iv) Home to School Transport – Special where an overspend of £250k is forecast due to a reducing size of tender pool and therefore increased prices. The number of children with complex needs who require transport is increasing, and there are decreasing numbers of providers who can meet the need in terms of both specialist vehicles and passenger assistants. Increasing complexity of need has also led to an increase in the number of single occupancy vehicles used.
- v) Central Financing are forecasting a £300k underspend arising from Dedicated Schools Grant (DSG) funded vacancy savings. This saving will be used to offset a £300k pressure on the following DSG funded budgets; Education Placements, Commissioning Services and Early Years Specialist Support.
- vi) Catering, Cleaning & Groomfield Services where an overspend of £163k is forecast primarily due to the impact of the additional LGPS and pay award costs.

2.3 Additional Income and Grant Budgeted this Period (De minimus reporting limit = £160,000)

A full list of additional grant income anticipated and reflected in this report can be found in [appendix 3](#).

2.4 Virements and Transfers to / from Reserves (including Operational Savings Reserve) (De minimus reporting limit = £160,000)

A list of virements made in the year to date can be found in [appendix 4](#).

2.5 Key Activity Data

The Actual Costs (weekly and annual) for all clients shown below are calculated based on all clients who have received a service, are receiving a service, or we think will receive a service. Some clients will have ceased receiving a service in previous months, or during this month, or we will have assumed an end date in the future. The Actual Average Weekly Cost of Care and the Annual Cost of Care relates to all clients, not just those in placement at the end of last month.

Key activity data to the end of September for **Looked After Children (LAC)** is shown below:

	BUDGET			ACTUAL (September)			VARIANCE
Service Type	Budgeted No. of Placements 2014/15	Budgeted Average Cost of Care (per week)	Annual Budget	Snapshot of No. of Placements at End of Sept 14	Current Average Cost of Care (per week)	Projected Spend	Net Variance to Budget
Independent Fostering	229	£769	£9,155k	240	£788	£9,324k	£169k
Independent Residential	42	£2,601	£5,680k	48	£2,682	£6,291k	£611k
Supported Accommodation/Living	33	£425	£729k	35	£588	£849k	£120k
External LAC Total	304		£15,564k	323		£16,464k	£900k
In-House Fostering (including placements with relatives or friends)	127	£464	£3,061k	121	£478	£3,006k	-£55k
In-House Residential	14	£2,196	£1,599k	12	£2,562	£1,599k	£0k
Internal LAC Total	141		£4,660k	133		£4,605k	-£55k
Total	445		£20,224k	456		£21,069k	£845k

There are also 9 LAC currently living at home subject to Care Orders and 38 LAC placed for adoption.

Key activity data to the end of September for **Adult Social Care (ASC)** Services is shown below:

		BUDGET			ACTUAL (September)			VARIANCE
Service Type		Budgeted No. of Clients 2014/15	Budgeted Average Unit Cost (per week)	Annual Budget	Snapshot of No. of Clients at End of Sept 14	Current Average Unit Cost (per week)	Projected Spend	Net Variance to Budget
Physical Disability Services	Residential	41	£841	£1,793k	44	£749	£1,709k	-£84k
	Nursing	23	£751	£898k	24	£637	£792k	-£106k
	Community	604	£287	£9,015k	644	£258	£8,607k	-£408k
Physical Disability Services Total		668	£337	£11,706k	712	£299	£11,108k	-£598k
Learning Disability Services	Residential	295	£1,302	£19,974k	293	£1,318	£20,082k	£108k
	Nursing	21	£1,649	£1,801k	19	£1,646	£1,627k	-£174k
	Community	1,237	£610	£39,207k	1,287	£616	£41,226k	£2,019k
Learning Disability Service Total		1,553	£755	£60,982k	1,599	£755	£62,934k	£1,953k

It should be noted that the above unit costs are the net cost to the Local Authority and include any funding from income. For PD clients, the unit cost for nursing is lower than the unit cost for residential as health fund the free nursing care element in nursing placements.

Key activity data to the end of September for **Older People (OP)** Services is shown below:

	BUDGET					ACTUAL (Sep)					VARIANCE
Service Type	Budgeted No. of clients 2014/15	Budgeted Average Cost (per week)	Gross Annual Budget	Client contributions	Net Annual Budget	Snapshot of No. of Clients at End of Sep 14	Current Average Cost (per week)	Gross Projected spend	Client contributions	Net Projected spend	Net Variance to Budget
Residential	615	£403	£12,892k	-£4,545k	£8,346k	665	£412	£12,867k	-£4,562k	£8,306k	-£41k
Residential Dementia	367	£459	£8,780k	-£2,805k	£5,975k	387	£484	£8,777k	-£2,825k	£5,952k	-£23k
Nursing	383	£551	£10,974k	-£2,924k	£8,050k	390	£570	£10,925k	-£2,951k	£7,975k	-£75k
Nursing Dementia	172	£598	£5,344k	-£1,155k	£4,189k	182	£612	£5,284k	-£1,141k	£4,143k	-£46k
Spot Respite	159	-	£423k	-£360k	£64k	170	-	£494k	-£369k	£125k	£61k
Homecare arranged	2,244	£137	£15,928k	-£4,787k	£11,142k	2,311	£152	£16,616k	-£4,702k	£11,913k	£772k
Direct payments	363	£243	£4,588k	-£378k	£4,210k	352	£245	£4,641k	-£379k	£4,263k	£53k
Total	4,304		£58,930k		£41,975k	4,457		£59,605k		£42,677k	£702k

The above activity reflects an expanded number of service types and now also includes older people with mental health needs. On this basis the budgeted client numbers, unit costs and client contributions have been restated to reflect the updated position.

3. BALANCE SHEET

3.1 Reserves

A schedule of the Service's reserves can be found in [appendix 5](#).

3.2 Capital Expenditure and Funding

Expenditure

A £56k net reduction in the overall project cost revision to the capital programme since the Business Plan has materialised due to;

- £150k reduction to the overall cost of the Trumpington Meadows Primary School scheme in relation to savings made on compensation events, risk register and contingencies
- £225 reduction to the overall cost of the Hemingford Grey Primary School scheme in relation to employer's contingencies and risk register not being expended
- £81k increase to the overall cost of the Dry Drayton Primary School scheme following receipt of an updated tender price
- £350k increase to the overall cost of the Swavesey Village College scheme.

Since the Capital Programme was approved as part of the Business Plan there have been changes in the projected spend for this financial year totalling £18.1m, which is an increase of £4.0m from August. This is due to the re-phasing and the slippage of schemes and does not affect the total cost of the schemes. The increase in in-year slippage is mainly due to the following schemes, the balance is due to smaller movements across a number of other schemes;

- Isle of Ely Primary £400k
- Southern Fringe Secondary £2,500k

A detailed explanation of the position can be found in [appendix 6](#).

4. PERFORMANCE

The detailed Service performance data can be found in [appendix 7](#) along with comments about current concerns.

One indicator is currently showing as RED:

- The proportion of pupils attending Cambridgeshire Schools judged good or outstanding by OFSTED.

APPENDIX 1 – CFA Service Level Budgetary Control Report

Forecast Variance Outturn (August) £'000		Service	Current Budget for 2014/15 £'000	Expected to end of Sept £'000	Actual to end of Sept £'000	Current Variance £'000 %		Forecast Variance Outturn (Sept) £'000 %	
Adult Social Care Directorate									
0		Strategic Management – ASC	1,936	1,272	1,480	209	16%	0	0%
0		Procurement	591	293	331	38	13%	0	0%
-54		ASC Strategy & Transformation	2,365	1,050	968	-82	-8%	-54	-2%
0		ASC Practice & Safeguarding	1,027	256	195	-60	-24%	0	0%
Prevention									
-71		Carers	934	623	493	-130	-21%	-71	-8%
0		Social Fund	748	451	451	0	0%	0	0%
Learning Disability Services									
0		LD Head of Services	1,986	-2,862	-2,926	-63	2%	0	0%
0		Ordinary Residence	398	0	0	-0	-100%	0	0%
0		City & South Locality	23,536	11,070	11,014	-56	-1%	0	0%
0		East Cambs & Fenland Locality	18,600	8,341	8,230	-111	-1%	0	0%
0		Hunts Locality	13,670	5,270	5,141	-129	-2%	0	0%
Physical Disability Services									
-60		PD Head of Services	1,266	585	447	-138	-24%	-66	-5%
-599	1	Physical Disabilities	12,675	6,998	6,209	-789	-11%	-598	-5%
-39		Sensory Services	483	241	201	-39	-16%	-35	-7%
0		Carers	94	47	35	-12	-25%	0	0%
0		In House Provider Services	18	475	521	47	10%	0	0%
-824		Director of Adult Social Care Directorate Total	80,329	34,107	32,792	-1,315	-4%	-826	-1%
Older People & Adult Mental Health Directorate									
-1,915	2	Director of Older People & Adult Mental Health Services	9,767	3,251	3,880	629	19%	-1,684	-17%
-403	2	City & South Locality	19,258	9,684	9,821	137	1%	-529	-3%
-71	2	East Cambs Locality	6,588	3,225	3,297	72	2%	-79	-1%
-262	2	Fenland Locality	8,643	4,223	4,435	212	5%	-476	-6%
449	2	Hunts Locality	12,927	6,339	7,027	687	11%	220	2%
50		Addenbrooke Discharge Planning Team	1,028	513	522	9	2%	50	5%
-16		Hinchingbrooke Discharge Planning Team	567	292	262	-29	-10%	-16	-3%
550	3	Reablement, Occupational Therapy & Assistive Technology	8,180	4,090	4,061	-30	-1%	600	7%
-112	3	Integrated Community Equipment Service	2,261	1,806	1,472	-334	-18%	-112	-5%
Mental Health									
0		Head of Services	4,402	1,994	1,939	-55	-3%	0	0%
59		Adult Mental Health	7,249	3,345	2,825	-520	-16%	62	1%
-22	2	Older People Mental Health	5,536	1,128	628	-500	-44%	160	3%
-1,692		Older People & Adult Mental Health Directorate Total	86,406	39,891	40,170	279	1%	-1,805	-2%

Forecast Variance Outturn (August) £'000	Service		Current Budget for 2014/15 £'000	Expected to end of Sept £'000	Actual to end of Sept £'000	Current Variance		Forecast Variance Outturn (Sept)	
						£'000	%	£'000	%
Children's Social Care Directorate									
697	4	Strategic Management – Children's Social Care	2,456	1,281	1,791	511	40%	697	28%
0		Head of Social Work	4,405	2,116	2,143	27	1%	0	0%
250	5	Legal Proceedings	1,500	588	699	111	19%	250	17%
50		Safeguarding & Standards	936	504	53	-451	-89%	50	5%
200	6	Children's Social Care Access	3,227	1,735	1,884	149	9%	300	9%
0		Children Looked After	10,408	5,261	5,269	8	0%	0	0%
200	7	Children in Need	5,003	2,466	2,523	57	2%	100	2%
0		Disabled Services	6,098	3,262	3,271	9	0%	0	0%
1,397		Children's Social Care Directorate Total	34,033	17,211	17,632	421	2%	1,397	4%
Strategy & Commissioning Directorate									
0		Strategic Management – Strategy & Commissioning	556	424	411	-13	-3%	0	0%
0		Information Management & Information Technology	1,128	565	519	-46	-8%	-75	-7%
-16		Strategy, Performance & Partnerships	1,891	761	746	-16	-2%	-16	-1%
Commissioning Enhanced Services									
900	8	Looked After Children Placements	15,579	6,890	7,370	480	7%	900	6%
200	9	Special Educational Needs Placements	8,031	5,766	5,860	94	2%	200	2%
0		Commissioning Services	5,294	2,379	2,391	12	0%	50	1%
0		Early Years Specialist Support	1,281	458	488	29	6%	50	4%
0	10	Home to School Transport – Special	7,572	2,613	2,760	147	6%	250	3%
Executive Director									
0		Executive Director	869	350	344	-6	-2%	-3	0%
0	11	Central Financing	-130	99	85	-14	-14%	-300	-231%
0		Teachers' Pensions & Redundancy	2,942	1,855	1,860	5	0%	5	0%
1,084		Strategy & Commissioning Directorate Total	45,013	22,159	22,833	673	3%	1,061	2%
Children's Enhanced & Preventative Directorate									
0		Strategic Management – Enhanced & Preventative	885	794	796	2	0%	0	0%
0		Children's Centre Strategy	805	293	270	-22	-8%	0	0%
0		Support to Parents	1,947	490	489	-1	0%	0	0%
0		SEND Specialist Services	5,780	2,695	2,646	-48	-2%	0	0%
0		Safer Communities Partnership	8,967	3,618	3,613	-5	0%	0	0%
Youth Support Services									
0		Youth Offending Service	2,147	469	450	-19	-4%	-13	-1%
0		Central Integrated Youth Support Services	1,030	319	273	-46	-14%	0	0%
Locality Teams									
0		East Cambs & Fenland Localities	3,720	1,590	1,567	-23	-1%	0	0%
0		South Cambs & City Localities	4,364	2,077	2,049	-28	-1%	0	0%
0		Huntingdonshire Localities	2,776	1,208	1,194	-15	-1%	0	0%
0		Children's Enhanced & Preventative Directorate Total	32,420	13,552	13,348	-203	-1%	-13	0%

Forecast Variance Outturn (August) £'000	Service		Current Budget for 2014/15 £'000	Expected to end of Sept £'000	Actual to end of Sept £'000	Current Variance £'000 %		Forecast Variance Outturn (Sept) £'000 %	
Learning Directorate									
100	12	Strategic Management - Learning	-185	-6	143	149	-2618%	100	54%
50		Early Years Service	2,406	846	908	62	7%	50	2%
0		Schools Intervention Service	1,631	905	857	-48	-5%	0	0%
0		Schools Partnership Service	1,516	-1,117	-1,155	-38	3%	0	0%
0		Childrens' Innovation & Development Service	502	494	580	86	17%	0	0%
0		Integrated Workforce Development Service	1,791	224	183	-41	-18%	0	0%
0	13	Catering, Cleaning & Grounds Service	-354	739	752	12	2%	163	46%
Infrastructure									
0		0-19 Organisation & Planning	1,521	378	310	-68	-18%	0	0%
0		Early Years Policy, Funding & Operations	381	141	145	4	3%	0	0%
-15		Education Capital	314	267	252	-15	-6%	-15	-5%
808	14	Home to School/College Transport – Mainstream	8,779	2,453	2,890	437	18%	808	9%
943	Learning Directorate Total		18,302	5,324	5,865	541	10%	1,106	6%
909	Total		296,502	132,244	132,641	396	0%	921	0%
Grant Funding									
0		Financing DSG	-21,157	-10,579	-10,579	0	0%	0	0%
0		Non Baselined Grants	-22,110	-5,981	-5,981	0	0%	0	0%
0	Grant Funding Total		-43,267	-16,560	-16,560	0	0%	0	0%
909	Net Total		253,234	115,685	116,081	396	0%	921	0%

APPENDIX 2 – Commentary on Forecast Outturn Position

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater.

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
1) Physical Disabilities	12,675	-789	-11%	-598	-5%
<p>The level of predicted underspend is unchanged, this is being achieved through the management of demand on services, particularly in the area of social inclusion. In addition to demand management some packages of support have not materialised, several higher cost packages have ended and a number of claw backs on direct payments have been made. The predicted under spend will continue to need close monitoring due to possible winter pressures and the return to normal staffing levels within the teams; both will raise the number of assessments undertaken (planned and unplanned) that in turn may lead to an increase in spend. Currently the Physical Disability & Vulnerable Adult Teams are running a waiting list.</p>					
2) Director of Older People & Mental Health (incl. OP Locality Teams)	62,718	1,238	4%	-2,389	-4%
<p>Overall, the financial position for the Older People policy lines has improved slightly since last month, with a further £165k underspend forecast.</p> <p>The favourable changes in forecast in Fenland (£214k) and Huntingdonshire (£229k) predominantly relate to reductions in the commitments for care packages. This also explains £36k of the reduction in City & South, with a further £90k reduction in commitments arising from Continuing Healthcare and Extracare reviews.</p> <p>There have been adverse increases in the commitment record for Older People with Mental Health needs (£182k). The classification of Mental Health clients between teams (and associated budget and forecast) is progressing but remains to be completed.</p> <p>Additional central commitments have been confirmed for homecare services in Huntingdonshire and Fenland in support of minimising and avoiding hospital stays. The Health and Care economy is already operating under heightened stress, and the forecast anticipates needing to make further such commitments countywide during the Winter. Altogether this represents an increase in spending forecast of £231k.</p> <p>The nature of Older Person Services is that there is limited opportunity to adjust packages once in place and the full planned levels of reduced activity (which would result in a £2.5m underspend) are therefore not forecast as achievable in the remainder of the year.</p> <p><u>Action being taken:</u> We continue to focus on locality team analysis of high cost packages, monthly variances and control procedures to ensure the accuracy of the forecast and target savings.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
3) Reablement, Occupational Therapy & Assistive Technology and Integrated Community Equipment Service (ICES)	10,441	-364	-6%	488	5%
<p>The Council is reviewing double-up care packages. Through use of equipment, technology and moving & handling techniques the task is to reduce costs whilst improving service user care experience. This months forecast represents a further £50k in expected unmet savings for this year. This is partly connected to the availability of agency specialist staff supporting this project until substantive appointments are made. We are also taking into account that the full savings target of £700k will not be fully achievable as part of Business Planning for future years.</p> <p>This is partially offset by a forecast £112k underspend on ICES. The new contract with NRS is already realising efficiencies within the ICES pool. The pool will continue to be monitored closely through performance meetings and the ICES Commissioning Meeting.</p> <p><u>Action being taken:</u></p> <p>We are recruiting to the occupational therapist team undertaking this project, so that there is additional capacity to make progress through the caseload.</p> <p>We are ensuring that information is shared within the care system so that the right packages are reviewed at the right time and in order of priority.</p> <p>We are working with specific care providers to ensure that care revisions are implemented once requested.</p>					
4) Strategic Management – Children’s Social Care	2,456	511	40%	697	28%
<p>The Children’s Social Care Director budget is forecasting an over spend of £697k. The directorate has a combined agency/vacancy savings target of £1.094m. Although the directorate is actively managing the staff budgets and use of agency staff, savings are not expected to be achieved to meet the target in full. This is because, due to service need, posts are required to be filled as quickly as possible, with essential posts covered by agency staff (see also notes for Access/Children in Need below), in a planned way until new staff have taken up post.</p> <p><u>Action being taken:</u></p> <p>We are committed to reducing our agency spend on 2013/14 figures and have management actions in place which keep spend under continuous review and the reduction in the commitment is built into the forecast.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
5) Legal Proceedings	1,500	111	19%	250	17%
<p>The Legal Proceedings budget is forecasting a £250k over spend. This is set against a £668k overspend in 2013/14.</p> <p>The number of Care Proceedings initiated at Children's Allocation Meetings in 2013/14 totalled 122 in the year to March 2014 and a number of them still remain in the system. Whilst court costs remain our biggest expenditure, recent legislation from Central Government means that we can also expect a reduction in court issue fees.</p> <p><u>Action being taken:</u> We are looking at innovative ways of trying to manage this budget by better use of in-house knowledge and more direct management of requests for legal advice. Use of expert witnesses, and the associated costs, is also being analysed as we look to develop internal court assessment rather than relying as current on expert witnesses.</p>					
6) Children's Social Care Access	3,227	149	9%	300	9%
<p>The Access budget is forecasting a £300k overspend due to the use of agency staffing. The use of agency staff is very difficult to predict due to changing circumstances. Agency cover is only used where circumstances dictate and no other options are available. We are making concerted efforts to minimise the dependency on agency and looking at other ways to manage work within the Units despite unprecedented levels of demand. Outside of agency commitments expenditure within the Social Work Units is being managed to budget.</p> <p><u>Action being taken:</u> Workforce management is reviewed each month at our Improvement Board and we have measures in place to manage the use of agency staff going forward. We are focusing on the recruitment of Consultant Social Workers but good quality agency staff are needed in order to manage the work in the interim.</p>					
7) Children In Need	5,003	57	2%	100	2%
<p>The Children in Need budget is forecasting a £100k overspend due to the use of agency staffing. This is a reduction of £100k since last month following a review of agency cover arrangements. The use of agency staff is very difficult to predict due to changing circumstances. Agency cover is only used where circumstances dictate and no other options are available. We are making concerted efforts to minimise the dependency on agency and looking at other ways to manage work within the Units despite unprecedented levels of demand. Outside of agency commitments expenditure within the Social Work Units is being managed to budget.</p> <p><u>Action being taken:</u> Workforce management is reviewed each month at our Improvement Board and we have measures in place to manage the use of agency staff going forward. We are focusing on the recruitment of Consultant Social Workers but good quality agency staff are needed in order to manage the work in the interim.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
8) Looked After Children Placements	15,579	480	7%	900	6%

Overall Looked After Children (LAC) numbers at the end of September 2014, including placements with in-house foster carers and residential homes, are 512, up 5 from 1 April 2014 numbers of 507. External LAC placement numbers at the end of August are 289, a rise of 12 from 1 April figures and a rise of 21 from August 2013.

Access has been limited for a number of in house foster placements (holidays, ages, mix of needs, on hold etc.) and also for in house residential placements which means that we have been placing more children with external providers, although some costs have been offset by volume discounted placements being realised.

The underlying lack of capacity for in house foster provision has meant we have had to approach independent agencies more frequently to support our children and young people.

The LAC Placements budget is now forecasting an overspend of £780k. Pressure on costs has been seen for some time now but actions have been taken to try to keep spend within budget. External placement numbers exceed those budgeted for and this is likely to continue to be the case for the remainder of the year.

However, preliminary discussions have been held with Health to review contributions to placement costs and a new matrix is being developed to assess the percentage level of contributions. The forecast includes an estimate of increased income based on initial analysis of placements with a Health contribution.

Client Group	2014/15 Budgeted Packages	1 Apr 2014 Packages	31 July 2014 Packages	31 Aug 2014 Packages	30 Sept 2014 Packages	Variance from Budget
Residential Disability – Children	4	4	4	5	5	+1
Child Homes-Secure Accommodation	0	0	0	0	0	-
Child Homes – Educational)	12	13	13	13	14	+2
Child Homes – General	26	27	28	27	29	+3
Parent & Child Assessment)	0	0	0	0	0	-
Supported Accommodation	1	2	1	1	0	-1
Supported living 16+	1	1	1	1	1	-
Fostering & Adoption	229	230	237	243	240	+11
TOTAL	273	277	284	290	289	+16

Action being taken:

Overall LAC numbers are increasing and the number of placements with external providers is high. There are a number of actions in the Placement Strategy and arising from the LAC Commissioning Board which aim to stabilise the LAC numbers and ultimately reduce them. For the longer term, service redesign is being influenced significantly by this need to reduce the number of children and young people being looked after. As the Social Care Unit Model embeds we are expecting to see a positive impact in identifying those children who we need to look after.

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%

Looked After Children Placements continued;

We are monitoring the use of Independent Fostering Agencies (IFAs) and in-house fostering provision through the Fostering Review. It is expected that this work will result in an increased use of in-house provision, and therefore a decreased use of IFAs. Residential figures are being monitored similarly through the Residential Review.

Improvements are being made in our commitment records, ensuring accurate reconciliations and discounts achieved are reflected throughout the year. The top 50 most expensive placements are reviewed monthly to identify any that can be moved to cheaper placements while continuing to provide for the needs of the child.

16+ Placements

The 16+ Placements budget is forecasting an overspend of £120k. There has been an increase in the number of young people who are presenting as homeless who are willing to be looked after and have nowhere else to go. A number of young people have had to move to supported accommodation that can offer additional support due to their complex needs and this is impacting on the average cost.

9) SEN Placements

8,031

94

2%

200

2%

OFSTED Category	1 Apr 2014	31 July 2014	31 Aug 2014	30 Sept 2014	Variance from 1 Apr 2014
Autistic Spectrum Disorder (ASD)	87	96	81	90	+3
Behaviour, Emotional and Social Difficulty (BEDS)	38	39	32	36	-2
Hearing Impairment (HI)	3	3	4	4	+1
Moderate Learning Difficulty (MLD)	4	4	2	2	-2
Multi-Sensory Impairment (MSI)	1	1	1	1	-
Physical Disability (PD)	0	1	1	1	+1
Profound and Multiple Learning Difficulty (PMLD)	2	2	2	2	-
Speech, Language and Communication Needs (SLCN)	4	4	3	3	-1
Severe Learning Difficulty (SLD)	4	4	3	3	-1
Specific Learning Difficulty (SPLD)	11	11	8	9	-2
Visual Impairment (VI)	2	2	2	2	-
Total	156	167	139	153	-3

The Special Educational Needs (SEN) Placements budget is forecast to come in £200k over budget. This budget is funded from the High Needs Block (HNB) element of the Dedicated Schools Grant. Included in the above numbers are 20 children educated under a block contract.

The budget is under significant pressure due to numbers: over 3,200 Statements maintained is the highest number for over 10 years and the new statement rate for 14/15 is predicted to be over 450 new Statements this year. In addition the level of need is escalating in the early years and this is where we have filled our Special Schools to capacity.

We will be managing this pressure from within the HNB and taking action to respond to a rise in demand. The issues are:

- Our special schools are at capacity. This places greater pressure to look outside of Cambridgeshire
- A recent increase in the number of children requiring very specialist consistent input for care, medical and educational reasons that need 52 week provision not available in house or in county

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%

SEN Placements continued;

- We don't have sufficient in county provision for children in the primary phase with SEBD and HI as well as Dyslexia and therefore we have to turn to the independent sector to secure appropriate education
- There is pressure from Tribunal decisions. We have offered appropriate in house /in county alternatives that the tribunal has overruled. We have had decisions against us in 4 Tribunal appeals recently which have resulted in 4 children being placed in out of county independent specialist educational provision. Although Cambridgeshire County Council has a low number (when compared to other LA's) of appeals currently lodged with the HM Courts and Tribunals Service, we have experienced a large increase particularly in statutory assessment. We currently have 45 tribunal cases. Our success rate in appeals, however, is over 95%, but due to the nature of the appeals and the high costs for placements that parents are requesting, losing only one can have a very significant impact on the budget. There is no flexibility within the budget to allow for this unpredictable demand.

We are also seeing a significant pressure in relation to primary aged children (some as young as 5 years old) with social, emotional and behavioural difficulties whose needs can no longer be met by their local mainstream school. The Harbour School is the only in county Special School able to support children of this age with social, emotional and behavioural difficulties and is full from September 2014. Cambridgeshire Area Special Schools will have very few vacant places in September 2014.

Action being taken

Actions in the Placements Strategy are aimed at returning children to within County borders and reducing Education Placement costs.

- Through the Placements Strategy a focus on returning children to within County borders and reducing Education Placement costs wherever possible.
- A shared care service enabling parents to continue to keep children at home has recently come on line.
- Additional classes (and places) commissioned and funded at all of our area special schools to meet the rise in demand for early years. Funded from the HNB
- Agreement for 3 new special schools to accommodate the rising demand over the next 10 years
- Implementation of a specification for existing special schools which will further enable outreach and better partnership working, in particular with health colleagues.
- Explore establishing a second HI centre based within a mainstream primary school
- Review SEBD provision and look to re commission /commission additional specialist provision from within the HNB financial envelope
- Business case presented to health commissioners to improve the input of school nursing in area special schools to support increasingly complex medical/health needs
- Review how we maintain mainstream education through the SEND Commissioning Strategy
- Rigorous investigation into commitments, discounts and health contributions

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
10) Home to School Transport – Special	7,572	147	6%	250	3%

H2S Special is forecasting a pressure of +£250k. The major contributory factors to the predicted outturn are:

- Fewer companies have the specialist vehicles or the number of specialist vehicles we require, which reduces the size of the tender pool and increases prices.
- Fewer companies have the required number of passenger assistants, even if they can supply the specialist vehicles, again reducing the tender pool and increasing prices.
- Companies winning the tenders are not based in the city (one used regularly is based in Haverhill) which increases the tender price as having to fund journey into the City & back as well as school route.
- Reduced number of providers interested in applying for contracts for primary school children due to legislation around child seats. Taxis would need to carry child seats for the day reducing public use of boot space e.g. for luggage to the train station. This again results in a smaller tender pool and increased prices.
- More children with more complex needs have increased use of single occupancy taxis.
- Closure of respite centres has resulted in children, often with the most acute needs, requiring high cost transport for increased distances.

Action being taken

- Continue to reinforce the Post 16 eligibility criteria to ensure that funding is being directed correctly
- Reviewing claimable parental mileage to ensure distances claimed are correct
- The use of single occupancy taxis is being reviewed, particularly for students at Harbour, with a view to identifying more cost effective means of travel
- Intensive checking of commitments for the new academic year

11) Central Financing	-130	-14	-14%	-300	-231%
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Within CFA, spend of £21.2m is funded by the ring fenced Dedicated Schools Grant. The budgets for Education Placements (£200k), Commissioning Services (£50k) and Early Years Specialist Support (£50k) are forecast to overspend this year by a total of £300k.

Vacancy savings are taken across CFA as a result of posts vacant whilst they are being recruited to, and some of these vacant posts are also DSG funded. It is estimated that for the financial year vacancy savings of £300k will be taken in relation to DSG funded posts and these will be used to offset pressures on DSG funded budgets

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
12) Strategic Management - Learning	-185	149	2618%	100	54%

The forecast overspend is £100k. The Learning Directorate had a savings target of £4.1m to achieve in 14/15. In order to achieve this, a consultation on a major reconfiguration of the Directorate was undertaken. Staff redundancies and other changes were delayed due to the length of the consultation process, meaning that savings due to start from April could only take effect from August. This has resulted in some pressure. Furthermore, some other savings due to take place as part of the Directorate's reconfiguration were not realised. The cumulative impact of this was a pressure of £321k.

Actions have been identified to mitigate this pressure, e.g. some posts in the reconfigured Directorate that were not recruited to will not now be filled on a permanent basis. However, there is a residual pressure of £100k, which has been lodged in the Director of Learning policy line. This comprises:

- £70k that was due to be made through not replacing Business Support posts filled by temporary staff. However, the need for Business Support to ensure efficient service delivery was underestimated so this saving has not been achieved.
- £30k from the restructure of senior management. During the consultation it was identified that planned reductions in senior management would have a detrimental impact on service delivery. Whilst some of the saving was achieved by reduction in other areas, a residual pressure of £30k remained.

Action will continue to be taken to mitigate further this pressure, e.g. by taking any underspends that emerge during the year. However, it is likely that this pressure will need to be built into the 2015/16 budget plan.

13) Catering, Cleaning & Groomfield Services	-354	12	2%	163	46%
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This financial position reflects the position to September 14 and includes trading for the first 3 weeks of schools Autumn term. The forecast is that the Catering, Cleaning & Groomfield Services will overspend by £163k. Variances within these figures are;

LGPS contributions are to be charged at 20% of salaries in 14/15. The budget allowed 19% contribution, so resulting in an anticipated overspend of £55k.

The budget set anticipated a 1% pay award, however, 50% of CCS' staff costs relate to the bottom 3 salary scale points and will be subject to greater than 1% increases (up to 4.66%) and as a result staff costs will exceed budget by £105k.

School meal numbers for the Spring term exceeded budget by approx 6,500 (+£13k). Provisions costs for the Spring term are £32k overspent, some 3.8% higher than budget. A new menu plan has been introduced in September 14 and related costs are on budget, and the forecast assumes this will continue to year end.

Schools Catering in Cambridgeshire - The introduction of universal free school meals for infants schools (UFSM) in September 14 has required increases in staff, provisions, equipment and premises resources in conjunction with schools to accommodate the significant likely increase in demand for meals (potentially up to 3 times current levels of Infant meals and a 50% overall increase).

School catering flexes staffing to demand but UFSM has required the recruitment and training of many additional staff ahead of implementation in September 14 with the associated increase in costs. Whilst estimates have been made of the likely level of demand for UFSM, actual levels of demand will not be known until October. If take-up of meals varies by one percentage point this would vary the outturn position by +/- £17k in 14/15.

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%

Catering, Cleaning & Groomfield Services continued;

The equipment budget has spent £266k of the £301k annual budget but with further commitments, an overspend of £29k is forecast.

Assumptions have been made regarding the impact of UFSM and the number of meals that will be required by Northamptonshire Schools from September 2014 and any significant variations would impact on the bottom line. Negotiations have taken place to secure a contribution to the additional resource requirements. Sales to July are £153k below budget, with £15k lost contribution. Sales in September 14 have been encouraging and close to budget, whilst provisions costs are within budget.

There are 2 Cambridgeshire primary schools who have announced that they are tendering their catering services to commence January 2015 (loss of £15.6k contribution Jan-Mar 15)

CCS has agreements to commence catering services with 11 Bedfordshire schools, and 2 Peterborough schools from September 14 (expected £48k contribution gain Sep14-Mar15)

Civic catering. CCS has commenced a service at two staff restaurants at Northamptonshire County Council from April 14 and income levels have exceeded budget.

The Castle Court office closure will lead to the closure of the servery outlet and further impact on the Bailey Rooms and Shire Hall cafes.

Cleaning Services forecast an overspend of £9k due to the impact of the additional LGPS and pay award costs.

Groomfields has restructured and is reviewing operational procedures to reduce operating costs but is still facing strong competition / price pressure from the private sector. Additional costs to cover long term sickness, and write off of uncollectable debtors indicates an outturn forecast overspend of £25k.

14) Home to School Transport – Mainstream	8,779	437	18%	808	9%
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The Mainstream Home to School/College transport budget is forecasting an overspend of £808k. This outturn figure:

- Reflects the new prices for routes which were the subject of a recent e-auction process. The re-tender process only delivered £41k in savings. The assumed level of saving had been in the order of £350k based on experience of re-tendering contracts in 2012/13 and 2013/14.
- Takes account of an inflationary uplift of 2.9% on all contracts.
- Takes account of a decision to defer proceeding with a proposal to withdraw free transport on the route between Horningsea and Fen Ditton Primary School as a result of the delayed implementation of road safety improvements and with a proposal to withdraw free transport on the route between Babraham and Sawston Village College as a result of a concern raised by the Road Safety Officer, which requires further independent assessment.
- Takes account of known commitments and the under spend on the 13/14 budget of £355k.
- Reflects the fact that the under spend achieved in 2013/14 was £345k less than the forecast out turn saving which informed the setting of the 2014/15 budget during business planning.

Action being taken:

A number of actions are being taken to reduce this overspend in-year:

- On-going scrutiny and challenge of requests for transport on discretionary grounds e.g. where families have moved house during the final two years of a student's statutory schooling
- Some contracts have been withdrawn and are being re-tendered, although recent experience is that this will yield only small savings
- Bus passes are being offered to, and have been accepted by, some Cambridge City parents, instead of taxi rides.

APPENDIX 3 – Grant Income Analysis

The table below outlines the additional grant income, which is not built into base budgets.

Grant	Awarding Body	Expected Amount £'000
Grants as per Business Plan		
Public Health	DoH	6,953
Better Care Fund	OPMH	10,652
Adoption Reform Grant	DfE	580
Unaccompanied Asylum Seekers	HO – UKBA	125
Troubled Families	DCLG	337
Intensive Evidence Based Programme (Sexualised Behaviour)	DfE	160
YOT Project	YJB	707
Littlehay / Whitemoor Prisons IDTS	IDTS	580
Littlehay / Whitemoor Prisons CARAT	MOJ	1,020
16-19 Bursary Fund	EFA	0
Music Education HUB	Arts Council	604
Non-material grants (+/- £160k)	Various	393
Total Grants 2014/15		22,110

These grants are spread across the CFA directorates as follows:

Directorate	Grant Total £'000
Adult Social Care	404
Older People	10,754
Children's Social Care	775
Strategy & Commissioning	111
Enhanced & Preventative Services	9,042
Learning	1,023
TOTAL	22,110

APPENDIX 4 – Virements and Budget Reconciliation

	£'000	Notes
Budget as per Business Plan	251,616	
Strategy & Commissioning – Strategic Management	429	Healthwatch funding
ASC Practice & Safeguarding	400	Reserves funding relating to the Mental Capacity Act
Ordinary Residence	398	Reserves funding within Learning Disability Pool
Strategy & Commissioning – Strategic Management	-429	Healthwatch funding
Schools Financing	405	SEN Reform Grant
Children Looked After	290	Adoption Reform Grant
Non-material virements (+/- £160k)	125	Allocation of Care Bill Implementation Grant
Current Budget 2014/15	253,234	

APPENDIX 5 – Reserve Schedule

Fund Description	Balance at 31 March 2014	2014/15		Forecast Balance at 31 March 2015	Notes
		Movements in 2014/15	Balance at 30 Sept 14		
	£'000	£'000	£'000	£'000	
<u>General Reserve</u>					
CFA carry-forward	6,760	-844	5,916	4,995	Forecast overspend of £921k offset against reserves.
subtotal	6,760	-844	5,916	4,995	
<u>Equipment Reserves</u>					
ICT Equipment Replacement Reserve	453	153	606	106	Ed ICT plan to replace major infrastructure in 2014/15 and need to build up reserve to £500k across the preceding years Replacement reserve for IT for Looked After Children. Laptops to be replaced in 2014/15.
IT for Looked After Children	234	0	234	73	
subtotal	687	153	840	179	
<u>Other Earmarked Funds</u>					
Disabled Facilities	200	0	200	110	Funding for grants for disabled children for adaptations to family homes. Provision now established and full to capacity. Loan not used and repaid in 2014/15.
Commissioning New School for Children with Autism	470	-470	0	0	
Flexible Shared Care Resource	536	0	536	364	Provision opened May 2014.
Other Reserves (<£50k)	37	-30	7	0	Other small scale reserves.
Adaptions to Respite Carer homes	46	-10	36	16	Committed for adaptations to respite carer homes.
Family Intervention Project Expansion	520	0	520	336	To increase capacity in Family Intervention Project. Additional FIP workers and Deputy Managers are in post. Funding to be used flexibly across 2014/15 to 2015/16.
MST Child Abuse & Neglect	375	0	375	307	To continue funding the MST CAN project (previously DoH funded). Funding to be used flexibly across 2014/15.
Art Collection Restoration Fund / Cambridgeshire Culture	174	0	174	83	Fund to support cultural activities within the county and the maintenance and development of the Art Collection.
Home to School Equalisation	-2	167	165	165	Reserve to even out the number of school days per year.
Building Schools for the Future	603	0	603	493	Funding allocated to cover full programme and associated risks. Projected £110k ICT risk.
YOT Remand	250	0	250	250	Equalisation reserve for remand costs for young people in custody in Youth Offending Institutions and other secure accommodation.
subtotal	3,209	-343	2,866	2,124	
SUB TOTAL	10,656	-1,034	9,622	7,298	

Fund Description	Balance at 31 March 2014	2014/15		Forecast Balance at 31 March 2015	Notes
		Movements in 2014/15	Balance at 30 Sept 14		
	£'000	£'000	£'000	£'000	
<u>Capital Reserves</u>					
Building Schools for the Future	427	0	427	174	Building Schools for Future - c/fwd to be used to spent on ICT capital programme as per Business Planning 2014/15 Further receipts anticipated in respect of the targeted basic need and standard basic need. C/Fwd expected of £462k but entire funding for Swavesey VC. The Capital Maintenance allocation received in 2014/15 will be spent in full. Comprises the Universal Infant Free School Meal Grant and the Public Health Grant re Alcohol recovery hub- anticipate spending by year end. At present anticipated spend of £95k from reserves. Current year grant of £1.25m expected to be spent in full.
Basic Need	654	8,733	9,387	462	
Capital Maintenance	0	3,496	3,496	0	
Other Children Capital Reserves	0	1,557	1,557	0	
Other Adult Capital Reserves	3,099	0	3,099	3,004	
subtotal	4,180	13,786	17,966	3,640	
TOTAL	14,836	12,752	27,588	10,938	

(+) positive figures represent surplus funds.

(-) negative figures represent deficit funds.

APPENDIX 6 – Capital Expenditure and Funding

Capital Expenditure

2014/15						TOTAL SCHEME	
Original 2014/15 Budget as per BP		Revised Budget for 2014/15	Actual Spend (Sept)	Forecast Spend - Outturn (Sept)	Forecast Variance - Outturn (Sept)	Total Scheme Revised Budget	Total Scheme Forecast Variance
£'000	Scheme	£'000	£'000	£'000	£'000	£'000	£'000
	Schools						
6,200	Primary Schools - New Communities	5,352	355	3,602	-1,750	79,190	-150
30,170	Primary Schools - Demographic Pressures	29,992	9,094	28,026	-1,966	87,920	-460
1,800	Primary Schools – Adaptations	1,600	70	1,400	-200	5,260	141
14,500	Secondary Schools - New Communities	12,676	262	5,550	-7,126	111,471	0
6,750	Secondary Schools - Demographic Pressures	9,318	3,209	5,880	-3,438	66,350	350
1,773	Schools - Scheme Final Payments	2,026	-88	1,928	-98	105,112	0
323	Building Schools for the Future	323	103	253	-70	9,985	0
1,068	Devolved Formula Capital	2,740	60	2,740	0	9,475	0
0	Universal Infant Free School Meals	1,289	405	1,289	0	1,289	0
4,900	Condition, Maintenance and Suitability	4,900	3,480	5,650	750	31,204	0
300	Site Acquisition and Development	300	111	300	0	1,847	0
1,000	Temporary Accommodation	1,000	921	1,300	300	4,964	0
413	Short Breaks (Disabled Children) & Social Care Minor Works	25	30	53	28	770	0
0	Youth Service	173	46	173	0	-50	0
3,170	Children Support Services	3,729	165	2,105	-1,624	9,790	0
4,042	Adult Social Care	4,655	589	2,004	-2,651	4,673	0
76,409	Total CFA Capital Spending	80,098	18,812	62,253	-17,845	529,251	-119

Primary Schools – New Communities £1,750k underspend

£1,600k relates entirely to Northstowe. The start on site date has been put back to January 2015 from November 2014; the school is now not required to open until Easter 2016 when the first houses on the development will be ready for occupation. The overall cost of the project will be unchanged. £150k overall reduction to Trumpington Meadows Primary School scheme due to savings made on compensation events, risk register and contingencies.

Primary School Demographic Pressures £1,966k underspend

Is comprised of the following:

Slippage and accelerated progress £1,380k underspend

A net underspend £1380k is due to slippage on Isle of Ely Primary (£1,133k) and Orchards Primary (£207k), All Saints Primary (£100k) and Huntingdon Primary School (£217k). This is balanced against changes to the expenditure profiles for Kings Hedges Primary (£130k) and Fulbourn Primary School (£273k) where expenditure previously anticipated as falling in 2015/16 will now be spent in 2014/15.

Revisions in costs net £585k underspend

The overall costs of the expansion at Fawcett Primary have been reduced by £600k following receipt of a lower than anticipated Milestone (MS) 4 tender price.

A saving of £225k has been achieved on the Hemingford Primary School due to employer's contingencies and risk register not being expended.

These savings have been offset by increased costs at Cavalry Primary School of £240k for re-roofing works.

Primary School Adaptations £200k underspend

This underspend is principally due to a delay in return of the tenders for the planned expansion of Hauxton Primary School. The proposed start date on site is now October 2014 with a completion date of June 2015. Some cost increases of c£60k are anticipated now due to piling and on costs. These will be taken into account in the 2015/16 business plan. There is a small slippage on Morley Memorial of £50k, but overall project costs remain unchanged. The costs of the Dry Drayton Primary scheme have increased by £81k and the work programme has been accelerated.

Secondary Schools - New Communities £7,126k underspend

Construction works on site have slipped from September to October 2014 at the Southern Fringe Secondary. The forecast underspend due to this slippage has increased by £2.5m to £7m accounting for nearly all the overall underspend. The project is to complete in April 2016, instead of September 2015. The delay is due to contamination testing of imported fill, resulting in environmental pre-commencement planning conditions that have yet to be discharged.

Secondary Schools – Demographic £3,438k underspend

City of Ely College accounts for £80k of the overall 2014/15 underspend (slippage). The scope of the scheme has changed following a decision by the Education Funding Agency (EFA) to turn down the school's application for funding for an element of the work. At this stage there is no proposal to change the level of investment in the school. However, the programme is being reviewed in 2015/16 business planning.

The Littleport Secondary scheme is forecast to underspend by £3.3m in 2014/15, primarily due to a delay in acquiring the land the school will be built on. The start on site date has consequently slipped from summer to autumn 2015.

Projected expenditure on North Cambridgeshire Secondary in 2014/15 is anticipated to be slow, increasing the overall underspend for the year by £70k.

The Swavesey Village College scheme is progressing more quickly than originally anticipated. This project is funded significantly by Targeted Basic Need funding. The funding has been advanced to offset the acceleration in the programme. The cost of this scheme has increased by £350k over the lifetime of the project due to higher than anticipated tender costs.

Condition, Maintenance and Suitability £750k overspend

Tenders have come in higher than anticipated, which is a reflection of the impact of the upturn in the housing market on building costs.

Temporary Accommodation £300k overspend

More mobiles have been needed due to rising rolls at primary schools around the county coupled with increased site works and rising building costs

Children's Support Services £1,624k underspend

Increased certainty over the timings of projects related to Early Years basic need placements means that costs previously anticipated for 2014/15 will now be incurred in 2015/16. This accounts for £124k of the overall underspend. Projects envisaged for later years, will however, be brought forward into 2015/16 in the Business Planning process.

The remaining £1.5m is due to slippage on the Trinity School where delays in the acquisition of land led to the appointment of contractors being put on hold until such time as there was greater certainty that the project would proceed.

Adult Social Care (ASC) £2,651k underspend

The ASC capital programme for 2014/15 totals £4.3m, the current forecast underspend is £2.65m. This relates to unallocated grant funding which will be required in 2015/16.





Plans are developed to ensure the sustainability of future ASC capital investments which are incorporated into 2015/16 business planning.





Capital Funding


2014/15				
Original 2014/15 Funding Allocation as per BP £'000	Source of Funding	Revised Funding for 2014/15 £'000	Forecast Spend - Outturn (Aug) £'000	Forecast Funding Variance - Outturn (Aug) £'000
15,249	Basic Need	16,592	16,130	-462
6,294	Capital maintenance	6,294	6,294	0
1,068	Devolved Formula Capital	2,740	2,740	0
0	Universal Infant Free School meals	1,289	1,289	0
388	Short breaks	0	0	0
4,042	Adult specific Grants	4,274	1,623	-2,651
17,123	S106 contributions	16,019	7,985	-8,034
0	BSF -PFS only	426	253	-173
0	BSF - capital receipts	0	0	0
27,645	Prudential Borrowing	28,988	23,336	-5,652
4,600	Prudential Borrowing (Repayable)	3,476	2,603	-873
76,408	Total Funding	80,098	62,253	-17,845

The overall net impact of the movements within the capital plan is an expected £18.2m underspend. £8,034k is S106 funding requirements and £2,666k is in respect of the Adult Social Care Grant. Prudential Borrowing and Prudential Borrowing (Repayable) requirements have reduced by £6,018k for 2014/15 financial year. These elements are required to be carried forward into future years

APPENDIX 7 – Performance at end of August 2014

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (from previous period)	RAG Status	Comments
% year 12 in learning	Enhanced & Preventative	92.5%	95.8%	91.3%	Aug-14		A	At this time of year in learning always drops due to the number of young people who have completed a one year course and do not wish to continue, registering with the locality teams for support looking for employment and or training. However young people leaving year 12 are still covered by the September Guarantee and teams will be actively promoting opportunities in learning. Come September we shall see how successful we are as this group will become year 13 and we shall be looking to improve participation rates.
The proportion pupils attending Cambridgeshire schools judged good or outstanding by Ofsted	Learning	65.4%	75.0%	66.0%	Aug-14		R	The rise in the proportion of pupils attending Cambridgeshire schools judged good or outstanding by Ofsted has been adversely affected by a number of the county's largest secondary academies slipping from 'good' to 'requires improvement'.
1C PART 1 local - Proportion of eligible service users receiving self-directed support	Adult Social Care / Older People & Mental Health	91.1%	95.0%	91.1%	Aug-14		A	Performance is improving, and is within target tolerance. Performance in August 2013 was 74.4% meaning performance has improved by 16.7% - showing that the personalisation agenda is imbedded within the social care process.
RBT4 - The proportion of new OP users requiring no further service at end of re-ablement phase	Older People & Mental Health	58.0%	55.0%	57.0%	Aug-14		G	Above target

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (from previous period)	RAG Status	Comments
BCF 2A PART 2 - Admissions to residential and nursing care homes (aged 65+), per 100,000 population	Older People & Mental Health	191	269	223	Aug-14		G	<p>Admission rates are slowing and are lower than the previous financial year. As of August 2014, there have been 253 new permanent admissions made (160 to residential care, 93 to nursing care). In the same period in the previous financial year there had been 327 new permanent admissions made (199 to residential care and 128 to nursing).</p> <p>This is a demand led measure however, and while efforts will continue to reduce admission rates, this remains an appropriate service for people with high and complex needs.</p>
The number of looked after children per 10,000 children	Childrens Social Care	39.7	31.3 to 38.4	39.5	Aug-14		A	The number of Looked After Children has reduced to 508 during Aug 14.
% children whose referral to social care occurred within 12 months of a previous referral	Childrens Social Care	19.8%	25.0%	19.8%	Aug-14		G	The re-referral rate during August remained the same, but performance is still well within target.
% CAFs where outcomes were achieved	Enhanced & Preventative	85.1%	80.0%	83.0%	Aug-14		G	This increase reflects the completion of this year's data quality exercise which may have been artificially decreasing performance as older CAFs were being reviewed and closed where necessary.

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (from previous period)	RAG Status	Comments
BCF DTOC2 - Reduced proportion of Delayed Transfers of care from hospital, per 100,000 of population (aged 18+): April - December 2014	Older People & Mental Health	428	438	467	Aug-14		A	<p>The Cambridgeshire health and social care system is experiencing a monthly average of 2,323 bed-day delays, which is 5% above the current BCF target ceiling of 2,232.</p> <p>Between April and August 2014 there were 11,767 bed day delays across the whole of the Cambridgeshire system - representing a 2% increase against the same period in 2013.</p> <p>Across this period NHS bed-day delays have increased from 6,770 (April - August 2013) to 8,047 (April - August 2014) an increase of 19%, while bed-day delays attributed to Adult Social Care have decreased from 4,514 (April - August 2013) to 2,891 (April - August 2014) an improvement of 36%</p> <p>This remains a challenging, whole system measure and is reliant on both health and social care commissioners and providers to work together to meet target.</p>