

PROPOSALS FOR UPDATING THE JOINT HEALTH AND WELLBEING STRATEGY

To: Health and Wellbeing Board

Date: 2 October 2014

From: Liz Robin, Director of Public Health

1.0 PURPOSE

1.1 To consider and approve a suggested approach to ensure the Health and Wellbeing Board (HWB) is meeting its statutory duty to prepare a joint health and wellbeing strategy (JHWS) which meets the needs identified by the Joint Strategic Needs Assessments (JSNAs).

2.0 BACKGROUND

2.1 Section 116A of the Health and Social Care Act 2012 outlines the statutory function of joint health and wellbeing strategies:

(1) This section applies where an assessment of relevant needs is prepared under section 116 by a responsible local authority and each of its partner clinical commissioning groups (note: this means the JSNA)

(2) The responsible local authority and each of its partner clinical commissioning groups must prepare a strategy for meeting the needs included in the assessment by the exercise of functions of the authority, the national Health Service Commissioning Board, or the clinical commissioning groups ('a joint health and wellbeing strategy')

(3) In preparing a strategy under this section, the responsible local authority and each of its partner clinical commissioning groups must in particular consider the extent to which the needs could be met more effectively by the making of arrangements under section 75 of the National Health Service Act 2006 (rather than in any other way).

2.2 The Cambridgeshire Health and Wellbeing Strategy 2012-17 incorporates the JSNA work carried out between 2007 and 2012, as well as other sources of information such as related strategies and engagement with stakeholders.

2.3 Since the JHWS was published, further JSNA work has been carried out. The following JSNAs were presented to the HWB in April 2013:

- Armed forces JSNA
- Health and housing JSNA
- Physical disability and learning disability through the life course JSNA
- Children's and young people's mental health JSNA
- Prevention of ill health in older people JSNA

2.4 More recently, further JSNAs were presented to the HWB in July 2014:

- Carers JSNA
- Older people – primary prevention of ill health JSNA
- Older people's mental health
- JSNA Summary Report 2013/14

2.5 The HWB agreed at its meeting on 10 July 2014 to conduct a review of the extent to which the Cambridgeshire Joint Health and Wellbeing Strategy reflects the current drive towards integration and meets the needs outlined in the 2013/14 summary JSNA report (which summarises JSNA work to date). An officer task and finish group met on 8 August to discuss possible solutions, which were further developed by members of the Health and Wellbeing Board Support Group on 5 September.

3.0 PROPOSALS FOR UPDATING THE STRATEGY

3.1 It is acknowledged that across the health system in Cambridgeshire there are a vast number of strategies developed each year that will impact on health and wellbeing. Many of these strategies are in essence, the delivery vehicle for the priorities of the JHWS.

3.2 The approach proposed by the Health and Wellbeing Board Support Group includes three aspects to ensure the current JHWS is brought up to date, to ensure it continues to be fit for purpose in the future and to ensure it actively promotes integrated working.

3.3 Bringing the JHWS up to date

3.3.1 To ensure the JHWS reflects the needs identified in the JSNA work completed in 2013 and 2014, it is proposed to carry out a review of existing strategies across the health system in Cambridgeshire which incorporate the findings of the more recent JSNAs. Relevant strategies identified could then be presented to the HWB with the recommendation that they are adopted as annexes to the JHWS. This review could also highlight where additional work is required to capture the needs identified in the JSNAs.

3.3.2 This approach acknowledges that the JHWS is not the only strategic work ongoing in Cambridgeshire's health and care economy and aims to avoid duplication or 'reinventing the wheel'.

3.3.3 It is acknowledged that by adopting additional strategies as annexes to the JHWS, it may be necessary to review the narrative included in the body of the JHWS. The practicalities of this, including how regularly the narrative may need review will need to be considered further.

3.4 Looking to the future

3.4.1 It is suggested that the HWB adopts a process to ensure the findings of the latest and future JSNA work are incorporated into the JHWS. This would involve scoping work, as described above, to identify existing or planned strategies in the health system which takes account of the findings of the JSNA.

3.4.2 JSNA summit, or launch events to share the key findings of new JSNAs and attended by senior representatives of relevant organisations, could be a sensible platform to carry out this scoping.

3.4.3 Recommendations could then be taken to the HWB to adopt particular strategies as annexes to the JHWS, or to highlight where further work is required.

3.4.4 The issue of updating the narrative of the strategy outlined at 3.3.3 also applies for future updates to the JHWS.

3.4.5 The current JHWS is for the period 2012 – 2017. If an update to the current JHWS is agreed, consideration will need to be given to the lifespan of the updated strategy. For instance, would the update be a refreshed version of the JHWS 2012 – 2017, or would it in essence be a new JHWS with a new lifespan (eg 2015 – 2020).

3.5 **Identifying other relevant strategies/plans and promoting integrated working**

3.5.1 The HWB has a statutory duty to promote integrated working. This is reflected in Priority 6 of the JHWS ('work together effectively').

3.5.2 There are a number of strategic programmes underway in this area and interdependencies that need to be accounted for through Priority 6, such as; the Better Care Fund, the CCG's Older People's Procurement, the CCG's Five Year Strategic Plan which is developing into a wider health system transformation strategy, and the Cambridgeshire Public Sector Board's work on health related issues.

3.5.3 The HWB has a key role to sign off the Better Care Fund plans. For the other examples given in 3.5.2, the HWB's role is to review draft plans against the JHWS and comment on whether they are in line with the strategy; and identify opportunities for greater integrated working.

3.5.4 Some initial suggestions for identifying additional strategies/plans, more proactively encouraging integrated working and testing against the JHWS and JSNA are:

- The HWB may wish to consider delegating some authority to a subgroup, which would be tasked with 'horizon scanning' for relevant high-level strategies/plans in the health and care system and reporting to the HWB.
- Once the key strategies/plans in development for the next 12 months or so have been identified, one approach could be to issue a questionnaire to strategy/plan authors on behalf of the HWB. This questionnaire could ask authors to evidence how the strategy/plan has taken account of the JHWS and JSNA and, how it will contribute to Priority Six ('work together effectively').
- A regular report could be submitted to the HWB capturing the key upcoming strategies/plans and give assurance (or highlight issues, where relevant) that upcoming strategies/plans reflect the JHWS and

are in line with Priority 6. This would give the HWB a snapshot of the picture and help prioritise where to focus more detailed discussion.

3.5.5 The HWB may wish to consider how this proposed approach could link with the Peterborough HWB, given the clinical commissioning group's remit across Cambridgeshire and Peterborough.

4.0 ALIGNMENT WITH THE CAMBRIDGESHIRE HEALTH AND WELLBEING STRATEGY

4.1 This paper proposes an approach to ensure the Cambridgeshire Health and Wellbeing Strategy 2012-17 remains fit for purpose.

5.0 DECISION REQUIRED

5.1 The HWB is asked to comment on and approve the proposed approach to updating the JHWS.

Source Documents	Location
Cambridgeshire Health and Wellbeing Strategy 2012-17	http://www.cambridgeshire.gov.uk/info/20004/health_and_keeping_well/548/cambridgeshire_health_and_wellbeing_board
Health and Social Care Act 2012	http://www.legislation.gov.uk/ukpga/2012/7/part/5/chapter/2/crossheading/joint-strategic-needs-assessments-and-strategies/enacted