

## Section 3 - B: Place and Economy

**Table 3: Revenue - Overview**

Budget Period: 2019-20 to 2023-24

		Detailed Plans		Outline Plans				
Ref	Title	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	Description	Committee
<b>1</b>	<b>OPENING GROSS EXPENDITURE</b>	<b>89,583</b>	<b>92,835</b>	<b>93,854</b>	<b>96,300</b>	<b>98,775</b>		
B/R.1.001	Base adjustments	301	-	-	-	-	- Adjustment for permanent changes to base budget from decisions made in 2018-19.	E&E, H&CI
B/R.1.005	Movement of Business and Communities PH funding from P&E to P&C	-10	-	-	-	-	- Public Health grant funding for Kick Ash has moved to P&C within Communities and Partnership.	E&E
<b>1.999</b>	<b>REVISED OPENING GROSS EXPENDITURE</b>	<b>89,874</b>	<b>92,835</b>	<b>93,854</b>	<b>96,300</b>	<b>98,775</b>		
<b>2</b>	<b>INFLATION</b>							
B/R.2.001	Inflation	1,890	1,995	2,133	2,112	2,112	Some County Council services have higher rates of inflation than the national level. For example, this is due to factors such as increasing oil costs that feed through into services like road repairs. This overall figure comes from an assessment of likely inflation in all ETE services.	E&E, H&CI
<b>2.999</b>	<b>Subtotal Inflation</b>	<b>1,890</b>	<b>1,995</b>	<b>2,133</b>	<b>2,112</b>	<b>2,112</b>		
<b>3</b>	<b>DEMOGRAPHY AND DEMAND</b>							
B/R.3.004	Coroner Service	194	20	20	20	20	Extra costs associated with an increasing population and a higher number of deaths.	H&CI
B/R.3.007	Waste Disposal	373	324	331	339	346	Extra cost of landfilling additional waste produced by an increasing population.	H&CI
<b>3.999</b>	<b>Subtotal Demography and Demand</b>	<b>567</b>	<b>344</b>	<b>351</b>	<b>359</b>	<b>366</b>		
<b>4</b>	<b>PRESSURES</b>							
B/R.4.005	Libraries to serve new developments	-	49	-	-	-	- Cost of running the Eddington Library in North West Cambridge to serve the new community.	H&CI
B/R.4.008	Impact of National Living Wage (NLW) on CCC Employee Costs	-	14	14	-	-	- The extra cost of the National Living Wage on directly employed CCC staff.	E&E, H&CI
B/R.4.009	Cambridgeshire and Peterborough Minerals and Waste Local Plan	-	-54	-54	-	-	- Work has commenced on a new Minerals and Waste Plan with Peterborough City Council. The plan requires to be updated to minimise the risk of future challenge from developers.	E&E
B/R.4.011	Archives Centre	78	-	-	-	-	- Funding towards the running costs of the new Archives Centre at Ely.	H&CI
B/R.4.013	Guided Busway Defects	200	-1,300	-	-	-	- The Council is in dispute with the contractor over defects in the busway construction. This is to fund repairs to defects and legal costs in support of the Council's legal action against the Contractor. The Council expects to recover these costs.	E&E
B/R.4.016	Underachievement of planned £1m 2018/19 waste contract savings	900	-	-	-	-	- The ongoing renegotiation of the Waste contract has not yet achieved the £1m target in 2018/19 and this creates a £900K pressure.	H&CI
<b>4.999</b>	<b>Subtotal Pressures</b>	<b>1,178</b>	<b>-1,291</b>	<b>-40</b>	<b>-</b>	<b>-</b>		
<b>5</b>	<b>INVESTMENTS</b>							
<b>5.999</b>	<b>Subtotal Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>6</b>	<b>SAVINGS</b>							
B/R.6.103	Shared Service: Historic Environment	-10	-	-	-	-	- Income generation shared services with Peterborough.	E&E

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B/R.6.105	Transformation of the Infrastructure & Growth Service into a profit centre.	-79	-	-	-	-	- The service predominantly recovers its operating costs through recharge and development related income. A large proportion of this is for external clients, such as the Combined Authority & GCP. Commercial operation of the service will maximise income opportunities and standardise the approach to working with external clients, enabling consideration of the associated risks. Revenue generated from this approach will support those services such as strategy and development related planning activities that aren't rechargeable.		E&E
B/R.6.202	<b>H&amp;CI</b> Highways Maintenance	-350	-	-	-	-	- Utilising a greater proportion of the on-street parking surplus to fund highways and transport works as allowed by current legislation.		H&CI
B/R.6.204	Road Safety	-	-50	-	-	-	- At the March H&CI committee members approved the implementation of a new transformative model for delivering all elements of road safety (education, engineering, school crossing patrols, safety cameras, audits etc). The approach is an integrated model with Peterborough, built around core and commercial activities. The £50k will be achieved through more efficient working practices (moving resource online and co-location)		H&CI
B/R.6.206	Highways Shared Services Model	-150	-	-	-	-	- Creation of a single, shared highway service across Cambridgeshire and Peterborough. Whilst the emphasis is on creating resilience and flexibility there will be the opportunity to make some savings through the creation of the new,streamlined structure.		H&CI
B/R.6.208	Shared Services: Registration	-36	-	-	-	-	- Create a joint service with PCC, enabling greater resilience and some savings through a shared, streamlined management structure		H&CI
B/R.6.210	Household Recycling Centre changes	-60	-	-	-	-	- Implementation of a permitting system for vans and trailers.		H&CI
B/R.6.214	Street Lighting - contract synergies	11	21	2	4	-	- Annual saving from joint contract drafting with partners. This will not lead to any reduction in street lighting provision.		H&CI
<b>6.999</b>	<b>Subtotal Savings</b>	<b>-674</b>	<b>-29</b>	<b>2</b>	<b>4</b>	<b>-</b>			
<b>TOTAL GROSS EXPENDITURE</b>		<b>92,835</b>	<b>93,854</b>	<b>96,300</b>	<b>98,775</b>	<b>101,253</b>			
<b>7</b>	<b>FEES, CHARGES &amp; RING-FENCED GRANTS</b>								
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-48,155	-32,920	-32,939	-33,077	-33,212	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.		E&E, H&CI
B/R.7.002	Fees and charges inflation	-16	-11	-11	-11	-11	Additional income for increases to fees and charges in line with inflation, not including the effect of the Combined Authority Levy.		E&E, H&CI
B/R.7.004	Inflation on Levy charged to the Combined Authority	-198	-128	-127	-124	-122	Inflation of the Combined Authority Levy - this is matched to the inflation in ETE expenditure for which the Combined Authority are billed.		E&E, H&CI
B/R.7.005	Reduction in Levy charged to Combined Authority	15,734	-	-	-	-	- Budgeted income for services provided by the Council on behalf of the Combined Authority.		E&E, H&CI
B/R.7.006	Changes to Fees and Charges from previous year	-375	-	-	-	-	- Changes to Fees and Charges caused by decisions in 2018-19 after the publication of the 2018-19 Business Plan.		E&E, H&CI
B/R.7.202	<b>Changes to fees &amp; charges</b> Change in Public Health Grant	10	120	-	-	-	- Change in ring-fenced Public Health grant to reflect change of function and treatment as a corporate grant from 2019-20 due to removal of ring-fence.		E&E, H&CI
B/R.7.205	Change in Waste PFI grant	80	-	-	-	-	- Change in Waste PFI grant income for 2019/20		E&E
<b>7.999</b>	<b>Subtotal Fees, Charges &amp; Ring-fenced Grants</b>	<b>-32,920</b>	<b>-32,939</b>	<b>-33,077</b>	<b>-33,212</b>	<b>-33,345</b>			
<b>TOTAL NET EXPENDITURE</b>		<b>59,915</b>	<b>60,915</b>	<b>63,223</b>	<b>65,563</b>	<b>67,908</b>			

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FUNDING SOURCES								
8	FUNDING OF GROSS EXPENDITURE							
B/R.8.001	Budget Allocation	-59,915	-60,915	-63,223	-65,563	-67,908	Net spend funded from general grants, business rates and Council Tax.	E&E, H&CI
B/R.8.002	Public Health Grant	-120	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	E&E, H&CI
B/R.8.003	Fees & Charges	-26,245	-26,384	-26,522	-26,657	-26,790	Fees and charges for the provision of services.	E&E, H&CI
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.	H&CI
B/R.8.005	PFI Grant - Waste	-2,611	-2,611	-2,611	-2,611	-2,611	PFI Grant from DEFRA for the life of the project.	H&CI
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-92,835	-93,854	-96,300	-98,775	-101,253		