

**HEALTH AND WELLBEING STRATEGY – RENEWING THE HEALTH AND WELLBEING STRATEGY**

*To:* Health and Wellbeing Board

*Meeting Date:* 31<sup>ST</sup> January 2019

*From:* Dr Liz Robin, Director of Public Health

*Recommendations:* The Health and Wellbeing Board is asked to:

- a) Review and consider the proposed options in paragraphs 3.2-3.4 for developing a new Joint Health and Wellbeing Strategy (JHWS), when the current Cambridgeshire JHWS expires in July 2019.
- b) Decide on the preferred option

<b><i>Officer contact:</i></b>		<b><i>Member contact:</i></b>	
Name:	Dr Liz Robin	Names:	Councillor Roger Hickford
Post:	Director of Public Health	Post:	Chairman
Email:	Liz.Robin@cambridgeshire.gov.uk	Email:	<a href="mailto:Roger.Hickford@cambridgeshire.gov.uk">Roger.Hickford@cambridgeshire.gov.uk</a>
Tel:	01223 703261 (office)	Tel:	01223 706398 (office)

## 1. PURPOSE

- 1.1 The purpose of this paper is to obtain the Health and Wellbeing Board's view on development of the next Joint Health and Wellbeing Strategy (JHWS) for Cambridgeshire, given that the current JHWS was extended to coincide with the end date for the Peterborough Joint Health and Wellbeing Strategy.

## 2. BACKGROUND

- 2.1 Health and Wellbeing Boards (HWBs) have a statutory duty under the Health and Social Care Act (2012) to agree a Joint Health and Wellbeing Strategy (JHWS) to meet the need identified in the Joint Strategic Needs Assessment. HWB Board member organisations are required to have regard to the JHWS in their commissioning and service plans.
- 2.2 The JHWS for Cambridgeshire was initially approved to cover the period 2012-2017. This was a comprehensive high-level strategy, produced following public consultation. In July 2017, the HWB Board agreed to extend the period covered by the Cambridgeshire JHWS (2012-17) until a new JHWS had been developed.
- 2.3 Three interim priorities were agreed by the Cambridgeshire HWB in November 2017, with the intention that the HWB would focus on these priorities and continue to drive delivery until a new JHWS was developed. These priorities were developed based on feedback from a stakeholder workshop and further discussion by HWB members. The priorities are:
- Health Inequalities, including the impact of drug and alcohol misuse on life chances.
  - New and growing communities and housing
  - Integration – including the Better Care Fund and delayed transfers of care. This would also cover monitoring the impact of developing pace based care models.

Progress against these three priorities has been regularly monitored and reported back to the Cambridgeshire HWB.

- 2.4 In April 2018 the Cambridgeshire HWB further reviewed the options for developing the next JHWS and agreed the following option:

**Option C:** The Peterborough Joint Health and Wellbeing Strategy runs from 2016-2019. Given the changing strategic landscape and the importance of working across Cambridgeshire and Peterborough, a third option is to extend the Cambridgeshire Joint Health and Wellbeing Strategy so that it expires in 2019, at the same time as the Peterborough Strategy. This would allow the potential for preparing a Joint Health and Wellbeing Strategy for Cambridgeshire and Peterborough, commencing in 2019.

The HWB asked for Option C to be amended to allow for a later expiry date, given that it may take time to work with communities across boundaries to develop the new JHWS. In addition the HWB drew attention to the importance of place-based models of care and community resilience, and strong district council and voluntary sector engagement.

### 3. MAIN ISSUES

3.1 Since the initial decision to extend the Cambridgeshire JHWS, a number of further developments have taken place, strengthening joint working:

- Cambridgeshire County Council and Peterborough City Council have agreed to the formation of a Joint Cambridgeshire and Peterborough Health and Wellbeing Board (a sub-committee comprising of both Boards), after this was recommended by both parent HWBs.
- A Cambridgeshire and Peterborough Joint Strategic Needs Assessment Core Dataset has been produced and will be updated annually. It provides information on health and wellbeing needs and outcomes for Cambridgeshire and Peterborough as a whole, and for the individual local authority areas, including District Councils. The 2019 Joint Strategic Needs Assessment (JSNA) Core Dataset will be presented to the next meeting of the Joint Cambridgeshire and Peterborough HWB in March 2019.
- Joint peer reviews across Cambridgeshire and Peterborough have taken place with findings presented to the HWBs on:
  - Health and Social Care Integration
  - Early Years Social Mobility
- Four multi-agency Living Well Partnerships have been established to take forward joint work for health and wellbeing at a local level. These cover:
  - Cambridge and South Cambridgeshire
  - Huntingdonshire
  - East Cambridgeshire and Fenland
  - Peterborough
- Joint oversight of the Better Care Fund is now well embedded, overseen at senior officer level by the Cambridgeshire and Peterborough Integrated Commissioning Board, with regular reports to the HWBs.
- The Cambridgeshire and Peterborough (C&P) health and care system continues to work together through the C&P Sustainable Transformation Partnership (STP)
- The Cambridgeshire and Peterborough Combined Authority has commissioned a project to scope a potential health and social care devolution proposal.
- Cambridgeshire and Peterborough HealthWatch have merged to form a joint Board and delivery structure.

3.2 The options open to the Cambridgeshire Health and Wellbeing Board in regards to developing a new Joint Health and Wellbeing Strategy in 2019 are potentially as follows.

**Option A:** Develop a new JHWS in 2019 which covers Cambridgeshire only

**Option B:** Develop a new JHWS in 2019 which covers both Cambridgeshire and Peterborough

**Option C:** Develop a new JHWS in 2019 with a Cambridgeshire only section for key local priorities and a joint Cambridgeshire / Peterborough section for shared priorities.

3.3 When these options were discussed from a Peterborough perspective at the December 2018 meeting of the Peterborough HWB, the preferred option was

**‘Option B: Develop a new JHWS in 2019 which covers both Cambridgeshire and Peterborough’**, with the caveat that the JHWS should address local needs and issues, where there were differences across Cambridgeshire and Peterborough, or other geographical variation.

### 3.4 Options appraisal

	<b>Option A Cambridgeshire Only JHWS</b>	<b>Option B Peterborough and Cambridgeshire JHWS</b>	<b>Option C Mixed model of JHWS</b>
Relevance to local HWB Needs (JSNA)	Yes	May be less sensitive to local needs, but could incorporate local priorities	Yes
Views of key stakeholders		Preferred option of Peterborough HWB	
System leadership role of HWB Board and impact of the JHWS	JHWS likely to have less impact on partners (e.g. NHS) which cover both Cambridgeshire and Peterborough	JHWS might have less impact on local partners which cover Cambridgeshire or parts of Cambridgeshire only, but could incorporate local priorities	JHWS has potential to impact on both local and wider system partners
Consulting process for the JHWS	Straightforward main consultation is with Cambridgeshire residents	More complex requires consultation over a larger and more diverse geographical area.	Most complex a mix of local focus and Cams/ Peterborough wide focus
Monitoring of the key JHWS and Key outcomes	Straightforward Performance monitoring covers Cambridgeshire only	Straightforward Performance monitoring covers the whole C&P area	More Complex Part of the strategy is performance monitored for Cambridgeshire only and part for Cambridgeshire and Peterborough combined.
Role of Health and Wellbeing Boards Joint Cambridgeshire and Peterborough sub-committee	JHWS would be agreed by the ‘Parent’ Cambridgeshire HWB Board, not the Joint Sub-committee	Agreeing the JHWS would be part of the Joint Sub-committee delegated functions	Agreeing the joint section of the JHWS would be the role of the Joint Sub-committee and the Cambridgeshire only section of the JHWS would be agreed by Cambridgeshire HWB Board

## 4. RECOMMENDATION

4.1 All Health and Wellbeing Boards have a statutory duty to prepare a joint Health and Wellbeing Strategy. Given the increased joint working with Peterborough City Council, and the confirmation that a Joint Cambridgeshire and Peterborough Health and Wellbeing Board (a sub-committee comprising the membership of both Boards) has formed and will first meet in March 2019, it is important to have a clear steer on the preferred direction for the development of the next JHWS. The recommended option is Option B: Development of a joint JHWS across Cambridgeshire and Peterborough,

including sections on addressing local needs and issues, where there is geographical variation across the area.

## 5. ALIGNMENT WITH THE CAMBRIDGESHIRE HEALTH AND WELLBEING STRATEGY

5.1 This paper is relevant to priorities (1, 2, 3, 4, 5, and 6) of the Health and Wellbeing Strategy:

- Priority 1: Ensure a positive start to life for children, young people and their families.
- Priority 2: Support older people to be independent, safe and well.
- Priority 3: Encourage healthy lifestyles and behaviours in all actions and activities while respecting people's personal choices.
- Priority 4: Create a safe environment and help to build strong communities, wellbeing and mental health.
- Priority 5: Create a sustainable environment in which communities can flourish.
- Priority 6: Work together effectively.

## 5. SOURCES

Source Documents	Location
Cambridgeshire Health and Wellbeing Strategy 2012-17 (now extended)	<a href="https://cambridgeshire.wpengine.com/wp-content/uploads/2018/01/4-HWB-Strategy-Full-Document.pdf">https://cambridgeshire.wpengine.com/wp-content/uploads/2018/01/4-HWB-Strategy-Full-Document.pdf</a>
Minutes of the Cambridgeshire Health and Wellbeing Board July 2017	<a href="https://cmis.cambridgeshire.gov.uk/ccclive/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/637/Committee/12/Default.aspx">https://cmis.cambridgeshire.gov.uk/ccclive/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/637/Committee/12/Default.aspx</a>
Minutes of Cambridgeshire Health & Wellbeing Board 23 November 2017	<a href="https://cmis.cambridgeshire.gov.uk/ccclive/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/639/Committee/12/Default.aspx">https://cmis.cambridgeshire.gov.uk/ccclive/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/639/Committee/12/Default.aspx</a>
Minutes of the Cambridgeshire Health & Wellbeing Board 24 <sup>th</sup> April 2018	<a href="https://cmis.cambridgeshire.gov.uk/ccclive/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/950/Committee/12/Default.aspx">https://cmis.cambridgeshire.gov.uk/ccclive/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/950/Committee/12/Default.aspx</a>