

Finance Tables

2022-2023

Section 3 – Finance Tables

Introduction

There are six types of finance tables in our Business Plan. Tables 1-3 relate to all Service Areas, while only some Service Areas have tables 4, 5 and/or 6. Tables 1, 2, 3 and 6 show a Service Area's revenue budget in different presentations. Tables 3 and 6 detail all the changes to the budget. Table 2 shows the impact of the changes in year 1 on each policy line. Table 1 shows the combined impact on each policy line over the 5-year period. Some changes listed in Table 3 impact on just one policy line in Tables 1 and 2, but other changes in Table 3 are split across various policy lines in Tables 1 and 2. Tables 4 and 5 outline a Service Area's capital budget, with Table 4 detailing capital expenditure for individual proposals, and funding of the overall programme, by year, Table 5 showing how individual capital proposals are funded. More detail is given below.

Table 1

This presents the net budget split by policy line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2022-23 split by policy line. Policy lines are specific areas within a service on which we report, monitor and control the budget. The purpose of this table is to show how the net budget for a Service Area changes over the period of the Business Plan.

Table 2

This presents additional detail on the net budget for 2022-23 split by policy line. The purpose of the table is to show how the budget for each policy line has been constructed: inflation, demography and demand, pressures, investments and savings are added to the opening budget to give the closing budget.

Table 3

Table 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals. At the top it takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is

reconciled to the net budget in Section 7. Finally, the sources of funding are listed in Section 8. An explanation of each section is given below:

- **Opening Gross Expenditure:**

The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.

- **Revised Opening Gross Expenditure:**

Adjustments that are made to the base budget to reflect permanent changes in a Service Area. This is usually to reflect a transfer of services from one area to another.

- **Inflation:**

Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the Service Area.

- **Demography and Demand:**

Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the Service Area. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.

- **Pressures:**

These are specific additional pressures identified that require further budget to support.

- **Investments:**

These are investment proposals where additional budget is sought, often as a one-off request for financial support in a given year and therefore shown as a reversal where the funding is time limited (a one-off investment is not a permanent addition to base budget).

- **Savings:**

These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.

- **Total Gross Expenditure:**
The newly calculated gross budget allocated to the Service Area after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.
- **Fees, Charges & Ring-fenced Grants:**
This lists the fees, charges and grants that offset the Service Area's gross budget. The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.
- **Total Net Expenditure:**
The net budget for the Service Area after deducting fees, charges and ring-fenced grants from the gross budget.
- **Funding Sources:**
How the gross budget is funded – funding sources include cash limit funding (central Council funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

Table 4

This presents a Service Area's capital schemes, across the ten-year period of the capital programme. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table. The third table identifies the funding sources used to fund the programme. These sources include prudential borrowing, which has a revenue impact for the Council.

Table 5

Table 5 lists a Service Area's capital schemes and shows how each scheme is funded. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table.

Table 6

Table 6 follows the same format and purpose as Table 3 for Service Areas where there is a rationale for splitting Table 3 in two.

Section 3 - A: People & Communities

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2020-21 £000	Policy Line	Gross Budget 2021-22 £000	Fees, Charges & Ring-fenced Grants 2021-22 £000	Net Budget 2021-22 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000
	Director of Adults and Safeguarding							
-21,697	Strategic Management - Adults	-20,079	-3,563	-23,642	-24,165	-24,227	-24,217	-24,266
2,028	Transfers of Care	2,046	-	2,046	2,046	2,046	2,046	2,046
9,441	Prevention & Early Intervention	10,108	-425	9,683	9,561	9,511	9,511	9,511
1,597	Principal Social Worker, Practice and Safeguarding	1,869	-317	1,552	1,652	1,652	1,652	1,652
1,576	Autism and Adult Support	1,998	-66	1,932	2,253	2,562	2,866	3,178
1,744	Adults Finance Operations	1,751	-	1,751	1,751	1,751	1,751	1,751
	<i>Learning Disability Partnership</i>							
6,129	Head of Service	6,618	-532	6,086	9,138	12,476	15,910	19,443
38,040	LD - City, South and East Localities	43,503	-2,360	41,143	43,404	44,895	45,990	47,086
33,130	LD - Hunts and Fenland Localities	40,244	-1,869	38,375	40,531	41,953	43,009	44,066
9,530	LD - Young Adults Team	13,182	-208	12,974	13,441	13,849	14,156	14,463
7,378	In House Provider Services	7,590	-182	7,408	7,408	7,408	7,408	7,408
-21,628	NHS Contribution to Pooled Budget	-2,728	-22,869	-25,597	-28,463	-30,232	-30,802	-31,373
	<i>Older People and Physical Disability Services</i>							
16,291	Physical Disabilities	18,940	-2,518	16,422	17,760	18,728	19,444	20,162
24,223	OP - City & South Locality	36,191	-9,302	26,889	31,199	34,915	38,242	41,701
8,604	OP - East Cambs Locality	12,488	-4,136	8,352	9,878	11,147	12,255	13,486
13,252	OP - Fenland Locality	18,901	-4,127	14,774	17,183	19,271	21,089	22,997
15,934	OP - Hunts Locality	23,782	-6,202	17,580	20,277	22,875	24,938	27,285
	<i>Mental Health</i>							
1,846	Mental Health Central	1,952	-73	1,879	1,879	1,879	1,879	1,879
6,054	Adult Mental Health Localities	6,800	-411	6,389	6,726	7,032	7,283	7,535
6,500	Older People Mental Health	8,715	-966	7,749	8,734	9,507	10,173	10,852
159,972	Subtotal Director of Adults and Safeguarding	233,871	-60,126	173,745	192,193	208,998	224,583	240,862
	Director of Commissioning							
362	Strategic Management - Commissioning	1,359	-1,024	335	335	335	335	335
1,284	Access to Resource & Quality	1,295	-	1,295	1,295	1,295	1,295	1,295
300	Local Assistance Scheme	300	-	300	300	300	300	300
	<i>Adults Commissioning</i>							
13,941	Central Commissioning - Adults	50,713	-35,275	15,438	15,422	15,600	15,512	14,787
2,018	Integrated Community Equipment Service	8,042	-6,263	1,779	2,213	2,247	2,282	2,317
2,251	Mental Health Commissioning	2,643	-339	2,304	2,304	2,304	2,304	2,304
	<i>Childrens Commissioning</i>							
21,679	Children in Care Placements	23,122	-	23,122	24,352	25,621	26,886	28,096
323	Commissioning Services	819	-	819	819	819	819	819
42,158	Subtotal Director of Commissioning	88,293	-42,901	45,392	47,040	48,521	49,733	50,253

Section 3 - A: People & Communities

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2020-21 £000	Policy Line	Gross Budget 2021-22 £000	Fees, Charges & Ring-fenced Grants 2021-22 £000	Net Budget 2021-22 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000
	Director of Communities and Partnerships							
-21	Strategic Management - Communities and Partnerships	-27	-241	-268	-268	-268	-200	-200
3,505	Public Library Services	4,327	-821	3,506	3,556	3,606	3,606	3,606
-	- Cambridgeshire Skills	2,312	-2,312	-	-	-	-	-
368	Archives	416	-45	371	371	371	371	371
109	Cultural Services	352	-242	110	110	110	110	110
-641	Registration & Citizenship Services	1,007	-1,842	-835	-835	-835	-835	-835
1,808	Coroners	2,842	-972	1,870	1,871	1,877	1,948	2,024
694	Trading Standards	708	-	708	708	708	708	708
915	Domestic Abuse and Sexual Violence Service	2,196	-1,354	842	842	842	842	842
465	Think Communities	1,855	-27	1,828	474	474	484	484
381	Youth and Community Services	571	-187	384	384	384	384	384
7,583	Subtotal Director of Communities and Partnerships	16,559	-8,043	8,516	7,213	7,269	7,418	7,494
	Director of Children & Safeguarding							
2,792	Strategic Management - Children & Safeguarding	2,884	-66	2,818	2,818	2,818	2,818	2,818
2,494	Safeguarding and Quality Assurance	2,905	-393	2,512	2,762	2,762	2,762	2,762
9,112	Fostering and Supervised Contact Services	10,005	-797	9,208	9,208	9,208	9,208	9,208
3,739	Corporate Parenting	7,751	-4,639	3,112	3,112	3,112	3,112	3,112
4,168	Integrated Front Door	4,504	-316	4,188	4,188	4,188	4,188	4,188
6,772	Children's Disability Service	7,988	-471	7,517	7,582	7,658	7,847	8,049
20	Support to Parents	1,548	-1,377	171	171	171	171	171
5,588	Adoption	6,222	-637	5,585	5,805	6,045	6,306	6,591
2,050	Legal Proceedings	2,091	-	2,091	2,091	2,091	2,091	2,091
1,014	Youth Offending Service	2,576	-1,282	1,294	1,294	1,294	1,294	1,294
	<i>District Delivery Service</i>							
-109	Children's Centres Strategy	61	-170	-109	-109	-109	61	61
938	Safeguarding West	963	-	963	963	963	963	963
4,804	Safeguarding East	4,869	-36	4,833	4,833	4,833	4,833	4,833
4,487	Early Help District Delivery Service - North	4,544	-19	4,525	4,525	4,525	4,525	4,525
4,556	Early Help District Delivery Service - South	4,911	-323	4,588	4,588	4,588	4,588	4,588
52,425	Subtotal Director of Children & Safeguarding	63,822	-10,526	53,296	53,831	54,147	54,767	55,254

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Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2020-21 £000	Policy Line	Gross Budget 2021-22 £000	Fees, Charges & Ring-fenced Grants 2021-22 £000	Net Budget 2021-22 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000
	Director of Education							
923	Strategic Management - Education	1,767	-840	927	927	927	927	927
2,590	Early Years Service	3,106	-504	2,602	2,602	2,602	2,602	2,602
999	School Improvement Service	1,746	-741	1,005	1,005	1,005	1,020	1,020
574	Schools Partnership Service	1,906	-1,373	533	533	533	533	533
-77	Outdoor Education (includes Grafham Water)	2,082	-2,155	-73	-73	-73	-73	-73
810	Cambridgeshire Music	2,435	-2,435	-	-	-	-	-
-200	ICT Service (Education)	1,886	-2,086	-200	-200	-200	-200	-200
3,727	Redundancy & Teachers Pensions	3,717	-	3,717	3,717	3,717	3,717	3,717
	<i>SEND Specialist Services (0 - 25 years)</i>							
10,835	SEND Specialist Services	11,835	-81	11,754	11,754	11,754	11,761	11,761
36,940	Funding to Special Schools and Units	36,940	-	36,940	36,940	36,940	36,940	36,940
34,278	High Needs Top Up Funding	34,278	-	34,278	34,278	34,278	34,278	34,278
15,346	SEN Placements	16,301	-955	15,346	15,346	15,346	15,346	15,346
3,834	Out of School Tuition	3,834	-	3,834	3,834	3,834	3,834	3,834
7,337	Alternative Provision and Inclusion	7,446	-108	7,338	7,338	7,338	7,338	7,338
-8,502	SEND Financing - DSG	-8,502	-	-8,502	-8,827	-8,827	-8,827	-8,827
	<i>0-19 Place Planning & Organisation Service</i>							
2,821	0-19 Organisation & Planning	3,757	-934	2,823	2,823	2,823	2,823	2,823
178	Education Capital	183	-5	178	178	178	178	178
14,868	Home to School Transport - Special	17,147	-114	17,033	18,799	21,114	23,982	27,427
1,588	Children in Care Transport	1,627	-	1,627	1,627	1,627	1,627	1,627
10,110	Home to School Transport - Mainstream	10,419	206	10,625	10,685	10,748	10,814	10,883
138,979	Subtotal Director of Education	153,910	-12,125	141,785	143,286	145,664	148,620	152,134
	Executive Director							
1,793	Executive Director	1,176	-271	905	1,682	2,414	2,437	2,437
1,266	P&C Lost Sales, Fees & Charges Compensation	-	179	179	-	-	-	-
20	Central Financing	18	-1	17	17	17	17	17
3,079	Subtotal Executive Director	1,194	-93	1,101	1,699	2,431	2,454	2,454
-91,051	DSG Adjustment	-	-102,256	-102,256	-102,256	-102,256	-102,256	-102,256
	Future Years							
-	- Inflation	-	-	-	3,143	7,251	11,389	15,558
-	- Savings	-	-	-				
313,145	P&C BUDGET TOTAL	557,649	-236,070	321,579	346,149	372,025	396,708	421,753

Section 3 - A: People & Communities

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Director of Adults and Safeguarding							
Strategic Management - Adults	-21,697	28	-	22	977	-2,972	-23,642
Transfers of Care	2,028	-	-	18	-	-	2,046
Prevention & Early Intervention	9,441	-	-	71	181	-10	9,683
Principal Social Worker, Practice and Safeguarding	1,597	-6	-	81	-120	-	1,552
Autism and Adult Support	1,576	8	285	63	4	-4	1,932
Adults Finance Operations	1,744	-	-	7	-	-	1,751
<i>Learning Disability Partnership</i>							
Head of Service	6,129	103	-	399	-	-545	6,086
LD - City, South and East Localities	38,040	86	789	2,092	136	-	41,143
LD - Hunts and Fenland Localities	33,130	47	3,068	2,004	126	-	38,375
LD - Young Adults Team	9,530	22	2,944	597	35	-154	12,974
In House Provider Services	7,378	-2	-	32	-	-	7,408
NHS Contribution to Pooled Budget	-21,628	-117	-1,579	-1,082	-67	-1,124	-25,597
<i>Older People and Physical Disability Services</i>							
Physical Disabilities	16,291	29	-528	684	53	-107	16,422
OP - City & South Locality	24,223	422	1,007	1,665	92	-520	26,889
OP - East Cambs Locality	8,604	144	-741	600	46	-301	8,352
OP - Fenland Locality	13,252	271	475	1,005	71	-300	14,774
OP - Hunts Locality	15,934	279	221	1,147	249	-250	17,580
<i>Mental Health</i>							
Mental Health Central	1,846	29	-	4	-	-	1,879
Adult Mental Health Localities	6,054	-1	220	145	19	-48	6,389
Older People Mental Health	6,500	153	592	489	27	-12	7,749
Subtotal Director of Adults and Safeguarding	159,972	1,495	6,753	10,043	1,829	-6,347	173,745
Director of Commissioning							
Strategic Management - Commissioning	362	-28	-	1	-	-	335
Access to Resource & Quality	1,284	-	-	11	-	-	1,295
Local Assistance Scheme	300	-	-	-	-	-	300
<i>Adults Commissioning</i>							
Central Commissioning - Adults	13,941	210	-	422	1,341	-476	15,438
Integrated Community Equipment Service	2,018	4	33	-	-	-276	1,779
Mental Health Commissioning	2,251	32	-	21	-	-	2,304
<i>Childrens Commissioning</i>							
Children in Care Placements	21,679	843	1,200	-	-	-600	23,122
Commissioning Services	323	-	-	496	-	-	819
Subtotal Director of Commissioning	42,158	1,061	1,233	951	1,341	-1,352	45,392

Section 3 - A: People & Communities

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Director of Communities and Partnerships							
Strategic Management - Communities and Partnerships	-21	3	-	-	-	-250	-268
Public Library Services	3,505	-15	-	16	-	-	3,506
Cambridgeshire Skills	-	-	-	-	-	-	-
Archives	368	-	-	3	-	-	371
Cultural Services	109	-	-	1	-	-	110
Registration & Citizenship Services	-641	-	-	6	-	-200	-835
Coroners	1,808	-5	57	10	-	-	1,870
Trading Standards	694	14	-	-	-	-	708
Domestic Abuse and Sexual Violence Service	915	-2	-74	3	-	-	842
Think Communities	465	-	-	9	1,354	-	1,828
Youth and Community Services	381	-	-	3	-	-	384
Subtotal Director of Communities and Partnerships	7,583	-5	-17	51	1,354	-450	8,516
Director of Children & Safeguarding							
Strategic Management - Children & Safeguarding	2,792	5	-	21	-	-	2,818
Safeguarding and Quality Assurance	2,494	-	-	18	-	-	2,512
Fostering and Supervised Contact Services	9,112	102	-	29	-	-35	9,208
Corporate Parenting	3,739	-	-	23	-	-650	3,112
Integrated Front Door	4,168	2	-	18	-	-	4,188
Children's Disability Service	6,772	9	154	582	-	-	7,517
Support to Parents	20	-	-	1	-	150	171
Adoption	5,588	78	159	10	-	-250	5,585
Legal Proceedings	2,050	41	-	-	-	-	2,091
Youth Offending Service	1,014	1	-	11	268	-	1,294
<i>District Delivery Service</i>							
Children's Centres Strategy	-109	-	-	-	-	-	-109
Safeguarding West	938	-	-	25	-	-	963
Safeguarding East	4,804	-1	-	30	-	-	4,833
Early Help District Delivery Service - North	4,487	9	-	29	-	-	4,525
Early Help District Delivery Service - South	4,556	-1	-	33	-	-	4,588
Subtotal Director of Children & Safeguarding	52,425	245	313	830	268	-785	53,296

Section 3 - A: People & Communities

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Director of Education							
Strategic Management - Education	923	-3	-	7	-	-	927
Early Years Service	2,590	-3	-	15	-	-	2,602
School Improvement Service	999	-4	-	10	-	-	1,005
Schools Partnership Service	574	2	-	7	-	-50	533
Outdoor Education (includes Grafham Water)	-77	-	-	4	-	-	-73
Cambridgeshire Music	810	-	-	-	-	-810	-
ICT Service (Education)	-200	-	-	-	-	-	-200
Redundancy & Teachers Pensions	3,727	-10	-	-	-	-	3,717
<i>SEND Specialist Services (0 - 25 years)</i>							
SEND Specialist Services	10,835	-1	-	595	325	-	11,754
Funding to Special Schools and Units	36,940	-	-	-	-	-	36,940
High Needs Top Up Funding	34,278	-	-	-	-	-	34,278
SEN Placements	15,346	-	-	-	-	-	15,346
Out of School Tuition	3,834	-	-	-	-	-	3,834
Alternative Provision and Inclusion	7,337	-	-	1	-	-	7,338
SEND Financing - DSG	-8,502	-	-	-	-	-	-8,502
<i>0-19 Place Planning & Organisation Service</i>							
0-19 Organisation & Planning	2,821	-7	-	9	-	-	2,823
Education Capital	178	-	-	-	-	-	178
Home to School Transport - Special	14,868	470	1,912	2	161	-380	17,033
Children in Care Transport	1,588	39	-	-	-	-	1,627
Home to School Transport - Mainstream	10,110	318	-207	1	-	403	10,625
Subtotal Director of Education	138,979	801	1,705	651	486	-837	141,785
Executive Director							
Executive Director	1,793	1	-	-889	-	-	905
P&C Lost Sales, Fees & Charges Compensation	1,266	-	-	-	-	-1,087	179
Central Financing	17	-	-	-	-	-	17
Subtotal Executive Director	3,076	1	-	-889	-	-1,087	1,101
DSG Adjustment	-102,256	-	-	-	-	-	-102,256
Public Health Ring-fenced Grant and Fees & Charges				-			-
P&C BUDGET TOTAL	301,937	3,598	9,987	11,637	5,278	-10,858	321,579

Section 3 - A: People and Communities

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
1	OPENING GROSS EXPENDITURE	507,957	557,649	584,899	612,257	637,135	
A/R.1.001	Permanent Virement - PVs	9,661	-	-	-	-	- Increase in expenditure budgets (compared to published 2021-26 Business Plan) as advised during the budget preparation period and permanent in-year changes made during 2021-22.
A/R.1.002	Budget prep adjustments ICT Service (Education) from CS to P&C	-200	-	-	-	-	- Moving of this service between directorates
A/R.1.004	Transferred Function - Independent Living Fund (ILF)	-60	-56	-54	-51	-49	The ILF, a central government funded scheme supporting care needs, closed in 2015. Since then the local authority has been responsible for meeting eligible social care needs for former ILF clients. The government has told us that their grant will be based on a 5% reduction in the number of users accessing the service each year.
A/R.1.005	Increase in centrally retained DSG	11,733	-	-	-	-	- An increase in centrally retained DSG funding
A/R.1.021	Base Adjustment - Arts Council Funding (Music Grant) move from CS	810	-	-	-	-	- Technical adjustment - grant income to now be reflected in P&C.
A/R.1.022	Base Adjustment - UASC Under and Over 18s ringfenced grant	300	-	-	-	-	- Increase in expected grant spend
A/R.1.024	Mileage saving allocation	-303	-	-	-	-	- This is the allocation of a 2021-22 saving relating to lower mileage spend
A/R.1.025	Base Adjustment - Increased DSG Retained Duties grant	42	-	-	-	-	- Increased DSG Retained Duties grant
A/R.1.026	Market Sustainability and Fair Cost of Care Fund	819	-	-	-	-	- In September 2021 the Government announced they would be supporting local authorities towards implementing announced social care reforms. This line reflects additional budget available to P&C to implement these reforms funded by part of this grant. Other lines below are also funded by this grant.
A/R.1.029	Gross up for income in previously DSG cost centres	136	-	-	-	-	- A technical adjustment to align DSG cost centres with the grant
1.999	REVISED OPENING GROSS EXPENDITURE	530,895	557,593	584,845	612,206	637,086	
2	INFLATION						
A/R.2.002	Centrally funded inflation - Care Providers	1,866	1,984	2,918	2,918	2,918	Forecast pressure from general inflation relating to care providers, particularly on residential and nursing care for older people. Further pressure funding is provided below to enable the cost of the rising minimum wage to be factored into rates paid to providers.
A/R.2.003	Centrally funded inflation - Children in Care placements	1,034	742	760	777	795	Net inflation across the relevant Children in Care budgets is currently forecast at 3.2%.

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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
A/R.2.004	Centrally funded inflation - Transport	889	608	621	634	647	Forecast pressure for inflation relating to transport. This is estimated at 3.1%.
A/R.2.005	Centrally funded inflation - Miscellaneous other budgets	279	285	291	297	303	Forecast pressure from inflation relating to miscellaneous other budgets, on average this is calculated at 0.1% increase.
2.999	Subtotal Inflation	4,068	3,619	4,590	4,626	4,663	
3	DEMOGRAPHY AND DEMAND						
A/R.3.002	Funding for additional Physical Disabilities demand	722	917	643	543	543	Additional funding to ensure we meet the increased demand for care for people with physical disabilities. The current pattern of activity and expenditure is modelled forward using population forecasts and activity data and we estimate that numbers will increase by 6.7% each year. Account is then taken of increasing complexity as a result of increasing need, in particular, more hours of domiciliary care are being provided per person. This work has supported the case for additional funding of £722k in 2022-23 to ensure we can continue to provide the care for people who need it.
A/R.3.003	Additional funding for Autism and Adult Support demand	285	257	264	272	280	Additional funding to ensure we meet the rising level of needs amongst people with autism and other vulnerable people. It is expected that 36 people will enter this service in 2022-23. £35k has been added to the demand amount for additional resource to support the increasing number of referrals the team is seeing.
A/R.3.004	Additional funding for Learning Disability Partnership (LDP) demand	2,722	3,244	3,338	3,434	3,533	Additional funding to ensure we meet the rising level of needs amongst people with learning disabilities - We need to invest an additional £1,241k in 2022-23 to provide care for a projected 41 new service users (primarily young people) who outnumber the number of people leaving services. We also need to invest £1,167k in the increasing needs of existing service users and the higher complexity we are seeing in adults over age 25. A further £314k is needed to cover the full year effect of new service users joining the LDP in 2021-22. We're therefore allocating a total of £2,722k as the council's share to this pooled budget to ensure we provide the right care for people with learning disabilities.
A/R.3.005	Funding for Adult Mental Health Demand	220	206	191	192	193	Additional funding to ensure we meet the increased demand for care amongst working age adults with mental health needs. The current pattern of activity and expenditure is modelled forward using population forecasts and data relating to the prevalence of mental health needs, and we estimate that numbers will increase by about 1.5% each year. Some account is taken of the recovery over time of clients in receipt of section 117 aftercare and the additional demand this is placing on social care funding streams. This work has supported the case for additional funding of £220k in 2022-23 to ensure we can continue to provide the care for people who need it.

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A/R.3.006	Additional funding for Older People demand	5,462	6,420	6,527	6,259	6,299	Additional funding to ensure we meet the increased demand for care amongst older people, providing care at home as well as residential and nursing placements. Population growth in Cambridgeshire and the fact that people are living longer results in steeply increasing numbers of older people requiring care. We estimate that numbers will increase by around 5.6% each year. Account is then taken of increasing complexity of cases coming through the service. This work has supported the case for additional funding of £5,462k in 2022-23 to ensure we can continue to provide the care for people who need it.
A/R.3.007	Funding for Older People Mental Health Demand	592	461	401	372	384	Additional funding to ensure we meet the increased demand for care amongst older people with mental health needs, providing care at home as well as residential and nursing placements. The current pattern of activity and expenditure is modelled forward using population forecasts to estimate the additional budget requirement for each age group and type of care. We estimate that numbers will increase by about 3.3% each year. Some account is then taken of the recovery over time of clients in receipt of section 117 aftercare and the additional demand this is placing on social care funding streams. This work has supported the case for additional funding of £592k in 2022-23 to ensure we can continue to provide the care for people who need it.
A/R.3.008	Home to school transport mainstream	57	60	63	66	69	Additional funding required to provide home to school transport for pupils attending mainstream schools. This additional funding is required due to the anticipated increase in the number of pupils attending Cambridgeshire's schools in 2022-23.
A/R.3.010	Funding for Home to School Special Transport demand	2,051	2,336	2,660	3,029	3,445	Additional funding required to provide transport to education provision for children and young people with special educational needs (SEN). The additional funding is needed as there are increasing numbers of children with SEN and there is a trend towards increasingly complex needs, often requiring bespoke transport solutions.
A/R.3.011	Funding for rising numbers and need of Children in Care	1,200	1,230	1,269	1,265	1,210	Additional budget required to provide care for children who become looked after. Whilst children in care numbers have begun to reduce in Cambridgeshire as a result of the implementation of the Family Safeguarding model, at the same time we are experiencing an increase in the complexity of need and therefore the cost of suitable placements. The additional investment will ensure we can fully deliver our responsibilities as corporate parents and fund suitable foster, residential or other supported accommodation placements for all children entering care.
A/R.3.016	Funding for additional Special Guardianship Orders demand costs	159	220	240	261	285	Additional funding required to cover the cost of placing children with extended family and other suitable guardians. For children who come into the care system we need to invest in guardianship placements which provide stable, loving and permanent care for these children.

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A/R.3.017	Funding for additional demand for Community Equipment	33	34	34	35	35	Over the last five years, our social work strategy has been successful in supporting a higher proportion of older people and people with disabilities to live at home (rather than requiring residential care). Additional funding is required to maintain the proportion of service users supported to live independently, through the provision of community equipment and home adaptations. This requirement is important in the context of a rising population and the increasing complexity of the needs of the people in question.
A/R.3.018	Coroner Service	57	61	66	71	76	Demand for Coroner Services is expected to continue to rise due to the increasing population size, and the ongoing impact of the Covid-19 pandemic.
A/R.3.019	Children with Disabilities	154	165	176	189	202	Additional funding required for the increase in care packages provided for children and young people with disabilities under the age of 18 years.
A/R.3.023	COVID Impact - Home to School Transport Mainstream demand	-264	-	-	-	-	- Reversal of funding to support additional costs up to the end of the summer term 2021.
A/R.3.024	COVID Impact - Home to School Transport Special demand	-139	-	-	-	-	- Reversal of additional funding to support special schools to continue to travel in bubbles up to the end of the summer term 2021.
A/R.3.025	COVID Impact - Domestic Abuse Service	-74	-	-	-	-	- Reversal of funding to support an increased demand for Domestic Abuse services during 2021-22.
A/R.3.026	Adults Rebaselining Demand	-5,750	-	-	-	-	- This budget rebaseline reflects reduced net demand during 2020-21 and 2021-22 as a result of the impact of the Covid pandemic on service user numbers.
A/R.3.027	Learning Disabilities Additional Rebaselined Demand	2,500	-	-	-	-	- Budget rebaseline to account for increased demand caused by a rising complexity in service user needs and latent demand linked to the Covid pandemic.
3.999	Subtotal Demography and Demand	9,987	15,611	15,872	15,988	16,554	
4	PRESSURES						
A/R.4.009	Impact of National Living Wage (NLW) on Adult Social Care Contracts	7,172	7,565	4,833	4,833	4,833	Based on projections by the Office for Budget Responsibility, the NLW will rise 59p (6.6%) in 2022-23. This will have an impact on the cost of purchasing care from external providers. Pressures in later years follow OBR estimates and assume a 6.7% increase in 2023-24, followed by increases closer to 4%.

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A/R.4.014	Personal Protective Equipment	-900	-	-	-	-	- Temporary pressure funding was budgeted for in 2021-22 based on an expectation that the Council would need to pay for the large amount of personal protective equipment it was using to deliver front-line services. Government funded PPE throughout 2021-22, however, and so this funding was not used. If PPE continues to be required into 2022-23 we would expect the government funding scheme to continue.
A/R.4.022	Dedicated Schools Grant Contribution to Combined Budgets	-	1,000	732	-	-	- Based on historic levels of spend, an element of the Dedicated Schools Grant (DSG) spend is retained centrally and contributes to the overall funding for the LA. Schools Forum is required to approve the spend on an annual basis and, following national changes, these historic commitments/arrangements will unwind over time. This pressure reflects the reduction in the contribution to combined budgets, which is subject to an annual decision by Schools Forum.
A/R.4.023	Libraries to serve new developments	-	50	50	-	-	- Revenue costs of providing library services to new communities.
A/R.4.036	Decapitalisation of Community Equipment	-	400	-	-	-	- It is not value for money to capitalise community equipment funded by prudential borrowing on an ongoing basis. This line reverses the generally small amount of borrowing-funded capital budget
A/R.4.037	Occupational Therapy – Children's	496	-	-	-	-	- Revised Section 75 Occupational Therapy (OT) agreement with Cambridgeshire Community Services NHS Trust (CCS) to fund additional children's social care elements in respect of housing adaptations, disabled facilities grants and assessments.
A/R.4.038	SEND Capacity	565	-	-	-	-	- Additional capacity required to meet statutory responsibilities due to increasing number of Education Health and Care Plans (EHCPs) and complexity of need.
A/R.4.039	Children's Disability	400	-	-	-	-	- Cost pressures within the in-house residential short breaks service following the in-sourcing of provision.
A/R.4.040	Increased staffing within the Young Adults Team	149	-	-	-	-	- To increase the existing staffing structure within the Young Adult's Team, in order to better manage demand verses capacity, and deliver a safe, cost-effective service.
A/R.4.041	Additional Resource – Quality and Practice Team	68	-	-	-	-	- Investment to fund three auditors for the Quality and Practice team in order to ensure we are meeting our statutory responsibilities in the new assurance framework, which will be overseen by the Care Quality Commission inspection.
A/R.4.042	Impact of the Health and Social Care Levy on care providers	1,000	-	-	-	-	- The new Health and Social Care Levy will come into effect in April 2022, initially as an increase in NI. The cost to employers will be a 1.25% increase on NI contributions. This will be an additional financial pressure to care providers, which is likely to impact on placement costs.
A/R.4.043	Increase in National Insurance - Council staff	698	-	-	-	-	- Impact on P&C of the £998k increase on National Insurance for council staff

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A/R.4.044	Adult Social Care market pressures	1,984	-	-	-	-	- Support to providers in the Adult Social Care market to meet the challenges they face. Measures proposed include increased rates of pay in areas of the market facing particular pressures, such as the home care market. Plus support for workforce development and recruitment.
A/R.4.048	National Living Wage for Council staff	5	-	-	-	-	- Budget increase needed to ensure all Council directly employed staff are paid at or above the National Living Wage of £9.50ph.
4.999	Subtotal Pressures	11,637	9,015	5,615	4,833	4,833	
5	INVESTMENTS						
A/R.5.006	Care Homes Team	-120	100	-	-	-	- Dedicated team of social workers to provide support to care homes continuing the work of the pilot commenced during the Covid pandemic. Pilot funding will continue through to the end of 2022-23 but permanent funding is needed thereafter.
A/R.5.008	Family Group Conferencing	-	250	-	-	-	- Permanent investment in Family Group Conferencing service to replace temporary grant funding.
A/R.5.009	Expansion of Enhanced Response Service	181	-	-	-	-	- Extension of the Enhanced Response Service to deliver earlier intervention, preventing escalation of need and associated cost avoidance.
A/R.5.010	Expanding support for informal carers	253	-50	-	-	-	- Investment into a range of areas that will provide additional support to carers, over and above the current commissioned and operational support services. Some of these services are jointly funded alongside NHS Partners to support carer well being and support them in their caring role which will improve outcomes for them and their cared for person as well as delaying the need for individuals requiring higher cost and longer term adult social care.
A/R.5.011	Real Living Wage for the adult social care market	788	2,747	2,255	207	338	Investment in the adult social care market to allow care providers to pay their staff the real living wage by April 2024.
A/R.5.012	SAFE investment	268	-	-	-	-	- Investment into the Youth Offending Service SAFE team
A/R.5.013	Think Communities & Innovate to Cultivate Fund	1,354	-1,354	-	-	-	- Extension of the Think Communities and Innovate and Cultivate Fund for a further 12 months.
A/R.5.014	SEND additional capacity	325	-325	-	-	-	- To fund additional resource in the SEND area

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A/R.5.015	Independent Living Services - Huntingdonshire	180	-180	70	-70		- Independent Living Services specifically support people being able to stay in their own tenancy longer as care can be stepped up as needs increase, unlike residential care where they may need to move to get increased care needs met. This temporary investment relates to the development of the Rheola site in Huntingdonshire.
A/R.5.016	Expansion of Direct Payments	222	-222	-	-		- One off reserves funding of £222k but generates savings to more than repay in future years. Funding will pay for: - Additional capacity to accelerate improvement in the uptake of Direct Payments - Investment in an additional system able to maintain robust and user-friendly oversight of the Individual Service Funds; - Development of a short term Personal Assistant Support Service able to bridge the gap between the need for immediate care and support and the recruitment of personal assistant; and - Additional Contract Management capacity to monitor and quality assure support services being accessed by direct payment and individual service funds as they begin to increase.
A/R.5.017	Care Together Expansion	689	46	4	12	-751	Care Together is an initiative designed to transform the way care and support is commissioned and delivered to older people living at home. It is focused on changing and improving the way care is provided to older people living at home who either receive council funded homecare or may benefit from early help and support to maintain their independence. The aim is to enable older people to remain living happily at home, cared for by locally based carers, working within their own communities. This is transition spend to be funded from reserves.
A/R.5.018	Workforce Pressures – Reviews Backlog	675	-675	-	-		- Annual reviews are a key statutory component of business-as-usual provision. However, due to the impact of the pandemic on workforce capacity we have had insufficient workforce to manage the level of demand for reviews. This has led to a backlog of annual reviews being outstanding.
A/R.5.019	Home to School Transport	161	-	-	-161		- Additional resources to support the delivery of Home to School transport savings.
A/R.5.020	Adults Retention Payments	302	152	-62	10	-49	Retention payment scheme to address recruitment difficulties in some social care teams
5.999	Subtotal Investments	5,278	489	2,267	-2	-462	

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6	SAVINGS						
	C&YP						
A/R.6.003	Efficiencies resulting from implementation of new IT system	-	-223	-	-	-	- Estimated savings as a result of efficiencies in processes resulting from implementation of a new IT system within Education.
	A&H						
A/R.6.176	Adults Positive Challenge Programme	-154	-154	-	-	-	- The Preparing for Adulthood workstream of the Adults Positive Challenge Programme will continue to support children and families to manage the transition into adulthood by increasing the focus on independence and planning for that transition which will reduce the level of demand on services and improve outcomes.
A/R.6.177	Cambridgeshire Lifeline Project	-10	-122	-50	-	-	- The aim of this project is for Cambridgeshire Technology Enabled Care (TEC) to become a Lifeline provider so that the income from the charges to customers funds the provision of the Lifeline service, as well as additional savings.
A/R.6.179	Mental Health Commissioning	-24	-	-	-	-	- A retender of supported living contracts gives an opportunity to increase capacity and prevent escalation to higher cost services, over several years. In addition, a number of contract changes took place in 2019-20 that have enabled a saving to be taken.
A/R.6.180	Independent Living Service - East Cambridgeshire	-	-	-68	-51	-	- We are exploring alternative models of delivery for residential and nursing care provision, including a tenancy based model that offers more choice and control for people at a lower cost to the council.
A/R.6.185	Additional block beds - inflation saving	-390	-263	-277	-291	-	- Through commissioning additional block beds, we can reduce the amount of inflation funding needed for residential and nursing care. Block contracts have set uplifts each year, rather than seeing inflationary increases each time new spot places are commissioned.
A/R.6.188	Micro-enterprises Support	-133	-	-	-	-	- Transformation funding has been agreed to enable us to develop a new approach to supporting the care market, focussing on developing "micro-enterprises" which are small local businesses who will be able to develop a more flexible and local approach to the provision of domiciliary care. As well as benefits to an increased local approach and competition, this work should result in a more locally responsive service, more consistent carers and a lower cost of care overall.
A/R.6.190	iBCF	-240	-	-	-	-	- Contribution from the Improved Better Care Fund to contribute to demand pressures in Adult Social Care.
A/R.6.191	Extra Care	-87	-	-	-	-	- A number of Older Peoples extra care schemes were retendered for 2021-22 and have delivered savings totalling £87k across four schemes. Savings were not identified in time to be incorporated into the 2021-22 business planning cycle, but can now be accounted for.

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A/R.6.192	LD outreach service expansion	-50	-	-	-	-	- Develop the outreach function of the Learning Disabilities Partnership (LDP) to offer a more flexible and responsive type of support which will also be a lower cost solution.
A/R.6.193	Savings from expansion of Enhanced Response Service	-210	-	-	-	-	- Extension of the Enhanced Response Service to deliver earlier intervention, preventing escalation of need and associated cost avoidance.
A/R.6.194	Interim and respite bed recommissioning	-412	70	-	-	-	- The redesign and recommissioning of interim and respite bed provision in care homes has created a more efficient model and therefore generated the Council cashable savings and potential for further cost avoidance. There is a reinvestment of £70k in 2023-24 to expand the new model, if evidence shows it delivers better outcomes.
A/R.6.195	Expanding support for Informal carers	-219	-	-	-	-	- Investment proposal A/R.5.010 seeks investment into a range of additional support to carers to maintain their caring role for longer delaying the need for individuals requiring higher cost and longer term adult social care.
A/R.6.197	Community Equipment Service contract retender	-121	-	-	-	-	- The contract for the community equipment service has been retendered, with the new contract beginning in April 2022. This is a pooled budget with the NHS. The retender will deliver £252k savings to the pool, the Council's share of which is 48.2%.
A/R.6.198	Decommissioning of domiciliary care block provision	-236	-	-	-	-	- As part of the Council's strategic plan for domiciliary care, a number of the under-utilised rapid discharge and transition cars funded by the local authority are being decommissioned, with demand being met in alternative ways.
A/R.6.199	Independent Living Service - Huntingdonshire	-	-	-	-114	-	- We are exploring alternative models of delivery for residential and nursing care provision, including a tenancy based model that offers more choice and control for people at a lower cost to the council.
A/R.6.200	Expansion of Direct Payments	-	-6	-32	-60	-	- Savings generated by investment A/R.5.016 to increase the uptake of Direct Payments
	C&YP						
A/R.6.255	Children in Care Placements	-600	-	-	-	-	- Management of demand and fee negotiation
A/R.6.256	Delivering Greater Impact for Troubled Families	150	-	-	-	-	- Reversal of previous saving made by increased 'payment by results' income following the end of the Troubled Families grant.
A/R.6.257	Special Guardianship Orders	-250	-	-	-	-	- Following the 2019 implementation of Family Safeguarding, there has been a reduction in care proceedings resulting in an inherent budget underspend in relation to allowances for Special Guardianship Order arrangements. This offers the opportunity to offer a saving with no impact on users of the service.

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A/R.6.267	Children's Disability 0-25 Service	-	-100	-100	-	-	- The Children's Disability 0-25 service has been restructured into teams (from units) to align with the structure in the rest of children's social care. This has released a permanent saving on staffing budgets. In future years, ways to reduce expenditure on providing services to children will be explored in order to bring our costs down to a level closer to that of our statistical neighbours.
A/R.6.268	Social Care and Education Transport	-380	-570	-345	-	-	- Deliver savings through a review and retendering of routes serving special schools, and an operational review of the transport service.
A/R.6.269	Virtual School	-50	-	-	-	-	- Maximising use of existing grants
A/R.6.271	Maximising use of existing grants	-350	-	-	-	-	- Contribution towards Children's Social Care from existing grant allocations, allowable under conditions of grant
	CS&I						
A/R.6.290	Registrars	-200	-	-	-	-	- Additional income through the diversification of some of the services provided by the Registration Service, and increasing existing ceremonial capacity.
A/R.6.291	Communities and Partnerships Efficiencies	-250	-	-	-	-	- Savings across the service directorate through the identification of further efficiencies and process improvements.
A/R.6.293	Coroners service - temporary staff for inquests	-	-60	-60	-	-	- Reversal of temporary funded posts required to clear backlog of cases
6.999	Subtotal Savings	-4,216	-1,428	-932	-516	-	
	TOTAL GROSS EXPENDITURE	557,649	584,899	612,257	637,135	662,674	

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7	FEES, CHARGES & RING-FENCED GRANTS						
A/R.7.001	Previous year's fees, charges & ring-fenced grants	-205,427	-236,070	-238,750	-240,232	-240,427	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
A/R.7.002	Changes to Fees and Charges from previous year	-11,660	-	-	-	-	Adjustment for permanent changes to income expectation from decisions made in 2021-22.
A/R.7.003	Fees and charges inflation	-470	-476	-482	-488	-494	Increase in external charges to reflect inflation pressures on the costs of services.
	Changes to fees & charges						
A/R.7.107	COVID Impact - Education income	-107	-	-	-	-	Reversal of funding to support the reduction in traded income streams across Education to the end of the summer term 2021.
A/R.7.108	COVID Impact - Outdoor Centres	-766	-114	-	-	-	Reversal of funding to support a reduction of income to the end of the summer term 2021.
A/R.7.109	COVID Impact - School Absence Penalty Notices	-150	-	-	-	-	Reversal of funding to support reduced income from Absence Penalty Notices in 2021-22.
A/R.7.110	COVID Impact - Registration Service	-64	-65	-	-	-	Reversal of funding to support a reduced level of income in the early part of 2021-22.
A/R.7.111	Client Contributions Policy Changes	-562	-325	-	-	-	The contributions policy for adult social care was revised by Adults Committee in 2020. This line reflects the additional income into 2022-23 as reassessments are carried out, including a projected re-pahsing needed due to the impact of Covid on the reassessment plan.
A/R.7.112	Community Equipment Pooled Budget	-155	-	-	-	-	The ICES community equipment budget is a pooled budget with the CCG. As part of the re-tendering process, the budget contributions were reviewed and the health contribution will be increasing for next financial year by £155k per annum.
A/R.7.113	Learning Disability Partnership Pooled Budget	-1,125	-1,700	-1,000	-	-	In Cambridgeshire most spend on care for people with learning disabilities is paid for from the Learning Disability Pooled Budget, to which both the Council and NHS contribute. In November 2019, Adults Committee agreed funding for a programme of work to review the relative health and social care needs of people with learning disabilities to establish if the Council and NHS contributions to the pool should be rebaselined. While this work has been delayed due to Covid and is now expected to be completed in 2022-23, early work on a sample of cases suggests a rebaselining will likely be in the Council's favour. This line is based on the outcomes for that sample being representative, with some dampening.

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	Changes to ring-fenced grants						
A/R.7.201	Change in Public Health Grant	-	-	-	293		- Change in ring-fenced Public Health grant to reflect expected treatment as a corporate grant from 2025-26, due to anticipated removal of ring-fence.
A/R.7.202	Home to School Transport - grant funding	403	-	-	-		- Reversal of the additional DFE Home to School Transport Grant relating to Covid-19.
A/R.7.203	Increase in Staying Put grant	-35	-	-	-		- Increase in Staying Put grant
A/R.7.208	Improved Better Care Fund	-446	-	-	-		- Uplift through the 2022-23 Provisional Settlement.
A/R.7.210	Uplift in Better Care Fund	-1,688	-	-	-		- The 2021-22 and anticipated 2022-23 Better Care Fund annual uplifts enable us to utilise these funds to offset the demand pressures in Adult Social Care in line with the national conditions of the grant.
A/R.7.211	Increase in Social Care in Prisons grant	-20	-	-	-		- The increase in the Social Care in Prisons grant for 2021-22 was announced too late to be reflected in the Business Planning tables for 2021-22.
A/R.7.212	Arts Council Funding (Music Grant) - ringfenced	-810	-	-	-		- Technical adjustment - transfer Arts Council grant to P&C from CS
A/R.7.213	UASC under and over 18s grant	-300	-	-	-		- Increase in grant expected over 2021-22 level
A/R.7.214	Additional centrally retained DSG grant	-11,733	-	-	-		- Increase in centrally retained DSG grant
A/R.7.215	Market Sustainability and Fair Cost of Care Fund	-819	-	-	-		- In September 2021 the Government announced they would be supporting local authorities towards implementing announced social care reforms. This line reflects additional funding available to P&C to implement these reforms funded by part of this grant. Part of the grant is retained corporately to fund pressures that have already been factored in.
A/R.7.216	Gross up for income in previously DSG cost centres	-136	-	-	-		- Gross up for income in previously DSG cost centres
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-236,070	-238,750	-240,232	-240,427	-240,921	
	TOTAL NET EXPENDITURE	321,579	346,149	372,025	396,708	421,753	

Section 3 - A: People and Communities

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

		Detailed Plans		Outline Plans			
Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
A/R.8.001	Budget Allocation	-321,579	-346,149	-372,025	-396,708	-421,753	Net spend funded from general grants, business rates and Council Tax.
A/R.8.002	Fees & Charges	-82,088	-84,768	-86,250	-86,738	-87,232	Fees and charges for the provision of services.
A/R.8.003	Expected income from Cambridgeshire Maintained Schools	-7,783	-7,783	-7,783	-7,783	-7,783	Expected income from Cambridgeshire maintained schools.
A/R.8.004	Dedicated Schools Grant (DSG)	-102,256	-102,256	-102,256	-102,256	-102,256	Elements of the DSG centrally managed by P&C to support High Needs and central services.
A/R.8.005	Better Care Fund (BCF) Allocation for Social Care	-18,638	-18,638	-18,638	-18,638	-18,638	The NHS and County Council pool budgets through the Better Care Fund (BCF), promoting joint working. This line shows the revenue funding flowing from the BCF into Social Care.
A/R.8.007	Youth Justice Board Good Practice Grant	-500	-500	-500	-500	-500	Youth Justice Board Good Practice Grant.
A/R.8.009	Social Care in Prisons Grant	-359	-359	-359	-359	-359	Care Act New Burdens funding.
A/R.8.011	Improved Better Care Fund	-15,170	-15,170	-15,170	-15,170	-15,170	Improved Better Care Fund grant.
A/R.8.012	Cambridgeshire and Peterborough Combined Authority / Education and Skills Funding Agency Grant	-2,080	-2,080	-2,080	-2,080	-2,080	Ring-fenced grant funding for the Adult Learning and Skills service.
A/R.8.015	Staying Put Implementation Grant	-210	-210	-210	-210	-210	DfE funding to support young people to continue to live with their former foster carers once they turn 18
A/R.8.016	Unaccompanied Asylum Seeking Children (UASC)	-3,700	-3,700	-3,700	-3,700	-3,700	Home Office funding to reimburse costs incurred in supporting and caring for unaccompanied asylum seeking children
A/R.8.018	Pupil Premium Grant	-1,364	-1,364	-1,364	-1,364	-1,364	Deployment of Pupil Premium Grant to support the learning outcomes of care experienced children
A/R.8.019	Arts Council Grant (Music)	-810	-810	-810	-810	-810	Cambridgeshire Music grant from the Arts Council
A/R.8.021	Market Sustainability and Fair Cost of Care Fund	-819	-819	-819	-819	-819	In September 2021 the Government announced they would be supporting local authorities towards implementing announced social care reforms. Of the total £1.6m grant, this amount is allocated directly to P&C to spend on additional work in implementing the reforms. The rest is held corporately and funds existing budget lines in P&C in accordance with the grant conditions.
A/R.8.401	Public Health Funding	-293	-293	-293	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-557,649	-584,899	-612,257	-637,135	-662,674	

Section 3 - A: People and Communities

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Ongoing	47,825	15,003	-2,372	-5,865	1,627	819	5,177	33,436
Committed Schemes	395,498	117,295	87,262	98,701	37,334	41,217	12,516	1,173
2022-2023 Starts	50,114	1,360	12,517	5,942	13,218	13,372	3,490	215
2023-2024 Starts	15,280	-	200	10,100	4,600	380	-	-
2024-2025 Starts	40,148	-	-	-	3,161	15,597	14,955	6,435
2025-2026 Starts	20,150	-	750	12,850	6,300	250	-	-
TOTAL BUDGET	569,015	133,658	98,357	121,728	66,240	71,635	36,138	41,259

Summary of Schemes by Category	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Basic Need - Primary	183,983	31,958	24,224	46,550	40,587	31,425	8,709	530
Basic Need - Secondary	215,325	68,084	40,926	61,150	16,053	22,212	6,500	400
Basic Need - Early Years	7,419	5,853	1,566	-	-	-	-	-
Adaptations	9,169	1,824	6,197	1,118	30	-	-	-
Condition & Maintenance	31,447	5,947	3,250	3,250	3,250	3,250	2,500	10,000
Building Schools for the Future	-	-	-	-	-	-	-	-
Schools Managed Capital	9,056	2,036	780	780	780	780	780	3,120
Specialist Provision	38,195	5,886	16,950	10,800	3,599	930	30	-
Site Acquisition & Development	1,200	150	1,050	-	-	-	-	-
Temporary Accommodation	8,000	1,000	750	750	750	750	1,000	3,000
Children Support Services	6,500	650	650	650	650	650	650	2,600
Adult Social Care	109,023	5,720	15,223	12,442	8,231	20,667	20,025	26,715
Cultural & Community Services	6,759	4,550	1,400	793	9	7	-	-
Capital Programme Variation	-57,061	-	-14,609	-16,555	-7,699	-9,036	-4,056	-5,106
Corporate Services & Transformation	-	-	-	-	-	-	-	-
TOTAL BUDGET	569,015	133,658	98,357	121,728	66,240	71,635	36,138	41,259

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
A/C.01	Basic Need - Primary											
A/C.01.021	North West Cambridge (NIAB site) primary	New 2 form entry school with 52 Early Years provision and community facilities: Basic Need requirement 420 places Early Years Basic Need 52 places Community facilities - Children's Centre		Committed	12,600	552	7,600	4,300	148	-	-	-

Section 3 - A: People and Communities

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
A/C.01.029	Sawtry New Primary	Expansion of provision in Sawtry: Primary Basic Need requirement 420 places in 2 phases Early Years Basic Need 26 places		Committed	12,370	270	100	5,300	2,700	2,300	1,600	100
A/C.01.034	St Neots, Wintringham Park primary	New 3 form entry school with 78 Early Years provision: Basic Need requirement 630 places Early Years Basic Need 78 places		Committed	14,182	14,040	142	-	-	-	-	-
A/C.01.040	Confidential Scheme	Confidential Scheme		Committed	3,350	56	1,800	1,400	94	-	-	-
A/C.01.043	Confidential Scheme	Confidential Scheme		Committed	5,400	80	600	3,150	1,400	170	-	-
A/C.01.044	Confidential Scheme	Confidential Scheme		Committed	13,065	50	50	50	400	9,000	3,300	215
A/C.01.049	Confidential Scheme	Confidential Scheme		2023-24	15,280	-	200	10,100	4,600	380	-	-
A/C.01.056	Confidential Scheme	Confidential Scheme		2022-23	13,065	-	-	150	400	9,000	3,300	215
A/C.01.062	Waterbeach Primary School	Expansion of 1 form of entry due to in-catchment development: Basic Need requirement 120 places		Committed	6,612	6,430	182	-	-	-	-	-
A/C.01.067	Marleigh Primary - Cambridge (WING)	New 2 form entry school with 52 Early Years provision and community facilities: Basic Need requirement 420 places Early Years Basic Need 52 places		Committed	10,848	8,521	2,200	127	-	-	-	-
A/C.01.068	St Philips Primary School	Expansion of 0.5 form of entry: Basic Need requirement 60 places		Committed	1,719	76	1,600	43	-	-	-	-
A/C.01.069	Confidential Scheme	Confidential Scheme		Committed	4,815	10	20	180	3,130	1,400	75	-
A/C.01.070	St Ives, Eastfield / Westfield	Revised scheme to address condition.		Committed	1,390	1,290	100	-	-	-	-	-
A/C.01.071	Confidential Scheme	Confidential Scheme		Committed	7,303	68	300	4,200	2,650	85	-	-
A/C.01.072	Confidential Scheme	Confidential Scheme		Committed	8,560	-	50	150	4,800	3,400	160	-
A/C.01.073	Confidential Scheme	Confidential Scheme		Committed	5,170	20	200	2,900	1,900	150	-	-
A/C.01.074	Confidential Scheme	Confidential Scheme		Committed	7,064	-	50	200	4,750	1,950	114	-
A/C.01.075	Confidential Scheme	Confidential Scheme		Committed	5,160	20	200	3,000	1,890	50	-	-
A/C.01.076	Confidential Scheme	Confidential Scheme		Committed	4,235	-	200	2,700	1,300	35	-	-
A/C.01.077	Waterbeach New Town Primary	New 2 form entry school with 3 form entry Core and 52 place Early Years provision: Basic Need requirement 420 places Early Years Basic Need 52 places		Committed	12,875	400	8,300	4,000	175	-	-	-
A/C.01.078	Confidential Scheme	Confidential Scheme		Committed	3,370	50	200	2,200	850	70	-	-
A/C.01.079	Confidential Scheme	Confidential Scheme		2022-23	12,650	10	80	500	8,500	3,400	160	-
A/C.01.080	Confidential Scheme	Confidential Scheme		2022-23	2,900	15	50	1,900	900	35	-	-
	Total - Basic Need - Primary				183,983	31,958	24,224	46,550	40,587	31,425	8,709	530

Section 3 - A: People and Communities

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
A/C.02	Basic Need - Secondary											
A/C.02.006	Northstowe secondary	New 4 form entry school (with 12 form entry core facilities) & 100 place SEN Provision: Basic Need requirement 600 places SEN requirement 100 places		Committed	48,950	48,366	584	-	-	-	-	-
A/C.02.007	Confidential Scheme	Confidential Scheme		Committed	29,800	18	32	350	1,000	21,500	6,500	400
A/C.02.009	Alconbury Weald secondary and Special	New 4 form entry school (with 8 form entry core facilities): Basic Need requirement 600 places SEN 150 places		Committed	55,517	2,035	15,700	30,700	6,700	382	-	-
A/C.02.012	Cromwell Community College	Expansion to accommodate the development of an all-through school with a 2-19 age range: Basic Need Secondary requirement 150 places 7 to 8 form entry Basic Need Primary requirement 210 places		Committed	16,367	16,307	60	-	-	-	-	-
A/C.02.014	Confidential Scheme	Confidential Scheme		2025-26	20,150	-	750	12,850	6,300	250	-	-
A/C.02.015	Sir Harry Smith Community College	Expansion of 2 form entry: Basic Need requirement 300 places		Committed	9,991	264	4,500	5,100	127	-	-	-
A/C.02.016	Cambourne Village College Phase 3b	New 2 form entry secondary places with new 350 place sixth form provision: Basic Need requirement 650 places		Committed	29,150	1,074	19,200	8,550	326	-	-	-
A/C.02.017	NCA secondary Cambridge Expansion	Expansion of 1 form entry: Basic Need requirement 150 places		Committed	5,400	20	100	3,600	1,600	80	-	-
	Total - Basic Need - Secondary				215,325	68,084	40,926	61,150	16,053	22,212	6,500	400
A/C.03	Basic Need - Early Years											
A/C.03.003	LA Early Years Provision	Funding which enables the Council to increase the number of free Early Years funded places to ensure the Council meets its statutory obligation. This includes providing one-off payments to external providers to help meet demand as well as increasing capacity attached to Cambridgeshire primary schools.		Committed	6,610	5,345	1,265	-	-	-	-	-
A/C.03.004	Cottenham Early Years	Full Day Nursery Provision - Cottenham.		Committed	809	508	301	-	-	-	-	-
	Total - Basic Need - Early Years				7,419	5,853	1,566	-	-	-	-	-
A/C.04	Adaptations											
A/C.04.007	Confidential Scheme	Confidential Scheme		2022-23	352	2	35	300	15	-	-	-

Section 3 - A: People and Communities

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
A/C.04.008	Duxford Community C of E Primary School Rebuild	Rebuild of Duxford Primary after fire left preschool, reception, year 1 and year 2 class bases and ancillary rooms including offices, toilets, stores, entrance lobby's either completely destroyed or deemed uninhabitable as a result of structural damage and contamination by asbestos debris, fire, water and smoke.		Committed	6,695	1,150	5,397	148	-	-	-	-
A/C.04.009	Confidential Scheme	Confidential Scheme		Committed	637	637	-	-	-	-	-	-
A/C.04.010	Confidential Scheme	Confidential Scheme		2022-23	1,365	20	665	665	15	-	-	-
A/C.04.011	Confidential Scheme	Confidential Scheme		2022-23	120	15	100	5	-	-	-	-
	Total - Adaptations				9,169	1,824	6,197	1,118	30	-	-	-
A/C.05	Condition & Maintenance											
A/C.05.001	School Condition, Maintenance & Suitability	Funding that enables the Council to undertake work that addresses condition and suitability needs identified in schools' asset management plans, ensuring places are sustainable and safe.		Ongoing	31,447	5,947	3,250	3,250	3,250	3,250	2,500	10,000
	Total - Condition & Maintenance				31,447	5,947	3,250	3,250	3,250	3,250	2,500	10,000
A/C.07	Schools Managed Capital											
A/C.07.001	School Devolved Formula Capital	Funding is allocated directly to Cambridgeshire Maintained schools to enable them to undertake low level refurbishments and condition works.		Ongoing	9,056	2,036	780	780	780	780	780	3,120
	Total - Schools Managed Capital				9,056	2,036	780	780	780	780	780	3,120
A/C.08	Specialist Provision											
A/C.08.003	SEN Pupil Adaptations	This budget is to fund child specific adaptations to facilitate the placement of children with SEND in line with decisions taken by the County Resourcing Panel.		Ongoing	300	150	150	-	-	-	-	-
A/C.08.004	Confidential Scheme	Confidential Scheme		2022-23	4,000	-	50	2,990	930	30	-	-
A/C.08.005	Spring Common Special School	Replace mobile classrooms with permanent accommodation. Create specialist rooms to meet the needs of pupils with Special Education Needs, including therapy and hygiene rooms in accordance with government guidelines.		Committed	3,068	2,893	175	-	-	-	-	-
A/C.08.007	Samuel Pepys Special School	Expansion to 165 places.		Committed	10,310	1,390	3,000	5,700	220	-	-	-
A/C.08.009	Confidential Scheme	Confidential Scheme		Committed	130	55	75	-	-	-	-	-
A/C.08.010	Confidential Scheme	Confidential Scheme		Committed	2,600	100	1,250	1,250	-	-	-	-
A/C.08.011	New SEMH Provision Wisbech	SEMH provision: SEMH Provision 30 additional places		2022-23	17,787	1,298	12,300	3,800	389	-	-	-
	Total - Specialist Provision				38,195	5,886	16,950	10,800	3,599	930	30	-

Section 3 - A: People and Communities

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
A/C.09	Site Acquisition & Development											
A/C.09.001	Site Acquisition, Development, Analysis and Investigations	Funding which enables the Council to undertake investigations and feasibility studies into potential land acquisitions to determine their suitability for future school development sites.		Ongoing	300	150	150	-	-	-	-	-
A/C.09.004	Confidential Scheme	Confidential Scheme		2022-23	900	-	900	-	-	-	-	-
	Total - Site Acquisition & Development				1,200	150	1,050	-	-	-	-	-
A/C.10	Temporary Accommodation											
A/C.10.001	Temporary Accommodation	Funding which enables the Council to increase the number of school places provided through use of mobile accommodation. This scheme covers the cost of purchasing new mobiles and the transportation of provision across the county to meet demand.		Ongoing	8,000	1,000	750	750	750	750	1,000	3,000
	Total - Temporary Accommodation				8,000	1,000	750	750	750	750	1,000	3,000
A/C.11	Children Support Services											
A/C.11.003	P&C Buildings & Capital Team Capitalisation	Salaries for the Buildings and Capital Team are to be capitalised on an ongoing basis. These are budgeted as one line, but are eventually capitalised against individual schemes.		Ongoing	6,500	650	650	650	650	650	650	2,600
	Total - Children Support Services				6,500	650	650	650	650	650	650	2,600
A/C.12	Adult Social Care											
A/C.12.004	Disabled Facilities Grant	Funding provided through the Better Care Fund, in partnership with local housing authorities. Disabled Facilities Grant enables accommodation adaptations so that people with disabilities can continue to live in their own homes.		Ongoing	50,700	5,070	5,070	5,070	5,070	5,070	5,070	20,280
A/C.12.005	Integrated Community Equipment Service	Funding to continue annual capital investment in community equipment that helps people to sustain their independence. The Council contributes to a pooled budget purchasing community equipment for health and social care needs for people of all ages.		Ongoing	400	-	400	-	-	-	-	-
A/C.12.007	Independent Living Service : East Cambridgeshire	Independent Living Service accommodation in Ely for 65 people and an additional 15 health beds.	A/R.6.180, C/R.7.119	Committed	17,775	650	9,753	7,372	-	-	-	-

Section 3 - A: People and Communities

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
A/C.12.008	Independent Living Services	Independent Living Service accommodation in Fenland, Huntingdonshire and South Cambridgeshire, providing accommodation for 160 people in total across the three schemes.	TBC	2024-25	40,148	-	-	-	3,161	15,597	14,955	6,435
	Total - Adult Social Care				109,023	5,720	15,223	12,442	8,231	20,667	20,025	26,715
A/C.13	Cultural & Community Services											
A/C.13.004	Community Fund	A £5m fund that will help to deliver a range of community based investments.		Committed	5,000	4,057	943	-	-	-	-	-
A/C.13.005	Histon Library Rebuild	New library provision to meet the community needs and emulates a welcoming central venue for the Histon community.		Committed	113	113	-	-	-	-	-	-
A/C.13.006	Confidential Scheme	Confidential Scheme		Committed	1,172	380	300	492	-	-	-	-
A/C.13.008	Confidential Scheme	Confidential Scheme		2022-23	85	-	85	-	-	-	-	-
A/C.13.009	Confidential Scheme	Confidential Scheme		2022-23	389	-	72	301	9	7	-	-
	Total - Cultural & Community Services				6,759	4,550	1,400	793	9	7	-	-
A/C.14	Capital Programme Variation											
A/C.14.001	Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-58,878	-	-13,572	-16,365	-8,873	-9,681	-4,823	-5,564
A/C.14.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	5,316	-	733	1,539	1,174	645	767	458
A/C.14.003	Environment Fund Transfer	Reallocation of Environment Fund in order to support some of the NZEB costs incurred by school schemes.		2022-23	-3,499	-	-1,770	-1,729	-	-	-	-
	Total - Capital Programme Variation				-57,061	-	-14,609	-16,555	-7,699	-9,036	-4,056	-5,106
	TOTAL BUDGET				569,015	133,658	98,357	121,728	66,240	71,635	36,138	41,259

Section 3 - A: People and Communities

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Funding	Total Funding £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Government Approved Funding								
Basic Need	44,289	21,111	14,679	3,778	2,517	2,204	-	-
Capital Maintenance	29,579	6,079	3,000	3,000	2,500	2,500	2,500	10,000
Devolved Formula Capital	9,056	2,036	780	780	780	780	780	3,120
Specific Grants	55,819	7,220	7,851	5,232	5,089	5,077	5,070	20,280
Total - Government Approved Funding	138,743	36,446	26,310	12,790	10,886	10,561	8,350	33,400
Locally Generated Funding								
Agreed Developer Contributions	121,852	26,994	19,724	42,707	16,368	10,813	5,094	152
Anticipated Developer Contributions	18,879	2,743	1,979	295	5,432	6,585	1,829	16
Prudential Borrowing	277,282	54,166	39,147	71,285	40,349	43,779	20,865	7,691
Prudential Borrowing (Repayable)	230	2,480	9,997	-5,349	-6,795	-103	-	-
Other Contributions	12,029	10,829	1,200	-	-	-	-	-
Total - Locally Generated Funding	430,272	97,212	72,047	108,938	55,354	61,074	27,788	7,859
TOTAL FUNDING	569,015	133,658	98,357	121,728	66,240	71,635	36,138	41,259

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Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing	47,825	89,316	-19,776	-	-	-21,715
Committed Schemes	395,498	47,302	126,573	12,029	-	209,594
2022-2023 Starts	50,114	1,375	12,104	-	-	36,635
2023-2024 Starts	15,280	-	12,714	-	-	2,566
2024-2025 Starts	40,148	-	-	-	-	40,148
2025-2026 Starts	20,150	750	9,116	-	-	10,284
TOTAL BUDGET	569,015	138,743	140,731	12,029	-	277,512

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
A/C.01	Basic Need - Primary									
A/C.01.021	North West Cambridge (NIAB site) primary			- Committed	12,600	90	7,227	-	-	5,283
A/C.01.029	Sawtry New Primary			- Committed	12,370	20	2,029	-	-	10,321
A/C.01.034	St Neots, Wintringham Park primary			- Committed	14,182	2,603	8,796	-	-	2,783
A/C.01.040	Confidential Scheme			- Committed	3,350	-	3,350	-	-	-
A/C.01.043	Confidential Scheme			- Committed	5,400	30	519	-	-	4,851
A/C.01.044	Confidential Scheme			- Committed	13,065	1,199	8,649	-	-	3,217
A/C.01.049	Confidential Scheme			- 2023-24	15,280	-	12,714	-	-	2,566
A/C.01.056	Confidential Scheme			- 2022-23	13,065	-	11,877	-	-	1,188
A/C.01.062	Waterbeach Primary School			- Committed	6,612	922	381	-	-	5,309
A/C.01.067	Marleigh Primary - Cambridge (WING)			- Committed	10,848	808	8,592	-	-	1,448
A/C.01.068	St Philips Primary School			- Committed	1,719	7	1,495	-	-	217
A/C.01.069	Confidential Scheme			- Committed	4,815	2,086	1,244	-	-	1,485
A/C.01.070	St Ives, Eastfield / Westfield			- Committed	1,390	-	-	-	-	1,390
A/C.01.071	Confidential Scheme			- Committed	7,303	-	4,090	-	-	3,213
A/C.01.072	Confidential Scheme			- Committed	8,560	-	6,585	-	-	1,975
A/C.01.073	Confidential Scheme			- Committed	5,170	-	427	-	-	4,743
A/C.01.074	Confidential Scheme			- Committed	7,064	-	25	-	-	7,039
A/C.01.075	Confidential Scheme			- Committed	5,160	-	1,469	-	-	3,691
A/C.01.076	Confidential Scheme			- Committed	4,235	785	1,236	-	-	2,214
A/C.01.077	Waterbeach New Town Primary			- Committed	12,875	2,011	10,456	-	-	408
A/C.01.078	Confidential Scheme			- Committed	3,370	200	-	-	-	3,170
A/C.01.079	Confidential Scheme			- 2022-23	12,650	1,000	13	-	-	11,637
A/C.01.080	Confidential Scheme			- 2022-23	2,900	-	-	-	-	2,900
	Total - Basic Need - Primary			-	183,983	11,761	91,174	-	-	81,048

Section 3 - A: People and Communities

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
A/C.02	Basic Need - Secondary									
A/C.02.006	Northstowe secondary			- Committed	48,950	6,995	10,466	10,636	-	20,853
A/C.02.007	Confidential Scheme			- Committed	29,800	-	6,863	-	-	22,937
A/C.02.009	Alconbury Weald secondary and Special			- Committed	55,517	3,364	21,480	-	-	30,673
A/C.02.012	Cromwell Community College			- Committed	16,367	9,552	2,925	-	-	3,890
A/C.02.014	Confidential Scheme			- 2025-26	20,150	750	9,116	-	-	10,284
A/C.02.015	Sir Harry Smith Community College			- Committed	9,991	4,379	2,304	-	-	3,308
A/C.02.016	Cambourne Village College Phase 3b			- Committed	29,150	10,101	14,810	-	-	4,239
A/C.02.017	NCA secondary Cambridge Expansion			Committed	5,400	-	-	-	-	5,400
	Total - Basic Need - Secondary			-	215,325	35,141	67,964	10,636	-	101,584
A/C.03	Basic Need - Early Years									
A/C.03.003	LA Early Years Provision			- Committed	6,610	1,600	346	168	-	4,496
A/C.03.004	Cottenham Early Years			- Committed	809	-	809	-	-	-
	Total - Basic Need - Early Years			-	7,419	1,600	1,155	168	-	4,496
A/C.04	Adaptations									
A/C.04.007	Confidential Scheme			- 2022-23	352	-	-	-	-	352
A/C.04.008	Duxford Community C of E Primary School Rebuild			- Committed	6,695	-	-	1,225	-	5,470
A/C.04.009	Confidential Scheme			- Committed	637	-	-	-	-	637
A/C.04.010	Confidential Scheme			2022-23	1,365	-	-	-	-	1,365
A/C.04.011	Confidential Scheme			- 2022-23	120	-	-	-	-	120
	Total - Adaptations			-	9,169	-	-	1,225	-	7,944
A/C.05	Condition & Maintenance									
A/C.05.001	School Condition, Maintenance & Suitability			- Ongoing	31,447	29,447	-	-	-	2,000
	Total - Condition & Maintenance			-	31,447	29,447	-	-	-	2,000
A/C.07	Schools Managed Capital									
A/C.07.001	School Devolved Formula Capital			- Ongoing	9,056	9,056	-	-	-	-
	Total - Schools Managed Capital			-	9,056	9,056	-	-	-	-
A/C.08	Specialist Provision									
A/C.08.003	SEN Pupil Adaptations			- Ongoing	300	-	-	-	-	300
A/C.08.004	Confidential Scheme			- 2022-23	4,000	-	-	-	-	4,000
A/C.08.005	Spring Common Special School			- Committed	3,068	550	-	-	-	2,518

Section 3 - A: People and Communities

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
A/C.08.007	Samuel Pepys Special School			- Committed	10,310	-	-	-	-	10,310
A/C.08.009	Confidential Scheme			- Committed	130	-	-	-	-	130
A/C.08.010	Confidential Scheme			- Committed	2,600	-	-	-	-	2,600
A/C.08.011	New SEMH Provision Wisbech			- 2022-23	17,787	115	-	-	-	17,672
	Total - Specialist Provision			-	38,195	665	-	-	-	37,530
A/C.09	Site Acquisition & Development									
A/C.09.001	Site Acquisition, Development, Analysis and Investigations			- Ongoing	300	-	-	-	-	300
A/C.09.004	Confidential Scheme			- 2022-23	900	-	-	-	-	900
	Total - Site Acquisition & Development			-	1,200	-	-	-	-	1,200
A/C.10	Temporary Accommodation									
A/C.10.001	Temporary Accommodation			- Ongoing	8,000	113	-	-	-	7,887
	Total - Temporary Accommodation			-	8,000	113	-	-	-	7,887
A/C.11	Children Support Services									
A/C.11.003	P&C Buildings & Capital Team Capitalisation			- Ongoing	6,500	-	-	-	-	6,500
	Total - Children Support Services			-	6,500	-	-	-	-	6,500
A/C.12	Adult Social Care									
A/C.12.004	Disabled Facilities Grant			- Ongoing	50,700	50,700	-	-	-	-
A/C.12.005	Integrated Community Equipment Service			- Ongoing	400	-	-	-	-	400
A/C.12.007	Independent Living Service : East Cambridgeshire	A/R.6.180, C/R.7.119	-937	Committed	17,775	-	-	-	-	17,775
A/C.12.008	Independent Living Services	TBC		- 2024-25	40,148	-	-	-	-	40,148
	Total - Adult Social Care		-937		109,023	50,700	-	-	-	58,323
A/C.13	Cultural & Community Services									
A/C.13.004	Community Fund			Committed	5,000	-	-	-	-	5,000
A/C.13.005	Histon Library Rebuild			- Committed	113	-	-	-	-	113
A/C.13.006	Confidential Scheme			- Committed	1,172	-	-	-	-	1,172
A/C.13.008	Confidential Scheme			2022-23	85	-	85	-	-	-
A/C.13.009	Confidential Scheme			2022-23	389	260	129	-	-	-
	Total - Cultural & Community Services			-	6,759	260	214	-	-	6,285

Section 3 - A: People and Communities

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
A/C.14	Capital Programme Variation									
A/C.14.001	Variation Budget			- Ongoing	-58,878	-	-19,776	-	-	-39,102
A/C.14.002	Capitalisation of Interest Costs			- Committed	5,316	-	-	-	-	5,316
A/C.14.003	Environment Fund Transfer			- 2022-23	-3,499	-	-	-	-	-3,499
	Total - Capital Programme Variation			-	-57,061	-	-19,776	-	-	-37,285
	TOTAL BUDGET				569,015	138,743	140,731	12,029	-	277,512

Section 3 - B: Place & Economy

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
1,619	Executive Director							
3,114	P&E Executive Director	3,777	-1,370	2,407	897	397	397	397
	P&E Lost Sales, Fees & Charges Compensation	-	700	700	-	-	-	-
4,733	Subtotal Executive Director	3,777	-670	3,107	897	397	397	397
	Highways Maintenance							
106	Asst Dir - Highways Maintenance	106	-	106	106	106	106	106
10,066	Highway Maintenance	10,535	-47	10,488	11,338	12,338	12,338	12,338
444	Highways Asset Management	904	-463	440	440	440	440	440
2,744	Winter Maintenance	2,833	-	2,833	2,833	2,833	2,833	2,833
-611	Highways - Other	-516	-95	-611	-611	-611	-611	-611
12,749	Subtotal Highways Maintenance	13,862	-606	13,257	14,107	15,107	15,107	15,107
	Project Delivery							
200	Asst Dir - Project Delivery	200	-	200	200	200	200	200
-	Project Delivery	153	-153	-	-	-	-	-
6,651	Street Lighting	10,882	-3,981	6,901	6,901	6,901	6,901	6,901
6,851	Subtotal Project Delivery	11,235	-4,134	7,101	7,101	7,101	7,101	7,101
	Transport, Strategy and Policy							
106	Asst Director - Transport, Strategy & Development	106	-	106	106	106	106	106
-181	Traffic Management	3,131	-3,320	-188	-188	-188	-188	-188
529	Road Safety	842	-310	532	532	532	652	652
20	Transport Strategy and Policy	154	-	154	154	154	154	154
-	Highways Development Management	1,640	-1,640	-	-	-	-	-
-0	Park & Ride	1,022	-1,022	-0	-0	-0	-0	-0
-	Parking Enforcement	7,003	-7,003	-	-	-	-	-
474	Subtotal Transport, Strategy and Policy	13,897	-13,294	603	603	603	723	723
	Planning, Growth & Environment							
120	Asst Dir - Planning, Growth & Environment	120	-	120	120	120	120	120
316	County Planning, Minerals & Waste	594	-291	303	303	303	303	303
48	Historic Environment	452	-415	37	37	37	37	37
1,104	Flood Risk Management	1,285	-673	612	497	497	497	497
555	Growth & Development	844	-292	552	552	552	552	552
37,161	Waste Management	43,930	-4,114	39,816	39,224	39,496	39,741	39,979
39,304	Subtotal Planning, Growth & Environment	47,225	-5,784	41,441	40,734	41,006	41,251	41,489

Section 3 - B: Place & Economy

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
	Climate Change & Energy Service							
32	Energy Projects Director	698	-221	477	437	327	177	177
115	Energy Programme Manager	194	-79	115	115	115	115	115
148	Subtotal Climate Change & Energy Service	892	-299	593	553	443	293	293
	- UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-	-	-	-	-	-
	Future Years							
	- Inflation	-	-	-	1,717	3,498	5,318	7,205
	- Savings	-	-	-				
64,259	P&E BUDGET TOTAL	90,889	-24,788	66,101	65,711	68,154	70,189	72,314

Section 3 - B: Place & Economy

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Executive Director							
P&E Executive Director	1,619	-4	-	1,291	-	-500	2,407
P&E Lost Sales, Fees & Charges Compensation	3,114	-	-	-	-	-2,414	700
Subtotal Executive Director	4,733	-4	-	1,291	-	-2,914	3,107
Highways Maintenance							
Asst Dir - Highways Maintenance	106	-	-	-	-	-	106
Highway Maintenance	10,066	317	-	-	530	-425	10,488
Highways Asset Management	444	-3	-	-	-	-	440
Winter Maintenance	2,744	89	-	-	-	-	2,833
Highways - Other	-611	-0	-	-	-	-	-611
Subtotal Highways Maintenance	12,749	403	-	-	530	-425	13,257
Project Delivery							
Asst Dir - Project Delivery	200	-	-	-	-	-	200
Project Delivery	-	-	-	-	-	-	-
Street Lighting	6,651	256	-	-	-	-6	6,901
Subtotal Project Delivery	6,851	256	-	-	-	-6	7,101
Transport, Strategy and Policy							
Asst Director - Transport, Strategy & Development	106	-	-	-	-	-	106
Traffic Management	-181	-7	-	-	-	-	-188
Road Safety	529	2	-	-	-	-	532
Transport Strategy and Policy	20	-13	-	147	-	-	154
Highways Development Management	-	-	-	-	-	-	-
Park & Ride	-0	-	-	-	-	-	-0
Parking Enforcement	-	-	-	-	-	-	-
Subtotal Transport, Strategy and Policy	474	-18	-	147	-	-	603
Planning, Growth & Environment							
Asst Dir - Planning, Growth & Environment	120	-	-	-	-	-	120
County Planning, Minerals & Waste	316	-13	-	-	-	-	303
Historic Environment	48	-10	-	-	-	-	37
Flood Risk Management	1,104	-2	-	-	-490	-	612
Growth & Development	555	-4	-	-	-	-	552
Waste Management	37,161	1,043	-372	1,984	-	-	39,816
Subtotal Planning, Growth & Environment	39,304	1,015	-372	1,984	-490	-	41,441

Section 3 - B: Place & Economy

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Climate Change & Energy Service							
Energy Projects Director	32	-	-	-	445	-	477
Energy Programme Manager	115	-	-	-	-	-	115
Subtotal Climate Change & Energy Service	148	-	-	-	445	-	593
P&E BUDGET TOTAL	64,259	1,652	-372	3,422	485	-3,345	66,101

Section 3 - B: Place and Economy

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
1	OPENING GROSS EXPENDITURE	85,338	90,889	91,349	93,765	95,807	
B/R.1.001	Base adjustments	393	-	-	-	-	- Adjustment for permanent changes to base budget from decisions made in 2021-22.
B/R.1.002	Mileage Saving Allocation	-14	-	-	-	-	- This is the allocation of a 2021-22 saving relating to lower mileage spend
1.999	REVISED OPENING GROSS EXPENDITURE	85,717	90,889	91,349	93,765	95,807	
2	INFLATION						
B/R.2.001	Inflation	1,768	1,837	1,904	1,947	2,018	The total inflation allocation is calculated based on the different inflation indicator estimates for each budget type – so pay awards, oil, gas, etc all have specific inflationary assumptions applied.
2.999	Subtotal Inflation	1,768	1,837	1,904	1,947	2,018	
3	DEMOGRAPHY AND DEMAND						
B/R.3.007	Waste Disposal	266	308	272	245	238	Extra cost of landfilling additional waste produced by an increasing population.
B/R.3.008	COVID impact - Waste Disposal demand	-638	-	-	-	-	- Removal of the temporary budget intended to offset covid pressures as no longer required.
3.999	Subtotal Demography and Demand	-372	308	272	245	238	
4	PRESSURES						
B/R.4.013	Guided Busway Defects	960	-1,610	-650	-	-	- The Council is in dispute with the contractor over defects in the busway construction. This was to fund repairs to defects and legal costs in support of the Council's legal action against the Contractor. The Council expects to recover these costs.
B/R.4.014	Waste and permit odour conditions	1,984	-900	-	-	-	- Potential revenue costs from work to conform with odour regulations
B/R.4.015	P&E Management Restructure costs	260	-	-	-	-	- Cost relating to the new P&E Management restructure.
B/R.4.016	Input to Nationally Significant Infrastructure Projects and Transport and Work Act orders	147	-	-	-	-	- Ensuring the County has the resource to mitigate the impacts of, and negotiate successful outcomes from, the Nationally Significant Infrastructure Proposals affecting the area.
B/R.4.018	Increase in National Insurance - Council Staff	70	-	-	-	-	- Impact on P&E of the £998k increase on national insurance for council staff
B/R.4.019	Increase pay to a minimum of £9.50 p/h for the NLW	1	-	-	-	-	- Increase of pay to a minimum of £9.50 per hour to match the National Living Wage
4.999	Subtotal Pressures	3,422	-2,510	-650	-	-	

Section 3 - B: Place and Economy

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
5	INVESTMENTS						
B/R.5.104	Investment in Highways Services	700	1,000	1,000	-		- Investment in Highways Services to increase funding for proactive treatment and maintenance of roads, bridges and footpaths.
B/R.5.108	B1050 Design Costs	-170	-	-	-		- Removal of the budget allocated to fund the design costs as now complete.
B/R.5.109	Flood Attenuation and Biodiversity	-680	-	-	-		- Removal of the one off funding allocated for 2021/22, leaving the residual investment as permanent budget.
B/R.5.110	County Biodiversity Enhancements	105	40	-	-		- To develop the actions required for the biodiversity commitments within the Climate Change & Environment Strategy and to ensure the best biodiversity and natural capital benefits are gained from CCC owned public assets.
B/R.5.111	Community Flood Action Programme	150	-75	-	-		- To continue the Community Flood Action Programme (CFAP) beyond 2021/2. The funding request is for £150,000 that will add to the sums carried forward from this year to allow the programme to continue. £75k of this will be temporary funding in year 1.
B/R.5.112	Managing Climate Change	340	-80	-110	-150		- To support delivery of the Climate Change and Environment Strategy and reduce organisational and area-based carbon emissions.
B/R.5.113	'Active Parks' Unit	40	-40	-	-		- To investigate establishing an Active Parks Unit within the County Council
5.999	Subtotal Investments	485	845	890	-150	-	
6	SAVINGS H&T						
B/R.6.214	Street Lighting - contract synergies	4	-	-	-		- Every year the budget is changed to reflect the level of synergy savings which will be achieved from the joint contract. This will not lead to any reduction in street lighting provision.
B/R.6.215	Recycle asphalt, aggregates and gully waste	-15	-20	-	-		- Savings achieved through recycling and reuse of materials.
B/R.6.216	Street Lighting Inspections	-10	-	-	-		- Reduced frequency of outage detection inspections
B/R.6.220	Highway Service Delivery Efficiencies	-110	-	-	-		- Highway Service Contract Efficiencies
6.999	Subtotal Savings	-131	-20	-	-	-	

Section 3 - B: Place and Economy

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
	TOTAL GROSS EXPENDITURE	90,889	91,349	93,765	95,807	98,063	
7	FEES, CHARGES & RING-FENCED GRANTS						
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-21,021	-24,788	-25,638	-25,611	-25,618	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
B/R.7.002	Fees and charges inflation	-116	-120	-123	-127	-131	Additional income for increases to fees and charges in line with inflation.
B/R.7.006	Changes to fees, charges & ring-fenced grants	-437	-	-	-	-	Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2021-22.
	Changes to fees & charges						
B/R.7.100	Deployment of current surpluses in civil parking enforcement to transport activities	-200	-30	-	-	-	Deployment of current surpluses in civil parking enforcement to transport activities as allowed by current legislation.
B/R.7.101	Income from Bus lane and moving lane enforcement	-100	-100	-	-	-	Utilising additional fine income to highways and transport works, as allowed by current legislation.
B/R.7.102	Review and re-baselining of P&E income	-500	100	150	-	-	Review and re-baselining of P&E income
B/R.7.121	COVID Impact - Park & Ride	-150	-150	-	-	-	Financial support required to support service due to the impact of Covid.
B/R.7.122	COVID Impact - Guided Busway	-200	-200	-	-	-	Government Covid grant to bus service operators ends and reduction in services.
B/R.7.123	COVID Impact - Traffic Management	-604	-	-	-	-	Removal of covid financial support as not required.
B/R.7.124	COVID Impact - Parking	-700	-300	-	-	-	Partial removal of covid financial support as income has recovered ahead of estimate.
B/R.7.125	COVID Impact - Bus Lane Enforcement	-500	-	-	-	-	Removal of covid financial support as not required.
B/R.7.126	COVID Impact - Other	-260	-50	-	-	-	Partial removal of covid financial support as income has recovered ahead of estimate.
	Changes to ring-fenced grants						
B/R.7.202	Change in Public Health Grant	-	-	-	120	-	Change in ring-fenced Public Health grant to reflect change of function and expected treatment as a corporate grant from 2022-23 due to removal of ring-fence.
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-24,788	-25,638	-25,611	-25,618	-25,749	

Section 3 - B: Place and Economy

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
	TOTAL NET EXPENDITURE	66,101	65,711	68,154	70,189	72,314	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
B/R.8.001	Budget Allocation	-66,101	-65,711	-68,154	-70,189	-72,314	Net spend funded from general grants, business rates and Council Tax.
B/R.8.002	Public Health Grant	-120	-120	-120	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
B/R.8.003	Fees & Charges	-17,900	-18,750	-18,723	-18,850	-18,981	Fees and charges for the provision of services.
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.
B/R.8.005	PFI Grant - Waste	-2,611	-2,611	-2,611	-2,611	-2,611	PFI Grant from DEFRA for the life of the project.
B/R.8.007	Bikeability Grant	-213	-213	-213	-213	-213	DfT funding for the Bikeability cycle training programme.
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-90,889	-91,349	-93,765	-95,807	-98,063	

Section 3 - B: Place and Economy

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date					Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Ongoing					104,913	77,891	1,735	3,337	6,901	9,407	11,073	-5,431
Committed Schemes					418,750	289,745	61,313	22,743	6,219	5,171	5,196	28,363
2021-2022 Starts					21,340	421	3,376	7,575	9,968	-	-	-
2022-2023 Starts					37,946	-	18,959	10,329	4,329	4,329	-	-
TOTAL BUDGET					582,949	368,057	85,383	43,984	27,417	18,907	16,269	22,932

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
B/C.01	Integrated Transport											
B/C.1.002	Air Quality Monitoring	Funding towards supporting air quality monitoring work in relation to the road network with local authority partners across the county.		Ongoing	115	-	23	23	23	23	23	-
B/C.1.009	Major Scheme Development & Delivery	Resources to support the development and delivery of major schemes.		Ongoing	1,311	-	511	200	200	200	200	-
B/C.1.011	Local Infrastructure improvements	Provision of the Local Highway Improvement Initiative across the county, providing accessibility works such as disabled parking bays and provision of improvements to the Public Rights of Way network.		Ongoing	4,860	-	1,332	882	882	882	882	-
B/C.1.012	Safety Schemes	Investment in road safety engineering work at locations where there is strong evidence of a significantly high risk of injury crashes.		Ongoing	3,870	-	1,494	594	594	594	594	-
B/C.1.015	Strategy and Scheme Development work	Resources to support Transport & Infrastructure strategy and related work across the county, including long term strategies and District and Market Town Transport Strategies, as well as funding towards scheme development work.		Ongoing	1,725	-	345	345	345	345	345	-
B/C.1.019	Delivering the Transport Strategy Aims	Supporting the delivery of Transport Strategies and Market Town Transport Strategies to help improve accessibility and mitigate the impacts of growth.		Ongoing	8,509	-	3,125	1,346	1,346	1,346	1,346	-
B/C.1.020	Bar Hill to Northstowe cycle route	Bar Hill to Longstanton		Committed	982	163	819	-	-	-	-	-
B/C.1.021	Girton to Oakington Cycle Route	Girton to Oakington Cycle Route		Committed	1,000	885	115	-	-	-	-	-
B/C.1.023	Boxworth to A14 Cycle Route	Boxworth to A14 Cycle Route		2022-23	550	-	550	-	-	-	-	-
B/C.1.024	Dry Drayton to NMU link cycle route	Dry Drayton to NMU link cycle route		Committed	300	49	251	-	-	-	-	-
B/C.1.026	Hilton to Fenstanton Cycle Route	Hilton to Fenstanton Cycle Route		2022-23	500	-	500	-	-	-	-	-
B/C.1.027	Buckden to Hinchingsbrooke cycle route	Buckden to Hinchingsbrooke cycle route funded by Highways England.		2022-23	780	-	780	-	-	-	-	-
B/C.1.050	A14	Improvement of the A14 between Cambridge and Huntingdon. This is a scheme led by the Highways Agency but in order to secure delivery a local contribution to the total scheme cost, was agreed.		Committed	25,080	2,200	1,040	1,040	1,040	1,040	1,040	17,680
Total - Integrated Transport					49,582	3,297	10,885	4,430	4,430	4,430	4,430	17,680

Section 3 - B: Place and Economy

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
B/C.02	Operating the Network											
B/C.2.001	Carriageway & Footway Maintenance including Cycle Paths	Allows the highway network throughout the county to be maintained. With the significant backlog of works to our highways well documented, this fund is crucial in ensuring that we are able to maintain our transport links.		Ongoing	37,475	-	9,275	7,050	7,050	7,050	7,050	-
B/C.2.002	Rights of Way	Allows improvements to our Rights of Way network which provides an important local link in our transport network for communities.		Ongoing	1,175	-	235	235	235	235	235	-
B/C.2.004	Bridge strengthening	Bridges form a vital part of the transport network. With many structures to maintain across the county it is important that we continue to ensure that the overall transport network can operate and our bridges are maintained.		Ongoing	11,865	-	2,477	2,347	2,347	2,347	2,347	-
B/C.2.005	Traffic Signal Replacement	Traffic signals are a vital part of managing traffic throughout the county. Many signals require to be upgraded to help improve traffic flow and ensure that all road users are able to safely use the transport network.		Ongoing	3,890	-	778	778	778	778	778	-
B/C.2.006	Smarter Travel Management - Integrated Highways Management Centre	The Integrated Highways Management Centre (IHMC) collects, processes and shares real time travel information to local residents, businesses and communities within Cambridgeshire. In emergency situations the IHMC provides information to ensure that the impact on our transport network is mitigated and managed.		Ongoing	915	-	183	183	183	183	183	-
B/C.2.007	Smarter Travel Management - Real Time Bus Information	Provision of real time passenger information for the bus network.		Ongoing	590	-	118	118	118	118	118	-
	Total - Operating the Network				55,910	-	13,066	10,711	10,711	10,711	10,711	-
B/C.03	Highways & Transport											
B/C.3.001	Highways Maintenance (carriageways only from 2015/16 onwards)	This fund allows the Council to increase its investment in the transport network throughout the county. With the significant backlog of works to our transport network well documented, this fund is crucial in ensuring that we reduce the rate of deterioration of our highways.		Ongoing	78,700	77,891	809	-	-	-	-	-
B/C.3.002	Footpaths and Pavements	Additional funding for surface treatments, such as footway repairs, and deeper treatments, including resurfacing and reconstruction.		Committed	24,000	4,000	4,000	4,000	4,000	4,000	4,000	-
B/C.3.003	B1050 Shelfords Road	Full reconstruction of the B1050 Shelfords Road between Earith and Willingham.		2022-23	6,800	-	800	6,000	-	-	-	-
B/C.3.004	Pothole Funding	Additional funding for Potholes.		2022-23	17,316	-	4,329	4,329	4,329	4,329	-	-
B/C.3.005	Ely Bypass	The project has now been completed and the brand-new bypass opened to traffic on 31 October 2018.		Committed	49,006	48,993	3	10	-	-	-	-

Section 3 - B: Place and Economy

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
B/C.3.006	Guided Busway	Guided Busway construction contract retention payments.		Committed	149,791	145,712	4,079	-	-	-	-	-
B/C.3.007	Confidential Scheme	Confidential Scheme		Committed	33,500	30,984	2,516	-	-	-	-	-
B/C.3.008	Wisbech Town Centre Access Study	Wisbech Town Centre Access Study - fully funded by CPCA.		Committed	10,500	6,019	4,481	-	-	-	-	-
B/C.3.009	Wheatsheaf Crossroads	Scheme to deliver traffic signals at the Wheatsheaf Crossroads, Bluntisham.		2021-22	6,795	75	325	200	6,195	-	-	-
B/C.3.010	St Neots Future High Street Fund	St Neots Future High Street Fund		2021-22	8,522	154	1,450	3,460	3,458	-	-	-
B/C.3.011	March Future High Street Fund	March Future High Street Fund		2021-22	6,023	192	1,601	3,915	315	-	-	-
B/C.3.012	Cambridge Cycling Infrastructure	Cambridge Cycling Infrastructure		Committed	4,475	4,122	353	-	-	-	-	-
Total - Highways & Transport					395,428	318,142	24,746	21,914	18,297	8,329	4,000	-
B/C.04	Planning Growth and Environment											
B/C.4.002	Confidential Scheme	Confidential Scheme		Committed	6,634	414	1,740	3,686	794	-	-	-
B/C.4.003	Confidential Scheme	Confidential Scheme		2022-23	12,000	-	12,000	-	-	-	-	-
Total - Planning Growth and Environment					18,634	414	13,740	3,686	794	-	-	-
B/C.05	Climate Change & Energy Service											
B/C.5.013	Swaffham Prior Community Heat Scheme	A ground breaking scheme enabling the residents of Swaffham Prior to decarbonise their heating and hot water. The project comprises an energy centre located at Goodwin Farm supplying heat via a network of underground pipes that runs through the village connecting to homes and businesses.	C/R.7.110	Committed	13,522	7,307	6,215	-	-	-	-	-
B/C.5.014	Smart Energy Grid Demonstrator scheme at the St Ives Park and Ride	Low carbon energy generation assets with battery storage on Council assets at St Ives Park and Ride.	C/R.7.106	Committed	4,878	1,257	3,621	-	-	-	-	-
B/C.5.015	Babraham Smart Energy Grid	The project is to develop a high level assessment, then an Investment Grade Proposal for a renewable energy scheme on the Babraham Park and Ride site. This project at Babraham will look to build on the skills developed in the St Ives project to replicate on other Park and Ride sites. A 2.1 MW solar canopy project is proposed at the HLA stage.	C/R.7.107	Committed	7,451	1,216	6,079	156	-	-	-	-
B/C.5.016	Trumpington Smart Energy Grid	The project is to develop a high level assessment, then an Investment Grade Proposal for a renewable energy scheme on the Trumpington Park and Ride site. This project at Trumpington will look to build on the skills developed in the St Ives project to replicate on other Park and Ride sites. A 2.1 MW solar canopy project is proposed at the HLA stage.	TBC	Committed	6,970	4	-	-	-	-	-	6,966

Section 3 - B: Place and Economy

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
B/C.5.017	Stanground Closed Landfill Energy Project	The project is to develop a high level assessment, then an Investment Grade Proposal for a clean energy scheme on the closed landfill site in Stanground. Bouygues propose a 2.25MW Solar PV ground mounted array on the site together with a 10MW 2C battery storage system for demand side response.	C/R.7.108	Committed	8,266	315		7,951	-	-	-	-
B/C.5.018	Woodston Closed Landfill Energy Project	The project is to develop a high level assessment, then an Investment Grade Proposal for a clean energy scheme on the closed landfill site in Woodston. A tailored 3MW 2C Battery Storage for Demand Side Response services is proposed. This would provide a steady revenue stream, while being respectful of the local environment in terms of disruption and visual amenity.	TBC	Committed	2,526	15		-	-	-	-	2,511
B/C.5.019	North Angle Solar Farm, Soham	Investment in a second solar farm at Soham, bordering the Triangle Farm solar farm site. The scheme aims to maximise potential revenue from Council land holdings, help to secure national energy supplies and help meet Government carbon reduction targets.	C/R.7.109	Committed	26,354	19,187	6,909	258	-	-	-	-
B/C.5.020	Fordham Renewable Energy Network Demonstrator	Development of an Investment Grade Proposal for a 58 acre solar park at Glebe Farm in Fordham. The scheme aims to assist local businesses in decarbonising their energy supplies while generating a return for the Council and contributing to the aims of the Climate Change and Environment Strategy.		Committed	635	635		-	-	-	-	-
B/C.5.021	Decarbonisation Fund	An investment in the decarbonisation of Council owned and occupied buildings (approximately 69 buildings). All Council buildings will be taken off fossil fuels (primarily oil and gas) and will be replaced with low carbon heating solutions such as Air or Ground Source Heat Pumps. This investment is expected to be recouped in full from savings delivered on the Council's energy bills.		Committed	15,000	3,850	5,940	5,210	-	-	-	-
B/C.5.023	Oil Dependency Fund	Provision of financial support for oil dependent schools and communities to come off oil and onto renewable sources of energy. The initial investment of £500k will be paid back through business case investments into heat infrastructure.		Committed	500	65	435	-	-	-	-	-
B/C.5.024	Climate Action Fund	A fund to support the delivery of projects brought forward by services to improve the carbon efficiency of Council assets and services.		Committed	300	-	300	-	-	-	-	-
	Total - Climate Change & Energy Service				86,402	33,851	29,499	13,575	-	-	-	9,477

Section 3 - B: Place and Economy

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
B/C.06	Connecting Cambridgeshire											
B/C.6.002	Investment in Connecting Cambridgeshire - Fixed Connectivity	Promoting and facilitating commercial coverage and managing gap funded intervention contract to increase full fibre and Superfast broadband coverage across Cambridgeshire and Peterborough.		Committed	17,125	7,245	9,880	-	-	-	-	-
B/C.6.003	Investment in Connecting Cambridgeshire - Mobile Connectivity	Working with government and commercial operators to improve 2G, 4G and 5G coverage across the county.		Committed	485	225	260	-	-	-	-	-
B/C.6.004	Investment in Connecting Cambridgeshire - Public Access WiFi	Increasing the provision of free public access Wi-fi in public buildings, community and village halls and in city and town centres across Cambridgeshire and Peterborough.		Committed	705	605	100	-	-	-	-	-
B/C.6.005	Investment in Connecting Cambridgeshire - Smart Work Streams	Using connectivity, advanced data techniques and emerging technologies across a range of work streams in Cambridgeshire and Peterborough to help meet growth and sustainability challenges and support the local economy.		Committed	2,013	1,413	600	-	-	-	-	-
B/C.6.006	Investment in Connecting Cambridgeshire - Programme Delivery	"Keeping Everyone Connected" Covid-19 response and recovery programme supporting businesses and communities to access connectivity and digital technologies. Staff and support costs (including specialist legal, technical and data services) to deliver all elements of the Connecting Cambridgeshire programme.		Committed	3,350	2,865	485	-	-	-	-	-
	Total - Connecting Cambridgeshire				23,678	12,353	11,325	-	-	-	-	-
B/C.07	Capital Programme Variation											
B/C.7.001	Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-50,087	-	-18,970	-10,764	-7,200	-4,694	-3,028	-5,431
B/C.7.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	3,402	-	1,092	432	385	131	156	1,206
	Total - Capital Programme Variation				-46,685	-	-17,878	-10,332	-6,815	-4,563	-2,872	-4,225
	TOTAL BUDGET				582,949	368,057	85,383	43,984	27,417	18,907	16,269	22,932

Section 3 - B: Place and Economy

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Funding	Total Funding £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Government Approved Funding								
Department for Transport	197,821	103,648	23,879	20,315	17,538	17,565	14,876	-
Specific Grants	61,247	49,377	11,870	-	-	-	-	-
Total - Government Approved Funding	259,068	153,025	35,749	20,315	17,538	17,565	14,876	-
Locally Generated Funding								
Agreed Developer Contributions	21,455	19,232	2,123	100	-	-	-	-
Anticipated Developer Contributions	14,383	1,571	4,133	795	784	812	788	5,500
Prudential Borrowing	227,473	153,940	34,413	15,515	5,874	337	426	16,968
Other Contributions	60,570	40,289	8,965	7,259	3,221	193	179	464
Total - Locally Generated Funding	323,881	215,032	49,634	23,669	9,879	1,342	1,393	22,932
TOTAL FUNDING	582,949	368,057	85,383	43,984	27,417	18,907	16,269	22,932

Section 3 - B: Place and Economy

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing	104,913	61,663	-1,553	-3,902	-	48,705
Committed Schemes	418,750	180,089	36,891	45,948	-	155,822
2021-2022 Starts	21,340	-	500	14,545	-	6,295
2022-2023 Starts	37,946	17,316	-	3,979	-	16,651
TOTAL BUDGET	582,949	259,068	35,838	60,570	-	227,473

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
B/C.01	Integrated Transport									
B/C.1.002	Air Quality Monitoring			- Ongoing	115	115	-	-	-	-
B/C.1.009	Major Scheme Development & Delivery			- Ongoing	1,311	1,183	128	-	-	-
B/C.1.011	Local Infrastructure improvements			- Ongoing	4,860	3,542	-	1,318	-	-
B/C.1.012	Safety Schemes			- Ongoing	3,870	3,870	-	-	-	-
B/C.1.015	Strategy and Scheme Development work			- Ongoing	1,725	1,725	-	-	-	-
B/C.1.019	Delivering the Transport Strategy Aims			- Ongoing	8,509	7,831	678	-	-	-
B/C.1.020	Bar Hill to Northstowe cycle route			- Committed	982	52	930	-	-	-
B/C.1.021	Girton to Oakington Cycle Route			- Committed	1,000	-	450	550	-	-
B/C.1.023	Boxworth to A14 Cycle Route			- 2022-23	550	-	-	550	-	-
B/C.1.024	Dry Drayton to NMU link cycle route			- Committed	300	175	-	125	-	-
B/C.1.026	Hilton to Fenstanton Cycle Route			- 2022-23	500	-	-	500	-	-
B/C.1.027	Buckden to Hinchingsbrooke cycle route			- 2022-23	780	-	-	655	-	125
B/C.1.050	A14			- Committed	25,080	-	-	1,080	-	24,000
	Total - Integrated Transport			-	49,582	18,493	2,186	4,778	-	24,125
B/C.02	Operating the Network									
B/C.2.001	Carriageway & Footway Maintenance including Cycle Paths			- Ongoing	37,475	35,973	-	2	-	1,500
B/C.2.002	Rights of Way			- Ongoing	1,175	1,175	-	-	-	-
B/C.2.004	Bridge strengthening			- Ongoing	11,865	11,865	-	-	-	-
B/C.2.005	Traffic Signal Replacement			- Ongoing	3,890	3,890	-	-	-	-
B/C.2.006	Smarter Travel Management - Integrated Highways Management Centre			- Ongoing	915	915	-	-	-	-
B/C.2.007	Smarter Travel Management - Real Time Bus Information			- Ongoing	590	590	-	-	-	-
	Total - Operating the Network			-	55,910	54,408	-	2	-	1,500
B/C.03	Highways & Transport									
B/C.3.001	Highways Maintenance (carriageways only from 2015/16 onwards)			- Ongoing	78,700	4,932	-	-	-	73,768
B/C.3.002	Footpaths and Pavements			- Committed	24,000	24,000	-	-	-	-
B/C.3.003	B1050 Shelfords Road			- 2022-23	6,800	-	-	2,274	-	4,526

Section 3 - B: Place and Economy

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
B/C.3.004	Pothole Funding		-	2022-23	17,316	17,316	-	-	-	-
B/C.3.005	Ely Bypass		-	Committed	49,006	22,000	1,000	5,944	-	20,062
B/C.3.006	Guided Busway		-	Committed	149,791	94,667	29,486	9,282	-	16,356
B/C.3.007	Confidential Scheme		-	Committed	33,500	8,000	-	19,902	-	5,598
B/C.3.008	Wisbech Town Centre Access Study		-	Committed	10,500	10,500	-	-	-	-
B/C.3.009	Wheatsheaf Crossroads		-	2021-22	6,795	-	500	-	-	6,295
B/C.3.010	St Neots Future High Street Fund		-	2021-22	8,522	-	-	8,522	-	-
B/C.3.011	March Future High Street Fund		-	2021-22	6,023	-	-	6,023	-	-
B/C.3.012	Cambridge Cycling Infrastructure		-	Committed	4,475	-	4,475	-	-	-
	Total - Highways & Transport		-		395,428	181,415	35,461	51,947	-	126,605
B/C.04	Planning Growth and Environment									
B/C.4.002	Confidential Scheme		-	Committed	6,634	-	550	-	-	6,084
B/C.4.003	Confidential Scheme		-	2022-23	12,000	-	-	-	-	12,000
	Total - Planning Growth and Environment		-		18,634	-	550	-	-	18,084
B/C.05	Climate Change & Energy Service									
B/C.5.013	Swaffham Prior Community Heat Scheme	C/R.7.110	-21,598	Committed	13,522	3,520	-	-	-	10,002
B/C.5.014	Smart Energy Grid Demonstrator scheme at the St Ives Park and Ride	C/R.7.106	-2,892	Committed	4,878	1,762	-	-	-	3,116
B/C.5.015	Babraham Smart Energy Grid	C/R.7.107	-7,575	Committed	7,451	-	-	-	-	7,451
B/C.5.016	Trumpington Smart Energy Grid	TBC	-7,001	Committed	6,970	-	-	-	-	6,970
B/C.5.017	Stanground Closed Landfill Energy Project	C/R.7.108	-8,898	Committed	8,266	-	-	-	-	8,266
B/C.5.018	Woodston Closed Landfill Energy Project	TBC	-9,222	Committed	2,526	-	-	-	-	2,526
B/C.5.019	North Angle Solar Farm, Soham	C/R.7.109	-39,988	Committed	26,354	-	-	-	-	26,354
B/C.5.020	Fordham Renewable Energy Network Demonstrator		-	Committed	635	-	-	-	-	635
B/C.5.021	Decarbonisation Fund		-	Committed	15,000	2,500	-	-	-	12,500
B/C.5.023	Oil Dependency Fund		-	Committed	500	-	-	-	-	500
B/C.5.024	Climate Action Fund		-	Committed	300	-	-	-	-	300
	Total - Climate Change & Energy Service		-97,174		86,402	7,782	-	-	-	78,620
B/C.06	Connecting Cambridgeshire									
B/C.6.002	Investment in Connecting Cambridgeshire - Fixed Connectivity		-	Committed	17,125	9,325	-	6,700	-	1,100
B/C.6.003	Investment in Connecting Cambridgeshire - Mobile Connectivity		-	Committed	485	485	-	-	-	-
B/C.6.004	Investment in Connecting Cambridgeshire - Public Access WiFi		-	Committed	705	705	-	-	-	-
B/C.6.005	Investment in Connecting Cambridgeshire - Smart Work Streams		-	Committed	2,013	2,013	-	-	-	-
B/C.6.006	Investment in Connecting Cambridgeshire - Programme Delivery		-	Committed	3,350	385	-	2,365	-	600
	Total - Connecting Cambridgeshire		-		23,678	12,913	-	9,065	-	1,700

Section 3 - B: Place and Economy

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
B/C.07	Capital Programme Variation									
B/C.7.001	Variation Budget			- Ongoing	-50,087	-15,943	-2,359	-5,222	-	-26,563
B/C.7.002	Capitalisation of Interest Costs			- Committed	3,402	-	-	-	-	3,402
	Total - Capital Programme Variation			-	-46,685	-15,943	-2,359	-5,222	-	-23,161
	TOTAL BUDGET				582,949	259,068	35,838	60,570	-	227,473

Section 3 - C: Corporate and Managed Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
	Customer & Digital Services							
416	Director, Customer & Digital Services	643	-232	411	411	411	411	411
130	Chief Executive	243	-3	240	240	240	240	240
716	Communication and Information	739	-28	711	711	711	711	711
2,035	Customer Services	2,402	-368	2,034	2,034	2,034	2,034	2,034
9,704	IT & Digital Service	11,223	-706	10,517	10,231	10,226	10,226	10,226
170	Elections	175	-	175	175	175	175	175
1,628	Human Resources	1,721	-96	1,625	1,625	1,625	1,625	1,625
181	Health, Safety & Wellbeing	293	-112	181	181	181	181	181
1,924	Learning & Development	2,288	-369	1,919	1,919	1,919	1,919	1,919
16,904	Subtotal Customer & Digital Services	19,727	-1,914	17,813	17,527	17,522	17,522	17,522
	Business Improvement & Development							
615	Policy, Design and Delivery	807	-141	666	666	666	2,348	2,348
1,043	Business Intelligence	1,336	-301	1,035	1,035	1,035	1,035	1,035
1,658	Subtotal Business Improvement & Development	2,143	-442	1,701	1,701	1,701	3,383	3,383
	Resources Directorate							
-226	Resources Directorate	1,086	-1,312	-226	-226	-226	-226	-226
1,839	Professional Finance	2,169	-331	1,838	1,838	1,838	1,838	1,838
613	Procurement	655	-41	614	614	614	614	614
388	CCC Finance Operations	478	-92	386	386	386	386	386
441	Audit	739	-304	435	435	435	435	435
2,276	Insurance	2,436	-	2,436	2,436	2,436	2,436	2,436
75	External Audit	75	-	75	75	75	75	75
1,629	Shared Services	2,530	-901	1,629	1,629	1,629	1,629	1,629
7,035	Subtotal Resources Directorate	10,168	-2,981	7,187	7,187	7,187	7,187	7,187
	Legal & Governance							
102	Legal & Governance Services	101	-	101	101	101	101	101
820	Information Management	856	43	899	899	899	899	899
327	Democratic & Member Services	425	-101	324	324	324	324	324
1,054	Members' Allowances	1,008	-	1,008	1,008	1,008	1,008	1,008
2,303	Subtotal Legal & Governance	2,390	-58	2,332	2,332	2,332	2,332	2,332

Section 3 - C: Corporate and Managed Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
	Corporate & Miscellaneous							
2,914	Central Services and Organisation-Wide Risks	5,879	1,065	6,944	5,386	5,367	6,072	6,072
1,300	Investment in Social Care Capacity	-	-	-	-	-	-	-
110	Subscriptions	110	-	110	110	110	110	110
48	Authority-wide Miscellaneous	166	-118	48	48	48	48	48
1,429	Transformation Fund	1,118	-	1,118	92	-	-	-
-	Council Tax: Counter Fraud & Compliance	155	-650	-495	-495	-495	-650	-650
5,801	Subtotal Corporate & Miscellaneous	7,428	297	7,725	5,141	5,030	5,580	5,580
	Investment Activity							
-3,543	Property Investments	3,826	-7,436	-3,610	-3,934	-4,129	-4,357	-4,561
-491	Shareholder Company Dividends & Fees	-30	-491	-521	-557	-557	-557	-557
-6,063	Housing Investment (This Land Company)	2,437	-8,500	-6,063	-6,063	-6,063	-6,063	-6,063
-202	Contract Efficiencies & Other Income	-199	-206	-405	-405	-605	-605	-605
-634	Collective Investment Funds	-	-705	-705	-705	-705	-705	-705
116	Investments	261	-345	-84	-834	-1,584	-1,584	-1,584
-239	Renewable Energy Investments	1,646	-2,204	-558	-798	-529	-790	-990
-11,056	Subtotal Investment Activity	7,941	-19,887	-11,946	-13,296	-14,172	-14,661	-15,065
	Property Services							
5,173	Facilities Management	7,763	-2,175	5,588	5,586	5,149	4,853	4,850
799	Property Services	1,007	-	1,007	1,007	1,007	1,007	1,007
205	Property Compliance	261	-57	204	204	204	204	204
-4,329	County Farms	865	-5,367	-4,502	-4,628	-4,757	-4,889	-5,025
702	Strategic Assets	767	-65	702	702	702	702	702
2,550	Subtotal Property Services	10,663	-7,664	2,999	2,871	2,305	1,877	1,738
	Greater Cambridge Partnership							
-	City Deal with Greater Cambridge Partnership	1,682	-1,682	-	-	-	-	-
-	Subtotal Greater Cambridge Partnership	1,682	-1,682	-	-	-	-	-

Section 3 - C: Corporate and Managed Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
	Control Accounts							
	- Control Accounts	-	-	-	-	-	-	-
	- Subtotal Control Accounts	-	-	-	-	-	-	-
	- UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-	-	-17,396	-40,133	-56,915	-75,252
	Future Years							
	- Inflation				3,443	6,979	10,621	14,378
25,195	CS BUDGET TOTAL	62,142	-34,331	27,811	9,510	-11,249	-23,074	-38,197

Section 3 - C: Corporate and Managed Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Customer & Digital Services							
Director, Customer & Digital Services	416	-5	-	-	-	-	411
Chief Executive	130	2	-	102	-	6	240
Communication and Information	716	-5	-	-	-	-	711
Customer Services	2,035	-1	-	-	-	-	2,034
IT & Digital Service	9,704	11	-	802	-	-	10,517
Elections	170	5	-	-	-	-	175
Human Resources	1,628	-3	-	-	-	-	1,625
Health, Safety & Wellbeing	181	-	-	-	-	-	181
Learning & Development	1,924	-5	-	-	-	-	1,919
Subtotal Customer & Digital Services	16,904	-1	-	904	-	6	17,813
Business Improvement & Development							
Policy, Design and Delivery	615	51	-	-	-	-	666
Business Intelligence	1,043	-8	-	-	-	-	1,035
Subtotal Business Improvement & Development	1,658	43	-	-	-	-	1,701
Resources Directorate							
Resources Directorate	-226	-	-	-	-	-	-226
Professional Finance	1,839	-1	-	-	-	-	1,838
Procurement	613	1	-	-	-	-	614
CCC Finance Operations	388	-2	-	-	-	-	386
Audit	441	-6	-	-	-	-	435
Insurance	2,276	160	-	-	-	-	2,436
External Audit	75	-	-	-	-	-	75
Shared Services	1,629	-	-	-	-	-	1,629
Subtotal Resources Directorate	7,035	152	-	-	-	-	7,187
Legal & Governance							
Legal & Governance Services	102	-1	-	-	-	-	101
Information Management	820	23	-	56	-	-	899
Democratic & Member Services	327	-3	-	-	-	-	324
Members' Allowances	1,054	-	-	-	-	-46	1,008
Subtotal Legal & Governance	2,303	19	-	56	-	-46	2,332

Section 3 - C: Corporate and Managed Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Corporate & Miscellaneous							
Central Services and Organisation-Wide Risks	2,914	3,054	-	-916	520	1,373	6,944
Investment in Social Care Capacity	1,300	-	-	-	-1,300	-	-
Subscriptions	110	-	-	-	-	-	110
Authority-wide Miscellaneous	48	-	-	-	-	-	48
Transformation Fund	1,429	-	-	-	-311	-	1,118
Council Tax: Counter Fraud & Compliance	-	-	-	-	155	-650	-495
Subtotal Corporate & Miscellaneous	5,801	3,054	-	-916	-936	723	7,725
Investment Activity							
Property Investments	-3,543	1	-	-	-35	-32	-3,610
Shareholder Company Dividends & Fees	-491	-	-	-30	-	-	-521
Housing Investment (This Land Company)	-6,063	-	-	-	-	-	-6,063
Contract Efficiencies & Other Income	-202	-4	-	-	-	-200	-405
Collective Investment Funds	-634	-	-	-	-	-71	-705
Investments	116	-	-	-	-	-200	-84
Renewable Energy Investments	-239	-	-	772	-10	-1,081	-558
Subtotal Investment Activity	-11,056	-3	-	742	-45	-1,584	-11,946
Property Services							
Facilities Management	5,173	269	-	182	-	-37	5,588
Property Services	799	-1	-	209	-	-	1,007
Property Compliance	205	-1	-	-	-	-	204
County Farms	-4,329	78	-	-	-	-251	-4,502
Strategic Assets	702	-	-	-	-	-	702
Subtotal Property Services	2,550	345	-	391	-	-288	2,999
CS BUDGET TOTAL	25,195	3,609	-	1,177	-981	-1,189	27,811

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
1	OPENING GROSS EXPENDITURE	62,171	62,142	48,335	29,859	18,314	
C/R.1.001	Permanent Virements and budget preparation adjustments	-	-	-	-	-	- Virements approved by Strategy and Resources committee in July 2021.
C/R.1.001	Base adjustment - ICT Service (Education) from CS to P&C	200	-	-	-	-	- Moving of this service between directorates
C/R.1.001	Permanent Virement - PVs	-3,327	-	-	-	-	- Increase in expenditure budgets (compared to published 2021-26 Business Plan) as advised during the budget preparation period and permanent in-year changes made during 2021-22.
C/R.1.007	Base funding for the teams funded by capital receipts	-	-	-	1,682	-	- We can currently fund some posts from capital receipts if they are undertaking work that results in transformation of services. The rules that enable this are expected to expire in 2025-26 and so these teams will need base budget.
C/R.1.012	Arts Council Funding (Music Grant)	-782	-	-	-	-	- Grant is moving from CS to be managed in P&C.
C/R.1.013	Mileage Saving Allocation	-61	-	-	-	-	- This is the allocation of a 2021-22 saving relating to lower mileage spend
1.999	REVISED OPENING GROSS EXPENDITURE	58,201	62,142	48,335	31,541	18,314	
2	INFLATION						
C/R.2.001	Inflation	588	377	398	429	470	Inflation for corporate services budgets
C/R.2.003	Staffing Inflation	3,119	3,196	3,276	3,359	3,442	Forecast pressure from 2.5% inflation relating to pay and employment costs.
2.999	Subtotal Inflation	3,707	3,573	3,674	3,788	3,912	
3	DEMOGRAPHY AND DEMAND						
3.999	Subtotal Demography and Demand	-	-	-	-	-	
4	PRESSURES						
C/R.4.018	IT - Continued Remote Working	-189	-189	-	-	-	- Costs of data and licenses increased during the pandemic with more staff working remotely. This cost was expected to be partly temporary and this line is the phased reversal of this short-term funding. If a higher level of remote working continues into next year the cost will remain high.

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
C/R.4.021	IT - Microsoft Enterprise Agreement	167	114	-	-	-	- Cambridgeshire County Council uses Microsoft software extensively across all services. The Council is licensed to do so under the terms of its Microsoft Enterprise Agreement, which was renewed last year and the cost of the new contract increased. Following the migration to Office 365 and reviewing the strategic requirements of the organisation in areas such as reporting (PowerBI) and automation (Power Apps) additional licences are required at an additional cost.
C/R.4.022	Information Management	56	-	-	-	-	- Increase in permanent staffing is required to meet our obligations and maintain compliance.
C/R.4.025	Pandemic risks provision	-1,200	-600	-	-	-	- Phased reversal of temporary funding intended to mitigate against risks during the pandemic.
C/R.4.026	Chief Executive	102	-	-	-	-	- Increased costs resulting from the decision to have a dedicated Chief Executive for Cambridgeshire
C/R.4.027	IT - Systems	-32	189	-5	-	-	- There are emerging requirements for additional modules in existing systems to meet new requirements and planned projects in services. There may also be a period of dual running of systems in the Education space as services are migrated from one to the other.
C/R.4.028	IT - Telephony	76	-	-	-	-	- Estimating for the increase expected in Telephony support.
C/R.4.029	IT - Hardware & Infrastructure	730	-380	-	-	-	- In order to ensure fit for purpose laptops for staff and members it is anticipated that a significant number of devices will need to be replaced in the next 18 months. We need to increase the core infrastructure budget due to an ongoing pressure and for the higher costs associated with the impact of infrastructure services such as backup, cyber security moving to the cloud.
C/R.4.030	IT - Shared Health Care Record	50	50	-	-	-	- This is the estimated revenue costs to CCC for funding towards the Cambridgeshire & Peterborough Shared Health Care Record.
C/R.4.031	Property Services	209	-	-	-	-	- Additional resource required for staff, to support the property service improvement plan.
C/R.4.032	Pathfinder Legal Services dividend expectation	-30	-36	-	-	-	- Pathfinder Legal Services (formerly) LGSS Law Ltd was in deficit in 2017-18 and 2018-19, and the company has retained losses as result. Following significant changes including improvements in fee earner utilisation and in management and direction, the company has returned to profitability in 2020. This line reflects that a dividend is likely to be payable. The primary financial purpose of the company is to provide cost effective services, which is achieved through fees, rather than the delivery of dividend.
C/R.4.033	Stanground Closed Landfill Site - operating costs	-	-	120	3	3	The Council is installing a solar park facility and battery storage system at the Stanground closed landfill site, capital project reference F/C.2.121. These are the expected operating costs.

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
C/R.4.034	Renewable Energy - Soham	40	6	6	-		- Operating costs associated with the capital investment in Renewable Energy, at the Soham Solar Farm. Links to capital proposal C/C.2.102 in BP 2016-17.
C/R.4.035	Alconbury Solar Carport - operating costs	4	-2	2	-3		- The proposal is to construct a series of four solar canopies over the car park, which will generate electricity that will be used to charge electric vehicles (EVs) on site and that can be used directly by the building to offset the use of grid electricity.
C/R.4.036	Swaffham Prior Community Heat Project - operating costs	290	36	30	-55	34	The Council will contract directly to build an energy centre in Swaffham Prior. This will use ground source and air source heat pumps to provide heat to a heat network. The heat network will contract via a wholly owned SPV, which is funded by a mixture of grant from HNIP and direct grant from CCC. The network is intended to provide heat to some 300 houses in Swaffham Prior. The electricity for the heat pumps will mainly come from North Angle Solar Farm via a private wire connection. These are the operating costs for project.
C/R.4.037	North Angle Solar Farm, Soham - operating costs	413	-16	10	11	11	The proposal is to construct a 39MW DC / 29.4MW AC solar farm on an area of approximately 200 acres of Rural Estate property in Soham. Members approved the progression of the project from the initial outline business case to the development of an Investment Grade Proposal.
C/R.4.038	New Shire Hall	178	-	-	-		- A budget increase is required for the annual maintenance and operational costs associated with the new site.
C/R.4.039	Increase in National Insurance - Council Staff	230	-	-	-		- Impact of increase in employers' national insurance payments for staff in corporate services
C/R.4.040	Babraham Smart Energy Grid - operating costs	13	38	-4	18	20	The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference F/C.2.119. These are the expected operating costs.
C/R.4.041	St Ives Smart Energy Grid - operating costs	16	16	1	13	-13	The Council is building a Smart Energy Grid at the St Ives Park & Ride site, capital project reference F/C.2.118. These are the expected operating costs.
C/R.4.042	Real Living Wage	54	-	-	-		- The cost expected for the rise to £9.90 p/h to reflect the Real Living Wage.
4.999	Subtotal Pressures	1,177	-774	160	-13	55	

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
5	INVESTMENTS						
C/R.5.002	Demand risk in social care	-1,300	-	-	-		- This is the planned reversal of short-term funding provided to mitigate the risk in delivering stretch savings-targets in social care through 2020/21 and 2021/22.
C/R.5.004	Council Tax Counter Fraud & Compliance	155	-	-	-155		- This investment is part of the council tax counter fraud project, which aims to determine a single integrated approach should be taken to ensure that all claims for discounts, reductions and exemptions are robustly reviewed throughout each financial year in order to detect fraud and error. These are the anticipated costs of additional staff resources and software licensing fees across the three years of the agreement term and will be funded by Cambridgeshire County Council, Police and Fire Authorities and Billing Authorities in the proportions based on the benefits expected to accrue to each Authority.
C/R.5.005	Renewable Energy Soham - Interest Costs	-10	-9	-10	-		- The Council has invested in building a solar park at Triangle Farm, Soham. These are the borrowing costs associated with the scheme to be repaid using income from the sale of energy.
C/R.5.006	St Ives Smart Energy Grid - Interest Costs	-	346	-4	-4		-5 The Council is building a Smart Energy Grid at St Ives Park & Ride site, capital project reference F/C.2.118. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.
C/R.5.007	Babraham Smart Energy Grid - Interest Costs	-	-	353	-4		-4 The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference F/C.2.119. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.
C/R.5.008	Stanground Closed Landfill Site - Interest Costs	-	-	434	-4		-5 The Council is installing a solar park facility and battery storage system at the Stanground closed landfill site, capital project reference F/C.2.121. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy and provision of grid services.
C/R.5.009	North Angle Solar Farm, Soham - Interest Costs	-	1,306	-15	-15		-15 The Council is installing a solar park facility at North Angle Farm, Soham, capital project reference F/C.2.123. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.
C/R.5.010	Commercial Investments - Interest Costs	-35	-35	-35	-35		-35 The Council is developing a portfolio of commercial property investments. These are the associated borrowing costs to be repaid using rental income generated from the leases of these properties.

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
C/R.5.011	Swaffham Prior Community Heat Scheme - Interest Costs	-	368	-4	-3	-4	These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of carbon credits.
C/R.5.022	Governance	95	10	-	-	-	We are reviewing the level of staffing in the Legal & Governance directorate
C/R.5.023	Corporate Support for Care Leavers	425	-	-	-	-	We are reviewing what corporate support can be offered to care leavers, including whether an exemption from Council Tax could be made.
C/R.5.108	Financing the Energy Investment Unit	-224	-	-	-	-	Planned reversal of temporary transformation funded scheme. Ongoing funding of this service is being explored.
C/R.5.110	Home to Schools and Adults Social Care Transport	-71	-	-	-	-	Planned reversal of temporary transformation funded scheme.
C/R.5.114	Increase in Financial Assessment Team capacity	-64	-	-	-	-	Planned reversal of temporary transformation funded scheme.
C/R.5.115	Think Communities - Creating a Unified Approach	370	-1,028	-	-	-	Ongoing transformation fund scheme through to 2023/24. Investment in our approach to Think Communities, sustaining the infrastructure that has been developed during the pandemic, subject to consideration by the September GPC.
C/R.5.116	Cambridgeshire Lifeline Project	-31	-	-	-	-	Planned reversal of temporary transformation funded scheme
C/R.5.117	Micro-Enterprise Development Pilot	-60	-	-	-	-	Planned reversal of temporary transformation funded scheme
C/R.5.119	Development of an Asset-Based Area Approach to Commissioning and Delivery	2	2	-92	-	-	Ongoing transformation funded scheme through to 2024/25. Development of a sustainable model of community-based care and support for adults using an Asset-Based Area approach to commissioning and delivery. The project aims to delay demand for long term adult social care and improve outcomes for adults with care and support needs in the community.
C/R.5.120	Adult Social Care Transport	-70	-	-	-	-	Planned reversal of temporary transformation funded scheme
C/R.5.121	LGA Behavioural Insights Programme 2021-22	-20	-	-	-	-	Planned reversal of temporary transformation funded scheme
C/R.5.901	Reversal of 18-19 Transformation Fund Investments	-143	-	-	-	-	Transformation funded projects are provided with investments for 1-3 years in order to deliver ongoing savings. This is the reversal of the investment for schemes funded in 2018-19. It is anticipated that further transformation funds will come through for funding in 2019-20.
5.999	Subtotal Investments	-981	960	627	-220	-68	

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
6	SAVINGS S&R						
C/R.6.104	Reduction in staff mileage	378	-	-	-	-	- We took a temporary saving in 2021-22 for mileage underspends due to Covid. As a result of using more agile ways of working, we can permanently keep the lower level of spend. This line is the original saving reversal, but base adjustments in other services passes this saving out to relevant budgets.
C/R.6.105	Members Allowance	-40	-	-	-	-	- Revised budget for the new scheme approved for Members' Allowances.
C/R.6.106	Contract Savings	-200	-	-200	-	-	- The ability to renegotiate or procure to achieve contracual savings is likely to remain compromised in 2021, with recovery in 2022.
C/R.6.107	Senior Management staffing	-100	-100	-	-	-	- Senior Management saving expected over 2 years.
C/R.6.108	IT - Education Software	-	-70	-	-	-	- Estimated annual software saving expected from the implementation of the new education system.
6.999	Subtotal Savings	38	-170	-200	-	-	

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
	TOTAL GROSS EXPENDITURE	62,142	48,335	29,859	18,314	3,876	
7	FEES, CHARGES & RING-FENCED GRANTS						
C/R.7.001	Previous year's fees, charges & ring-fenced grants	-36,682	-34,331	-38,825	-41,108	-41,388	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
C/R.7.002	Changes to fees and charges from previous year	3,676	-	-	-	-	- Adjustment for permanent changes to income expectation from decisions made in 2021-22.
C/R.7.002	Changes to Fees and Charges from previous years	-	-	-	-	-	- Changes to Fees and Charges from previous years.
C/R.7.003	Fees and charges inflation	-98	-130	-138	-146	-155	Uplift in external charges to reflect inflation pressures on the costs of services.
	Changes to fees & charges						
C/R.7.101	Council Tax: Counter Fraud & Compliance	-650	-	-	-	-	- The Council will seek to work with Cambridgeshire District Councils to develop a joint action plan to increase the Council tax collected in Cambridgeshire. The Council will invest in more effective identification of fraudulent or incorrectly claimed Council tax discounts and in compliance activity to ensure residents are paying the correct levels of Council tax. The Council will establish a gain sharing mechanism to ensure that extra income generated as a result of the scheme is shared fairly between District Councils and the County Council.
C/R.7.104	Alconbury Solar Carport - Income Generation	-37	-	-1	-1	-3	The proposal is to construct a series of four solar canopies over the car park, which will generate electricity that will be used to charge electric vehicles (EVs) on site and that can be used directly by the building to offset the use of grid electricity.
C/R.7.105	Renewable Energy Soham - Income Generation	-13	-14	-13	-	-	- Income generation resulting from capital investment in solar farm at Soham. Links to capital proposal C/C.2.102 in BP 2016-17.
C/R.7.106	St Ives Smart Energy Grid - Income Generation	-44	-133	-5	-6	-6	The Council is building a Smart Energy Grid at St Ives Park & Ride site, capital project reference F/C.2.118. This is the expected income to be generated from the sale of energy.
C/R.7.107	Babraham Smart Energy Grid - Income Generation	-48	-281	-34	-19	-17	The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference F/C.2.119. This is the expected income to be generated from the sale of energy.

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
C/R.7.108	Stanground Closed Landfill Site - Income Generation	-	-	-510	-23	-24	The Council is installing a solar park facility and battery storage system at the Stanground closed landfill site, capital project reference F/C.2.121. This is the expected income to be generated from the sale of energy and provision of grid services.
C/R.7.109	North Angle Solar Farm, Soham - Income Generation	-678	-1,629	-51	-53	-54	The Council is installing a solar park facility at North Angle Farm, Soham, capital project reference F/C.2.123. This is the expected income to be generated from the sale of energy.
C/R.7.110	Swaffham Prior Community Heat Scheme - Income Generation	-298	-274	-35	-120	-121	This is the expected income to be generated from the sale of carbon credits.
C/R.7.111	Commercial Income	-	-750	-750	-	-	Commercial return from the Council's Commercial Strategy, to be generated by the newly developed Commercial Team.
C/R.7.115	Brunswick House - Income Generation	-27	-70	-62	-65	-65	Estimated annual rent increase.
C/R.7.116	Cromwell Leisure - Income Generation	129	-94	-	-	-	Estimated change in annual rent, including one vacant unit in 22-23.
C/R.7.117	Tesco - Income Generation	-34	-80	-82	-85	-87	Estimated annual change in rent income
C/R.7.118	Evolution Business Park - Income Generation	8	-29	-16	-43	-17	Estimated annual change in rent income
C/R.7.119	Independent Living Service: East Cambridgeshire	-	-	-438	-292	-	Rent received from the lease of the new building.
C/R.7.120	County Farms -Agricultural Rent	-45	-126	-129	-132	-136	Increase expected in rental income for the county farms estate.
C/R.7.150	COVID Impact - Cromwell Leisure	-108	-16	-	-	-	Cromwell Leisure consists of a cinema and three restaurant units. Almost a full recovery is expected in 2022. We anticipate that we will receive a reduction in rent from the cinema unit in the first part of the year.
C/R.7.151	COVID Impact - County Farms	-205	-	-	-	-	The reduction on rental income due to COVID is expected, with full recovery in 2022-23.
C/R.7.152	COVID Impact - Pooled Property Fund Investment	-21	-	-	-	-	The Pooled Property Fund Investment (CCLA) is expected to start recovery in late 2020-21, but with the risk of further challenges ahead a forecast of 5% income reduction is likely.
C/R.7.153	COVID Impact - Brunswick House	-	-	-	-	-	Brunswick House (BH) has 251 direct let student beds. This scenario is forecasting a 10% reduction in the occupancy levels due to the fact that some students will stay at home and opt for online learning and a drop in international student numbers is expected.

Section 3 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
C/R.7.154	COVID Impact - Commercial Income	558	-849	-	-	-	- For the additional income expected across the Commercial Strategy, based on the current funds for investments, we forecast that the 2021-22 & 2022-23 target will be achieved in full by 2023-24.
C/R.7.155	Investment Income	-250	-	-	-	-	- A £200k correction is required for the income expected from the multi-class credit investment and £50k from the Value-Trac (Gracvis) investment.
C/R.7.201	Changes to ring-fenced grants Change in Public Health Grant	-246	-19	-19	705	-	- Change in ring-fenced Public Health grant to reflect expected contribution from Public Health to budget gap, and thereafter the expected removal of the grant ringfence.
C/R.7.202	Arts Council Funding (Music Grant)	782	-	-	-	-	- Grant transferred from CS to P&C
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-34,331	-38,825	-41,108	-41,388	-42,073	
	TOTAL NET EXPENDITURE	27,811	9,510	-11,249	-23,074	-38,197	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
C/R.8.001	Budget Allocation	-27,411	-9,110	11,449	23,074	38,197	Net budget balance of Corporate Services.
C/R.8.002	Public Health Grant	-667	-686	-705	-	-	- Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
C/R.8.003	Fees & Charges	-33,664	-38,139	-40,403	-41,388	-42,073	Fees and charges for the provision of services.
C/R.8.005	Public Health Reserve	-400	-400	-200	-	-	- Drawn down of public health reserve to fund pressures in service
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-62,142	-48,335	-29,859	-18,314	-3,876	

Section 3 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Ongoing	3,462	1,907	-1,078	154	394	685	800	600
Committed Schemes	195,613	171,488	6,357	2,161	2,032	575	-	13,000
2022-2023 Starts	4,315	-	3,226	1,089	-	-	-	-
TOTAL BUDGET	203,390	173,395	8,505	3,404	2,426	1,260	800	13,600

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
C/C.01	Corporate Services & Transformation											
C/C.1.006	Confidential Scheme	Confidential Scheme		Committed	5,408	3,408	2,000	-	-	-	-	-
C/C.1.007	IT Strategy	Implementation of the first phase of the IT Strategy to support sharing of services across Cambridgeshire and Peterborough. To include: - CRM and Digital - Shared Data - Shared Infrastructure - Office 365		Committed	3,259	1,760	1,499	-	-	-	-	-
C/C.1.008	IT Infrastructure Refresh	Upgrades/refresh of the core CCC IT systems that underpin use of IT across the Council. This essential work will ensure that the critical IT Infrastructure continues to be fit for purpose and supports changes in technology and business requirements.		Committed	674	462	106	106	-	-	-	-
C/C.1.009	Capitalisation of Policy, Design and Delivery Team	Funding the Policy, Design and Delivery Team from capital instead of revenue, by using the flexibility of capital receipts direction.		Committed	12,632	7,586	1,682	1,682	1,682	-	-	-
C/C.1.010	Confidential Scheme	Confidential Scheme		2022-23	2,474	-	1,385	1,089	-	-	-	-
	Total - Corporate Services & Transformation				24,447	13,216	6,672	2,877	1,682	-	-	-

Section 3 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
C/C.02	Investments											
C/C.2.001	Housing schemes	The Council is a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. CCC has moved from being not only a seller of sites, but also a developer of sites, through a Housing Company. CCC is continuing to make the best use of its sites with development potential in a co-ordinated and planned manner, developing them for a range of options, generating capital receipts to support site development and also significant revenue and capital income to support services and communities.		Committed	148,720	135,720		-	-	-	-	13,000
C/C.2.002	Development Funding	Capital expenditure related to planning applications.		Committed	1,788	388	350	350	350	350	-	-
	Total - Investments				150,508	136,108	350	350	350	350	-	13,000
C/C.03	Property Services											
C/C.3.003	Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	7,307	1,907	600	600	600	600	600	2,400
C/C.3.004	Condition Survey Works	Condition surveys have reviewed the structural, M&E and internal finishes of corporate buildings. The surveys are reviewed by the Property Services team to determine priority and criticality. Indicative costs are applied to each element of work. The scheme intends to make the necessary repairs to bring buildings back to a decent standard, taking into account statutory requirements, property H&S and compliance.		2022-23	1,841	-	1,841	-	-	-	-	-
	Total - Property Services				9,148	1,907	2,441	600	600	600	600	2,400
C/C.04	Strategic Assets											
C/C.4.001	Lower Portland Farm	To replenish the rural portfolio with agricultural land that has the opportunity for diversification in renewable energy projects, commercial and residential development whilst receiving regular income from agricultural land let to tenant farmers. Long Term (10 years) plan to obtain planning permissions for development leading to a significant increase in value across 68 acres of agricultural land.		Committed	3,814	3,589		-	-	225	-	-
C/C.4.006	County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estate's revenue potential, asset value and long term viability.		Ongoing	2,700	-	300	300	300	300	300	1,200

Section 3 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
C/C.4.007	Local Plans - representations	Making representations to Local Plans and where appropriate following through to planning applications with a view to adding value to County Farms and other Council land, whilst meeting Council objectives through the use / development of such land.	TBC	Ongoing	900	-	100	100	100	100	100	400
C/C.4.009	Shire Hall Relocation	As part of the Cambs 2020 vision, the Council plans to vacate Shire Hall and relocate to outside of Cambridge.		Committed	18,737	18,517	220	-	-	-	-	-
C/C.4.010	Mill Farmhouse, Somersham	The scheme proposal is to demolish the existing house which has been deemed structurally beyond economical repair and to replace it with a new dwelling.		Committed	450	58	392	-	-	-	-	-
	Total - Strategic Assets				26,601	22,164	1,012	400	400	625	400	1,600
C/C.06	Capital Programme Variation	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis. The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Ongoing	-7,445	-	-2,078	-846	-606	-315	-200	-3,400
C/C.6.001	Variation Budget											
C/C.6.002	Capitalisation of Interest Costs		Committed	131	-	108	23	-	-	-	-	-
	Total - Capital Programme Variation				-7,314	-	-1,970	-823	-606	-315	-200	-3,400
	TOTAL BUDGET				203,390	173,395	8,505	3,404	2,426	1,260	800	13,600

Funding	Total Funding £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Locally Generated Funding								
Capital Receipts	41,351	5,851	9,500	1,000	5,000	2,500	500	17,000
Prudential Borrowing	13,474	32,767	-1,700	1,060	-3,917	-1,240	300	-13,796
Prudential Borrowing (Repayable)	-769	113,851	-769	-	-	-	-27,879	-85,972
Ring-Fenced Capital Receipts	11,747	7,586	1,474	1,344	1,343	-	-	-
Other Contributions	137,587	13,340	-	-	-	-	27,879	96,368
Total - Locally Generated Funding	203,390	173,395	8,505	3,404	2,426	1,260	800	13,600
TOTAL FUNDING	203,390	173,395	8,505	3,404	2,426	1,260	800	13,600

Section 3 - C: Corporate and Managed Services

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing	3,462	-	-	-2,604	34,615	-28,549
Committed Schemes	195,613	-	-	140,191	18,483	36,939
2022-2023 Starts	4,315	-	-	-	-	4,315
TOTAL BUDGET	203,390	-	-	137,587	53,098	12,705

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
C/C.01	Corporate Services & Transformation									
C/C.1.006	Confidential Scheme			- Committed	5,408	-	-	-	-	5,408
C/C.1.007	IT Strategy			- Committed	3,259	-	-	-	-	3,259
C/C.1.008	IT Infrastructure Refresh			- Committed	674	-	-	-	-	674
C/C.1.009	Capitalisation of Policy, Design and Delivery Team			- Committed	12,632	-	-	-	12,632	-
C/C.1.010	Confidential Scheme			- 2022-23	2,474	-	-	-	-	2,474
	Total - Corporate Services & Transformation			-	24,447	-	-	-	12,632	11,815
C/C.02	Investments									
C/C.2.001	Housing schemes		-58,161	Committed	148,720	-	-	140,191	5,851	2,678
C/C.2.002	Development Funding			- Committed	1,788	-	-	-	-	1,788
	Total - Investments		-58,161		150,508	-	-	140,191	5,851	4,466
C/C.03	Property Services									
C/C.3.003	Building Maintenance			- Ongoing	7,307	-	-	-	-	7,307
C/C.3.004	Condition Survey Works			- 2022-23	1,841	-	-	-	-	1,841
	Total - Property Services			-	9,148	-	-	-	-	9,148
C/C.04	Strategic Assets									
C/C.4.001	Lower Portland Farm		-15,134	Committed	3,814	-	-	-	-	3,814
C/C.4.006	County Farms investment (Viability)		-5,000	Ongoing	2,700	-	-	-	-	2,700
C/C.4.007	Local Plans - representations			- Ongoing	900	-	-	-	-	900
C/C.4.009	Shire Hall Relocation	TBC	-45,200	Committed	18,737	-	-	-	-	18,737
C/C.4.010	Mill Farmhouse, Somersham			- Committed	450	-	-	-	-	450
	Total - Strategic Assets		-65,334		26,601	-	-	-	-	26,601

Section 3 - C: Corporate and Managed Services

Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
C/C.06	Capital Programme Variation									
C/C.6.001	Variation Budget			- Ongoing	-7,445	-	-	-2,604	-885	-3,956
C/C.6.002	Capitalisation of Interest Costs			- Committed	131	-	-	-	-	131
	Total - Capital Programme Variation			-	-7,314	-	-	-2,604	-885	-3,825
C/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	35,500	-35,500
	TOTAL BUDGET				203,390	-	-	137,587	53,098	12,705

Section 3 - C: Corporate and Managed Services

Table 6: Revenue - Financing Debt Charges Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
1	OPENING GROSS EXPENDITURE	32,157	34,828	37,534	41,249	41,905	
G/R.1.001	Base Adjustments	-78	-	-	-	-	Adjustment for permanent changes to base budget from decisions made in 2021-22.
1.999	REVISED OPENING GROSS EXPENDITURE	32,079	34,828	37,534	41,249	41,905	
2	INFLATION						
2.999	Subtotal Inflation	-	-	-	-	-	
3	DEMOGRAPHY AND DEMAND						
3.999	Subtotal Demography and Demand	-	-	-	-	-	
4	PRESSURES						
4.999	Subtotal Pressures	-	-	-	-	-	
5	INVESTMENTS						
G/R.5.001	Revenue impact of Capital decisions	2,301	2,053	3,023	1,089	1,654	Change in borrowing costs as a result of changes to levels of prudential borrowing in the capital programme.
5.999	Subtotal Investments	2,301	2,053	3,023	1,089	1,654	
6	SAVINGS S&R						
G/R.6.003	MRP: Accountable Body	208	714	257	-1,216		- As Accountable Body the Council incurs certain administrative costs in undertaking this role. However it also holds the cash on an interim basis pending utilisation by those parties. The Council maximises the use of these resources whilst not detrimentally affecting those resources. This is only possible where the body or partnership does not use the funds that have been awarded in the financial year in which they are provided. This is an adverse effect, it is the reversal of savings made in previous years as the cash received in prior years is utilised by the parties for whom we hold the funds and can no longer be used to offset borrowing requirements.

Section 3 - C: Corporate and Managed Services

Table 6: Revenue - Financing Debt Charges Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
G/R.6.004	Capitalisation of interest on borrowing	240	-61	435	783	-147	Through a change in the Council's accounting policy in 2017-18, the cost of borrowing within all schemes will be capitalised. This will help to better reflect the cost of assets when they actually become operational.
6.999	Subtotal Savings	448	653	692	-433	-147	
	TOTAL GROSS EXPENDITURE	34,828	37,534	41,249	41,905	43,412	
7	FEES, CHARGES & RING-FENCED GRANTS						
G/R.7.001	Previous year's fees & charges	-862	-784	-784	-784	-784	Previous year's fees and charges for the provision of services rolled forward.
G/R.7.003	Changes to brought forward Fees and Charges due to decisions made in 2020-21	78	-	-	-	-	Expected interest receivable on cash deposits held in money market funds and call accounts.
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-784	-784	-784	-784	-784	
	TOTAL NET EXPENDITURE	34,044	36,750	40,465	41,121	42,628	

FUNDING SOURCES

8	FUNDING OF GROSS EXPENDITURE						
G/R.8.101	Budget Allocation	-34,044	-36,750	-40,465	-41,121	-42,628	Net spend funded from general grants, business rates and Council Tax.
G/R.8.102	Fees and Charges	-784	-784	-784	-784	-784	Fees and charges for the provision of services.
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-34,828	-37,534	-41,249	-41,905	-43,412	

Section 3 - D: Public Health

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
	Children Health							
7,271	Children 0-5 PH Programme	10,525	-3,254	7,271	7,271	7,271	7,271	7,271
1,705	Children 5-19 PH Programme - Non Prescribed	1,705	-	1,705	1,705	1,705	1,705	1,705
341	Children Mental Health	341	-	341	341	341	341	341
9,317	Subtotal Children Health	12,571	-3,254	9,317	9,317	9,317	9,317	9,317
	Drugs & Alcohol							
5,420	Drug & Alcohol Misuse	5,717	-297	5,420	5,420	5,420	5,420	5,420
5,420	Subtotal Drugs & Alcohol	5,717	-297	5,420	5,420	5,420	5,420	5,420
	Sexual Health & Contraception							
3,750	SH STI testing & treatment - Prescribed	3,685	-	3,685	3,685	3,685	3,685	3,685
1,096	SH Contraception - Prescribed	1,096	-	1,096	1,096	1,096	1,096	1,096
444	SH Services Advice Prevention/Promotion - Non-Prescribed	544	-100	444	444	444	444	444
5,290	Subtotal Sexual Health & Contraception	5,325	-100	5,225	5,225	5,225	5,225	5,225
	Behaviour Change / Preventing Long Term Conditions							
1,980	Integrated Lifestyle Services	2,653	-681	1,972	1,972	1,972	1,972	1,972
426	Other Health Improvement	589	-178	411	411	411	411	411
683	Smoking Cessation GP & Pharmacy	561	-	561	561	561	561	561
625	NHS Health Checks Programme - Prescribed	575	-	575	575	575	575	575
3,714	Subtotal Behaviour Change / Preventing Long Term Conditions	4,378	-859	3,519	3,519	3,519	3,519	3,519
	Falls Prevention							
87	Falls Prevention	87	-	87	87	87	87	87
87	Subtotal Falls Prevention	87	-	87	87	87	87	87
	General Prevention Activities							
12	General Prevention, Traveller Health	1	-	1	1	1	1	1
12	Subtotal General Prevention Activities	1	-	1	1	1	1	1
	Adult Mental Health & Community Safety							
256	Adult Mental Health & Community Safety	256	-	256	256	256	256	256
256	Subtotal Adult Mental Health & Community Safety	256	-	256	256	256	256	256

Section 3 - D: Public Health

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
	Public Health Directorate							
	- Public Health Strategic Management	-	-	-	-	-	-	-
-24,096	Public Health Directorate Staffing and Running Costs	3,508	-27,288	-23,780	-23,844	-23,863	2,764	2,764
	- Test and Trace Support Grant	-	-	-	-	-	-	-
	- Enduring Transmission Grant	-	-	-	-	-	-	-
	- Contain Outbreak Management Fund	-	-	-	-	-	-	-
	- Community Testing Grant	-	-	-	-	-	-	-
-24,096	Subtotal Public Health Directorate	3,508	-27,288	-23,780	-23,844	-23,863	2,764	2,764
	Future Years							
	- Inflation	-	-	-	19	38	57	76
	- Savings	-	-	-				
	- PUBLIC HEALTH TOTAL	31,843	-31,798	45	-	-	26,646	26,665

Section 3 - D: Public Health

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Children Health							
Children 0-5 PH Programme	7,271	-	-	-	-	-	7,271
Children 5-19 PH Programme - Non Prescribed	1,705	-	-	-	-	-	1,705
Children Mental Health	341	-	-	-	-	-	341
Subtotal Children Health	9,317	-	-	-	-	-	9,317
Drugs & Alcohol							
Drug & Alcohol Misuse	5,420	-	-	-	-	-	5,420
Subtotal Drugs & Alcohol	5,420	-	-	-	-	-	5,420
Sexual Health & Contraception							
SH STI testing & treatment - Prescribed	3,750	-	-	-	-	-65	3,685
SH Contraception - Prescribed	1,096	-	-	-	-	-	1,096
SH Services Advice Prevention/Promotion - Non-Prescribed	444	-	-	-	-	-	444
Subtotal Sexual Health & Contraception	5,290	-	-	-	-	-65	5,225
Behaviour Change / Preventing Long Term Conditions							
Integrated Lifestyle Services	1,980	-	-	-	-	-8	1,972
Other Health Improvement	426	-	-	-	-	-15	411
Smoking Cessation GP & Pharmacy	683	-	-	-	-	-122	561
NHS Health Checks Programme - Prescribed	625	-	-	-	-	-50	575
Subtotal Behaviour Change / Preventing Long Term Conditions	3,714	-	-	-	-	-195	3,519
Falls Prevention							
Falls Prevention	87	-	-	-	-	-	87
Subtotal Falls Prevention	87	-	-	-	-	-	87
General Prevention Activities							
General Prevention, Traveller Health	12	-	-	-	-	-11	1
Subtotal General Prevention Activities	12	-	-	-	-	-11	1

Section 3 - D: Public Health

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-23

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Adult Mental Health & Community Safety							
Adult Mental Health & Community Safety	256	-	-	-	-	-	256
Subtotal Adult Mental Health & Community Safety	256	-	-	-	-	-	256
Public Health Directorate							
Public Health Strategic Management	-	-	-	-	-	-	-
Public Health Directorate Staffing and Running Costs	-24,096	-	-	-	170	146	-23,780
Test and Trace Support Grant	-	-	-	-	-	-	-
Enduring Transmission Grant	-	-	-	-	-	-	-
Contain Outbreak Management Fund	-	-	-	-	-	-	-
Community Testing Grant	-	-	-	-	-	-	-
Subtotal Public Health Directorate	-24,096	-	-	-	170	146	-23,780
PUBLIC HEALTH TOTAL	-	-	-	-	170	-125	45

Section 3 - D: Public Health

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
1	OPENING GROSS EXPENDITURE	30,095	31,843	31,798	31,798	31,798	
E/R.1.002	Changes to opening budgets made in 2021/22	1,906	-	-	-	-	This line reflects permanent virements made in 2021-22 due to the Public Health grant and service income exceeding the budgeted amount for the year.
1.999	REVISED OPENING GROSS EXPENDITURE	32,001	31,843	31,798	31,798	31,798	
2	INFLATION						
2.999	Subtotal Inflation	-	-	-	-	-	
3	DEMOGRAPHY AND DEMAND						
3.999	Subtotal Demography and Demand	-	-	-	-	-	
4	PRESSURES						
4.999	Subtotal Pressures	-	-	-	-	-	
5	INVESTMENTS						
E/R.5.007	Health impact assessments	125	-	-	-	-	- Health impact assessment is a systematic approach to identifying differential health impacts of proposed and implemented policies, programmes, and projects within a democratic, equitable, sustainable and ethical framework. It identifies both positive and negative health impacts so that the positive health effects can be maximised, and the negative impacts minimised within an affected community
E/R.5.008	Training for Health Impact Assessments	45	-45	-	-	-	- Upfront training to support the introduction of health impact assessments - to be funded from Public Health reserves
5.999	Subtotal Investments	170	-45	-	-	-	
6	SAVINGS A&H						
E/R.6.034	Reduction in demand led Public Health budgets	-328	-	-	-	-	- Public Health business planning for 2022-23 pulls together outstanding underspends across several service areas. These will have minimal disruption as they are demand led services which are already underspending. In addition, savings are available from contingency and holding funds where the funding is no longer required.
6.999	Subtotal Savings	-328	-	-	-	-	

Section 3 - D: Public Health

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
	TOTAL GROSS EXPENDITURE	31,843	31,798	31,798	31,798	31,798	
7	FEES, CHARGES & RING-FENCED GRANTS						
E/R.7.001	Previous year's fees, charges, other income & ring-fenced grants	-30,095	-31,798	-31,798	-31,798	-5,257	Fees and charges expected to be received for services provided and Public Health ring-fenced grant from Government.
E/R.7.002	Changes to fees, charges & ring-fenced grants in 2021-22	-1,546	-	-	-	-	- Permanent changes to income from fees, charges & ring-fenced grants as a result of decisions made in 2021-22.
	Changes to fees & charges						
E/R.7.200	Previous year's Public Health Grant increase	-360	-	-	-	-	- Due to late announcement of the Public Health Grant uplift, the 2021-26 business plan did not include a budget adjustment for it. This line corrects the starting point for 2022-23.
E/R.7.201	Change in Public Health Grant	-25	-	-	26,571		- The Public Health grant total for 2022-23 has not yet been announced but it is assumed that the Public Health Grant will fully fund inflation within the Public Health services. Further, it is assumed that the Public Health grant ring-fence will remain in place until 2024-25 but be removed thereafter.
E/R.7.203	Public Health Funding to support Health related spend across the Council	228	-	-	-	-	- Includes increase in Memorandum of Understanding between Public Health and other parts of the Council for provision of Health focussed services.
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-31,798	-31,798	-31,798	-5,227	-5,257	
	TOTAL NET EXPENDITURE	45	-	-	26,571	26,541	

Section 3 - D: Public Health

Table 3: Revenue - Overview

Budget Period: 2022-23 to 2026-27

Detailed Plans	Outline Plans
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Ref	Title	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Description
FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
E/R.8.001	Budget Allocation	-	-	-	-26,571	-26,571	Net spend funded from general grants, business rates and Council Tax or reserves.
E/R.8.101	Public Health Grant	-26,571	-26,571	-26,571	-	-	Direct expenditure funded from Public Health grant. As the ring-fence is assumed to be removed in 2025-26, the grant will be treated corporately and replaced with budget allocation for Public Health services.
E/R.8.102	Fees, Charges and Other Income	-5,227	-5,227	-5,227	-5,227	-5,227	Income generation (various sources).
E/R.8.103	Public Health Reserve	-45	-	-	-	-	Draw down of Public Health Reserve to fund investment in training for health impact assessments.
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-31,843	-31,798	-31,798	-31,798	-31,798	