

Report of the Service Director for Communities and Partnerships

To: Communities, Social Mobility, and Inclusion Committee

Meeting Date: 2 September 2021

From: Service Director: Communities and Partnerships, Adrian Chapman

Electoral division(s): All

Key decision: No

Outcome: That the work of the service directorate supporting this Committee is delivered at pace and aligned to the council's priorities in order to achieve lasting positive change to the outcomes of our residents and neighbourhoods.

Recommendation: Committee is asked to:

- a) Note and comment on the key themes discussed in the report; and
- b) Endorse the approaches being taken, and the specific actions proposed, against each of the main themes described in section 2.1 of the report.

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1. Background

- 1.1 This Service Director report is a standing item at each Committee meeting and is presented in three sections: (i) progress towards delivering against the Committee's priorities; (ii) information relating to the service directorate's ongoing role in supporting the COVID-19 response; and (iii) other important service directorate information not contained in a separate report.
- 1.2 The work of the Communities, Social Mobility and Inclusion Committee is diverse and cross-cutting. The Committee combines responsibility for specific services but also for leading the transformation of our approach to ensuring communities and residents are at the heart of our decision making, service design and delivery. Aligned to the Joint Agreement of the council's leadership, the Committee has a fundamental role to play in delivering to many of the priorities set out in that document, most notably to improve social mobility, to eradicate poverty, and to ensure equality and inclusion are at the heart of our service and organisation.

2. Main Issues

2.1 Progress Towards Delivering Against the Committee's Priorities

- 2.1.1 A number of key priorities for the Committee were agreed at its July meeting, specifically:
 - a) The rapid development of a Social Mobility Strategy, but also the highly practical coordination and delivery of tangible actions to help those facing the biggest challenges to improve their outcomes
 - b) A full and positive review of our public library service to ensure it is fully aligned to the priorities set out in the Joint Administration Agreement, that the local offer matches the need of the neighbourhood it serves, and that we are positively exploiting every opportunity to promote our libraries, including mobile and community-based libraries, as core hubs for public service
 - c) The development of tangible and practical proposals for decentralising county council services, and leading the delivery of those, if agreed, working closely and collaboratively with our district and city council partners in the first instance
 - d) Working closely with organisations that form our Place Leads Partnership (County/District/City councils, Councils for Voluntary Service, North and South Health Alliances, Public Health, and Police) to identify and address inequalities in communities
 - e) Deliver in real terms against our new youth service frameworks to ensure our young people are engaged and motivated and that we can best respond to their challenges and aspirations

The following sections summarise progress and set out practical actions for delivery against each theme, apart from (c) decentralisation which is covered in a separate report.

2.1.2 Social Mobility

In relation to the work to address social immobility, discussions at the previous committee

meeting centred on the strategic aspects of social mobility, its definition, and our role in addressing the themes. It is now essential that we move forwards practically and with a doubling down of our efforts to make a real and lasting difference quickly to households in need. We know that for many people in our county, poverty has been a reality for generations, but for many others, and as a direct consequence of the pandemic, financial hardship is a more recent challenge. Summarised below are the immediate actions either being taken or proposed.

- (i) Issues relating to social immobility cut across different council services, directorates, departments, and strategies. For example, issues relating to educational attainment, use of green space, climate emergency, supporting families and many more are all highly relevant to social mobility, but are already subject to strategies and action plans that are owned and delivered outside of the council functions most closely associated with the work of this committee. Our intention therefore is to overlay the council's existing strategies and services on to the capitals and inequalities model set out in the previous committee, allowing us to better understand how we might coordinate these to better tackle poverty and inequality and prioritise areas for action.
- (ii) To support and supplement this work, we need to engage directly with residents facing social immobility, and with agencies beyond the council who are supporting them. We propose to work with our relevant partners to hear from those with lived experience, so that the measures we develop to support them are relevant, meaningful and will have impact.
- (iii) We have a pivotal role to play, as the county's upper tier council, to support or even lead work to join up the dots in the system; there are a number of different agencies involved already in supporting people who are facing challenges, and we can probably do more if we act together. Through our existing Community Resilience Group (c.50 organisations from across the public, voluntary, community and faith sectors), we will develop shared actions and projects, as well as becoming more aware of work already being delivered so as to avoid duplication and confusion.
- (iv) We want to work with Cambridge Sustainable Food, a not-for-profit community organisation leading a Cambridge citywide food partnership that seeks to address some of today's most pressing social, economic, and environmental challenges. This award-winning work is focussed wholly on Cambridge City at present, but hugely positive discussions have been held with the organisation who are keen to support us in rolling out the approach across the whole county. Discussions are ongoing about the form of support this might take, but the product would include:
 - Providing leadership, developing partnerships and collaborative working, acting as a point of contact, and providing mentoring and administrative support by championing a money first and food justice agenda rooted in dignity principles
 - Developing the network and facilitating countywide learning network meetings to encourage peer to peer support
 - Identifying new places wishing to work collaboratively as alliances and support them to register as national alliances and develop an Action Plan
 - Facilitating a strategic countywide steering or advisory group
 - Supporting existing networks and alliances

- Providing a template model of the Food Poverty Action Plan for use by alliances / networks
 - Producing a food poverty report for the county, identifying indicators, gaps in provision and involving those with lived experience
 - Investigating future sources of funding, e.g., Lottery or Feeding Britain programme, plus considering how existing Covid responses can be built upon to provide resilient community responses, e.g., social supermarkets, growing projects etc.
 - Providing a continuity plan
- (v) We are investigating the concept of Community Wealth Building, a compelling example of which is the Preston Model. Community Wealth Building is based on principles and practical actions that ensure the local community benefits from growth through reinvesting those benefits to support productive economic activities to achieve a shared benefit. Preston City Council has led some of this work, working collaboratively with key local partners. The Centre for Local Economic Strategies (www.cles.org.uk) provide workshops and conferences on Community Wealth Building, and it is proposed that we work with them to facilitate a bespoke session for the committee so we can explore ways in which this approach could be implemented in Cambridgeshire. Already, our procurement colleagues are investigating the use of social value in procurement to support local organisations where appropriate and where they don't benefit from the economies of scale that many larger, regional, or national organisations have.
- (vi) We have been working closely with the Wisbech Foodbank and the Trussell Trust to ensure the foodbank is positioned well to support increasing demand. One of the starkest manifestations of poverty and need is foodbank use. However, interactions at a foodbank provide an opportunity to provide an enhanced, more holistic support offer. The earliest example of this way of working has been with Wisbech Foodbank and Fenland District Council. The intention is to provide support to foodbank users to enable them to access support in a complex system, by linking Foodbank users with the County Hub described below. In conversation with the foodbank, some of the key issues their customers face include:
- Income maximisation
 - Debt advice
 - Budgeting
 - Fuel poverty
 - Homelessness
 - Language difficulties
 - Being victims of crime and abuse, including domestic abuse

It is proposed that in collaboration with the County Hub, the Think Communities place team and the District Council, a holistic offer of support for Wisbech foodbank users is developed whereby individuals accessing the Wisbech foodbank are linked into individual/personalised help to navigate and access universal and other support services. Support in navigating the system is one of the key aspects of our Framework for Action.

One of the Fenland Community Connectors will work from the foodbank helping

to identify individuals who would benefit from support, taking the opportunity there and then to link them with the Hub. Rather than completing a quick one-off interaction, the hub will take a holistic approach to understand the person's unique circumstances, taking time to understand what they need to enable them to overcome the challenges they face.

It is not the intention that the Hub will replicate any of the services/expertise that exist across the system. Instead, it will work with individuals to help them access support as well as help join up services in a complex system. By testing this approach in Wisbech it will provide us with insight and learning to further develop the role of the Hub in delivery of the Framework for Action.

- (vii) In December 2020, the government provided funding for practical support to those in need as part of the Winter Support Grant (WSG) scheme. The funds had to be used on food, fuel, and other practical support rather than on signposting or other non-tangible support. Some of the feedback that we regularly received from individuals and partners was that VCS organisations can identify those in need, but that the system of accessing support is unnecessarily complicated and the conditions to access support are often restrictive.

The County Hub took advantage of the opportunity offered by the availability of WSG funds to establish the Direct Award scheme. This scheme enables trusted VCS and other organisations to manage small amounts of funding that are made available to families they are working with to access food, fuel, or other essential supplies. The Hub administers the funding but does not 'gatekeep' its delivery. The fund operates on the principle that the trusted organisations know what the funding is for and are best placed to identify those who it would most benefit.

While the scheme was originally established to distribute funding from the WSG, the delivery of direct awards in Cambridgeshire is planned to continue beyond the lifespan of the Covid Local Support Grant (the WSG scheme replacement). The ongoing delivery and expansion of direct awards will therefore enhance our anti-poverty activity and further decentralise our decision-making. It also delivers some key aspects of our Framework for Action, such as delivery in partnership and at the most local level possible, supporting a 'no wrong door' approach and targeting our activity based on need.

- (viii) As reported in the July committee meeting, this committee has responsibility for the delivery of adult skills. The focus of our offer is largely on those furthest from learning or work, people in more deprived communities, and people in low paid employment. Although we are required to achieve fixed outputs as a condition of funding, there may be more we can do to bend our provision more sharply to support the poverty and social mobility priorities. Committee is asked to endorse the Head of Cambridgeshire Skills developing such proposals for presentation back to committee.
- (ix) The social mobility report presented to committee in July referenced the intention to develop a new model of support to those in need and those experiencing the impacts of poverty. As we move towards Covid recovery and beyond we are further developing that model. This is being done by repurposing our Covid assistance schemes to support those in the community with ongoing needs. An early iteration of this model will look at how personalised assessment, support and 'system navigation'

(helping and doing, rather than referring and signposting) might be delivered by this model. This model builds on the learning from our pandemic work to provide support to those self-isolating and to the Clinically Extremely Vulnerable. This approach has shown the value of having an individual acting as a navigator for residents needing to access support in a complex system. The hub network model was developed whereby the County hub works in collaboration with each district and city council to ensure appropriate support is offered to residents at the most local level possible, and as part of the ongoing design work for the County Hub, we intend to bring together organisations operating in this space to consider how we might better work together to promote cooperation, avoid duplication, and remove barriers to accessing services.

- (x) A Cambridge University Science and Policy Exchange research question has been taken up this year by a team of researchers from diverse backgrounds, with a view to helping us develop our approach to social mobility. The researchers will work closely with officers in the service, partners, and residents to develop their response to the question. The question being taken forward is: "How can we best align partners and community assets to ensure whole communities can access opportunities to enhance social mobility?" The first meeting of the research team was on 22 July, and the team are now working on an initial research plan and literature review. Their report will be presented to Committee formally.

2.1.3 Libraries Service

- (i) Our libraries service presents significant opportunities to support communities in a wide range of ways including socially, educationally, economically, creatively, and in terms of health and wellbeing. The review of the service provides an opportunity to assess the role each library in our service, including mobile and community-led provision, is already playing against these themes, but also what more we can do to fully develop our offer to suit the need of our communities. The service also has a pivotal role to play in supporting other Committees, particularly the Adults and Health, Children and Young People, and Environment and Green Investment Committees. This could be in the form of, for example, locally developed and delivered preventative services, delivery of training in green sector jobs, direct engagement with local communities to develop community-led related projects and facilitating appropriate networks and groups.
- (ii) The service is broader than the buildings and other physical assets alone; our staff are ambassadors for the council and are already fulfilling the role as trusted local provider in many cases with the potential to exploit this further. The reputation and perceived independence of libraries is also a positive feature, meaning the service lends itself to supporting people who are especially vulnerable and who may not know where else to turn.
- (iii) The proposed actions for the review, which the Committee is asked to comment on, are as follows:
 - a) Production of a library-by-library overview of services currently provided, statistical information relating to performance, details of the communities served,

- key existing relationships with local partner organisations, information about the building or vehicle from which the service operates, and information about the staff, volunteer, and friends group capacity
- b) An analysis of the product of (i) above compared with the broader data and intelligence we hold about our communities, to assess the ways in which local needs are being met and what, if any, gaps exist that we can fill
 - c) An analysis of the current and latent demands on statutory and other council services, and suggestions on the ways in which the libraries service can help to mitigate those
 - d) An analysis of the future growth plans for Cambridgeshire, to help identify current or planned new library provision, and to flag early potential future need
 - e) Direct engagement with District/City councils relating to the service overall, to identify ways in which libraries can support joint endeavours
- (iv) The product of this work will be brought back to Committee at its December 2021 meeting, along with appropriate recommendations, and Committee Spokes will be kept updated between now and then.

2.1.4 Inequalities in Communities

- (i) Aside from inequalities that will be identified and addressed through our work on improving social mobility, there are a wide range of other factors that contribute to residents or communities being unequal. This might be because of their age, their gender, their sexuality, where they live, their educational attainment, and their ethnicity, or because of the quality and accessibility of the infrastructure and the services and opportunities that exist within their neighbourhood, or because they are victims of crime.
- (ii) The Committee's role in addressing inequalities is both an internal one (i.e., are our employment practices inclusive, are our services meeting the needs of ALL of our residents), as well as an external one (i.e., are our services based in the right locations, have we removed any unnecessary barriers).
- (iii) To develop a meaningful delivery plan requires us to understand the status of work already completed or in progress across the full equalities theme, and it is proposed that this audit be carried out between now and the next full committee meeting, with the outcomes presented back then alongside a full draft delivery plan.

2.1.5 Delivering Youth Services

- (i) Community Based Youth Services play an important role in engaging with young people on their terms in the places in which they live or communities they identify with to keep them safe and support their positive development into adulthood.
- (ii) There is statutory guidance for local authorities who "so far as reasonably practicable" should secure sufficient educational and recreational leisure-time activities for the improvement of young people's well-being. As well as this the guidance recognises the role of upper tier authorities to work with all youth sector partners across the voluntary and public sector to secure this provision.

- (iii) The government is reviewing the statutory guidance for Local Authorities and a consultation was undertaken in 2019 with Cambridgeshire County Council facilitating the eastern region event; the review was delayed due to Covid19 and therefore the national funding landscape for delivery of community youth services remains complex.
- (iv) There are 6 Youth and Community Coordinators based across Cambridgeshire who work in defined district geographical areas delivering a support offer to communities and organisations which motivates them to set up their own youth provision in response to the issues faced by young people, their role being to offer training, advice, resources, networking opportunities and access to funding.
- (v) In 2020/21 The Youth in Communities team supported community groups to access £1.2million of external funding and awarded 53 direct grants totalling £34k to support youth projects across the county, many of these related to hampers, packs and activities to support young people through lock down.
- (vi) The Youth in Communities Manager has been at the forefront of developing the Eastern region youth work unit, a collaboration of councils and youth organisations representing the eastern area. It is a key part of our strategy to be fit for the future – as a collective our voice is louder – and we are able to demonstrate a structured approach when applying for funding. This will be critical to the deliverability of our work and we will continue to drive this forward at pace for the benefit of young people in Cambridgeshire.

At the heart of our developing offer is the Youth Engagement Partnership (YEP) which aims to draw together all of the youth participation opportunities in the area and link commissioners and decision makers with young people to ensure services are informed by lived experience and developed in coproduction. We are very proud to have now developed Youth Advisory Boards in each District to guide us in our work.

- (vii) Moving forward we will continue to build the Youth Offer and YEP to support the development of quality universal youth provision which can provide safe spaces and trusted adults to talk to with the expertise to pick up young people's presenting issues early.
- (viii) Our key actions in the next 3 months are proposed as follows:
 - a. To launch 5 district-based peer led Community Youth Work support groups and offer training and development opportunities for participants
 - b. Develop, promote and deliver training specifically on mental health and on supporting young people into employment, education and training
 - c. To launch a comprehensive youth network that links volunteers working in communities with young people to professional development, support and resources
 - d. To ensure young people's work on food poverty is linked to our wider work in this area
 - e. To develop further our work in the social mobility opportunity areas to support young people to access positive activities

- f. To focus our community reach fund on activity which supports mental health and wellbeing, positive engagement with employment, education and training, and addressing food poverty.

2.2 COVID-19 Coordination and Response

- 2.2.1 The next part of this report provides information relating to the service directorate's role in supporting our response to the COVID-19 pandemic.
- 2.2.2 Step 4 of the Government roadmap went ahead on 19th July with the lifting of most legal restrictions nationally. The County Hub are developing proposals to support those who may be concerned about these changes, including those who are Clinically Extremely Vulnerable and may be at greater risk as rates increase, or those who are reluctant to be out and about as cases rise and are more susceptible to loneliness or isolation.
- 2.2.3 Whilst extended to the 30 September, the Covid Local Support Grant allocation of funding is significantly lower than the previous allocations. There has, however, been commitment politically to continue to enable the scheme to operate both the direct food voucher element and the wider offer via the hub network of funding to existing organisations (e.g., funding Local Assistance Schemes and local community activity), district/city councils and the direct award scheme.
- 2.2.4 Contacts to the Hub have been rising in July, with the Hub supporting 204 individuals between 1st and 21st July. 68 of these contacts were for self-isolation support, referred through the self-isolation team.
- 2.2.5 The Hub fulfilled a central role in finding volunteers to support at various walk-in vaccination centres at the beginning of July. A rota of staff willing to help around the county was developed over a 24-hour period, along with a bank of willing volunteers open to helping at a later date, linking and coordinating with our districts and Think Communities teams.
- 2.2.6 The hub continues to play a role in supporting residents across the system who don't know where else to go for help or information. This role involves acting as navigator to individuals receiving the support they need from the right places in the system, as well as working in collaboration with each District and City council to ensure appropriate support is offered to residents at the most local level.
- 2.2.7 To help take every opportunity to talk to residents about vaccine hesitancy we continue to delivery our 30-minute online training sessions. So far 230 people have attended and there is good feedback, 97% feeling more confident. We have also held our first session with local business managers to help have the conversations with employees which was very well received.

2.3 Service Reports

- 2.3.1 The final part of this report provides brief updates on service-specific matters of importance.

2.3.2 Cambridgeshire Skills

Up to the end of July, Cambridgeshire Skills had recruited 3,240 enrolments onto our qualification and informal community provision. This is being delivered, in the main, through online learning. We forecast that we will deliver achieve c.91%-92% of our Combined Authority contract, over the 90% threshold they have set below which there would be potential funding clawback.

96% of our learners have been retained on programme, and at present 82% have achieved their programmes of study.

Currently, 67% of our learners have progressed into a positive destination with:

- 515 moving into jobs
- 26 moving into self-employment
- 21 taking up voluntary work

2.3.3 Cambridgeshire Libraries

We recently submitted an expression of interest to the new Library Improvement Fund (jointly funded by the Department for Culture, Media and Sport and Arts Council England), and have now been invited to work up a full application. We are seeking £260k for a capital project we are calling 'EverySpace'. EverySpace will be piloted in Cambridge Central and March libraries, two of the largest of our 33 libraries. We will reimagine our physical library spaces as flexible community connection points, fully equipped to deliver 21st century programming. It will form part of our commercial offer, providing a hireable space, yet allowing affordable community use. We will make use of adaptable, co-managed spaces that enable the community to connect, share, create and discover.

Throughout the pandemic we have evolved our libraries offer to do everything permitted within the guidance. Inevitably visitor numbers have been greatly reduced and our focus as we look ahead is on reconnecting with our customer base with the aspiration of restoring performance to pre-Covid levels by Spring 2022.

The Summer Reading Challenge is already having a beneficial impact with visitor numbers increasing. Loss of income from meeting room hire remains a major challenge as we have not had this major source of income since March 2020 and rooms are unlikely to be available without restrictions until the end of 2021.

2.3.4 Trading Standards

Two Officers within the Trading Standards service have successfully completed their qualifications to become Accredited Financial Investigators. These skills and their powers are key in helping clawback proceeds of crime funds from successful prosecutions. Not only does the service carry out its own financial investigations but other authorities can buy the services when capacity allows. Recently, a successful case resulted in over £17k being returned to victims of a rogue trader, a case which saw the trader attempt to pervert the course of justice through intimidation of witnesses.

There has been a steep increase in home food producers during the pandemic, many of which need advice on food standards to ensure they are compliant with the law, and the

public is safe. The service has put in place an online questionnaire for all newly registered food businesses in the county to enable registrations to be triaged and advice and support to be tailored to the business needs.

With sports grounds able to reopen from 19th July, officers have undertaken a huge amount of work to support local grounds to prepare, as well as supporting Cambridge City with the planning of their new stadium.

The team have recently carried out a multi-agency illicit tobacco operation, funded by HMRC. Three concealments were uncovered, one under some fake grass beneath a pile of fruit and vegetables, and another in a toilet wall. The operations were carried out in conjunction with Licensing, Fire Service, and the Police.

2.3.5 Registration Service

Although Government restrictions have lifted nationally in terms of the legal requirement to socially distance, wear masks etc. ceremonies held in Registration rooms owned by the council remain under the same restrictions as before, in line with the current risk assessments. The service has contacted all couples with a ceremony booked between 19th July and 31st August to advise them of their options. The ceremony rooms will be a priority for property services as they undertake a review of ventilation, in the hope that numbers allowed can be increased safely.

2.3.6 Community Safety

Our funding bid to the Changing Futures programme was unsuccessful. Changing Futures is a nationally funded programme designed to support local partners to work innovatively to tackle the needs of people with multiple complex needs. The announcement that we were unsuccessful was disappointing as all indications to this point had been positive. That said, the core cross sector group that worked on the bid have continued to meet and are committed to taking forward the delivery plan albeit on a reduced scale. We have met with the Making Every Adult Matter national team, who provide support to local areas to develop new ways of working, who have agreed to increase their support for the county's focus on this area and to help us see through many of the change programme ambitions.

3. Alignment with corporate priorities

3.1 Communities at the heart of everything we do

This report describes progress and plans to ensure the needs and aspirations of our communities are at the core of the Committee's work.

3.2 A good quality of life for everyone

The Committee's areas of responsibility offer opportunity for all, and ensures no community is excluded or disadvantaged. By focussing on these objectives, which the various workstreams set out in this report seek to do, we can ensure that the quality-of-life outcomes for everyone are improved.

3.3 Helping our children learn, develop and live life to the full

All of the workstreams set out in this report affect all residents, regardless of age. Moreover, building communities that are vibrant and have opportunity, and enhancing the social mobility of families, will directly and positively create the best possible start for our children.

3.4 Cambridgeshire: a well-connected, safe, clean, green environment

Fundamental to our work to support communities to thrive, and alongside working closely with our local partners to decentralise our approaches, is the need to ensure the environment within which they live and work is safe and clean with opportunities to connect to one another.

3.5 Protecting and caring for those who need us

For citizens to be confident, healthy, safe, and secure, they need to live in communities that mirror those attributes, and where there is a strong sense of local identity and cohesion. The workstreams set out in this report seek to support the development of a strong local identity, helping to create thriving places for people to live in.

4. Significant Implications

4.1 Resource Implications

There are no significant implications within this category.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

Any purchases to support the service directorate's work will be carried out in accordance with the Council's Contract Procedure Rules.

4.3 Statutory, Legal and Risk Implications

There are no significant implications within this category.

4.4 Equality and Diversity Implications

Ensuring and achieving equality of opportunity to all of our residents is central to the work of the Committee and its service directorate.

4.5 Engagement and Communications Implications

There are a number of communications and engagement aspects to the work of this Committee that our Communications team are aware of, and they are working closely and proactively with relevant officers where appropriate.

4.6 Localism and Local Member Involvement

Local Members remain at the heart of our work and are vital in their role as community leaders in helping make sure we identify challenges, risks, and opportunities early and that we deliver a real and lasting change for our residents.

4.7 Public Health Implications

This paper clearly lays out the diverse contributions that are being made through the work of the Communities and Partnerships Service Directorate to health and wellbeing, and to the management of the COVID-19 pandemic. It acknowledges that key to Public Health is the improvement of health and wellbeing which needs action across many determinants.

4.8 Environment and Climate Change Implications on Priority Areas:

4.8.1 Implication 1: Energy efficient, low carbon buildings.

Positive/neutral/negative Status: NA

Explanation: There are no significant implications within this category.

4.8.2 Implication 2: Low carbon transport.

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

4.8.3 Implication 3: Green spaces, peatland, afforestation, habitats and land management.

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

4.8.4 Implication 4: Waste Management and Tackling Plastic Pollution.

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

4.8.5 Implication 5: Water use, availability and management:

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

4.8.6 Implication 6: Air Pollution.

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

4.8.7 Implication 7: Resilience of our services and infrastructure, and supporting vulnerable people to cope with climate change.

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

Have the resource implications been cleared by Finance? Yes

Name of Financial Officer: Martin Wade

Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the Head of Procurement? Yes

Name of Officer: Henry Swann

Has the impact on statutory, legal and risk implications been cleared by the Council's Monitoring Officer? Yes

Name of Legal Officer: Fiona McMillan

Have the equality and diversity implications been cleared by your Service Contact? Yes

Name of Officer: Adrian Chapman

Have any engagement and communication implications been cleared by Communications?

Yes

Name of Officer: Amanda Rose

Have any localism and Local Member involvement issues been cleared by your Service Contact? Yes

Name of Officer: Adrian Chapman

Have any Public Health implications been cleared by Public Health? Yes

Name of Officer: Val Thomas

5. Source documents

5.1 None