

Strategic Framework

To: General Purposes Committee

Meeting Date: 22 December 2020

From: Julia Turner, Head of Impact & Recovery

Electoral division(s): All

Forward Plan ref: Not applicable

Key decision: No

Outcome: The Council's Strategic Framework describes how our key strategies fit together to ensure that our plans are driven by a shared vision for the county and focused on achieving a number of outcomes for the citizens of Cambridgeshire.

Recommendation: General Purpose Committee is asked to review and recommend the Strategic Framework as part of the 2021/22 Business Plan.

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Member contacts:

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1. Background

- 1.1 The Strategic Framework forms part of the Council's annual Business Plan and describes our strategic approach and key priorities

2. Overview

- 2.1 The framework comprises of the following elements:

- A strategic **vision**, describing the Council's long term vision for Cambridgeshire, shaped with partners and the public.
- The Council's **outcomes framework**, which will be used to hold us to account for improvement across Cambridgeshire.
- A set of strategies, partnership agreements and action plans which describe **multi agency approaches** to deliver improved outcomes across Cambridgeshire.
- The Council's **Business Plan**, which describes how we will commission services to deliver these outcomes within the resources we have.
- A suite of **key strategies** which build on the business plan, describing a detailed corporate approach which drives management of core activities such as finances, workforce, digital services, commercial, assets and carbon reduction.
- **Service plans**, which describe how each of our directorates work to deliver our business plan objectives, including priorities for delivery as well as transformation and service improvement initiatives.
- The Council's **transformation programme** which brings together our ambitious programme of change to ensure that we have the resources and capacity to deliver at pace.

Appendix 1: Draft Strategic Framework describes how these elements drive our plans.

3. Alignment with corporate priorities

- 3.1 As the framework describes our corporate priorities and how we align our planning and activity to support these priorities there will be impact across all four priorities
- A good quality of life for everyone
 - Thriving places for people to live
 - The best start for Cambridgeshire's children
 - Net zero carbon emissions for Cambridgeshire by 2050

4. Significant Implications

How the Council's strategy is developed and implemented has implications for all areas of the Council's business.

4.1 Resource Implications

The Business Plan for 2021/22, which forms part of the Strategic Framework, describes how we will commission services within the resources we have.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

There are no significant implications within this category.

4.3 Statutory, Legal and Risk Implications

There are no significant implications within this category.

4.4 Equality and Diversity Implications

Equality and Diversity are at the heart of our Strategic Framework which drives our Strategic Approach.

4.5 Engagement and Communications Implications

Our Strategic Framework is supported by the County Council's Consultation Strategy

4.6 Localism and Local Member Involvement

Members have been closely involved in design of the Council's Strategic Framework.

4.7 Public Health Implications

The wellbeing of Cambridgeshire's citizens is influenced by a number of closely connected drivers, including economic, social and personal factors which are embedded in the Council's Strategic Framework which drives our Strategic Approach.

Have the resource implications been cleared by Finance? Yes
Name of Financial Officer: Tom Kelly

Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement? Yes
Name of Officer: Gus de Silva

Has the impact on statutory, legal and risk implications been cleared by the Council's Monitoring Officer or LGSS Law? Yes
Name of Legal Officer: Fiona McMillan

Have the equality and diversity implications been cleared by your Service Contact? Yes
Name of Officer: Beatrice Brown

Have any engagement and communication implications been cleared by Communications? Yes
Name of Officer: Christine Birchall

Have any localism and Local Member involvement issues been cleared by your Service Contact? Yes
Name of Officer: Julia Turner

Have any Public Health implications been cleared by Public Health? Yes
Name of Officer: Liz Robin

5. Source documents

5.1 Source documents

Draft Strategic Framework 2021-2025
Stored: Octagon Second Floor, Shire Hall, Cambridge

Council Business Plan 2020-2021
[Council Business Plan 2020-21](#)

Key Council Strategies
[Key Council Strategies](#)

County Council Consultation Strategy
[County Council Consultation Strategy](#)