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Children, Families & Adults Service

Finance and Performance Report – January 2015

1. SUMMARY

1.1 Finance

Previous Status	Category	Target	Current Status	Section Ref.
Amber	Income and Expenditure	Balanced year end position	Amber	2.1
Green	Capital Programme	Remain within overall resources	Green	3.2

1.2 Performance Indicators – December 2014 Data (see section 4)

Monthly Indicators	Red	Amber	Green	Total
December (No. of indicators)	2	3	4	9

2. INCOME AND EXPENDITURE

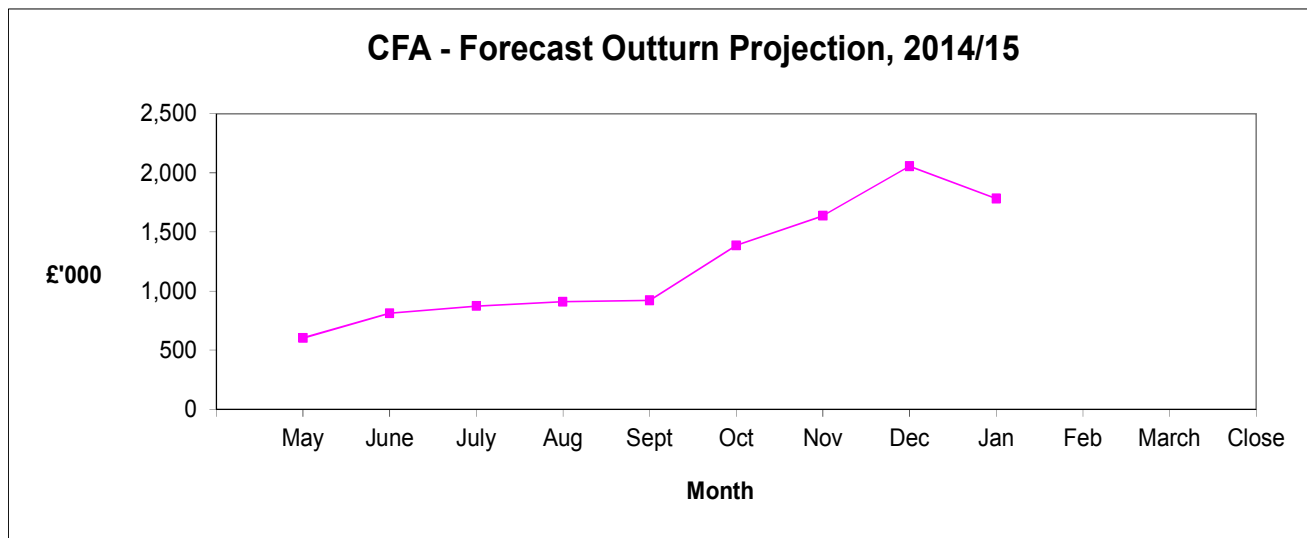
2.1 Overall Position

Forecast Variance - Outturn (Dec) £000	Directorate	Current Budget for 2014/15 £000	Current Variance £000	Current Variance %	Forecast Variance - Outturn (Jan) £000	Forecast Variance - Outturn (Jan) %
-1,380	Adult Social Care	80,268	-1,032	-1.5%	-1,355	-1.7%
-2,195	Older People & Adult Mental Health	86,251	-2,264	-3.7%	-2,561	-3.0%
1,707	Children's Social Care	34,221	1,447	4.9%	1,887	5.5%
3,176	Strategy & Commissioning	45,404	2,257	5.9%	3,166	7.0%
-72	Children's Enhanced and Preventative	32,584	-71	-0.3%	-91	-0.3%
1,260	Learning	18,467	843	6.8%	1,302	7.1%
2,495	Total Expenditure	297,194	1,180	0.5%	2,349	0.8%
-439	Grant Funding	-43,093	-472	1.8%	-566	1.3%

2,056	Total	254,101	708	0.3%	1,783	0.7%
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The service level finance & performance report for January 2015 can be found in [appendix 1](#).

Further analysis of the results can be found in [appendix 2](#).



2.2 Significant Issues

At the end of January 2015, CFA is forecasting a year end overspend of £1,783k. Significant changes since last month are detailed below:

- i) In Adult Social Care directorate, Learning Disability (LD) Service, overall there is no change since last month. However, there are changes on individual policy lines. The City & South Locality forecast has increased by £304k and the East Cambs & Fenland Locality has reduced by £315k these changes are due to changes in service user and carers' needs and corrections form an on-going review of commitment records to improve accuracy as reported in last months F&PR. The service has focused on balancing the budget as a whole and therefore movements of budget between teams has not always happened in year resulting in some policy lines overspending and some under spending.
- ii) In Adult Social Care directorate, Physical Disabilities Head of Services is forecasting a £185k underspend, a favourable change in underspend of £194k since last month. This is due to re-imbursement of admin costs (£90k); contract savings (£58k); care packages no longer required (£32k); and staffing on cost savings (£5k). Also in Adult Social Care directorate, Physical Disabilities is forecasting a £960k underspend, a small reduction of £120k since last month.
- iii) Across the Older People and Mental Health directorate there is a £365k increase in underspend forecast compared to last month. The principal favourable changes this month stem from updated forecasts for block commissioning of care homes, including interim beds (-£210k), a net

reduction in locality cost of care (-£55k), a decrease in the equipment service forecast (-£25k), continuing vacancy savings in Mental Health (-£30k) and an improved position on double-up savings amongst other smaller changes which offset (-£35k).

- iv) In Children & Social Care directorate, the Strategic Management forecast has increased from an overspend of £250k to £400k. This increase on last month is due to vacancy savings not accruing at the rate expected.
- v) In Strategy & Commissioning directorate, Strategic Management are forecasting an underspend of £150k due to vacancy savings exceeding targets. This is due to holding posts vacant in anticipation of the restructure due to be implemented in June 2015.
- vi) In Strategy & Commissioning directorate, SEN Placements is forecasting a £710k overspend, an increase of £310k since last month. This is due to a reduction in income from recoupment and an increase in placement costs.
- vii) In Strategy & Commissioning directorate, Central Financing is forecasting a favourable increase in underspend of £150k. The revised forecast of £500k is due to an increase in DSG related vacancy savings.
- viii) In Enhanced & Preventative directorate, Strategic Management are forecasting an overspend of £223k due to vacancy savings not accruing at the rate expected.
- ix) In Enhanced & Preventative directorate, Children's Centre Strategy are forecasting an underspend of £145k. This saving follows the Children's Centre reconfiguration programme. The expected cost of transitioning from the old to the new structure is £114k, a saving of £145k when compared to the £259k budget.
- x) In Grant Funding, the £566k forecast additional funding requirement from the Dedicated School Grant (DSG) carry-forward is required to offset pressures in Education Placements, Commissioning Services and Early Years Specialist Support.

2.3 Additional Income and Grant Budgeted this Period (De minimis reporting limit = £160,000)

A full list of additional grant income anticipated and reflected in this report can be found in [appendix 3](#).

2.4 Virements and Transfers to / from Reserves (including Operational Savings Reserve) (De minimis reporting limit = £160,000)

A list of virements made in the year to date can be found in [appendix 4](#).

2.5 Key Activity Data

The Actual Costs (weekly and annual) for all clients shown below are calculated based on all clients who have received a service, are receiving a service, or we think will receive a service. Some clients will have ceased receiving a service in previous months, or during this month, or we will have assumed an end date in the future. The Actual Average Weekly Cost of Care and the Annual Cost of Care relates to all clients, not just those in placement at the end of last month.

Key activity data to the end of January for **Looked After Children (LAC)** is shown below:

Service Type	BUDGET			ACTUAL (January)			VARIANCE
	<i>Budgeted No. of Placements 2014/15</i>	<i>Budgeted Average Cost of Care (per week)</i>	<i>Annual Budget</i>	<i>Snapshot of No. of Placements at End of Jan 15</i>	<i>Current Average Cost of Care (per week)</i>	<i>Projected Spend</i>	<i>Net Variance to Budget</i>
Independent Fostering	229	£771	£9,177k	245	£785	£9,594k	£417k
Independent Residential	42	£2,601	£5,680k	43	£2,716	£6,313k	£633k
Supported Accommodation/Living	33	£412	£707k	30	£675	£957k	£250k
External LAC Total	304		£15,564k	318		£16,864k	£1,300k
In-House Fostering (including placements with relatives or friends)	127	£464	£3,061k	106	£542	£2,990k	-£71k
In-House Residential	14	£2,196	£1,599k	12	£2,562	£1,599k	£0k
Internal LAC Total	141		£4,660k	118		£4,555k	-£71k
Total	445		£20,224k	436		£21,419k	£1,229k

There are also 9 LAC currently living at home subject to Care Orders and 29 LAC placed for adoption.

The majority of In House Residential costs are fixed. Expectation was all beds would be filled but if any beds remain empty average costs will increase.

Key activity data to the end of January for **Adult Social Care (ASC)** Services is shown below:

Service Type		BUDGET			ACTUAL (January)			VARIANCE
		<i>Budgeted No. of Clients 2014/15</i>	<i>Budgeted Average Unit Cost (per week)</i>	<i>Annual Budget</i>	<i>Snapshot of No. of Clients at End of Jan 15</i>	<i>Current Average Unit Cost (per week)</i>	<i>Projected Spend</i>	<i>Net Variance to Budget</i>
Physical Disability Services	Residential	41	£841	£1,793k	48	£673	£1,649k	-£144k
	Nursing	23	£751	£898k	28	£555	£793k	-£105k
	Community	604	£287	£9,015k	676	£235	£8,110k	-£905k
Physical Disability Services Total		668		£11,706k	752		£10,552k	-£1,154k
Learning Disability Services	Residential	295	£1,302	£19,974k	319	£1,207	£20,027k	£53k
	Nursing	21	£1,649	£1,801k	20	£1,563	£1,626k	-£175k
	Community	1,237	£610	£39,207k	1,318	£579	£39,683k	£476k
Learning Disability Service Total		1,553		£60,982k	1,657		£61,336k	£354k

It should be noted that the above unit costs are the net cost to the Local Authority and include any funding from income. For PD clients, the unit cost for nursing is lower than the unit cost for residential as health fund the free nursing care element in nursing placements.

Now that the disaggregation of clients who are aged 65+ within the Mental Health service is complete, separate key activity tables are presented for Older People and Older People Mental Health.

Key activity data to the end of January for **Older People** (OP) Services is shown below:

	BUDGET					ACTUAL (Jan)					VARIANCE
Service Type	<i>Budgeted No. of clients 2014/15</i>	<i>Budgeted Average Cost (per week)</i>	<i>Gross Annual Budget</i>	<i>Client contributions</i>	<i>Net Annual Budget</i>	<i>Snapshot of No. of Clients at End of Jan 15</i>	<i>Current Average Cost (per week)</i>	<i>Gross Projected spend</i>	<i>Client contributions</i>	<i>Net Projected spend</i>	<i>Net Variance to Budget</i>
Residential	620	£403	£12,379k	-£4,319k	£8,049k	680	£409.35	£12,550k	-£4,530k	£8,019k	-£30k
Residential Dementia	359	£459	£8,163k	-£2,591k	£5,605k	369	£488.67	£8,228k	-£2,656k	£5,572k	-£33k
Nursing	390	£551	£10,650k	-£2,957k	£7,693k	381	£569.00	£10,451k	-£2,934k	£7,518k	-£175k
Nursing Dementia	31	£598	£952k	-£66k	£886k	17	£635.33	£769k	-£83k	£685k	-£201k
Spot Respite	141		£491k	-£382k	£109k	140		£524k	-£408k	£116k	£7k
Homecare arranged	1,768	£171	£14,970k	-£4,280k	£10,690k	2,014	£173.15	£15,590k	-£4,197k	£11,393k	£703k
Direct payments	357	£243	£4,291k	-£412k	£3,879k	315	£253.49	£4,404k	-£362k	£4,042k	£163k
Total	3,666		£51,876k		£36,911k	3,916		£52,517k		£37,345k	£434k

Key activity data to the end of January for **Older People Mental Health** (OPMH) Services is shown below:

	BUDGET					ACTUAL (Jan)					VARIANCE
Service Type	<i>Budgeted No. of clients 2014/15</i>	<i>Budgeted Average Cost (per week)</i>	<i>Gross Annual Budget</i>	<i>Client contributions</i>	<i>Net Annual Budget</i>	<i>Snapshot of No. of Clients at End of Jan 15</i>	<i>Current Average Cost (per week)</i>	<i>Gross Projected spend</i>	<i>Client contributions</i>	<i>Net Projected spend</i>	<i>Net Variance to Budget</i>
Residential	13	£459	£301k	-£58k	£243k	19	£453	£320k	-£58k	£262k	£19k
Residential Dementia	21	£453	£495k	-£91k	£404k	35	£449	£573k	-£115k	£458k	£54k
Nursing	14	£740	£525k	-£58k	£467k	21	£725	£590k	-£65k	£525k	£58k
Nursing Dementia	148	£615	£4,498k	-£1,083k	£3,415k	171	£621	£4,751k	-£1,101k	£3,650k	£235k
Spot Respite	13		£54k	-£26k	£28k	16		£64k	-£23k	£40k	£12k
Homecare arranged	80	£146	£611k	-£169k	£442k	121	£139	£642k	-£170k	£471k	£29k
Direct payments	14	£246	£176k	-£4k	£172k	12	£274	£167k	-£7k	£159k	-£13k
Total	302		£6,661k		£5,172k	395		£7,107k		£5,567k	£395k

3. **BALANCE SHEET**

3.1 **Reserves**

CFA is developing a range of proposals to use reserves to support the achievement of the Business Plan savings but these are at various stages of development. At the moment the total proposals exceed the available level of reserves but depending on the outcome of the detailed business cases currently being developed some proposals will be scaled back or deleted to keep within the total level of reserves available.

A schedule of the planned use of Service reserves can be found in [appendix 5](#).

3.2 **Capital Expenditure and Funding**

Since the Capital Programme was approved as part of the Business Plan there have been changes in the projected spend for this financial year totalling £22.7m. In January, the capital programmes underspend in 2014/15 increased by £1.7m due to a £668K reduction in scheme costs and £1.1m slippage.

2014/15 Scheme Costs

A £668k net reduction in the overall project cost revision to the capital programme since the Business Plan for January 2015 relates in the main to savings achieved once final accounts had been closed for the following schemes;

- £130k saving on the Green End Road Primary
- £106k saving on St John's Primary
- £127k saving on the Thongsley Fields Primary

- £292k saving on the Gunhild Way Primary
- £112k saving on Burrough Green Primary

2014/15 Slippage

The £1.1m increased slippage is mainly due to the following schemes;

- Bearscroft Primary £100k reduction due to continued delays in land acquisition, resulting from concerns over the difference in levels across the site.
- Hardwick Second Campus (Cambourne) £486k reduction in forecast. The scheme is progressing slower than expected with some delays attributed to weather conditions.
- Southern Fringe £500k reduction due to slippage on developers meeting milestone payment triggers.

Changes in Scheme Costs which impact on future years.

Jeavons Wood Primary project costs have increased by £100K due to anticipated final accounts settlement for risks and contingencies. Also the Southern Fringe secondary overall project costs have increased by £1,500k due to delays and contamination of site. These changes have been addressed through 2015-16 business planning.

A detailed explanation of the position can be found in appendix 6.

4. PERFORMANCE

The detailed Service performance data can be found in appendix 7 along with comments about current concerns.

Two indicators are currently showing as RED:

- The proportion of pupils attending Cambridgeshire Schools judged good or outstanding by OFSTED.
- Delayed Transfers of Care from hospital per 100,000 population.

APPENDIX 1 – CFA Service Level Budgetary Control Report

Forecast Variance Outturn (Dec) £'000	Service	Current Budget for 2014/15 £'000	Expected to end of Jan £'000	Actual to end of Jan £'000	Current Variance		Forecast Variance Outturn (Jan)		
					£'000	%	£'000	%	
Adult Social Care Directorate									
-103	Strategic Management – ASC	1,977	2,347	2,404	57	2%	-79	-4%	
0	Procurement	559	461	528	67	14%	0	0%	
-54	ASC Strategy & Transformation	2,345	1,827	1,643	-185	-10%	-54	-2%	
0	ASC Practice & Safeguarding	1,027	431	435	4	1%	0	0%	
Prevention									
-109	1 Carers	917	816	897	81	10%	-106	-12%	
0	Social Fund	748	633	684	51	8%	0	0%	
Learning Disability Services									
-978	2 LD Head of Services	1,905	739	-108	-847	-115%	-921	-48%	
0	Ordinary Residence	398	336	251	-85	-25%	0	0%	
800	3 City & South Locality	23,573	20,112	21,087	975	5%	1,104	5%	
901	4 East Cambs & Fenland Locality	18,645	15,143	15,483	339	2%	586	3%	
-722	5 Hunts Locality	13,670	11,618	11,367	-252	-2%	-695	-5%	
Physical Disability Services									
9	6 PD Head of Services	1,262	992	784	-208	-21%	-185	-15%	
-1,080	7 Physical Disabilities	12,667	10,838	9,828	-1,011	-9%	-960	-8%	
-22	Sensory Services	462	382	344	-37	-10%	-22	-5%	
-23	Carers	94	78	58	-20	-26%	-24	-26%	
2	In House Provider Services	18	1,326	1,364	38	3%	2	11%	
-1,380	Director of Adult Social Care Directorate Total	80,268	68,081	67,049	-1,032	-2%	-1,355	-2%	
Older People & Adult Mental Health Directorate									
-1,595	8 Director of Older People & Adult Mental Health Services	9,855	-1,116	-2,724	-1,608	144%	-1,711	-17%	
-658	9 City & South Locality	18,561	16,096	15,830	-267	-2%	-493	-3%	
-218	10 East Cambs Locality	6,507	5,888	5,761	-127	-2%	-185	-3%	
84	11 Fenland Locality	8,127	7,074	7,095	21	0%	-26	0%	
-265	12 Hunts Locality	12,566	10,952	10,678	-274	-2%	-408	-3%	
10	Addenbrooke Discharge Planning Team	1,028	857	867	10	1%	0	0%	
-4	Hinchingbrooke Discharge Planning Team	567	475	465	-10	-2%	-4	-1%	
615	13 Reablement, Occupational Therapy & Assistive Technology	8,180	6,514	6,948	433	7%	460	6%	
-162	14 Integrated Community Equipment Service	2,258	3,092	2,922	-170	-5%	-187	-8%	
Mental Health									
31	Head of Services	4,402	3,558	3,593	35	1%	26	1%	
-128	15 Adult Mental Health	7,201	5,608	5,377	-232	-4%	-209	-3%	
94	16 Older People Mental Health	6,999	1,773	1,696	-77	-4%	175	2%	
-2,195	Older People & Adult Mental Health Directorate Total	86,251	60,771	58,508	-2,264	-4%	-2,561	-3%	

Forecast Variance Outturn (Dec) £'000	Service	Current Budget for 2014/15 £'000	Expected to end of Jan £'000	Actual to end of Jan £'000	Current Variance		Forecast Variance Outturn (Jan)	
					£'000	%	£'000	%
Children's Social Care Directorate								
697	17 Strategic Management – Children's Social Care	2,590	2,084	2,905	820	39%	847	33%
150	18 Head of Social Work	4,432	3,575	3,675	100	3%	175	4%
150	19 Legal Proceedings	1,500	1,197	1,315	118	10%	200	13%
158	20 Safeguarding & Standards	936	723	779	55	8%	158	17%
570	21 Children's Social Care Access	3,227	2,616	3,060	444	17%	570	18%
-208	22 Children Looked After	10,471	9,445	9,303	-141	-1%	-208	-2%
190	23 Children in Need	5,003	4,270	4,344	74	2%	190	4%
0	Disabled Services	6,061	5,341	5,318	-22	0%	-45	-1%
1,707	Children's Social Care Directorate Total	34,221	29,251	30,699	1,447	5%	1,887	6%
Strategy & Commissioning Directorate								
0	24 Strategic Management – Strategy & Commissioning	838	704	640	-64	-9%	-150	-18%
-75	Information Management & Information Technology	1,165	896	836	-60	-7%	-85	-7%
-16	Strategy, Performance & Partnerships	1,687	1,320	1,287	-33	-2%	-21	-1%
Commissioning Enhanced Services								
1,300	25 Looked After Children Placements	17,332	13,129	14,223	1,094	8%	1,300	8%
400	26 Special Educational Needs Placements	8,031	8,991	9,217	226	3%	710	9%
330	27 Commissioning Services	3,535	3,175	3,440	266	8%	330	9%
85	Early Years Specialist Support	1,281	942	1,044	101	11%	85	7%
1,500	28 Home to School Transport – Special	7,572	5,124	6,274	1,150	22%	1,500	20%
Executive Director								
-3	Executive Director	799	598	597	-1	0%	-3	0%
-350	29 Central Financing	221	202	-224	-426	-211%	-500	-227%
5	Teachers' Pensions & Redundancy	2,942	2,953	2,957	4	0%	0	0%
3,176	Strategy & Commissioning Directorate Total	45,404	38,033	40,290	2,257	6%	3,166	7%
Children's Enhanced & Preventative Directorate								
0	30 Strategic Management – Enhanced & Preventative	1,166	1,092	1,310	218	20%	223	19%
0	31 Children's Centre Strategy	709	622	453	-170	-27%	-145	-20%
0	Support to Parents	2,429	1,161	1,179	17	1%	0	0%
0	SEND Specialist Services	5,586	4,389	4,417	28	1%	0	0%
0	Safer Communities Partnership	8,867	5,782	5,820	38	1%	0	0%
Youth Support Services								
-13	Youth Offending Service	2,111	1,408	1,395	-13	-1%	-13	-1%
-20	Central Integrated Youth Support Services	1,023	760	717	-44	-6%	-37	-4%
Locality Teams								
-27	East Cambs & Fenland Localities	3,629	2,875	2,811	-64	-2%	-55	-2%
0	South Cambs & City Localities	4,364	3,486	3,435	-51	-1%	-46	-1%
-13	Huntingdonshire Localities	2,700	2,129	2,099	-30	-1%	-18	-1%

-72	Children's Enhanced & Preventative Directorate Total	32,584	23,706	23,634	-71	0%	-91	0%
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Forecast Variance Outturn (Dec) £'000		Service	Current Budget for 2014/15 £'000	Expected to end of Jan £'000	Actual to end of Jan £'000	Current Variance £'000 %		Forecast Variance Outturn (Jan) £'000 %	
Learning Directorate									
100	32	Strategic Management - Learning	43	37	176	139	380%	100	233%
35		Early Years Service	2,397	1,889	1,903	14	1%	35	1%
-100	33	Schools Intervention Service	1,549	1,453	1,377	-76	-5%	-100	-6%
0		Schools Partnership Service	1,472	427	261	-167	-39%	0	0%
84		Childrens' Innovation & Development Service	522	576	650	74	13%	85	16%
-75		Integrated Workforce Development Service	1,832	950	854	-96	-10%	-75	-4%
87	34	Catering, Cleaning & Grounds Service	-250	-217	-220	-3	1%	127	51%
Infrastructure									
35		0-19 Organisation & Planning	1,468	790	863	73	9%	35	2%
-5		Early Years Policy, Funding & Operations	377	330	259	-71	-21%	-5	-1%
0		Education Capital	279	428	459	31	7%	0	0%
1,100	35	Home to School/College Transport – Mainstream	8,779	5,799	6,724	924	16%	1,100	13%
1,260	Learning Directorate Total		18,467	12,462	13,305	843	7%	1,302	7%
2,495	Total		297,194	232,305	233,485	1,180	1%	2,349	1%
Grant Funding									
-439	36	Financing DSG	-20,597	-16,693	-17,164	-472	3%	-566	-3%
0		Non Baselined Grants	-22,496	-8,922	-8,922	0	0%	0	0%
-439	Grant Funding Total		-43,093	-25,615	-26,087	-472	2%	-566	1%
2,056	Net Total		254,101	206,690	207,398	708	0%	1,783	1%

APPENDIX 2 – Commentary on Forecast Outturn Position

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater.

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
1) Carers	917	81	10%	-106	-12%
<p>The Carers budget is forecasting a £106k underspend due to; the Carers Group Staff Contract having not been renewed; savings expected on the procurement strategy; reduced spend on the Alliance contract by saving on room bookings and back office costs; one off development work is not taking place this financial year; postage and other running cost savings; and from the Carers Support Team budget further savings have been made against reduced hours and hiring of facilities for carers drop in sessions.</p>					
2) LD Head of Services	1,905	-847	-115%	-921	-48%
<p>The LD Head of Services is forecasting a £921k underspend. This is due to the following:</p> <ul style="list-style-type: none"> • Cambridgeshire and Peterborough NHS Foundation Trust (CPFT) Service Level Agreement (SLA) forecast underspend of £398k. • £303k contract spend (Thera TUPE) is no longer required, this is a saving identified as part of the 2014/15 business plan which has been over achieved. • £98k for social enterprises has been committed for on the LD localities but will not be utilised this financial year. This budget can be transferred to offset pressures in team budgets. • £105k for a Team Manager and Service Manager post held to cover the recent restructures are not required for 2014/15. The Team Manager post has been recruited to but will not be in post in Huntingdon until mid-March 2015. The funding for vacant Service Manager post will be used to offset costs of service manager position in Learning Disability Partnership (LDP) Young Adults Team going forward. 					
3) LD City & South Locality	23,573	975	5%	1,104	5%
<p>The LD City & South Locality is forecasting a £1,104k overspend. The increase in overspend of £340k is due to a change in a carers needs (£11k) a new service users (£45k) changes to service users level of need (£89k) with the remainder being due to the work on reviewing the commitment records to improve accuracy.</p>					
4) LD E Cambs & Fenland Locality	18,645	339	2%	586	3%
<p>The LD E Cambs & Fenland Locality is forecasting a £586k overspend. The change to the forecast of £315K is due to changes in 3 packages of care relating to Ordinary Residence guidance (£87k) 2 service users where on going support has ended (£47k) a client moving into a block funded placement (£17k) increase to client contributions to care (£49k) changes in level of service users needs (£36k) with the remainder being corrections from the review of commitment records to improve accuracy.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
5) LD Hunts Locality	13,670	-252	-2%	-695	-5%
<p>The LD Hunts Locality is forecasting a £695k underspend. This relates to an exercise during budget build when service budgets were rebalanced on a snap shot of commitments in February 2014. There were then changes at year end and budgets were not rebalanced again following closedown. This resulted in some teams starting the year in an overspend position and some an underspend. The LD service has focused this year on managing the overall budget rather than individual policy lines. This will be addressed in 2015/16.</p>					
6) Physical Disabilities – Head of Services	1,262	-208	-21%	-185	-15%
<p>An underspend of £185k is being forecasted. This is due to:</p> <ul style="list-style-type: none"> • A credit of £90k has been received during January for an overpayment to Penderels for Personal Budget administration during 13/14. • £58k from renegotiation of Contract previously with Disability Cambs, but now Papworth Trust. • A £32k care package for a service user with HIV is no longer required. • Employee on cost budget savings of £5k. 					
7) Physical Disabilities	12,667	-1,011	-9%	-960	-8%
<p>The underspend has reduced by £120k, but the £960k forecast underspend is due to the management of demand on services, particularly in the area of social inclusion. In addition to demand management some packages of support have not materialised, several higher cost packages have ended and a number of claw backs on direct payments have been made.</p>					
8) Director of Older People and Mental Health	9,855	-1,608	144%	1,711	-17%
<p>The directorate as a whole is reporting a £365k favourable change compared to last month, meaning that the service is now on course to meet its underspend target. The service continues to interact with a health and care economy which is strained particularly in providing capacity at the hospital interface and ensuring that older people are not delayed when they are ready to transfer from hospital. However, teams continue to manage demand for County Council service such that it is broadly stable at the individual client level.</p> <p>Across the directorate, the principal favourable changes this month stem from updated forecasts for block commissioning of care homes, including interim beds (-£210k), a net reduction in locality cost of care (-£55k), a decrease in the equipment service forecast (-£25k), continuing vacancy savings in Mental Health (£30k) and an improved position on double-up savings amongst other smaller changes which offset (-£35k).</p> <p><u>Action being taken</u></p> <p>There is continuing attention and priority, across all operational and commissioning teams in OP&MH to manage demand and achieving savings targets and ensuring forecasting is as accurate as possible.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
9) City & South Locality	18,561	-267	-2%	-493	-3%
<p>The City and South Locality is projecting an underspend of £493k, which is an adverse change of £165k in forecast since last month. This is explained by:</p> <ul style="list-style-type: none"> • -£62k from in-year increases in client contributions • +£106k from an audit of LD transfers • +£27k from increased direct payments as the locality and the hospital discharge team have been working to promote their use • +£20k from an updated assessment of extra care savings plans • +£74k from other net increases in costs of care <p>In total there have been 94 ended packages, 115 new packages or people discharged from hospital and 164 package changes this month.</p>					
10) East Cambs Locality	6,507	-127	-2%	-185	-3%
<p>The East Cambridgeshire locality is projecting an underspend of £185k, which is an adverse change of £33k in forecast since last month. This is explained by:</p> <ul style="list-style-type: none"> • +£15k reduction in client contributions • -£19k on Community Care including 15 permanently reduced packages and 6 ended packages. • -£16k Reduction in projected carers grant spend due to take up being lower than expected • +£27k increase in packages for older people with learning disabilities • +£25k assorted other minor adjustments <p>47 clients are receiving a new service or have been recently discharged from hospital. 23 packages have ended or reduced 27 clients have either died or been admitted to hospital.</p>					
11) Fenland Locality	8,127	21	0%	-26	0%
<p>The Fenland Locality is projecting an underspend of £26k, a favourable change of £110k from last month. This is explained by:</p> <ul style="list-style-type: none"> • +£24k from decreases in client contributions • -£98k from a decrease in care package commitments • -£14k from decreases in expected spending on respite care • -£22k in a net combination of more minor adjustments <p><u>Actions being taken</u></p> <p>Reduction in new packages from £244k in Oct/Nov to £107k this month despite significant increase in referrals into the team in January 15. Net saving of £80k due to increase in deaths in Jan (30 in Jan 15 and similar to Jan 14 levels). There is a predicted decline in deaths in Feb and March 15 in line with previous year. Reviews in Dec14 and Jan 15 of 'top 30' largest Dom Care packages has saved £25k+ (full year impact) with predicted year on year savings as reviews continue. The reduction in predicted spend on spot purchased emergency short term</p>					

care through improved multi-disciplinary work.

Prompt reviews of packages at discharge to ensure they continue to be appropriate to need.

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%		£'000
12) Huntingdon Locality	12,566	-274	-2%	-408	-3%
<p>The Hunts Locality is projecting an underspend of £408k, a favourable change of £143k from last month. This is explained by:</p> <ul style="list-style-type: none"> • -£18k from increases in client contributions • -£75k from a decrease in care package commitments • -£87k from decreases in expected spending on respite care • +£37k in a net combination of more minor adjustments <p>Decrease in care package commitments include:-</p> <ul style="list-style-type: none"> • Planned commitments for respite care and extra care core hours has been further updated. • 31 provisions have a permanent increase in commitment with an adverse impact of +£9k. 29 provisions have a permanent reduction with a favourable impact of -£28k. This indicates a significant saving due to on-going work by the team on double up calls, early review of high cost packages and hospital discharges. We continue to keep our provider spend under continuous review • There are 85 new or recent hospital discharge provisions with an adverse impact of +£148k. These are funded through 104 ended, deceased or suspended hospital admission provisions reducing the commitment by -£204k. <p><u>Actions being taken</u></p> <p>Work to be progressed on income potential from Huntingdonshire Interim Bed placements and reablement clients on pending list for longer term care.</p>					
13) Reablement, Occupational Therapy & Assistive Technology	8,180	433	7%	460	6%
<p>Unrealised savings from the Double-up project are shown on this line (£460k). Success rates in achieving home care package reductions are improving connected to an increase in capacity in the double-up capacity, and cross-service working.</p>					
14) Integrated Community Equipment Service (ICES)	2,258	-170	-5%	-187	-8%
<p>The service forecasts a £187k underspend, an improvement of £25k from last month.</p> <p>Efficiencies through the new contract arrangements are being realised, and the provider reports recent resolution of the previously back logged orders, improving the accuracy of the financial forecast at the end of the third quarter. This year has also seen a proactive approach to the review and collection of equipment, which brings credits to the ICES pool. This approach will continue in 2015/16 with a plan to target care homes where there is likely to be a substantial amount of equipment needing to be collected.</p> <p>Savings are planned for this service next year, and progress so far confirms that these appear largely deliverable.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
15) Adult Mental Health	7,201	-232	-4%	-209	-3%
<p>The Adult Mental Health Service is projecting an underspend of £209k, which is a favourable change in forecast this month of £81k. A revised estimate of costs from CPFT recharges has been made (-£45k), based on latest information. The remainder of the change is mainly due to a reduction in cost of care packages (-£36k).</p>					
16) Older People Mental Health	6,999	-77	-4%	175	2%
<p>An overspend of £175k is forecast, an adverse change of £81k since last month. An increase of £54k is the result of unexpected costs for clients receiving aftercare under section 117 of the Mental Health Act, and the remainder (£27k) is from monthly fluctuations in the cost of care.</p> <p>During 2014/15 there has been a process of transferring older people with care packages who have mental health needs from the Older Peoples Services to the Older People Mental Health Service and budget line. This means that appropriate apportionment of demography and savings allocations is still in development.</p> <p>Unit costs and volume of demand for dementia cases has grown steadily during 2014/15.</p> <p><u>Actions being taken:</u></p> <ul style="list-style-type: none"> - Outstanding reviews are underway, with a focus on high value packages. - Ensuring appropriate health and social care joint funding, and joint health and social care staff training in February and March to support this. - Increased scrutiny of Section 117 process and improved robust practice, monthly monitoring of variance reports and reporting now in place between CPFT staff and CCC. - CPFT now working with CCC on the new brokerage arrangements. 					
17) Strategic Management – Children's Social Care	2,590	820	39%	847	33%
<p>The Children's Social Care Director budget is forecasting an over spend of £847k. This is an increase of £150k on the December F&PR due to vacancy savings not accruing at the rate expected.</p> <p>The directorate has a combined agency/vacancy savings target of £1.094m. Although the directorate is actively managing the staff budgets and use of agency staff, savings are not expected to be achieved to meet the target in full. This is because, due to service need, posts are required to be filled as quickly as possible, with essential posts covered by agency staff in a planned way until new staff have taken up post.</p> <p>The use of agency staff is very difficult to predict due to changing circumstances. Agency cover is only used where circumstances dictate and no other options are available. We are making concerted efforts to minimise the dependency on agency and looking at other ways to manage work within the Units despite unprecedented levels of demand.</p> <p><u>Action being taken:</u></p> <p>Workforce management is reviewed weekly/fortnightly at CSC Heads of Service and CSC Management Teams respectively. We have measures in place to manage the use of agency staff going forward. We are focusing on the recruitment of Consultant Social Workers and Social Workers but good quality agency staff are needed in order to manage the work in the</p>					

interim.

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
18) Head of Social Work	4,432	100	3%	175	4%
<p>The Head of Social Work budget is forecasting an over spend of £175k. This is an increase of £25k on the December 2014 F&PR following a review of the forecast costs.</p> <p>The increase in Adoption/Special Guardianship/Child Arrangement orders are a reflection of the good practice in making permanency plans for children outside of the looked after system. The increasingly complex needs of some of our children sometimes require additional allowances and Special Guardianships do not attract the same benefits as adopters re adoption leave so, in particular, carers need additional support in the first year of placement.</p> <p><u>Action being taken:</u> We continue to provide robust challenge to all financial requests which are scrutinised at Children's Allocation Meetings (CAM).</p>					
19) Legal Proceedings	1,500	118	10%	200	13%
<p>The Legal Proceedings budget is forecasting an over spend of £200k. This is an increase of £50k on the December F&PR due to the rise in child protection cases. This is set against a £668k overspend in 2013/14.</p> <p>As well as the expected decrease in court issue fees we have seen a reduction in advice costs due to our better use of in-house knowledge and direct management of requests for information. Our management of the use of expert witnesses has also seen further cost reductions achieved.</p> <p><u>Action being taken:</u> Whilst mainly a demand led budget we continue to look at innovative ways of trying to manage this budget by better use of in-house knowledge and more direct management of requests for legal advice. Use of expert witnesses, and the associated costs, is also being better managed as we look to develop internal court assessment rather than relying as current on expert witnesses.</p>					
20) Safeguarding & Standards	936	55	8%	158	17%
<p>The Safeguarding and Standards budget is forecasting a £158k overspend. This is due to the continued use of agency staff to cover the long term absence of staff and posts that have been vacant during the year. There has also been a significant increase in the numbers of initial and review conferences being held in the year to date. The use of agency staff has been necessary to meet this demand. Further pressure has been experienced through an increase in Stage 2 and Stage 3 complaints and the associated costs in dealing with these cases.</p> <p><u>Action being taken:</u> Whilst the obligation to undertake stage 2 and stage 3 cases is now a statutory requirement we are looking at ways to manage these costs through better management of our processes in dealing with complaints.</p>					
21) Children's Social Care Access	3,227	444	17%	570	18%
<p>The Access budget is forecasting an over spend of £570k due to the use of agency staffing.</p>					

Please see Strategic Management Children Social Care note (17) above.

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%		£'000
22) Children Looked After	10,471	-141	-1%	-208	-2%
<p>Children Looked After (CLA) is forecasting a £208k underspend across the Unit, Unaccompanied Asylum Seeking Children (UASC) and Leaving Care budgets.</p> <p>2014/15 has seen a reduced number of both under 18 and over 18+ UASC's the service is supporting and subsequent reduction in associated costs. Spend has also been reduced across the CLA Units. This has been achieved through tighter monitoring of activity, through greater scrutiny of unit expenditure and better use of universal services in preparation for testing savings requirements in 2015/16.</p> <p>Additional expenditure reserved to facilitate the transition of the Adoption Service to the Coram Cambridgeshire Adoption Service (CCA) was also not fully utilised following the release of funds made available from the Adoption Reform Grant. An element of the underspend was also planned to support the pressure in the Adoption Allowances budget, as well as annual Participation activities which have now been funded through the receipt of Outlook funds.</p>					
23) Children In Need	5,003	74	2%	190	4%
<p>The Children in Need budget is forecasting an overspend of £190k due to the use of agency staffing.</p> <p>Please see Strategic Management Children Social Care note (17) above.</p>					
24) Strategic Management – Strategy & Commissioning	838	-64	-9%	-150	-18%
<p>Strategic Management – Strategy & Commissioning is forecast to underspend by £150k as a result of savings from vacant posts being expected to exceed the target set. This is due to holding posts vacant in anticipation of the restructure due to be implemented in June 2015.</p>					

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
25) Looked After Children Placements	17,332	1,094	8%	1,300	8%

Overall Looked After Children (LAC) numbers at the end of January 2015, including placements with in-house foster carers and residential homes, are 520, 13 more than 1 April 2014 numbers. External LAC placement numbers at the end of January are 290, a rise of 13 from 1 April figures and a rise of 22 from August 2013.

Access has been limited for a number of in house foster placements (holidays, ages, mix of needs, on hold etc.) and also for in house residential placements which means that we have been placing more children with external providers, although some costs have been offset by volume discounted placements being realised.

The underlying lack of capacity for in house foster provision has meant we have had to approach independent agencies more frequently to support our children and young people.

The LAC Placements budget is now forecasting an overspend of £1,050k. Pressure on costs has been seen for some time now but actions have been taken to try to keep spend within budget. External placement numbers exceed those budgeted for and this is likely to continue to be the case for the remainder of the year.

Following development of a Health tool to assess the percentage level of contributions to placement costs, last month's predicted £300k additional income from Health has been replaced with secured additional income of £359k. This includes adjustments to recharges between LAC and SEN Placements budgets.

Client Group	2014/15 Budgeted Packages	1 Apr 2014 Packages	30 Nov 2014 Packages	31 Dec 2014 Packages	31 Jan 2015 Packages	Variance from Budget
Residential Disability – Children	4	4	4	3	3	-1
Child Homes-Secure Accommodation	0	0	0	0	0	-
Child Homes – Educational)	12	13	14	14	11	-1
Child Homes – General	26	27	29	30	29	+3
Parent & Child Assessment)	0	0	0	0	0	-
Supported Accommodation	1	2	0	0	0	-1
Supported living 16+	1	1	1	1	2	+1
Fostering & Adoption	229	230	247	242	245	+16
TOTAL	273	277	295	290	290	+17

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%

Looked After Children Placements continued;

Action being taken:

Overall LAC numbers are increasing and the number of placements with external providers is high. There are a number of actions arising from the LAC Commissioning Board which aim to stabilise the LAC numbers and ultimately reduce them.

For the longer term, service redesign is being influenced significantly by this need to reduce the number of children and young people being looked after.

We are monitoring the use of Independent Fostering Agencies (IFAs) and in-house fostering provision through the fostering specification. This work is beginning to bring an increase in-house provision, and therefore lead to a decrease use of IFAs. Recent data shows an increase of 26 beds since the implementation of the specification with the in-house service.

The top 50 most expensive placements are reviewed monthly to identify any children that can be moved to placements closer to home while continuing to provide for the needs of the child.

16+ Placements

The 16+ Placements budget is forecasting an overspend of £250k. There has been an increase in the number of young people who are presenting as homeless who are willing to be looked after and have nowhere else to go. A number of young people have had to move to supported accommodation that can offer additional support due to their complex needs and this is impacting on the average cost.

26) SEN Placements	8,031	226	3%	710	9%
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OFSTED Category	1 Apr 2014	30 Nov 2014	31 Dec 2014	31 Jan 2015	Variance from 1 Apr 2014
Autistic Spectrum Disorder (ASD)	87	92	94	95	+8
Behaviour, Emotional and Social Difficulty (BEDS)	38	37	37	35	-3
Hearing Impairment (HI)	3	3	3	3	-
Moderate Learning Difficulty (MLD)	4	2	2	2	-2
Multi-Sensory Impairment (MSI)	1	0	0	0	-1
Physical Disability (PD)	0	1	1	1	+1
Profound and Multiple Learning Difficulty (PMLD)	2	2	2	2	-
Speech, Language and Communication Needs (SLCN)	4	3	3	3	-1
Severe Learning Difficulty (SLD)	4	3	3	3	-1
Specific Learning Difficulty (SPLD)	11	8	9	9	-2
Visual Impairment (VI)	2	2	2	2	-
Total	156	153	156	155	-1

The Special Educational Needs (SEN) Placements budget is forecast to come in £710k over budget. This budget is funded from the High Needs Block (HNB) element of the Dedicated Schools Grant. Included in the above numbers are 20 children educated under a block contract.

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%

SEN Placements continued;

The budget is under significant pressure due to numbers: whilst maintained Statement numbers are decreasing the level of need is escalating in early years with this age group requiring additional capacity in all of our Special Schools this year and in 15/16. This additional need in early years has meant that the schools are at capacity.

Following development of a Health tool to assess the percentage level of contributions to placement costs, last month's predicted £300k additional income from Health has been replaced with secured additional income of £198k. This includes adjustments to recharges between LAC and SEN Placements budgets.

However, the increase in income has been offset by a reduction in income from recoupment and an increase in placement costs.

We will be managing this pressure from within the HNB and taking action to respond to a rise in demand. The issues are:

- Our special schools are at capacity. This places greater pressure to look outside of Cambridgeshire.
- A recent increase in the number of children requiring very specialist consistent input for care, medical and educational reasons that need 52 week provision not available in house or in county.
- We don't have sufficient in county provision for children in the primary phase with SEBD and HI as well as Dyslexia and therefore we have to turn to the independent sector to secure appropriate education.
- There is pressure from Tribunal decisions. We have offered appropriate in house /in county alternatives that the tribunal has overruled. We have had decisions against us in 4 Tribunal appeals recently which have resulted in 4 children being placed in out of county independent specialist educational provision. We currently have 40 tribunal cases. Our success rate in appeals, however, is over 95%, but due to the nature of the appeals and the high costs for placements that parents are requesting, losing only one can have a very significant impact on the budget. There is no flexibility within the budget to allow for this unpredictable demand.
- We are also seeing a significant pressure in relation to primary aged children (some as young as 5 years old) with social, emotional and behavioural difficulties whose needs can no longer be met by their local mainstream school. The Harbour School is the only in county Special School able to support children of this age with social, emotional and behavioural difficulties and is full from September 2014. Cambridgeshire Area Special Schools had very few vacant places in September 2014.

Action being taken:

- Actions in the Placements Strategy are aimed at returning children to within County borders and reducing Education Placement costs.
- A shared care service enabling parents to continue to keep children at home has recently come on line.
- Additional classes (and places) commissioned and funded at all of our area special schools to meet the rise in demand for early years. Funded from the HNB.

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
SEN Placements continued; <ul style="list-style-type: none"> • Previous discussions for 3 new special schools to accommodate the rising demand over the next 10 years needs to be revisited as there is a pressure on capital funding. One school is underway and alternatives to building more special schools are being investigated, such as additional facilities in the existing schools, looking at collaboration between the schools in supporting post 16, and working with FE to provide appropriate post 16 courses. • Review SEBD provision and look to re commission /commission additional specialist provision from within the HNB financial envelope. Business case presented to health commissioners to improve the input of school nursing in area special schools to support increasingly complex medical/health needs. Review how we maintain mainstream education through the SEND Commissioning Strategy. Rigorous investigation into commitments, discounts and health contributions. Developing in county special schools to meet need. Project looking at Cambridgeshire's offer to prevent placements out of county. 					
27) Commissioning Services	3,535	266	8%	330	9%
<p>The Out of School Tuition budget is forecast to come in £335k over budget.</p> <p>We have a number of children with a Statement of Special Educational Needs out of school in receipt of alternative education (tuition) packages. There is an expectation that the majority of this group of children will join a new school at the beginning of the Autumn term.</p> <p>When moving a child with a Statement of Special Educational Needs from one school to another the LA has to adhere to the placement consultation process (with specified timescales) outlined in the DfE SEN Code of Practice. Due to the need for the timescales to be followed, and an increasing number of negative responses being received, the process of moving a child with a Statement from one school to another is taking much longer. Until the process is complete the LA has a duty to provide interim full-time education provision. The duration of provision is now a mandatory 25 hours per week. Additional HNB funding has been secured for 15/16 to fund the pressure relating to this change in statutory responsibility.</p> <p>It is important to note that a large number of our special schools have started the academic year full. This will create an additional pressure on this budget as there will no doubt be an increasing number of children who will require interim education provision whilst the search for a new school placement is underway. The LA is considering recouping funding for these moves between schools.</p> <p>There is a small underspend of £5k on After School Clubs due to a reduced number of places at Highfields, so bringing the Commissioning Services overspend down to £330k.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
28) Home to School Transport – Special	7,572	1,150	22%	1,500	20%
<p>Home to School Transport Special is forecasting a pressure of +£1.5m.</p> <p>LAC Transport costs have increased due to a higher number of children being transported and an increase in the distance travelled, following Ofsted and a movement to get children into their local schools. The single occupancy review has been carried out in conjunction with schools to find sustainable solutions to shared routes. The review is now complete and parents have been notified, with implementation after February half term.</p> <p>The other major contributory factors to the predicted outturn are:</p> <ul style="list-style-type: none"> • Fewer companies have the specialist vehicles or the number of specialist vehicles we require, which reduces the size of the tender pool and increases prices. We require an additional 11 tail lift vehicles compared to 13/14. • Fewer companies have the required number of passenger assistants, even if they can supply the specialist vehicles, again reducing the tender pool and increasing prices. We require an additional 31 passenger assistants compared to 13/14. • Companies winning the tenders are not based in the city (one used regularly is based in Haverhill) which increases the tender price as having to fund journey into the City & back as well as school route. The current average daily price is £91.99, an increase of 3.09% on the April 2014 average. • Reduced number of providers interested in applying for contracts for primary school children due to legislation around child seats. Taxis would need to carry child seats for the day reducing public use of boot space e.g. for luggage to the train station. This again results in a smaller tender pool and increased prices. • More children with more complex needs have increased use of single occupancy taxis. • Closure of respite centres has resulted in children, often with the most acute needs, requiring high cost transport for increased distances. <p><u>Action being taken:</u></p> <ul style="list-style-type: none"> • Continue to reinforce the Post 16 eligibility criteria to ensure that funding is being directed correctly • Propose amendments to the SEN Transport policy for Post 16 to establish a charge towards the cost of individual transport, as for non-disable young people over 16 years. • Reviewing claimable parental mileage to ensure distances claimed are correct • The use of single occupancy taxis is being reviewed, particularly for students at Harbour, with a view to identifying more cost effective means of travel • Intensive checking of commitments for the new academic year • Reconciliation to reserves which is being undertaken with support from LGSS Finance. 					
29) Central Financing	221	-426	-211%	-500	-227%
<p>Within CFA, spend of £20.6m is funded by the ring fenced Dedicated Schools Grant. The budgets for Education Placements (£710k); Commissioning Services (£330k); Early Years Specialist Support (£75k); Strategic Management, S&C (-£30k); East Cambs & Fenland Localities (-£14k); South Cambs & City Localities (-£2k); and 0-19 Organisation & Planning (-£2k) are forecast to overspend this year by a total of £1,066k.</p>					

Service	Current Budget for 2014/15	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
<p>Central Financing continued;</p> <p>Vacancy savings are taken across CFA as a result of posts vacant whilst they are being recruited to, and some of these vacant posts are also DSG funded. It is estimated that for this financial year vacancy savings of £500k will be taken in relation to DSG funded posts and DSG carry forward within Schools Financing of £566k will be applied (please see note 36), both of these will be used to offset the pressures on DSG funded budgets.</p>					
30) Strategic Management – Enhanced & Preventative	1,166	218	20%	223	19%
<p>The E&P Director budget is forecasting an overspend of £223k, due to vacancy savings not accruing at the rate expected. This is based on vacancy savings that were achieved in previous years. This over spend is against the Directorate's vacancy savings target of £885k. The Directorate has seen a reduction in FTE due to recent savings programmes, most recently the Children's Centre reconfiguration. The level of vacancy savings achieved by Children's Centres this year has reduced. In addition, because of service need, posts are required to be filled as quickly as possible and as such there is often little time between a vacancy arising and that vacancy being backfilled.</p> <p><u>Action being taken:</u></p> <p>Finance with Heads of Service, continue to monitor vacancy savings achieved on a quarterly basis, making comparisons to previous years. Budget Holders are challenged to offer up vacancy savings in full in a timely way and where vacancy savings are held to cover a non-salary pressure this is addressed and is not accepted as a permanent solution.</p> <p>Finance will report to E&P Management Team through the monthly Finance update, flagging particular areas for concern; namely, where there is a material change in levels of savings generated from individual services between one year and the next.</p>					
31) Children's Centre Strategy	709	-170	-27%	-145	-20%
<p>E&P have been able to achieve their 15/16 savings for children's centres in 14/15 through the Children's Centre reconfiguration programme. A saving of £259k is proposed from 15/16 and has been achieved permanently through the reconfiguration in August 2014. The £259k was held centrally this year and was used to fund a number of one-off transitions costs incurred across the children's centres. This budget was used cover the cost of transitioning from the old structure to the new structure and included one-off costs such as additional front line staff to manage the change process. The new Children's Structure has been in operation since 1st August 2014 and a number of staff were retained for a period to support Locality Managers and Children's Centre Managers adjust to the new structure and to ensure business as usual. As a result there were some delayed redundancies. The final transitions costs will end in March 2015. The cost of the transition is £114k, which leaves a £145k under spend.</p> <p><u>Action being taken:</u></p> <p>This is a one-off under spend and so no further action is required. As Children's Centres have achieved their Early Help savings permanently through one planned reconfiguration, business planning savings of £259k for 15/16 will have no further impact on Children's Centre budgets.</p>					

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
32) Strategic Management - Learning	43	139	380%	100	233%
<p>The forecast overspend is £100k. The Learning Directorate had a savings target of £4.1m to achieve in 14/15. In order to achieve this, a consultation on a major reconfiguration of the Directorate was undertaken. Staff redundancies and other changes were delayed due to the length of the consultation process, meaning that savings due to start from April could only take effect from August. This has resulted in some pressure. Furthermore, some other savings due to take place as part of the Directorate's reconfiguration were not realised. The cumulative impact of this was a pressure of £321k.</p> <p>Actions have been identified to mitigate this pressure, e.g. some posts in the reconfigured Directorate that were not recruited to will not now be filled on a permanent basis. However, there is a residual pressure of £100k, which has been lodged in the Director of Learning policy line. This comprises:</p> <ul style="list-style-type: none"> £70k that was due to be made through not replacing Business Support posts filled by temporary staff. However, the need for Business Support to ensure efficient service delivery was underestimated so this saving has not been achieved. £30k from the restructure of senior management. During the consultation it was identified that planned reductions in senior management would have a detrimental impact on service delivery. Whilst some of the saving was achieved by reduction in other areas, a residual pressure of £30k remained. <p>Action will continue to be taken to mitigate further this pressure, e.g. by taking any underspends that emerge during the year. However, it is likely that this pressure will need to be built into the 2015/16 budget plan.</p>					
33) Schools Intervention Service	1,549	-76	-5%	-100	-6%
<p>The Schools Intervention Service is forecasting a £100k underspend, due to calls on the Intervention budget are significantly below previous years. This is in part due to fewer schools falling into OFSTED categories and in part due to a change in support offered to schools, reducing the financial support written into High Level Plans.</p> <p>Financial support is now limited as support is given in adviser time, for example supply cover for teachers is no longer given. Schools in category are now expected to fund more from their own budgets. This is in anticipation of savings identified from Intervention from April 2015.</p>					
34) Catering, Cleaning & Groomfield Services	-250	-3	1%	127	51%
<p>The outturn forecast for Catering, Cleaning & Groomfields Services is an overspend of £127k. This financial position includes trading up to January 15 and is £40k worse than last month.</p> <p>Movements within January primarily relate to a backlog of transactions not processed from December, these include provisions and agency staff costs.</p> <p>The forecast expenditure on catering equipment is £579k which has reduced by £18k in January. The forecast overspend is now £68k and largely relates to the equipment requirements of the UIFSM projects.</p> <p>The school kitchens are experiencing staff cost pressures resulting from agency and peripatetic</p>					

staff covering vacancies and absences and accommodating the increased volumes and workloads resulting from supplying Universal Infant Free School Meals.

Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%	£'000	%
35) Home to School Transport – Mainstream	8,779	924	16%	1,100	13%

The Mainstream Home to School/College transport budget is forecasting an overspend of £1.1m. This outturn figure:

- Reflects the new prices for routes which have been the subject of re-tendering. The re-tender process only delivered £41k in savings. The assumed level of saving had been in the order of £350k based on experience of re-tendering contracts in 2012/13 and 2013/14.
 - Takes account of an inflationary uplift of 2.9% on all contracts.
 - Takes account of a decision to defer proceeding with a proposal to withdraw free transport on the route between Horningsea and Fen Ditton Primary School as a result of the delayed implementation of road safety improvements and with a proposal to withdraw free transport on the route between Gt and Little Shelford/Stapleford and Sawston Village College. A term's notice is required for changes to be implemented with effect from the start of the new academic year. Following a concern raised by the Road Safety Team about one aspect of the route, a reassessment of one section of the route was necessary to remove the risk of this preventing the withdrawal of free transport, should one or more of the families affected lodge an appeal. The timings of presenting proposals to withdraw transport meant the route review had to be delayed.
 - Takes account of the under spend on the 13/14 budget of £355k.
 - Reflects the fact that the under spend achieved in 2013/14 was £345k less than the forecast out turn saving which informed the setting of the 2014/15 budget during business planning.
 - Reflects an increase in the number of post-16 students living in East Cambridgeshire being deemed to be entitled to subsidised and free transport into Cambridge as a result of changes made by City of Ely and Newmarket College to their curriculum offer to focus on vocational courses in place of an A Level programme of study.
- Reflects a reconciliation of the commitment record against the information held in Capita ONE to ensure all contracts had been appropriately end dated and there were no duplicate records.

Action being taken:

A number of actions are being taken to ensure the accuracy of the forecast outturn and reduce, where possible, further demands on the budget:

- On-going scrutiny and challenge of requests for transport on discretionary grounds e.g. where families have moved house during the final two years of a student's statutory schooling.
 - Bus passes are being offered to, and have been accepted by, some Cambridge City parents, instead of taxi rides.
 - Production of a weekly variance sheet.
 - Reconciliation to reserves which is being undertaken with support from LGSS Finance.
 - Discussions at Director level to identify and implement changes which will secure improved and consistent commitment and reconciliation arrangements in advance of the start of the new financial year.
- Prioritisation of the work necessary to enable the ONE system to replace the current excel spreadsheet commitment record and to be used for all future budget management and monitoring reports.

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Service	Current Budget for 2014/15 £'000	Current Variance		Forecast Variance Outturn	
		£'000	%		£'000
36) Financing DSG	-20,597	-472	3%	-566	-3%
<p>Within CFA, spend of £20.6m is funded by the ring fenced Dedicated Schools Grant. The budgets for Education Placements (£710k); Commissioning Services (£330k); Early Years Specialist Support (£75k); Strategic Management, S&C (-£30k); East Cambs & Fenland Localities (-£14k); South Cambs & City Localities (-£2k); and 0-19 Organisation & Planning (-£2k) are forecast to overspend this year by a total of £1,066k.</p> <p>Vacancy savings are taken across CFA as a result of posts vacant whilst they are being recruited to, and some of these vacant posts are also DSG funded. It is estimated that for this financial year vacancy savings of £500k will be taken in relation to DSG funded posts (please see note 29) and DSG carry forward within Schools Financing of £566k will be applied, both of these will be used to offset the pressures on DSG funded budgets.</p>					

APPENDIX 3 – Grant Income Analysis

The table below outlines the additional grant income, which is not built into base budgets.

Grant	Awarding Body	Expected Amount £'000
Grants as per Business Plan		
Public Health	DoH	6,933
Better Care Fund	OPMH	10,652
Adoption Reform Grant	DfE	580
Unaccompanied Asylum Seekers	HO – UKBA	160
Troubled Families	DCLG	827
Intensive Evidence Based Programme (Sexualised Behaviour)	DfE	160
Youth Offending Good Practice Grant	YJB	707
Littlehay / Whitemoor Prisons IDTS	IDTS	580
Littlehay / Whitemoor Prisons CARAT	MOJ	919
16-19 Bursary Fund	EFA	0
Music Education HUB	Arts Council	604
Non-material grants (+/- £160k)	Various	374
Total Grants 2014/15		22,496

These grants are spread across the CFA directorates as follows:

Directorate	Grant Total £'000
Adult Social Care	384
Older People	10,754
Children's Social Care	810
Strategy & Commissioning	111
Enhanced & Preventative Services	9,432
Learning	1,004
TOTAL	22,496

APPENDIX 4 – Virements and Budget Reconciliation

	£'000	Notes
Budget as per Business Plan	251,616	
Strategy & Commissioning – Strategic Management	429	Healthwatch funding
ASC Practice & Safeguarding	400	Reserves funding relating to the Mental Capacity Act
Ordinary Residence	398	Reserves funding within Learning Disability Pool
Strategy & Commissioning – Strategic Management	-429	Healthwatch funding
Director of Older People and Mental Health	125	Allocation of Care Bill Implementation Grant
Schools Financing	405	SEN Reform Grant
Children Looked After	290	Adoption Reform Grant
Director of Older People and Mental Health	-50	CCS HR Support
Schools Financing	252	Allocation of Special Educational Needs and Disability (SEND) Implementation Grant
Catering, Cleaning & Grounds Service	104	Transfer of CCS Finance Support
Schools Financing	322	Allocation of Corporate SEN & SEND Grants
Children Looked After	145	Allocation of Corporate Adoption Reform Grant
Head of Social Work	14	Allocation of Corporate Staying Put Grant
Integrated Workforce Development	81	Public Health - Changing Behaviours of Staff within CCC
Current Budget 2014/15	254,101	

APPENDIX 5 – Reserve Schedule

Fund Description	Balance at 31 March 2014	2014/15		Forecast Balance at 31 March 2015	Notes
		Movements in 2014/15	Balance at 31 Jan 15		
	£'000	£'000	£'000	£'000	
<u>General Reserve</u>					
CFA carry-forward	6,760	-1,553	5,207	0	Forecast overspend of £1,783k and known reserve commitments applied against reserves.
subtotal	6,760	-1,553	5,207	0	
<u>Equipment Reserves</u>					
ICT Equipment Replacement Reserve	453	153	606	500	Ed ICT plan to replace major infrastructure in 2014/15 and need to build up reserve to £500k across the preceding years
IT for Looked After Children	234	0	234	88	Replacement reserve for IT for Looked After Children. Laptops to be replaced in 2014/15.
subtotal	687	153	840	588	
<u>Other Earmarked Funds</u>					
Adult Social Care					
Capacity for Reviews	0	0	0	336	Resources to support reviews to achieve savings from reviews of packages for LD and PD service users.
Capacity in Procurement and Contracts	0	0	0	250	Increase in capacity for contract rationalisation and review etc.
Adult Social Care Recruitment Capacity	0	0	0	100	Proposal to fund a post for 2 years (£50k per year) within Workforce Development to lead work related to Adult Social Care recruitment and retention
Older People & Mental Health					
Reviews of Packages in Older People and Mental Health Services	0	0	0	300	Invest in additional capacity to undertake package reviews on a much larger scale than previously possible - on the assumption that by applying our latest thinking and the transforming lives approach to each case we will reduce the cost of packages
Continuing Health Care	0	0	0	130	The County Council could decide to employ its own staff to undertake CHC assessments – ensuring they are completed in a transparent way with a view to ensuring that those who are eligible for CHC receive it. This would allow us to address the issues whereby clients with continuing health needs are currently being funded in full by social care services
Children Social Care					
Alternatives to Care / Family Crisis Support Service	0	0	0	500	New service which is able to offer a rapid response to situations where young people are identified as at risk of becoming looked after either in an emergency or as a result of a specific crisis. The intention would be to offer a direct and intensive intervention which would explicitly focus on keeping families together, brokering family and

					kinship solutions and finding alternatives to young people becoming looked after.
Fund Description	Balance at 31 March 2014	2014/15		Forecast Balance at 31 March 2015	Notes
		Movements in 2014/15	Balance at 31 Jan 15		
	£'000	£'000	£'000	£'000	
Children Social Care					
Changing the Cycle	0	0	0	100	Establishing a dedicated team or pathway to provide on-going work with mothers who have children taken into care – to ensure that the remaining personal or family needs or issues are resolved before the mother becomes pregnant again. Part fund the FGC Service or alternative arrangements within CSC from reserves, providing it with sufficient resource to allow it to ensure we can attempt to broker family solutions for all cases where there is potentially escalating cost to CCC and a chance/plan for reunification – i.e. All risk of LAC, PLO, court work and all relevant CP cases
Brokering Family Solutions / Family Group Conferences	0	0	0	100	Provide resource to support the programme of work to drive the recruitment of in-house foster carers and hit recruitment target of a 36 net increase in available carers
Fostering Marketing Manager	0	0	0	50	Committed for adaptations to respite carer homes.
Adaptions to Respite Carer homes	46	3	49	29	
Strategy & Commissioning					
Building Schools for the Future	603	0	603	483	Funding allocated to cover full programme and associated risks. Projected £120k ICT risk.
Flexible Shared Care Resource	536	0	536	415	Provision opened May 2014.
START Team	0	0	0	200	Funding capacity pressures as a result of EHCPs.
Home to School Equalisation	-2	167	165	165	Reserve to even out the number of school days per year.
Time Credits	0	0	0	154	Funding for 3 year Time Credits programme from 2014/15 to 2016/17 for the development of connected and supportive communities.
Disabled Facilities	200	0	200	110	Funding for grants for disabled children for adaptations to family homes.
Commissioning Services – Children's Placements	0	0	0	84	Funding to increase capacity. Two additional Resource Officers are in post. To be used flexibly between 2014/15 to 2016/17.
Commissioning New School for Children with Autism	470	-470	0	0	Provision now established and full to capacity. Loan not used and repaid in 2014/15.
Enhanced & Preventative					
Multi-Systemic Therapy Standard	0	0	0	364	2-year investment in the MST service (£182k in 2015/16 & 2016/17) to support a transition period whilst the service moves to an external model, offering services to CCC and other organisations on a traded basis.
Family Intervention Project Expansion	520	0	520	365	To increase capacity in Family Intervention Project. Additional FIP

					workers and Deputy Managers are in post. Funding to be used flexibly across 2014/15 to 2015/16.
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Fund Description	Balance at 31 March 2014	2014/15		Forecast Balance at 31 March 2015	Notes
		Movements in 2014/15	Balance at 31 Jan 15		
	£'000	£'000	£'000	£'000	
Enhanced & Preventative					
Information Advice and Guidance	0	0	0	320	Proposal to delay the saving from the IAG teams by 1 year by funding from reserves Another option would be to consider making this a saving part way through the year which would give us more time to work on alternative on-going funding models for the IAG function.
MST Child Abuse & Neglect	375	0	375	307	To continue funding the MST CAN project (previously DoH funded). Funding to be used flexibly across 2014/15.
YOT Remand	250	0	250	210	Equalisation reserve for remand costs for young people in custody in Youth Offending Institutions and other secure accommodation.
Redundancy Costs	0	0	0	57	To fund central redundancies that arises following the reconfiguration of The County School.
Learning					
Trinity School	0	0	0	105	New pressures emerging in Learning driven by requirement to resource the Post Ofsted Action Plan for Trinity Special School, which has been placed in Special Measures by Ofsted.
Capacity to establish a self-sustaining and self-improving school system - leadership	0	0	0	105	Tender for a skilled education sector leader/professional with an in-depth knowledge of school improvement (£105k) to support the move towards a self-sustaining and improving school system
Transport Leadership	0	0	0	100	Intention to recruit to a fixed term (15 months) leadership role working across CFA to review the transport budget and deliver major savings
Art Collection Restoration Fund / Cambridgeshire Culture	174	0	174	83	Fund to support cultural activities within the county and the maintenance and development of the Art Collection.
Capacity to attract private and independent sponsorship of programmes for children	0	0	0	50	A number of private sector organisations have begun to discuss how they might invest in Cambridgeshire's children and young people. Recruit to a fixed term position for 12 months to develop a sponsorship framework which identifies: a funding pipeline; multi-year funding streams and funding security for medium term plans, including identifying how these can allow us to substitute for activities we currently fund from core budget.
School advisor savings	0	0	0	35	Short term commissioning capacity (35k) in Learning to allow £90k school advisor savings to be made by not recruiting to vacant posts
Legal Costs	0	0	0	17	New legal cost pressures in Learning Directorate

Fund Description	Balance at 31 March 2014	2014/15		Forecast Balance at 31 March 2015	Notes
		Movements in 2014/15	Balance at 31 Jan 15		
	£'000	£'000	£'000	£'000	
Cross Service					
Mindful	0	0	0	399	Programme of community mental health resilience work (spend over 3 years) Other small scale reserves.
Other Reserves (<£50k)	37	-30	7	105	
Planned reduction of above commitments	0	0	0	-684	Review of all above commitments currently underway to ensure funding allocated to priority areas
Subtotal	3,209	-330	2,879	5,444	
SUB TOTAL	10,656	-1,730	8,926	6,032	
<u>Capital Reserves</u>					
Building Schools for the Future	427	0	427	174	Building Schools for Future - c/fwd to be used to spent on ICT capital programme as per Business Planning 14/15. Further receipts anticipated in respect of the targeted basic need and standard basic need. C/F expected of £462k but entire funding for Swavesey VC. The Capital Maintenance allocation received in 2014/15 will be spent in full. Comprises the Universal Infant Free School Meal Grant and the Public Health Grant re Alcohol recovery hub- anticipate spending by year end. At present anticipated spend of £95k from reserves. Current year grant of £1.25m expected to be spent in full.
Basic Need	654	14,754	15,408	462	
Capital Maintenance	0	6,294	6,294	0	
Other Children Capital Reserves	0	1,557	1,557	0	
Other Adult Capital Reserves	3,099	1,275	4,374	2,501	
subtotal	4,180	23,880	28,060	3,137	
TOTAL	14,836	22,150	36,986	9,169	

(+) positive figures represent surplus funds.

(-) negative figures represent deficit funds.

APPENDIX 6 – Capital Expenditure and Funding

Capital Expenditure

2014/15						TOTAL SCHEME	
Original 2014/15 Budget as per BP		Revised Budget for 2014/15	Actual Spend (Jan)	Forecast Spend - Outturn (Jan)	Forecast Variance - Outturn (Jan)	Total Scheme Revised Budget	Total Scheme Forecast Variance
£'000	Scheme	£'000	£'000	£'000	£'000	£'000	£'000
	Schools						
6,200	Primary Schools - New Communities	5,352	944	1,422	-3,930	79,190	-150
30,170	Primary Schools - Demographic Pressures	29,992	16,378	25,876	-4,116	87,877	-1,259
1,800	Primary Schools – Adaptations	1,600	324	1,120	-480	5,260	141
14,500	Secondary Schools - New Communities	12,676	1,709	4,745	-7,931	112,971	1,500
6,750	Secondary Schools - Demographic Pressures	9,318	4,106	6,178	-3,140	66,000	350
1,773	Schools - Scheme Final Payments	2,026	288	1,399	-627	105,112	-625
323	Building Schools for the Future	323	128	253	-70	9,985	0
1,068	Devolved Formula Capital	2,740	76	2,740	0	9,475	0
0	Universal Infant Free School Meals	1,289	433	1,289	0	1,289	0
4,900	Condition, Maintenance and Suitability	4,900	5,772	6,050	1,150	31,204	0
300	Site Acquisition and Development	300	308	300	0	1,847	0
1,000	Temporary Accommodation	1,000	1,509	1,500	500	4,964	0
413	Short Breaks (Disabled Children) & Social Care Minor Works	25	34	53	28	770	0
0	Youth Service	173	39	173	0	-50	0
3,170	Children Support Services	3,729	211	2,105	-1,624	9,790	0
4,042	Adult Social Care	4,673	709	2,172	-2,502	4,692	0
76,409	Total CFA Capital Spending	80,116	32,968	57,375	-22,742	530,377	-43

Primary Schools – New Communities £3,930k underspend

£3,320k relates entirely to Northstowe. The start on site date has been put back to March 2015 from November 2014; the school is now not required to open until September 2016 as the first houses on the development are not expected to be ready for occupation until the summer of 2016. The overall cost of the project will be unchanged, latest slippage of £70k results from further delays on design. A £150k overall reduction to Trumpington Meadows Primary School scheme due to savings made on compensation events, risk register and contingencies. North West Cambridge (NIAB) Primary £110k reduction in 2014/15 due to works taking longer than originally anticipated. Bearscroft Primary £350k slippage for 2014/15. The £100k slippage experienced in January is due to continued delays with the design processes and finalisation of acceptable land agreements with developers. There is no change to the overall cost of the project.

Primary School Demographic Pressures £4,116k underspend

Is comprised of the following;

Slippage and accelerated progress £3,397k underspend

This is due to significant slippage on Isle of Ely Primary (£2,633k) and Orchards Primary (£207k), Additional Places in March (£100k), St Neots Love's Farm (£49k) Swavesey Primary (£147k), Hardwick Second Campus (£486k) and Huntingdon Primary School (£238k). This is balanced against changes to the expenditure profiles for Kings Hedges Primary (£130k), Brampton Primary (£500k) and Fulbourn Primary School (£273k) where expenditure previously anticipated as falling in 2015/16 will now be spent in 2014/15.

Revisions in costs net £718k underspend

The overall costs of the expansion at Fawcett Primary have been reduced by £600k following receipt of a lower than anticipated Milestone (MS) 4 tender price.

A saving of £225k has been achieved on the Hemingford Grey Primary School due to employer's contingencies and risk register not being expended. A saving of £43k has also been achieved on the Fulbourn Primary scheme again due to risks and contingencies not being expended. These savings have been offset by increased costs at Cavalry Primary School of £150k for re-roofing works.

Primary School Adaptations £480k underspend

This underspend is principally due to a delay in return of the tenders for the planned expansion of Hauxton Primary School. The completion date for the scheme is now June 2015. Some cost increases of c£60k are anticipated in the overall project due to piling and on costs. These will be taken into account in the 2015/16 business plan. There is a small slippage on Morley Memorial Primary of £101k, but overall project costs remain unchanged. The costs of the Dry Drayton Primary scheme have increased by £81k and the work programme has been accelerated.

Secondary Schools - New Communities £7,931k underspend

Construction works on site have slipped from September to October 2014 at the Southern Fringe Secondary. The forecast underspend due to this slippage has increased by a further £500k to £7.8m, accounting for nearly all the overall underspend. The project is to complete in April 2016, instead of September 2015. The delay was due to contamination testing of imported fill, resulting in environmental pre-commencement planning condition delays. Delays have increased the overall project cost by £1,500k which has been reflected in 2015-16 business planning. Northstowe Secondary scheme has reduced by £30k in 2014/15 after reviewing profiling of project timescales.

Secondary Schools – Demographic £3,140k underspend

The Littleport Secondary scheme is forecast to underspend by £3.6m in 2014/15, primarily due to a delay in acquiring the land the school will be built on. The start on site date has consequently slipped from summer to autumn 2015.

Projected expenditure on North Cambridgeshire Secondary in 2014/15 is anticipated to be slow, increasing the overall underspend for the year by £70k. Anticipated costs for Ely College have reduced by £80k.

The Swavesey Village College scheme is progressing more quickly than originally anticipated. This project is funded significantly by Targeted Basic Need funding. The funding has been advanced to offset the acceleration in the programme. The cost of this scheme has increased by £350k over the lifetime of the project due to higher than anticipated tender costs.

The Coleridge Secondary extension scheme has advanced more quickly than anticipated. Funding of £598k is required to be advanced to offset the acceleration of the programme. There has been no increase in the overall cost of the scheme.

Schools Final Payments £627k underspend

Final Accounts for around 20 completed schemes has been settled. This has resulted in a net position of £627k underspend.

Condition, Maintenance and Suitability £1,150k overspend

Tenders have come in higher than anticipated, which is a reflection of the impact the upturn in the housing market is having on building costs.

Temporary Accommodation £500k overspend

More mobiles have been needed due to rising rolls at primary schools around the county coupled with increased site works, rising building and transportation costs.

Children's Support Services £1,624k underspend

Increased certainty over the timings of projects related to Early Years basic need placements means that costs previously anticipated for 2014/15 will now be incurred in 2015/16. This accounts for £124k of the overall underspend. Projects envisaged for later years, will however, be brought forward into 2015/16 in the Business Planning process.

The remaining £1.5m is due to slippage on the Trinity School where delays in the acquisition of land led to the appointment of contractors being put on hold until such time as there was greater certainty that the project would proceed.

Adult Social Care (ASC) £2,502k underspend




The ASC capital programme for 2014/15 totals £4.3m, the current forecast underspend is £2.5m. This relates to previously accumulated grant funding which will be required in 2015/16. Plans are developed to ensure the sustainability of future ASC capital investments which are incorporated into 2015/16 business planning. A £69k movement between October and November is due to forecast expenditure on transformation initiatives including AIS, being incurred in 2014/15.





Capital Funding



2014/15				
Original 2014/15 Funding Allocation as per BP £'000	Source of Funding	Revised Funding for 2014/15 £'000	Forecast Spend – Outturn (Jan) £'000	Forecast Funding Variance - Outturn (Jan) £'000
15,249	Basic Need	16,592	16,130	-462
6,294	Capital maintenance	6,294	6,294	0
1,068	Devolved Formula Capital	2,740	2,740	0
0	Universal Infant Free School meals	1,289	1,289	0
388	Short breaks	0	0	0
4,042	Adult specific Grants	4,292	1,790	-2,502
17,123	S106 contributions	16,019	7,285	-8,734
0	BSF -PFS only	426	253	-173
0	BSF - capital receipts	0	0	0
27,645	Prudential Borrowing	28,988	20,830	-8,158
4,600	Prudential Borrowing (Repayable)	3,476	763	-2,713
76,408	Total Funding	80,117	57,375	-22,742

The overall net impact of the movements within the capital plan is an expected £22.7m underspend in 2014/15. £8.7m is S106 funding requirements and £2.5m is in respect of the Adult Social Care Grant. Prudential Borrowing and Prudential Borrowing (Repayable) requirements have reduced by £10.9m for 2014/15 financial year. These elements are required to be carried forward into future years.

APPENDIX 7 – Performance at end of December 2014

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (from previous period)	RAG Status	Comments
% year 12 in learning	Enhanced & Preventative	94.4%	95.8%	94.2%	Dec-14		A	We are currently below target due to the fact that we still have a high % of unknown situations for year 12 (currently 3%). We are required by DfE to report on the situation of all young people who are resident in Cambs although many will have been educated across our borders and we are therefore reliant on neighbouring L.As regarding information sharing. This has not always been as forthcoming as in previous years due to changing L.A priorities and staffing levels and so we have to spend additional time in outreach activities in order to confirm situations. It is highly likely that most of the year 12 unknowns will be in learning but we cannot confirm this until we have made contact.
The proportion pupils attending Cambridgeshire schools judged good or outstanding by Ofsted	Learning	65.9%	75.0%	66.2%	Dec-14		R	The proportion of pupils attending Cambridgeshire schools judged good or outstanding by Ofsted has been adversely affected by a number of the county's largest secondary academies slipping from 'good' to 'requires improvement'.
1C PART 1 local - Proportion of eligible service users receiving self-directed support	Adult Social Care / Older People & Mental Health	91.0%	95.0%	91.1%	Dec-14		A	Performance is up slightly from the previous month, and is within 10% of target. Compared with the same time last year, performance has improved by 8.9%, - showing that the personalisation agenda is embedded within the social care process.

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (from previous period)	RAG Status	Comments
RBT4 - The proportion of new OP users requiring no further service at end of re-ablement phase	Older People & Mental Health	56.0%	55.0%	55.7%	Dec-14		G	After being above target for most of the year, performance has now fallen to within less than 1% above target.
BCF 2A PART 2 - Admissions to residential and nursing care homes (aged 65+), per 100,000 population	Older People & Mental Health	377	485	419	Dec-14		G	<p>After several months of low admission rates between May and August, these have increased slightly but still compare favourably to the same time in 2013/14. As of December 2014, there have been 476 new permanent admissions made (312 to residential care, 164 to nursing care). In the same period in the previous financial year there had been 590 new permanent admissions made (365 to residential care and 225 to nursing).</p> <p>The reduction in admissions could be caused by a lack of capacity in the sector.</p> <p>This is a demand led measure however, and while efforts will continue to reduce admission rates, this remains an appropriate service for people with high and complex needs.</p>
The number of looked after children per 10,000 children	Children's Social Care	39.2	31.3 to 38.4	40.3	Dec-14		A	The number of Looked After Children has increased to 518 during December 14.
% children whose referral to social care occurred within 12 months of a previous referral	Children's Social Care	19.3%	25.0%	18.8%	Dec-14		G	The re-referral rate during December reduced slightly but performance is still well within target.

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (from previous period)	RAG Status	Comments
% CAFs where outcomes were achieved	Enhanced & Preventative	84.1%	80.0%	83.5%	Dec-14		G	Performance is still above target.
BCF DTOC2 - Reduced proportion of Delayed Transfers of care from hospital, per 100,000 of population (aged 18+): April - December 2014	Older People & Mental Health	534	438	549	Nov-14		R	<p>Awaiting December data - The Cambridgeshire health and social care system is experiencing a monthly average of 2,797 bed-day delays, which is 25% above the current BCF target ceiling of 2,232. In November there were 3,354 bed-day delays, down 344 from the September peak, but still 1,122 above the monthly target.</p> <p>Between April and November 2014 there were 22,374 bed day delays across the whole of the Cambridgeshire system - representing a 22% increase against the same period in 2013.</p> <p>Across this period NHS bed-day delays have increased from 10,278 (Apr - Nov 2013) to 15,473 (Apr - Nov 2014) an increase of 51%, while bed-day delays attributed to Adult Social Care have decreased from 7,300 (Apr - Nov 2013) to 5,454 (Apr - Nov 2014) an improvement of 25%.</p> <p>This remains a challenging, whole system measure and is reliant on both health and social care commissioners and providers to work together to meet target.</p>

