

Directorate: Finance and Resources, and Strategy and Partnerships
 Subject: Finance Monitoring Report – November 2025 (period 8)

Contents

Section	Item	Description
1	Revenue Executive Summary	High level summary of information and narrative on key issues in revenue financial position
Appx 1a	Service Level Financial Information	Detailed financial tables for within Finance and Resources main budget headings
Appx 1b	Service Level Financial Information	Detailed financial tables for within Strategy and Partnerships main budget headings
Appx 1c	Service Level Financial Information	Detailed financial tables for within Corporate, Funding and Capital Financing main budget headings
Appx 2	Capital Appendix	This contains more detailed information about the capital programme, including funding sources and variances from planned spend.

1. Revenue Executive Summary

1.1.1 Finance and Resources

Forecast Outturn Variance (Previous) £000	Service Area	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-322	Executive Director of Finance & Resources	345	0	345	160	-339	-98.4%
-503	Customer & Digital Services	15,416	-894	14,522	12,687	-502	-3.5%
-166	Finance & Procurement	11,761	-2,532	9,230	6,774	-325	-3.5%
601	Property Services	12,521	-8,364	4,157	5,079	885	21.3%
-476	Investment Activity	5,951	-16,137	-10,186	-6,753	-334	3.3%
-866	Total	45,995	-27,927	18,068	17,947	-616	-3.4%

1.1.2 Strategy and Partnerships

Forecast Outturn Variance (Previous) £000	Service Area	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-839	Executive Director: Strategy & Partnerships	11,218	-437	10,781	7,425	-883	-7.9%
851	Legal & Governance	9,417	-82	9,335	6,328	548	5.9%
-560	Communities, Libraries & Skills	19,322	-11,058	8,264	5,339	-560	-6.8%
-548	Total	39,956	-11,577	28,379	19,092	-895	0.0%
-500	Mitigations	0	0	0	0	-500	0.0%
-1,048	Overall Strategy & Partnerships Total	39,956	-11,577	28,379	19,092	-1,395	1.0%

1.1.3 Corporate, Funding & Capital Financing

Forecast Outturn Variance (Previous) £000	Service Area	Gross Budget £000	Income Budget £000	Net Budget £000	Actual to date £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
2,364	Capital Financing	54,363	-10,616	43,747	9,497	2,364	5.4%
0	Corporate Items	7,447	-824	6,623	4,169	-5,461	-82.5%
-2,383	General funding sources	0	-573,927	-573,927	-399,295	-2,383	-0.4%
-19	Total	61,809	-585,366	-523,557	-385,629	-5,480	-1.0%

Appendix 1a – Finance & Resources Detailed Financial Information

Forecast Outturn Variance (Previous) £000	Committee	Budget Line	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Outturn Variance £000	Outturn Variance %
Executive Director of Finance & Resources								
-266	SRP	Executive Director	279	0	279	160	-283	-101%
-56	SRP	Staffing Pay Inflation	66	0	66	0	-56	-85%
-322		Executive Director of Finance & Resources Total	345	0	345	160	-339	-98%
Customer & Digital Services								
-45	SRP	Customer Services	2,591	-289	2,302	1,318	-45	-2%
-458	SRP	IT Services	12,825	-606	12,220	11,369	-457	-4%
-503		Customer & Digital Services Total	15,416	-894	14,522	12,687	-502	-3%
Finance & Procurement								
0	SRP	Service Director of Finance & Procurement	336	0	336	219	0	0%
-16	SRP	Professional Finance	3,078	-312	2,766	1,556	-15	-1%
-12	SRP	Procurement	1,102	-45	1,057	656	-12	-1%
10	SRP	CCC Finance Operations	249	-157	91	26	10	11%
0	SRP	Insurance Fund	2,094	0	2,094	2,217	-90	-4%
-149	SRP	Lead Authority Services	4,602	-2,018	2,584	1,777	-219	-8%
0	SRP	External Audit	302	0	302	322	0	0%
-166		Finance & Procurement Total	11,761	-2,532	9,230	6,774	-325	%
Property Services								
769	SRP	Facilities Management	8,693	-2,440	6,253	5,711	1,094	17%
-2	SRP	Property Services	1,191	0	1,191	807	-2	0%
-1	SRP	Property Compliance	427	-20	407	274	-1	0%
-26	SRP	County Farms	1,025	-5,820	-4,795	-2,280	-21	0%
-140	SRP	Strategic Assets	1,185	-84	1,101	569	-186	-17%
601		Property Services Total	12,521	-8,364	4,157	5,079	885	21%

Forecast Outturn Variance (Previous)	Committee		Budget Line	Gross Budget	Income Budget	Net Budget	Actual	Outturn Variance	Outturn Variance
£000				£000	£000	£000	£000	£000	%

			Investment Activity						
76	SRP		Property Investments	4,684	-9,633	-4,948	-6,783	232	-5%
-50	SRP		Company Dividends & Fees	0	-657	-657	0	-50	8%
-125	SRP		This Land	2,061	-4,592	-2,531	1,923	-125	5%
0	SRP		Contract Efficiencies & Other Income	-251	0	-251	-158	0	0%
-88	SRP		Collective Investment Funds	-1,428	0	-1,428	-623	-79	-6%
-289	SRP		Renewable Energy Investments	885	-1,255	-370	-1,112	-312	84%
-476			Investment Activity Total	5,951	-16,137	-10,186	-6,753	-334	3%
-866			Overall Finance & Resources Total	45,995	-27,927	18,068	17,947	-616	-3%

Appendix 1b – Strategy & Partnerships Detailed Financial Information

Forecast Outturn Variance (Previous)	Committee	Budget Line	Gross Budget	Income Budget	Net Budget	Actual	Forecast Outturn Variance	Forecast Outturn Variance
£000			£000	£000	£000	£000	£000	%
-472	SRP	Executive Director: Strategy & Partnerships	756	0	756	199	-523	-69%
-11	SRP	Staffing Pay Inflation	31	0	31	0	0	0%
0	SRP	Chief Executive Office	261	0	261	168	0	0%
-148	SRP	Policy, Insight & Change	3,541	-103	3,437	2,495	-129	-4%
0	SRP	Communications	1,065	0	1,065	638	0	0%
0	SRP	Elections	190	0	190	457	0	0%
0	SRP	Emergency Planning	334	0	334	243	-24	-7%
-12	SRP	Human Resources	2,321	-115	2,207	1,538	-2	0%
-196	SRP	Learning & Development	2,718	-219	2,499	1,686	-205	-8%
-839		Executive Director: Strategy & Partnerships Total	11,218	-437	10,781	7,425	-883	-8%
		Legal & Governance						
-0	SRP	Internal Audit	644	-23	621	370	-0	0%
841	SRP	Legal & Governance Services	5,874	-3	5,871	4,169	560	10%
-41	SRP	Information Management	1,172	-33	1,138	650	-56	-5%
-1	SRP	Democratic & Member Services	460	-23	437	286	-3	-1%
52	SRP	Members' Allowances	1,267	0	1,267	853	46	4%
851		Legal & Governance Total	9,417	-82	9,335	6,328	548	6%
		Communities, Libraries & Skills						
0	CSMI	Strategic Management - CL&S	-831	0	-831	131	0	0%
-40	CSMI	Public Library Services	5,274	-562	4,712	3,058	-40	-1%
-0	CSMI	Cambridgeshire Skills	2,400	-2,400	0	219	-0	0%
0	CSMI	Archives	486	-51	435	310	0	0%
0	CSMI	Cultural Services	369	-231	137	19	0	0%
-320	CSMI	Communities Service	1,416	-142	1,274	421	-320	-25%

Forecast Outturn Variance (Previous) £000	Committee	Budget Line	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-0	CSMI	Changing Futures	889	-821	68	-723	-0	0%
0	CSMI	Domestic Abuse and Sexual Violence Service	2,706	-538	2,169	1,631	0	0%
-200	CSMI	Anti-Poverty	6,612	-6,312	300	274	-200	-67%
-560		Communities Libraries & Skills Total	19,322	-11,058	8,264	5,339	-560	-7%
-548		Total	39,956	-11,577	28,379	19,092	-895	-3%
		Mitigations						
-500		Transfer from S&P earmarked reserves	0	0	0	0	-500	0%
-1,048		Overall Strategy & Partnerships Total	39,956	-11,577	28,379	19,092	-1,395	-5%

Appendix 1c – Corporate, Funding & Capital Financing Detailed Financial Information

Forecast Outturn Variance (Previous) £000	Committee		Budget Line	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
			Capital Financing						
2,364	SRP		Capital financing costs and minimum revenue provision	54,363	-10,616	43,747	9,497	2,364	5%
2,364			Capital Financing Total	54,363	-10,616	43,747	9,497	2,364	5%
			Corporate Items						
0	SRP		Cambridgeshire and Peterborough Combined Authority levy	10,050	0	10,050	10,049	0	0%
0	SRP		Environment Agency levy	466	0	466	464	0	0%
0	SRP		Corporate reserves contributions	-3,890	0	-3,890	-3,890	0	0%
0	SRP		Central holding and miscellaneous accounts	820	-824	-3	-2,454	-5,461	-159500%
0			Corporate and Funding Items Total	7,447	-824	6,623	4,169	-5,461	-82%
			General funding sources						
0	SRP		Council Tax Precept	0	-419,394	-419,394	-293,576	0	0%
-826	SRP		Business Rates	0	-78,699	-78,699	-52,425	-826	-1%
-1,557	SRP		Corporate grants	0	-74,335	-74,335	-52,274	-1,557	-2%
0	SRP		Revenue support grant	0	-1,499	-1,499	-1,019	0	0%
-2,383			Total general funding for net budget	0	-573,927	-573,927	-399,295	-2,383	0%
			Overall Corporate, Funding & Capital Financing Total	61,809	-585,366	-523,557	-385,629	-5,480	-1%

Original 2025-26 Budget as per Business Plan £000	Scheme Category	Total Scheme Revised Budget £000	Total Scheme Variance £000	Budget Carried-forward 2025-26 £000	Budget Re-phasing 2025-26 £000	Additional/Reduction in Funding 2025-26 £000	Revised Budget for 2025-26 £000	Actual Spend (Nov) £000	Outturn Variance (Nov) £000
4,462	Decarbonisation Fund - Council buildings low carbon heating	11,458	-2,616	-286	0	0	4,176	734	-2,616
500	County Farms Investment	5,008	0	0	0	0	500	102	-50
973	Community Hubs - East Barnwell	1,436	0	-21	0	0	952	0	-907
0	Mill Farmhouse	483	0	111	0	-80	31	0	0
97	Lower Portland Farm	3,741	0	94	-63	0	128	0	0
350	County Farms Investment in Infrastructure	450	0	85	-85	0	350	0	-350
0	North Angle Farm Road	133	0	317	0	-217	100	0	0
488	Farms Dairy House	563	0	68	-456	0	100	16	0
-4,576	Capital Programme Variations Budget	-14,525	0	0	-7	0	-4,583	0	4,583
0	Capitalisation of Interest Budget	64	0	0	0	0	0	0	0
12,041	Total	48,995	-4,026	2,403	-611	-2,047	11,786	4,496	-840

Strategy and Partnerships

Original 2025-26 Budget as per Business Plan £000	Scheme Category	Total Scheme Revised Budget £000	Total Scheme Variance £000	Budget Carried-forward 2025-26 £000	Budget Re-phasing 2025-26 £000	Additional/Reduction in Funding 2025-26 £000	Revised Budget for 2025-26 £000	Actual Spend (November) £000	Forecast Outturn Variance (November) £000
740	Community Fund	5,071	0	129	0	0	869	221	-84
42	Library Minor Works	81	0	15	-15	0	42	13	-20
0	EverySpace - Library Improvement Fund	618	0	91	0	229	320	331	30

Original 2025-26 Budget as per Business Plan £000	Scheme Category	Total Scheme Revised Budget £000	Total Scheme Variance £000	Budget Carried- forward 2025-26 £000	Budget Re- phasing 2025-26 £000	Additional/ Reduction in Funding 2025-26 £000	Revised Budget for 2025-26 £000	Actual Spend (November) £000	Forecast Outturn Variance (November) £000
207	Darwin Green Library	208	0	1	-208	0	0	0	0
27	Cherry Hinton Library	102	-11	2	-2	0	27	16	-11
181	Sackville House Library	582	0	367	-88	0	460	53	-50
0	Archives - Camera replacement	45	0	0	0	0	0	0	0
75	Huntingdon Library Redesign	161	0	0	-75	7	7	1	0
350	Mobile Library Replacement	369	0	0	-345	0	5	0	-5
200	Replacement of 32 ageing self-service machines reaching end of life	200	0	0	0	0	200	0	0
8	Whittlesey Library Refurbishment	166	0	0	0	0	8	0	-8
1,500	Flexible use of capital receipts for change programme	1,894	0	0	0	394	1,894	19	0
0	March BMX Pump Track	107	0	50	0	0	50	30	0
-1,166	Capital Programme Variations Budget	-1,274	0	0	25	0	-1,141	0	148
2,164	Total	8,330	-11	655	-708	630	2,741	683	0

Capital Funding

Finance and Resources

Original 2025-26 Funding Allocation as per Business Plan	Source of Funding	Budget Carried- forward 2025-26	Budget Revisions 2025-26	Revised Budget for 2025-26	Forecast Spend - Outturn	Forecast Variance - Outturn
£000		£000	£000	£000	£000	£000
2,219	Grant Funding	286	-97	2,408	1,964	-444
3,766	Prudential Borrowing	1,742	-2,489	19	1,264	1,245
131	S106 Contributions	0	0	131	0	-131
5,925	Other Contributions	375	-72	6,228	6,623	395
0	Capital Receipts	0	0	3,000	1,095	-1,905
12,041	Total including Capital Programme Variations	2,403	-2,658	11,786	10,946	-840

Strategy and Partnerships

Original 2025-26 Funding Allocation as per Business Plan	Source of Funding	Budget Carried- forward 2025-26	Budget Revisions 2025-26	Revised Budget for 2025-26	Forecast Spend - Outturn	Forecast Variance - Outturn
£000		£000	£000	£000	£000	£000
952	Capital Receipts	0	418	1,370	1,370	0
175	Grant Funding	26	-80	121	121	0
362	Developer Contributions	450	-381	431	401	-30
675	Prudential Borrowing	129	-112	692	492	-200
0	Revenue contributions	50	77	127	357	230
2,164	Total including Capital Programme Variations	655	-78	2,741	2,741	0