



# Section 3: Detailed Finance Tables

Revenue: 2026-31

Capital: 2026-36



# Detailed Finance Tables

## Introduction

There are five types of finance tables in our Business Plan. Tables 1-3 relate to all directorates for revenue, while only some directorates have tables 4 and 5 showing the capital programme. Tables 1, 2 and 3 show a directorate's revenue budget in different presentations.

- Table 1 shows the combined impact of budget changes on directorates and service budget lines over the five year medium-term.
- Table 2 shows the impact of changes in the first year on each directorate and service budget line.
- Table 3 shows the detailed changes, line-by-line, to each directorate's budget
- Tables 4 and 5 outline directorates' capital budget, with Table 4 detailing capital expenditure for individual proposals, and Table 5 showing how individual capital proposals are funded.

## Table 1

This presents the net budget split by service budget line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2026-27 split by service budget line. The purpose of this table is to show how the budget for a directorate changes over the period of the Business Plan.

## Table 2

This presents additional detail on the net budget for 2026-27 split by service budget line. The purpose of the table is to show how the budget for each line has been constructed: inflation, demography and demand, pressures, investments, savings and income are added to the opening budget to give the closing budget.

## Table 3

Table 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals.

The numbers for proposals in table 3 need to be read recurrently – in other words a budget increase in a given year is taken to be permanent (because it adds to the closing budget, which becomes the next year's opening budget). A one-off or temporary budget change is shown with a number that contrasts the original entry. For example a one-off saving of £500k in 2026-27 would show as a -£500k in 2026-27 and a reversing entry of +£500k in 2027-28.

At the top Table 3 takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is reconciled to the net budget in Section 8. Finally, the sources of funding are listed in Section 9. An explanation of each section is given below:

- **Opening Gross Expenditure:**

The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.

- **Revised Opening Gross Expenditure:**

Adjustments that are made to the base budget to reflect permanent changes in a directorate. This is often to reflect a transfer of services from one area to another, or budget changes made in-year in the previous year.

- **Inflation:**

Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the directorate, and also cover staffing inflation.

- **Demography and Demand:**

Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the directorate. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.

- **Pressures:**

These are specific additional pressures identified that require further budget to support.

- **Priorities & Investments:**

These are proposals where additional budget is provided to support the ambitions and priorities of the council

- **Use of reserves:**

This shows the change in budget for reserves draw-downs, used to fund specific service lines in the main directorate tables, or used to contribute to overall funding in the corporate table (section H). A minus change here means more reserve use; a positive change here means less reserve use. For directorates, these numbers are not necessarily the absolute value of reserves being used, just the budget changes. A list of actual reserves uses can be found in section 2 of the business plan (the medium-term financial strategy).

- **Savings:**

These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.

- **Total Gross Expenditure:**

The newly calculated gross budget allocated to the directorate after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.

- **Income:**

This lists the fees, charges and grants that offset the directorate's gross budget. The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.

- **Total Net Expenditure:**

The net budget for the directorate after deducting fees, charges and ring-fenced grants from the gross budget.

- **Funding Sources:**

How the gross budget is funded – funding sources include cash limit funding (central funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

## Table 4

This presents a directorate's capital schemes, across the ten-year period of the capital programme. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table. The third table identifies the funding sources used to fund the programme. These sources include prudential borrowing, which has a revenue impact for the Council.

## Table 5

Table 5 lists a capital scheme and shows how each scheme is funded. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table.

Note that there may be small rounding differences between tables that show the same gross, income and net budget information

## Directorate Restructure

During 2025-26 the Strategy and Partnerships (S&P) directorate will come to an end and the Community, Libraries and Skills and Emergency Planning services will transfer to the Place and Sustainability (P&S) directorate. The remaining services from Strategy and Partnerships will move in the newly created Office of the Chief Executive (OCE) directorate.

As such the 2026-27 budget has been prepared using the new structure and the table below shows how the opening budgets (as shown at the beginning of table 3) have changed due to the restructure.

Old Structure	Opening Gross Budget (£000)	Opening Income Budget (£000)	Opening Net Budget (£000)
S&P	38,052	-11,918	26,134
P&S	121,243	-38,355	82,888
OCE	0	0	0
<b>Total</b>	<b>159,295</b>	<b>-50,273</b>	<b>109,022</b>

New Structure	Opening Gross Budget (£000)	Opening Income Budget (£000)	Opening Net Budget (£000)
S&P	0	0	0
P&S	140,559	-49,540	91,019
OCE	18,736	-733	18,003
<b>Total</b>	<b>159,295</b>	<b>-50,273</b>	<b>109,022</b>

## Section 3 - C: Place and Sustainability

Table 1: Revenue - Summary of Net Budget by Service Line

Budget Period: 2026-27 to 2030-31

Net Revised Opening Budget 2025-26 £000	Service Line	Gross Budget 2026-27 £000	Income Budget 2026-27 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000	Net Budget 2029-30 £000	Net Budget 2030-31 £000
	<b>Executive Director</b>							
-46	Executive Director: Place and Sustainability	1,019	-1,083	-64	-77	-82	-88	-93
12	Staffing Pay Inflation - P&S	801	-	801	1,614	2,451	3,313	4,201
1,514	Operational Support: Place and Sustainability	1,364	-12	1,352	1,352	1,352	1,352	1,352
<b>1,480</b>	<b>Subtotal Executive Director</b>	<b>3,185</b>	<b>-1,095</b>	<b>2,090</b>	<b>2,889</b>	<b>3,721</b>	<b>4,578</b>	<b>5,460</b>
	<b>Highways and Transport</b>							
	<i>Infrastructure and Project Delivery</i>							
13,787	Local Highways Maintenance	14,345	-307	14,038	18,939	19,312	19,639	19,987
1,000	Asset Strategy, Data and Mapping	1,322	-506	816	814	812	809	807
3,356	Winter Maintenance	3,451	-	3,451	3,550	3,655	3,746	3,843
-813	Project Delivery	-545	-70	-615	-647	-681	-715	-751
8,172	Street Lighting	12,948	-4,057	8,891	8,723	8,874	9,088	9,307
484	Energy Services - Specialist Energy Projects	4,898	-3,385	1,513	1,400	1,251	1,024	953
	<i>Transport and Connectivity</i>							
-414	Traffic Management	4,014	-4,655	-641	-2,533	-2,341	-2,405	-2,468
508	Road Safety	1,049	-545	505	502	501	499	497
453	Transport Strategy	1,262	-410	852	851	851	850	849
-2,673	Highways Development Management	2,388	-4,861	-2,473	-2,473	-2,473	-2,473	-2,473
312	Park and Ride and Busway	1,347	-959	388	388	402	416	431
-70	Parking Enforcement	8,569	-8,639	-70	683	683	683	683
<b>24,103</b>	<b>Subtotal Highways and Transport</b>	<b>55,048</b>	<b>-28,392</b>	<b>26,656</b>	<b>30,198</b>	<b>30,845</b>	<b>31,162</b>	<b>31,666</b>
	<b>Environment, Planning and Economy</b>							
1,121	Planning	1,479	-374	1,105	1,089	972	955	938
1,159	Natural and Historic Environment	1,645	-488	1,158	1,156	1,154	1,153	1,152
52,508	Waste Management	55,986	-4,520	51,466	48,805	50,117	51,513	52,967
134	Economy and Climate Change	442	-281	161	164	168	171	175
<b>54,923</b>	<b>Subtotal Environment, Planning and Economy</b>	<b>59,553</b>	<b>-5,663</b>	<b>53,889</b>	<b>51,214</b>	<b>52,411</b>	<b>53,793</b>	<b>55,232</b>
	<b>Community Development and Resilience</b>							
-831	Strategic Management - Communities and Partnerships	-988	-	-988	-120	-122	-124	-126

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5,286	Libraries, Archives and Culture	6,153	-850	5,303	5,339	5,426	5,460	5,498
-	Cambridgeshire Skills	2,400	-2,400	-	-	-	-	-
1,320	Communities Service	1,463	-142	1,320	1,320	1,320	1,320	1,320
68	Changing Futures	889	-821	68	68	68	68	68
2,180	Domestic Abuse and Sexual Violence Service	2,718	-538	2,180	2,181	2,181	2,182	2,182
300	Anti-Poverty	311	-	311	322	333	345	357
340	Emergency Planning	339	-	339	338	337	335	334
1,311	Coroners and Registration Service	4,704	-3,347	1,357	1,427	1,462	1,499	1,535
757	Trading Standards	912	-45	868	892	918	944	971
<b>10,731</b>	<b>Subtotal Community Development and Resilience</b>	<b>18,901</b>	<b>-8,143</b>	<b>10,758</b>	<b>11,767</b>	<b>11,924</b>	<b>12,030</b>	<b>12,141</b>
<b>91,236</b>	<b>Place and Sustainability Budget Total</b>	<b>136,686</b>	<b>-43,293</b>	<b>93,393</b>	<b>96,068</b>	<b>98,901</b>	<b>101,563</b>	<b>104,499</b>

### Section 3 - C: Place and Sustainability

**Table 2: Revenue - Net Budget Changes by Service Line**

Budget Period: 2026-27

Service Line	Net Revised Opening Budget	Net Inflation	Demography & Demand	Pressures	Priorities & Investments	Use of Reserves	Savings	Income Changes	Net Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>Executive Director</b>									
Executive Director: Place and Sustainability	-46	-5	-	-	-0	-	-	-12	-64
Staffing Pay Inflation - P&S	12	789	-	-	-	-	-	-	801
Operational Support: Place and Sustainability	1,514	-	-	-	-	-	-150	-12	1,352
<b>Subtotal Executive Director</b>	<b>1,480</b>	<b>784</b>	<b>-</b>	<b>-</b>	<b>-0</b>	<b>-</b>	<b>-150</b>	<b>-24</b>	<b>2,090</b>
<b>Highways and Transport</b>									
<i>Infrastructure and Project Delivery</i>									
Local Highways Maintenance	13,787	332	-	-	1,771	-1,000	-765	-88	14,038
Asset Strategy, Data and Mapping	1,000	-2	-	-	-	-	-182	-	816
Winter Maintenance	3,356	95	-	-	-	-	-	-	3,451
Project Delivery	-813	-32	-	-	-	-	230	-	-615
Street Lighting	8,172	-129	-	1,029	120	-	-301	-	8,891
Energy Services - Specialist Energy Projects	484	8	-	56	-135	-	-	1,100	1,513
<i>Transport and Connectivity</i>									
Traffic Management	-414	-142	-	80	-	-	135	-300	-641
Road Safety	508	-3	-	-	-	-	-	-	505
Transport Strategy	453	-1	-	-	-	-	400	-	852
Highways Development Management	-2,673	-	-	-	-	-	-	200	-2,473
Park and Ride and Busway	312	-4	-	81	-	-	-	-	388
Parking Enforcement	-70	-	-	-	11	-11	-	-	-70
<b>Subtotal Highways and Transport</b>	<b>24,103</b>	<b>122</b>	<b>-</b>	<b>1,246</b>	<b>1,767</b>	<b>-1,011</b>	<b>-483</b>	<b>912</b>	<b>26,656</b>
<b>Environment, Planning and Economy</b>									
Planning	1,121	-16	-	-	-	-	-	-	1,105
Natural and Historic Environment	1,159	-1	-	-	-	-	-	-	1,158
Waste Management	52,508	1,396	-	-2,438	-	-	-	-	51,466
Economy and Climate Change	134	3	-	-	-617	617	-	23	161
<b>Subtotal Environment, Planning and Economy</b>	<b>54,923</b>	<b>1,382</b>	<b>-</b>	<b>-2,438</b>	<b>-617</b>	<b>617</b>	<b>-</b>	<b>23</b>	<b>53,889</b>
<b>Community Development and Resilience</b>									
Strategic Management - Communities and Partnerships	-831	-2	-	-	100	-100	-155	-	-988
Libraries, Archives and Culture	5,286	23	-	-	-	-	-20	14	5,303
Cambridgeshire Skills	-	-	-	-	-	-	-	-	-
Communities Service	1,320	-	-	-	-	-	-	-	1,320
Changing Futures	68	-	-	-	-	-	-	-	68
Domestic Abuse and Sexual Violence Service	2,180	1	-	-	-	-	-	-	2,180
Anti-Poverty	300	11	-	-	-	-	-	-	311
Emergency Planning	340	-1	-	-	-	-	-	-	339
Coroners and Registration Service	1,311	41	51	-	-	-	-	-46	1,357
Trading Standards	757	24	-	302	-	-215	-	-	868
<b>Subtotal Community Development and Resilience</b>	<b>10,731</b>	<b>96</b>	<b>51</b>	<b>302</b>	<b>100</b>	<b>-315</b>	<b>-175</b>	<b>-32</b>	<b>10,758</b>
<b>Place and Sustainability Budget Total</b>	<b>91,236</b>	<b>2,384</b>	<b>51</b>	<b>-890</b>	<b>1,250</b>	<b>-709</b>	<b>-808</b>	<b>879</b>	<b>93,393</b>

## Section 3 - C: Place and Sustainability

**Table 3: Revenue - Overview**

Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
<b>1</b>	<b>OPENING GROSS EXPENDITURE</b>		<b>140,559</b>	<b>136,686</b>	<b>140,516</b>	<b>143,396</b>	<b>146,446</b>	
C/R.1.001	Base Adjustment		1,587	-	-	-	-	Adjustments made to the expenditure budget as part of budget preparation for 2025-26, in line with officer delegations.
C/R.1.002	Permanent Virement - PVs		-1,007	-	-	-	-	Permanent changes to expenditure budgets made in 2025-26 reflected in the base, in line with officer delegations and/or committee decisions in 2025-26.
C/R.1.003	Transfer of budget to Communications team		-61	-	-	-	-	This is a contribution from the directorate to support the council's communications team.
C/R.1.004	Household Support Fund grant extension		-6,163	-	-	-	-	Household Support Fund grant extension to end of March 2026.
C/R.1.005	2025-26 Pay award reallocation		262	-	-	-	-	2025-26 pay award funding for services transferred from S&P and redistribution of funding to ensure all directorates could cover the agreed increases.
<b>1.99</b>	<b>REVISED OPENING GROSS EXPENDITURE</b>		<b>135,177</b>	<b>136,686</b>	<b>140,516</b>	<b>143,396</b>	<b>146,446</b>	
<b>2</b>	<b>INFLATION</b>							
C/R.2.001	General inflation - P&S	Changed	622	494	479	478	496	Forecast inflation relating to budgets not otherwise separated out in this section
C/R.2.002	Electricity Inflation	Changed	-456	-305	71	72	74	Electricity costs are forecast to reduce in 2026-27
C/R.2.003	Highways Contract Inflation	Changed	359	377	395	347	369	The main Highways Contract allows for the price to be increased on an annual basis by inflation
C/R.2.004	Staff pay inflation - P&S	Changed	789	813	837	862	888	Assumed 3% increase per annum.
C/R.2.005	Land Fill Tax Inflation	Changed	515	498	478	510	531	Government increased landfill tax by over 20% in 2025-26. An assumption of 3.5% has been applied for 2026-27 onwards.

## Section 3 - C: Place and Sustainability

**Table 3: Revenue - Overview**

Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
C/R.2.006	PFI Waste Contract Inflation	Changed	786	759	728	778	810	The Waste PFI contract allows for the price to be increased by inflation which is therefore included in the budget for 2026-27 onwards
<b>2.99</b>	<b>Subtotal Inflation</b>		<b>2,615</b>	<b>2,636</b>	<b>2,988</b>	<b>3,047</b>	<b>3,168</b>	
<b>3</b>	<b>DEMOGRAPHY AND DEMAND</b>							
C/R.3.001	Coroner Service - Pathologist demand referrals	Unchanged	51	51	51	51	51	The demand for Coroner Services is expected to continue to rise due to the increasing population size and increased number of complex cases to be investigated.
<b>3.99</b>	<b>Subtotal Demography and Demand</b>		<b>51</b>	<b>51</b>	<b>51</b>	<b>51</b>	<b>51</b>	
<b>4</b>	<b>PRESSURES</b>							
C/R.4.012	Waste disposal costs due to enhanced environmental requirements	Unchanged	-2,438	-850	-	-	-	Waste disposal costs are expected to be lower in 2026-27 through changes in the sub-contracts in the PFI arrangements
C/R.4.021	Energy Schemes - operating costs	Unchanged	56	-84	23	30	-	The council has built several clean energy schemes - Swaffham Prior community heat scheme, Babraham smart energy grid, St Ives smart energy grid, and North Angle solar farm. These are the expected increases in the operating costs for the projects, which are to be covered by the sale of renewable energy generated by the schemes.
C/R.4.034	PFI streetlighting contractual energy adjustment	Unchanged	-42	-	-	-	-	This is a small adjustment as the number of street lighting columns has reduced to be managed through the contract.
C/R.4.052	Minerals and Waste Local Plan review	Unchanged	-	-	-100	-	-	There is a £100k per annum from 2024-25 to 2027-28 built in the budget to enable a Minerals Waste Local Plan to be produced.
C/R.4.053	Trading Standards	Unchanged	87	-	-	-	-	From April 2026 Cambridgeshire County Council will be responsible for delivering its trading standards service directly rather than through a shared arrangement with Peterborough City Council. There are additional costs assumed as part of this process.
C/R.4.054	Trading Standards case management system	New	215	-215	-	-	-	This relates to one-off costs to provide a new system for trading standards case management, which is linked to the transfer of responsibility back to the Council. This is funded from a reserve as outlined in the reserves section of this table.

## Section 3 - C: Place and Sustainability

**Table 3: Revenue - Overview**

Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
C/R.4.055	Additional Electricity Costs	New	1,232	-	-	-	-	These additional energy costs reflect the fact that electricity prices increased above budgeted levels in 2025-26 and the budget requires re-setting. However, this needs to be read with the revised assumptions for price inflation (C/R.2.002) and energy savings (C/R.7.221).
C/R.4.056	Libraries - Impact of new communities	Changed	-	-	55	-	-	Growth reflecting increased demand in South Cambridgeshire from new developments where new libraries are estimated to open in 2028-29.
<b>4.99</b>	<b>Subtotal Pressures</b>		<b>-890</b>	<b>-1,149</b>	<b>-22</b>	<b>30</b>	<b>-</b>	
<b>5</b>	<b>PRIORITIES AND INVESTMENTS</b>							
C/R.5.114	Energy Schemes - interest costs	Changed	-135	-63	-77	-78	-78	The council has built several clean energy schemes - Swaffham Prior community heat scheme, Babraham smart energy grid, St Ives smart energy grid, and North Angle solar farm. These are the expected borrowing costs associated with the schemes to be repaid using income from the sale of renewable energy generated by the schemes.
C/R.5.133	Climate Change and Net Zero Programme Phase 2	Unchanged	-456	-	-	-	-	Reversal of previous one-off additional funding allocated from the Just Transition Fund to support delivery of the Climate Change and Environment Strategy in relation to Carbon Reduction and Biodiversity
C/R.5.135	Investment in highways including footpaths, roads, drainage, lighting, signals, signage, lining and structures	Unchanged	2,000	-	-	-	-	The investment of £2m in 2026-27 will support further planned highway maintenance by creating £20m of additional capital investment. This is in addition to a similar investment made in 2024-25. This is linked to capital proposal C/C.3.025.
C/R.5.136	Climate Change and Net Zero - Enabling Net Zero Programme	Unchanged	-161	-90	-	-	-	Planned phasing for delivery of previously agreed prioritisation of funding for the enabling net zero programme. The one-off funding will be reversed out in 26-27 and 27-28.
C/R.5.139	Additional highways investment	Unchanged	-229	-	-	-	-	There was a one-off investment in 2025-26 enabled by a reduction in the level of levy paid to the Combined Authority in 2025-26, which will not be replicated in 2026-27.
C/R.5.140	Communities - Migration post and Communities	Unchanged	-	-150	-	-	-	The temporary investment in Communities team funded from reserves comes to an end in 2027-28. Links to E/R.6.005.
C/R.5.141	Investment for IT system and Traffic Regulation Order changes	New	11	-11	-	-	-	One-off investment to deliver saving C/R.8c.160. Investment needed to change the Traffic Regulation Order and update IT systems.

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Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
C/R.5.142	Highways procurement	New	120	-60	-60	-	-	Costs to support technical external advice on the development and delivery of revised procurement arrangements for highways
C/R.5.143	Benefit maximisation for families in poverty	New	100	-100	-	-	-	We will recruit some fixed-term posts to work with families in poverty to help them claim all benefit income they are entitled to
<b>5.99</b>	<b>Subtotal Priorities &amp; Investments</b>		<b>1,250</b>	<b>-474</b>	<b>-137</b>	<b>-78</b>	<b>-78</b>	
<b>6</b>	<b>USE OF RESERVES</b>							
C/R.6.134	Climate Change and Net Zero - Just Transition funding	Unchanged	456	-	-	-	-	Just Transition Fund funding for Climate Change and Net Zero Programme Phase 2 was added in the 2024-25 budget. The reserve drawdown totals £456k with £399k being drawn down in 2024-25 and £57k in 2025-26. This is then fully unwound in 2026-27.
C/R.6.135	Climate Change and Net Zero - Enabling Net Zero Funding	Unchanged	161	90	-	-	-	Reserves funding linked to C/R.5.136. This is a new reserves movement for 2025-26. The total drawdown is £251k in 2025-26 and £161k is then unwound in 2026-27 and £90k in 2027-28.
C/R.6.136	Proceeds of Crime Trading Standards reserve	New	-215	215	-	-	-	Funding allocated for replacement trading standards back-office software system. Linked to C/R.4.054.
C/R.6.137	On-street parking reserve	New	-11	11	-	-	-	Reserves funding linked to C/R.8c.160. Funding needed to make changes to Traffic Regulation Order and IT systems.
C/R.6.138	A14 grant funding	New	-1,000	1,000	-	-	-	Use of the A14 grant funding to fund highways maintenance in 2026-27
C/R.6.139	Communities investments funding from reserves	Unchanged	-	150	-	-	-	Communities drawdown from Homes for Ukraine grant reserve to continue for three years in total, ending in 2027-28. Links to E/R.5.004. This movement in reserves was added in 2024-25 when £150k was drawn down. This will then be fully unwound in 2027-28.
C/R.6.140	Use of Ukraine grant reserve	Unchanged	-	350	-	-	-	Contribution from Homes for Ukraine Tariff grant reserve to the costs faced by this directorate in managing the Homes for Ukraine scheme locally and providing additional support. This reserves movement was added in 2024-25 when £350k was drawn down. Totals £1.05m over three years. To be reversed in 2027-28.
C/R.6.141	Further use of Ukraine grant reserve	Unchanged	-	520	-	-	-	Further use of Home for Ukraine grant reserve to support the directorate. This was a new reserves movement for 2025-26 that will be unwound in 2027-28.

## Section 3 - C: Place and Sustainability

**Table 3: Revenue - Overview**

Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
C/R.6.142	Use of reserves to fund benefit maximisation for families in poverty	New	-100	100	-	-	-	Use of reserves to fund fixed term posts to work with families in poverty to maximise benefit income they are entitled to (proposal C/R.5.143)
<b>6.99</b>	<b>Subtotal Use of Reserves</b>		<b>-709</b>	<b>2,436</b>	-	-	-	
<b>7</b>	<b>SAVINGS</b>							
C/R.7.060	Reversal of Capitalisation of highways investment	Changed	1,000	3,500	-	-	-	Planned return to revenue of the budget which was previously capitalised in the 2022 business plan.
C/R.7.221	Street lighting energy savings	Changed	-301	-	-	-	-	Capital investment has been made for an LED replacement programme for street lighting (C/C.3.018) that will save further energy costs in 2026-27.
C/R.7.238	Waste Strategy and Disposal Arrangements	Unchanged	-	-3,170	-	-	-	The council is reviewing the long-term strategic approach to its waste disposal arrangements in light of current and emerging legislative changes. It is anticipated that a significant saving can be delivered by changing the model for the disposal of waste. Delivery of this saving is subject to further decision making by the council.
C/R.7.239	Highways Management	New	-1,000	-	-	-	-	This relates to highway maintenance work that has previously funded through revenue that can be charged to the capital programme.
C/R.7.240	In house asset inspection vehicles and drivers	New	-182	-	-	-	-	This relates to the direct procurement and management of vehicles required for highway inspection. These are currently delivered through the main highways contract and the more direct method will deliver a saving.
C/R.7.241	Review of leadership and management posts in Communities, Libraries and Skills service areas	New	-155	-	-	-	-	Restructure roles across the Communities, Libraries and Skills Service areas to deliver savings.
C/R.7.242	Decline inflationary increase to Library stock fund	New	-20	-	-	-	-	Return the proposed inflationary increase of 3% to the stock fund as a saving.
C/R.7.243	Business Support		-150	-	-	-	-	This review was undertaken and completed in 2025-26. This is the full year effect of those savings for 2026-27.
<b>7.99</b>	<b>Subtotal Savings</b>		<b>-808</b>	<b>330</b>	-	-	-	
	<b>TOTAL GROSS EXPENDITURE</b>		<b>136,686</b>	<b>140,516</b>	<b>143,396</b>	<b>146,446</b>	<b>149,587</b>	

## Section 3 - C: Place and Sustainability

**Table 3: Revenue - Overview**

Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
<b>8</b>	<b>INCOME</b>							
	<b>Opening Income Budget</b>		<b>-49,540</b>	<b>-43,293</b>	<b>-44,448</b>	<b>-44,495</b>	<b>-44,883</b>	
C/R.8a.001	Income Base Adjustments		-1,230	-	-	-	-	Adjustments to income budgets made in 2025-26 during the budget preparation period, in line with officer delegations
C/R.8a.002	Permanent Income Virements - PVs		666	-	-	-	-	Permanent income budget changes made in 2025-26 reflected in the base, in line with officer delegations and/or committee decisions in 2025-26.
C/R.8a.003	End of Household Support Fund grant		6,163	-	-	-	-	Household Support Fund grant expected to end in March 2026.
<b>8a.99</b>	<b>Revised opening income budget</b>		<b>-43,941</b>	<b>-43,293</b>	<b>-44,448</b>	<b>-44,495</b>	<b>-44,883</b>	
C/R.8b.002	Fees and charges inflation - P&S	Changed	-231	-194	-199	-203	-204	Increase in external charges to reflect inflationary increases
<b>8b.99</b>	<b>Subtotal Income - inflation</b>		<b>-231</b>	<b>-194</b>	<b>-199</b>	<b>-203</b>	<b>-204</b>	
C/R.8c.102	Review and re-baselining of P&S income	Changed	-	800	-	-	-	Updating projections for existing income streams in line with changes to forecast demand or fee levels.
C/R.8c.127	Energy Schemes - income generation	Changed	1,100	28	-101	-185	-	The council has built several clean energy schemes - Swaffham Prior community heat scheme, Babraham smart energy grid, St Ives smart energy grid, and North Angle solar farm. This reflects changes in the expected revenue generation from selling renewable energy to customers.
C/R.8c.134	Income from the Light Blue Fibre Ltd	Unchanged	11	-8	-	-	-	The council is part of a joint venture with the University of Cambridge to produce a commercial income from digital infrastructure assets. This line reflects changes in income expectations.
C/R.8c.140	Recharge for shared regulatory services with Peterborough City Council	Changed	-44	-	-	-	-	A recharge is made to Peterborough City Council for the cost of these services, which is increased in line with inflation.
C/R.8c.141	Registration - Ceremony Refunds	Unchanged	-2	-	-	-	-	Partial backing out of the 2024-25 £25K income adjustment relating to ceremony refunds
C/R.8c.147	Connecting Cambridgeshire - additional funding	Unchanged	27	-	-	-	-	Adjustment to funding to cover overhead and staffing costs for the Connecting Cambridgeshire programme.

## Section 3 - C: Place and Sustainability

**Table 3: Revenue - Overview**

Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
C/R.8c.152	Green claims	New	-100	50	-	-	-	- This is additional income from claiming for third party damage to the highway.
C/R.8c.154	Lane Rental Scheme	New	-	-1,790	253	-	-	- This is subject to separate consultation and decision making but the proposal is to develop a lane rental scheme which will set fees for undertaking works in the most traffic sensitive parts of the highway network.
C/R.8c.155	Contracts review	New	-50	-	-	-	-	- All contracts are reviewed on an annual basis to reduce costs which has identified this saving.
C/R.8c.157	Highways Development Management Income	Changed	200	-	-	-	-	- In previous years there have been income assumptions relating to highways development management. The level of development is slowing and therefore the income target is being reduced as a prudent measure to reduce the risk of income targets not being met.
C/R.8c.159	Collective Solar Scheme	New	23	-	-	-	-	- In previous years the council supported collective solar schemes which generated a small income for the council. The council is supporting delivery of this in a different way which reduces both risk and income to the council.
C/R.8c.160	Parking enforcement	New	-	-47	-	-	-	- This will be subject to separate consultation and decision making but the proposal relates to review of pay and display charges and hours of operation to increase income for the car parking account.
C/R.8c.161	Street works Temporary Traffic Regulation Order fee increase	New	-300	-	-	-	-	- This relates to increased charging rates for permits to undertake works on the highway by utilities companies and other such operators.

## Section 3 - C: Place and Sustainability

**Table 3: Revenue - Overview**

Budget Period: 2026-27 to 2030-31

Ref	Title	Status	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Description
C/R.8c.162	Partnership income	Changed	14	6	-	-	-	Adjustment to income expected through contributions from partners for work carried out on their behalf.
<b>8c.99</b>	<b>Subtotal Income - generation</b>		<b>879</b>	<b>-961</b>	<b>152</b>	<b>-185</b>	<b>-</b>	
<b>8d.99</b>	<b>Subtotal Income - grant changes</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
	<b>Closing Income Budget</b>		<b>-43,293</b>	<b>-44,448</b>	<b>-44,495</b>	<b>-44,883</b>	<b>-45,087</b>	
	<b>TOTAL NET EXPENDITURE</b>		<b>93,393</b>	<b>96,068</b>	<b>98,901</b>	<b>101,563</b>	<b>104,500</b>	

FUNDING SOURCES								
<b>9</b>	<b>FUNDING OF GROSS EXPENDITURE</b>							
C/R.9.001	Budget Allocation	Changed	-93,393	-96,068	-98,901	-101,563	-104,500	Net spend funded from general grants, business rates and Council Tax.
C/R.9.002	Fees & Charges	Changed	-34,111	-35,266	-35,313	-35,701	-35,905	Fees and charges for the provision of services.
C/R.9.003	PFI Grant - Street Lighting	Unchanged	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.
C/R.9.004	PFI Grant - Waste	Unchanged	-2,570	-2,570	-2,570	-2,570	-2,570	PFI Grant from DEFRA linked to the project.
C/R.9.005	Bikeability Grant	Unchanged	-260	-260	-260	-260	-260	DfT funding for the Bikeability cycle training programme.
C/R.9.006	Public Health Grant	Changed	-215	-215	-215	-215	-215	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
C/R.9.007	Skills Funding Agency Grant	Unchanged	-2,193	-2,193	-2,193	-2,193	-2,193	Ringfenced contribution for the provision of adult learning and skills services.
<b>9.99</b>	<b>TOTAL FUNDING OF GROSS EXPENDITURE</b>		<b>-136,686</b>	<b>-140,516</b>	<b>-143,396</b>	<b>-146,446</b>	<b>-149,587</b>	

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing	55,036	-	23,003	14,851	19,050	588	-160	-2,296
Committed Schemes	306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
2026-2027 Starts	45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
C/C.1	<b>Integrated Transport</b>										
C/C.1.002	Air Quality Monitoring	Funding towards supporting air quality monitoring work in relation to the road network with local authority partners across the county.	Ongoing	100	-	25	25	25	25	-	-
C/C.1.011	Local Infrastructure improvements	Provision of the Local Highway Improvement Initiative across the county, providing accessibility works such as disabled parking bays and provision of improvements to the Public Rights of Way network.	Ongoing	3,335	-	1,365	985	985	-	-	-
C/C.1.012	Safety Schemes	Investment in road safety engineering work at locations where there is strong evidence of a significantly high risk of injury crashes.	Ongoing	1,800	-	600	600	600	-	-	-
C/C.1.015	Strategy and Scheme Development work	Resources to support Transport & Infrastructure strategy and related work across the county, including long term strategies and District and Market Town Transport Strategies, as well as funding towards scheme development work.	Ongoing	435	-	145	145	145	-	-	-
C/C.1.019	Delivering the Transport Strategy Aims	Supporting the delivery of Transport Strategies and Market Town Transport Strategies to help improve accessibility and mitigate the impacts of growth.	Ongoing	5,251	-	1,801	1,150	1,150	1,150	-	-
C/C.1.020	Bar Hill to Northstowe cycle route	Bar Hill to Longstanton cycle route.	Committed	645	504	141	-	-	-	-	-
C/C.1.021	A14 - Local Authority contribution	CCC's £26m funding agreement with Department for Transport for the A14 upgrade.	Committed	26,000	4,160	1,040	1,040	1,040	1,040	1,040	16,640
C/C.1.024	Dry Drayton to A1307 link cycle route	Provision of a non-motorised user (NMU) cycle route, linking up the village of Dry Drayton with the NMU routes alongside the new stretch of the A1307.	Committed	700	100	600	-	-	-	-	-

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing Committed Schemes	55,036	-	23,003	14,851	19,050	588	-160	-2,296
2026-2027 Starts	306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
	45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
C/C.1.028	Soil Affected Roads - Innovation Trial	Trialling innovative solutions to address the continuing maintenance and safety problems related to roads constructed over fenland soil deposits which will inform future investment across Cambridgeshire and other fenland counties.	Committed	1,500	100	1,400	-	-	-	-	-
	<b>Total - Integrated Transport</b>			<b>39,766</b>	<b>4,864</b>	<b>7,117</b>	<b>3,945</b>	<b>3,945</b>	<b>2,215</b>	<b>1,040</b>	<b>16,640</b>
<b>C/C.2</b>	<b>Operating the Network</b>										
C/C.2.001	Carriageway & Footway Maintenance including Cycle Paths	Funding to support planned maintenance on the highway network.	Ongoing	24,605	-	9,917	7,344	7,344	-	-	-
C/C.2.002	Rights of Way	Funds improvements to the Rights of Way network which provides an important local link in the transport network for communities.	Ongoing	705	-	235	235	235	-	-	-
C/C.2.004	Bridge strengthening	Bridges form a vital part of the transport network. With many structures to maintain across the county it is important that the council continues to ensure that the overall transport network can operate and that bridges are maintained.	Ongoing	6,848	-	2,572	2,138	2,138	-	-	-
C/C.2.005	Traffic Signal Replacement	Traffic signals are a vital part of managing traffic throughout the county. Many signals require to be upgraded to help improve traffic flow and ensure that all road users are able to safely use the transport network.	Ongoing	2,127	-	709	709	709	-	-	-
C/C.2.006	Traffic Management Centre	This funding is for the ongoing expansion of the traffic monitoring CCTV cameras, VMS, Parking guidance systems and electronic Flooding signs as well as looking at and procuring better software for active traffic monitoring all to ensure the better flow of traffic around the county.	Ongoing	668	-	167	167	167	167	-	-
	<b>Total - Operating the Network</b>			<b>34,953</b>	<b>-</b>	<b>13,600</b>	<b>10,593</b>	<b>10,593</b>	<b>167</b>	<b>-</b>	<b>-</b>

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing	55,036	-	23,003	14,851	19,050	588	-160	-2,296
Committed Schemes	306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
2026-2027 Starts	45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
C/C.3	<b>Highways &amp; Transport</b>										
C/C.3.002	Footpaths and Pavements	Additional funding for surface treatments, such as footway repairs, and deeper treatments, including resurfacing and reconstruction.	Ongoing	13,500	-	5,500	4,000	4,000	-	-	-
C/C.3.004	Pothole Funding	Additional funding for Potholes.	Ongoing	16,987	-	8,329	4,329	4,329	-	-	-
C/C.3.009	Wheatsheaf Crossroads	Scheme to deliver traffic signals at the Wheatsheaf Crossroads, Bluntisham.	Committed	6,845	4,606	2,239	-	-	-	-	-
C/C.3.010	St Neots Future High Street Fund	St Neots Future High Street Fund.	Committed	7,905	7,500	405	-	-	-	-	-
C/C.3.015	A141 and St Ives Improvements Scheme	Funding is being provided by the CPCA to CCC for the delivery of the Outline Business Case to further investigate and develop options for improvements to the A141 in the area of St Ives.	Committed	6,000	4,500	1,500	-	-	-	-	-
C/C.3.017	A14 De-trunking Grant	Funding allocated to CCC for highway maintenance responsibilities	Committed	24,750	8,156	4,000	4,000	4,000	4,594	-	-
C/C.3.018	Street Lighting LED Programme	Scheme to reduce street lighting energy costs.	Committed	13,283	9,840	3,443	-	-	-	-	-
C/C.3.025	Further Highways Prioritisation	Additional funding from the County Council for planned maintenance of the highway.	Committed	60,000	40,000	20,000	-	-	-	-	-
C/C.3.028	Guided Busway step survey and works	Step surveys along the length of the Guided Busway and resultant works	Committed	1,250	500	250	250	250	-	-	-
C/C.3.029	March Area Transport Study Phase 2	Three schemes to be delivered through funding from the CPCA as part of the March Area Transport Study.	Committed	7,000	4,450	2,550	-	-	-	-	-
C/C.3.031	CPCA Local Electric Vehicle Infrastructure funding	The project is to deliver Public EV charging infrastructure to enable people who do not have off road parking / ability to charge a vehicle at home to switch to EV.	Committed	4,582	613	1,229	2,410	150	60	60	60
C/C.3.032	Highways maintenance capital	Additional highways maintenance budget	Committed	7,000	3,250	3,750	-	-	-	-	-
C/C.3.033	Northstowe Capital Transport Monitoring Measures	Scheme for traffic calming measures in Northstowe's surrounding villages.	Committed	361	150	211	-	-	-	-	-
C/C.3.035	Guided Busway safety works	A package of busway safety measures and ongoing maintenance	Committed	22,340	3,580	5,500	5,500	500	500	500	6,260
	<b>Total - Highways &amp; Transport</b>			<b>191,803</b>	<b>87,145</b>	<b>58,906</b>	<b>20,489</b>	<b>13,229</b>	<b>5,154</b>	<b>560</b>	<b>6,320</b>

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing Committed Schemes	55,036	-	23,003	14,851	19,050	588	-160	-2,296
2026-2027 Starts	306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
	45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
<b>C/C.4</b>	<b>Planning Growth and Environment</b>										
C/C.4.002a	Waste - Household Recycling Centre (HRC) Improvements - March	To deliver improvements to the Household Recycling Centre (HRC), which is becoming outdated, by acquiring appropriate sites, gaining planning permission, designing and building new or upgraded facilities. A new facility is proposed in March where planning permission for the existing site is due to expire.	Committed	3,880	2,365	1,515	-	-	-	-	-
C/C.4.002b	Waste - Household Recycling Centre (HRC) Improvements - Milton	To deliver improvements to the Household Recycling Centre (HRC), which has become outdated, by acquiring appropriate sites, gaining planning permission, designing and building new or upgraded facilities. A new facility is proposed in the Greater Cambridge area where planning permissions for the existing site is due to expire.	Committed	4,897	2,132	2,765	-	-	-	-	-
C/C.4.005	Waste	We will bring forward proposals for investment into waste management in order to ensure environmental standards are met and to secure value for money for taxpayers, links to timing of revenue proposals shown in table 3	Committed	34,830	461	-	34,369	-	-	-	-
	<b>Total - Planning Growth and Environment</b>			<b>43,607</b>	<b>4,958</b>	<b>4,280</b>	<b>34,369</b>	-	-	-	-
<b>C/C.5</b>	<b>Climate Change &amp; Energy Service</b>										
C/C.5.013	Swaffham Prior Community Heat Scheme	A ground breaking community project to take a community off heating oil through a decarbonised ground source heat pump heat network. The project comprises an energy centre located at Goodwin Farm supplying heat via a network of underground pipes that runs through the village connecting to homes and businesses.	Committed	12,530	11,945	498	87	-	-	-	-

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing Committed Schemes	55,036	-	23,003	14,851	19,050	588	-160	-2,296
2026-2027 Starts	306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
	45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
C/C.5.014	Smart Energy Grid Demonstrator Scheme at the St Ives Park & Ride	Solar panels installed to the St Ives Park & Ride facility to generate income and carbon savings through EV chargers and direct sale to the grid/PPA customers. The scheme is due to pay back all costs to the council in the long term.	Committed	5,686	5,574	56	56	-	-	-	-
C/C.5.015	Babraham Smart Energy Grid	This project at Babraham for a renewable energy scheme has built on the skills and experience developed in the St Ives project to replicate on other Park and Ride sites. The scheme will deliver income generation and carbon savings. It is due to pay back all costs to the council in the long term.	Committed	9,485	9,357	128	-	-	-	-	-
C/C.5.019	North Angle Solar Farm	40 MW Solar Farm located at North Angle, to sell directly to the grid and provide energy to the local Swaffham Prior Heat Network. The scheme is due to pay back all costs to the council in the long term.	Committed	34,058	33,706	352	-	-	-	-	-
C/C.5.021a	Decarbonisation Fund - School low carbon heating programme	School low carbon heating element of the decarbonisation fund	Committed	3,904	2,468	1,436	-	-	-	-	-
C/C.5.023	Oil Dependency Fund	Provision of financial support for oil dependent schools and communities to come off oil and onto renewable sources of energy. The initial investment of £500k will be paid back through business case investments into heat infrastructure.	Committed	500	319	181	-	-	-	-	-
	<b>Total - Climate Change &amp; Energy Service</b>			<b>66,163</b>	<b>63,369</b>	<b>2,651</b>	<b>143</b>	-	-	-	-

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing	55,036	-	23,003	14,851	19,050	588	-160	-2,296
Committed Schemes	306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
2026-2027 Starts	45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
<b>C/C.7</b>	<b>Communities &amp; Libraries</b>										
C/C.7.004	Community Fund	A £5m fund that will help to deliver a range of community based investments that support the Council's vision to become a greener, fairer, more caring Cambridgeshire.	Committed	5,047	4,907	140	-	-	-	-	-
C/C.7.010	Darwin Green Library	New library provision to meet community needs and provide a welcoming central venue for the community.	Committed	208	-	208	-	-	-	-	-
C/C.7.011	Sackville House Library Expansion	This capital scheme will help to provide an efficient and excellent library service to the people of Cambourne that reflects the growing size of the community and the varied uses libraries play. Enhancing the use of Sackville house and adapting to meet the needs of the current workforce.	Committed	582	444	138	-	-	-	-	-
C/C.7.012	Cherry Hinton Library	Improvements to Cherry Hinton Library.	Committed	102	86	16	-	-	-	-	-
C/C.7.013	Library Minor Works	Minor upgrade works needed to existing libraries across the county.	Committed	80	46	34	-	-	-	-	-
C/C.7.015	Archives - Camera replacement	Replacement of ageing Archives camera to enable the Archives service to continue to provide high quality master images of documents. This is required by the National Archives and will also maintain an income stream from digitisation.	2026-27	45	-	45	-	-	-	-	-
C/C.7.016	Huntingdon Library Redesign	£106 funded update of the Huntingdon Library space. Creating more flexible and useful community space to meet the growing needs of the population.	Committed	161	7	144	10	-	-	-	-
C/C.7.017	Mobile Library Replacement	Replace our oldest mobile library due to increased maintenance costs as the vehicle ages.	Committed	369	-	167	202	-	-	-	-
C/C.7.019	Whittlesey Library Refurbishment	Refurbishment of Whittlesey in line with Libraries Plus priorities.	Committed	166	-	160	6	-	-	-	-
	<b>Total - Communities &amp; Libraries</b>			<b>6,760</b>	<b>5,490</b>	<b>1,052</b>	<b>218</b>	-	-	-	-

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing	55,036	-	23,003	14,851	19,050	588	-160	-2,296
Committed Schemes	306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
2026-2027 Starts	45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
C/C.8 C/C.8.001	<b>Capital Programme Variation</b> Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.	Ongoing	-21,724	-	-8,761	-6,976	-2,777	-754	-160	-2,296
C/C.8.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.	Ongoing	399	-	399	-	-	-	-	-
	<b>Total - Capital Programme Variation</b>			<b>-21,325</b>	<b>-</b>	<b>-8,362</b>	<b>-6,976</b>	<b>-2,777</b>	<b>-754</b>	<b>-160</b>	<b>-2,296</b>
	<b>TOTAL BUDGET</b>			<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

## Section 3 - C: Place and Sustainability

**Table 4: Capital Programme**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date					Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
Ongoing					55,036	-	23,003	14,851	19,050	588	-160	-2,296
Committed Schemes					306,646	165,826	56,196	47,930	5,940	6,194	1,600	22,960
2026-2027 Starts					45	-	45	-	-	-	-	-
<b>TOTAL BUDGET</b>					<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

  

Ref	Scheme	Description	Scheme Start	Total Cost £000	Previous Years £000	2026-27 £000	2027-28 £000	2028-29 £000	2029-30 £000	2030-31 £000	Later Years £000
<b>Funding</b>				<b>Total Funding £000</b>	<b>Previous Years £000</b>	<b>2026-27 £000</b>	<b>2027-28 £000</b>	<b>2028-29 £000</b>	<b>2029-30 £000</b>	<b>2030-31 £000</b>	<b>Later Years £000</b>
<b>Government Approved Funding</b>											
		Department for Transport		102,190	14,459	32,237	25,679	23,879	5,936	-	-
		Specific Grants		7,248	3,104	1,352	2,462	150	60	60	60
<b>Total - Government Approved Funding</b>				<b>109,438</b>	<b>17,563</b>	<b>33,589</b>	<b>28,141</b>	<b>24,029</b>	<b>5,996</b>	<b>60</b>	<b>60</b>
<b>Locally Generated Funding</b>											
		Agreed Developer Contributions		3,157	2,193	952	12	-	-	-	-
		Anticipated Developer Contributions		14,746	-	943	834	3,011	3,011	3,011	3,936
		Prudential Borrowing		204,635	123,931	34,634	29,591	715	508	894	14,362
		Prudential Borrowing (Repayable)		-14,671	794	-909	-875	-3,052	-3,052	-3,052	-4,525
		Other Contributions		44,422	21,345	10,035	5,078	287	319	527	6,831
<b>Total - Locally Generated Funding</b>				<b>252,289</b>	<b>148,263</b>	<b>45,655</b>	<b>34,640</b>	<b>961</b>	<b>786</b>	<b>1,380</b>	<b>20,604</b>
<b>TOTAL FUNDING</b>				<b>361,727</b>	<b>165,826</b>	<b>79,244</b>	<b>62,781</b>	<b>24,990</b>	<b>6,782</b>	<b>1,440</b>	<b>20,664</b>

## Section 3 - C: Place and Sustainability

**Table 5: Capital Programme - Funding**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing	55,036	70,537	-384	-4,037	-	-11,080
Committed Schemes	306,646	38,901	18,287	48,459	-	200,999
Completed Schemes	-	-	-	-	-	-
2026-2027 Starts	45	-	-	-	-	45
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>109,438</b>	<b>17,903</b>	<b>44,422</b>	<b>-</b>	<b>189,964</b>

Ref	Scheme	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
<b>C/C.1</b>	<b>Integrated Transport</b>							
C/C.1.002	Air Quality Monitoring	Ongoing	100	100	-	-	-	-
C/C.1.011	Local Infrastructure improvements	Ongoing	3,335	2,834	-	501	-	-
C/C.1.012	Safety Schemes	Ongoing	1,800	1,800	-	-	-	-
C/C.1.015	Strategy and Scheme Development work	Ongoing	435	435	-	-	-	-
C/C.1.019	Delivering the Transport Strategy Aims	Ongoing	5,251	5,251	-	-	-	-
C/C.1.020	Bar Hill to Northstowe cycle route	Committed	645	43	602	-	-	-
C/C.1.021	A14 - Local Authority contribution	Committed	26,000	-	-	1,050	-	24,950
C/C.1.024	Dry Drayton to A1307 link cycle route	Committed	700	700	-	-	-	-
C/C.1.028	Soil Affected Roads - Innovation Trial	Committed	1,500	-	-	1,500	-	-
	<b>Total - Integrated Transport</b>		<b>39,766</b>	<b>11,163</b>	<b>602</b>	<b>3,051</b>	<b>-</b>	<b>24,950</b>
<b>C/C.2</b>	<b>Operating the Network</b>							
C/C.2.001	Carriageway & Footway Maintenance including Cycle Paths	Ongoing	24,605	22,782	-	-	-	1,823
C/C.2.002	Rights of Way	Ongoing	705	705	-	-	-	-
C/C.2.004	Bridge strengthening	Ongoing	6,848	6,848	-	-	-	-
C/C.2.005	Traffic Signal Replacement	Ongoing	2,127	2,127	-	-	-	-
C/C.2.006	Traffic Management Centre	Ongoing	668	668	-	-	-	-
	<b>Total - Operating the Network</b>		<b>34,953</b>	<b>33,130</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,823</b>

## Section 3 - C: Place and Sustainability

**Table 5: Capital Programme - Funding**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date						Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing						55,036	70,537	-384	-4,037	-	-11,080
Committed Schemes						306,646	38,901	18,287	48,459	-	200,999
Completed Schemes						-	-	-	-	-	-
2026-2027 Starts						45	-	-	-	-	45
<b>TOTAL BUDGET</b>						<b>361,727</b>	<b>109,438</b>	<b>17,903</b>	<b>44,422</b>	<b>-</b>	<b>189,964</b>

Ref	Scheme	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
<b>C/C.3</b>	<b>Highways &amp; Transport</b>							
C/C.3.002	Footpaths and Pavements	Ongoing	13,500	13,500	-	-	-	-
C/C.3.004	Pothole Funding	Ongoing	16,987	13,487	-	-	-	3,500
C/C.3.006a	Guided Busway - funding	Committed	-	-	15,055	-	-	-15,055
C/C.3.009	Wheatsheaf Crossroads	Committed	6,845	-	500	250	-	6,095
C/C.3.010	St Neots Future High Street Fund	Committed	7,905	-	-	7,905	-	-
C/C.3.015	A141 and St Ives Improvements Scheme	Committed	6,000	-	-	6,000	-	-
C/C.3.017	A14 De-trunking Grant	Committed	24,750	24,750	-	-	-	-
C/C.3.018	Street Lighting LED Programme	Committed	13,283	-	-	-	-	13,283
C/C.3.025	Further Highways Prioritisation	Committed	60,000	2,953	-	-	-	57,047
C/C.3.028	Guided Busway step survey and works	Committed	1,250	-	-	1,250	-	-
C/C.3.029	March Area Transport Study Phase 2	Committed	7,000	-	-	7,000	-	-
C/C.3.031	CPCA Local Electric Vehicle Infrastructure funding	Committed	4,582	4,582	-	-	-	-
C/C.3.032	Highways maintenance capital	Committed	7,000	3,250	-	-	-	3,750
C/C.3.033	Northstowe Capital Transport Monitoring Measures	Committed	361	-	361	-	-	-
C/C.3.035	Guided Busway safety works	Committed	22,340	-	-	22,340	-	-
	<b>Total - Highways &amp; Transport</b>		<b>191,803</b>	<b>62,522</b>	<b>15,916</b>	<b>44,745</b>	<b>-</b>	<b>68,620</b>
<b>C/C.4</b>	<b>Planning Growth and Environment</b>							
C/C.4.002a	Waste - Household Recycling Centre (HRC) Improvements - March	Committed	3,880	-	32	-	-	3,848
C/C.4.002b	Waste - Household Recycling Centre (HRC) Improvements - Milton	Committed	4,897	-	403	-	-	4,494
C/C.4.005	Waste	Committed	34,830	-	-	-	-	34,830
	<b>Total - Planning Growth and Environment</b>		<b>43,607</b>	<b>-</b>	<b>435</b>	<b>-</b>	<b>-</b>	<b>43,172</b>

## Section 3 - C: Place and Sustainability

### Table 5: Capital Programme - Funding

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing	55,036	70,537	-384	-4,037	-	-11,080
Committed Schemes	306,646	38,901	18,287	48,459	-	200,999
Completed Schemes	-	-	-	-	-	-
2026-2027 Starts	45	-	-	-	-	45
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>109,438</b>	<b>17,903</b>	<b>44,422</b>	<b>-</b>	<b>189,964</b>

Ref	Scheme	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
<b>C/C.5</b>	<b>Climate Change &amp; Energy Service</b>							
C/C.5.013	Swaffham Prior Community Heat Scheme	Committed	12,530	608	-	-	-	11,922
C/C.5.014	Smart Energy Grid Demonstrator Scheme at the St Ives Park & Ride	Committed	5,686	1,840	-	-	-	3,846
C/C.5.015	Babraham Smart Energy Grid	Committed	9,485	-	-	212	-	9,273
C/C.5.019	North Angle Solar Farm	Committed	34,058	-	-	-	-	34,058
C/C.5.021a	Decarbonisation Fund - School low carbon heating programme	Committed	3,904	-	-	822	-	3,082
C/C.5.023	Oil Dependency Fund	Committed	500	-	-	-	-	500
	<b>Total - Climate Change &amp; Energy Service</b>		<b>66,163</b>	<b>2,448</b>	<b>-</b>	<b>1,034</b>	<b>-</b>	<b>62,681</b>
<b>C/C.7</b>	<b>Communities &amp; Libraries</b>							
C/C.7.004	Community Fund	Committed	5,047	-	71	50	-	4,926
C/C.7.010	Darwin Green Library	Committed	208	-	208	-	-	-
C/C.7.011	Sackville House Library Expansion	Committed	582	-	582	-	-	-
C/C.7.012	Cherry Hinton Library	Committed	102	-	102	-	-	-
C/C.7.013	Library Minor Works	Committed	80	-	80	-	-	-
C/C.7.015	Archives - Camera replacement	2026-27	45	-	-	-	-	45
C/C.7.016	Huntingdon Library Redesign	Committed	161	-	81	80	-	-
C/C.7.017	Mobile Library Replacement	Committed	369	175	44	-	-	150
C/C.7.019	Whittlesey Library Refurbishment	Committed	166	-	166	-	-	-
	<b>Total - Communities &amp; Libraries</b>		<b>6,760</b>	<b>175</b>	<b>1,334</b>	<b>130</b>	<b>-</b>	<b>5,121</b>

## Section 3 - C: Place and Sustainability

**Table 5: Capital Programme - Funding**

Budget Period: 2026-27 to 2035-36

Summary of Schemes by Start Date	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing	55,036	70,537	-384	-4,037	-	-11,080
Committed Schemes	306,646	38,901	18,287	48,459	-	200,999
Completed Schemes	-	-	-	-	-	-
2026-2027 Starts	45	-	-	-	-	45
<b>TOTAL BUDGET</b>	<b>361,727</b>	<b>109,438</b>	<b>17,903</b>	<b>44,422</b>	<b>-</b>	<b>189,964</b>

Ref	Scheme	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
<b>C/C.8</b>	<b>Capital Programme Variation</b>							
C/C.8.001	Variation Budget	Ongoing	-21,724	-	-384	-4,538	-	-16,802
C/C.8.002	Capitalisation of Interest Costs	Ongoing	399	-	-	-	-	399
	<b>Total - Capital Programme Variation</b>		<b>-21,325</b>	<b>-</b>	<b>-384</b>	<b>-4,538</b>	<b>-</b>	<b>-16,403</b>
	<b>TOTAL BUDGET</b>		<b>361,727</b>	<b>109,438</b>	<b>17,903</b>	<b>44,422</b>	<b>-</b>	<b>189,964</b>