

Section 3 - B: Place & Economy

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2020-21 to 2024-25

Net Revised Opening Budget 2019-20 £000	Policy Line	Gross Budget 2020-21 £000	Fees, Charges & Ring-fenced Grants 2020-21 £000	Net Budget 2020-21 £000	Net Budget 2021-22 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000
-8,316	Executive Director Executive Director	1,165	-9,755	-8,590	-8,590	-8,590	-8,590	-8,590
-8,316	Subtotal Executive Director	1,165	-9,755	-8,590	-8,590	-8,590	-8,590	-8,590
	Highways							
157	Asst Dir - Highways	158	-	158	158	158	158	158
6,085	Local Infrastructure Maintenance and Improvement	9,540	-764	8,776	9,776	10,776	11,776	11,776
-95	Traffic Management	2,820	-2,935	-115	-115	-115	-115	-115
528	Road Safety	679	-192	487	607	607	607	607
6,142	Street Lighting	10,502	-4,144	6,358	6,360	6,364	6,364	6,364
407	Highways Asset Management	1,281	-872	409	409	409	409	409
	- Parking Enforcement	5,443	-5,443	-	-	-	-	-
2,125	Winter Maintenance	2,664	-	2,664	2,664	2,664	2,664	2,664
340	Bus Operations including Park & Ride	1,420	-1,413	7	7	7	7	7
15,690	Subtotal Highways	34,507	-15,763	18,744	19,866	20,870	21,870	21,870
	Passenger Transport							
2,311	Community Transport	2,955	-557	2,398	2,398	2,398	2,398	2,398
4,770	Concessionary Fares	4,934	-16	4,918	4,918	4,918	4,918	4,918
7,081	Subtotal Passenger Transport	7,889	-573	7,316	7,316	7,316	7,316	7,316
	Environment & Commercial Services							
425	County Planning, Minerals & Waste	646	-275	371	317	317	317	317
51	Historic Environment	1,087	-1,037	50	50	50	50	50
419	Flood Risk Management	525	-101	425	425	425	425	425
28	Energy Projects Director	168	-139	29	29	29	29	29
58	Energy Programme Manager	61	-2	60	60	60	60	60
34,620	Waste Management	39,632	-4,244	35,388	35,613	35,792	35,984	36,186
35,601	Subtotal Environment & Commercial Services	42,119	-5,797	36,322	36,493	36,672	36,864	37,066

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	Infrastructure & Growth							
160	Asst Dir - Infrastrucuture & Growth	162	-	162	162	162	162	162
1,300	Major Infrastructure Delivery	1,573	-273	1,300	-	-	-	-
33	Transport Strategy and Policy	45	-10	34	34	34	34	34
551	Growth & Development	898	-341	557	557	557	557	557
-	Highways Development Management	1,219	-1,219	-	-	-	-	-
2,044	Subtotal Infrastructure & Growth	3,897	-1,843	2,054	754	754	754	754
	Future Years							
-	Inflation	-	-	-	1,840	3,867	5,927	8,085
-	Savings	-	-	-				
52,101	P&E BUDGET TOTAL	89,577	-33,732	55,845	57,678	60,888	64,140	66,500

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Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2020-21

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Executive Director							
Executive Director	-8,316	-273	-	-	-	-	-8,590
Subtotal Executive Director	-8,316	-273	-	-	-	-	-8,590
Highways							
Asst Dir - Highways	157	1	-	-	-	-	158
Local Infrastructure Maintenance and Improvement	6,085	341	-	-	3,000	-650	8,776
Traffic Management	-95	-20	-	-	-	-	-115
Road Safety	528	9	-	-	-	-50	487
Street Lighting	6,142	195	-	-	-	21	6,358
Highways Asset Management	407	2	-	-	-	-	409
Parking Enforcement	-	-	-	-	-	-	-
Winter Maintenance	2,125	76	-	463	-	-	2,664
Bus Operations including Park & Ride	340	7	-	-	-	-340	7
Subtotal Highways	15,690	610	-	463	3,000	-1,019	18,744
Passenger Transport							
Community Transport	2,311	87	-	-	-	-	2,398
Concessionary Fares	4,770	148	-	-	-	-	4,918
Subtotal Passenger Transport	7,081	234	-	-	-	-	7,316
Environment & Commercial Services							
County Planning, Minerals & Waste	425	-1	-	-54	-	-	371
Historic Environment	51	-1	-	-	-	-	50
Flood Risk Management	419	6	-	-	-	-	425
Energy Projects Director	28	1	-	-	-	-	29
Energy Programme Manager	58	1	-	-	-	-	60
Waste Management	34,620	969	199	-	-	-400	35,388
Subtotal Environment & Commercial Services	35,601	975	199	-54	-	-400	36,322

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Budget Period: 2020-21

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Infrastructure & Growth							
Asst Dir - Infrastructure & Growth	160	3	-	-	-	-	162
Major Infrastructure Delivery	1,300	-	-	-	-	-	1,300
Transport Strategy and Policy	33	1	-	-	-	-	34
Growth & Development	551	6	-	-	-	-	557
Highways Development Management	-	-	-	-	-	-	-
Subtotal Infrastructure & Growth	2,044	9	-	-	-	-	2,054
P&E BUDGET TOTAL	52,101	1,555	199	409	3,000	-1,419	55,845

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Table 3: Revenue - Overview
Budget Period: 2020-21 to 2024-25

Detailed Plans	Outline Plans
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Ref	Title	2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	2024-25 £000	Description	Committee
1	OPENING GROSS EXPENDITURE	92,125	89,577	91,583	95,086	98,639		
B/R.1.001	Base adjustments	1,038	-	-	-	-	- Adjustment for permanent changes to base budget from decisions made in 2019-20.	E&E, H&CI
B/R.1.002	Cultural & Community Services transferred to P&C	-8,763	-	-	-	-	- Transfer of Cultural & Community Services from P&E to Communities & Safety within P&C.	E&E, H&CI
1.999	REVISED OPENING GROSS EXPENDITURE	84,400	89,577	91,583	95,086	98,639		
2	INFLATION							
B/R.2.001	Inflation	1,998	2,133	2,320	2,361	2,466	Some County Council services have higher rates of inflation than the national level. For example, this is due to factors such as increasing oil costs that feed through into services like road repairs. This overall figure comes from an assessment of likely inflation in all P&E services.	E&E, H&CI
2.999	Subtotal Inflation	1,998	2,133	2,320	2,361	2,466		
3	DEMOGRAPHY AND DEMAND							
B/R.3.007	Waste Disposal	199	225	179	192	202	Extra cost of landfilling additional waste produced by an increasing population.	H&CI
3.999	Subtotal Demography and Demand	199	225	179	192	202		
4	PRESSURES							
B/R.4.009	Cambridgeshire and Peterborough Minerals and Waste Local Plan	-54	-54	-	-	-	- This is the removal of the short-term investment made in previous years. Work was undertaken on a new Minerals and Waste Plan with Peterborough City Council.	E&E
B/R.4.013	Guided Busway Defects	-	-1,300	-	-	-	- This is the removal of the short-term investment made in previous years. The Council is in dispute with the contractor over defects in the busway construction. This was to fund repairs to defects and legal costs in support of the Council's legal action against the Contractor. The Council expects to recover these costs.	E&E
B/R.4.014	Winter Maintenance	463	-	-	-	-	- Reflecting in-year pressure and results of current contractual setup	H&CI
4.999	Subtotal Pressures	409	-1,354	-	-	-		
5	INVESTMENTS							
B/R.5.104	Investment in Highways Services	3,000	1,000	1,000	1,000	-	- Investment in Highways Services to increase funding for proactive treatment and maintenance of roads, bridges and footpaths.	H&CI
5.999	Subtotal Investments	3,000	1,000	1,000	1,000	-		
6	SAVINGS							
B/R.6.102	Waste	-400	-	-	-	-	- Reduction in the amount of Waste being landfilled.	H&CI

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		2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	2024-25 £000		
B/R.6.204	Road Safety	-50	-	-	-	-	- At the March H&CI committee members approved the implementation of a new transformative model for delivering all elements of road safety (education, engineering, school crossing patrols, safety cameras, audits etc). The approach is an integrated model with Peterborough, built around core and commercial activities. The £50k will be achieved through more efficient working practices (moving resource online and co-location)	H&CI
B/R.6.214	Street Lighting - contract synergies	21	2	4	-	-	- Every year the budget is changed to reflect the level of synergy savings which will be achieved from the joint contract. This will not lead to any reduction in street lighting provision.	H&CI
6.999	Subtotal Savings	-429	2	4	-	-		
TOTAL GROSS EXPENDITURE		89,577	91,583	95,086	98,639	101,307		
7	FEES, CHARGES & RING-FENCED GRANTS							
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-34,621	-33,732	-33,905	-34,198	-34,499	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	E&E, H&CI
B/R.7.002	Fees and charges inflation	-164	-117	-116	-120	-123	Additional income for increases to fees and charges in line with inflation, not including the effect of the Combined Authority Levy.	E&E, H&CI
B/R.7.002	Changes to fees, charges & ring-fenced grants	2,322	-	-	-	-	- Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2019-20.	E&E, H&CI
B/R.7.004	Inflation on Levy charged to the Combined Authority	-279	-176	-177	-181	-185	Inflation of the Combined Authority Levy - this is matched to the inflation in P&E expenditure for which the Combined Authority are billed.	E&E, H&CI
B/R.7.119	Income from Bus Lane Enforcement	-650	-	-	-	-	- Utilising additional bus lane enforcement income to fund highways and transport works, as allowed by current legislation.	H&CI
B/R.7.120	Deployment of current surpluses in civil parking enforcement to transport activities	-340	-	-	-	-	- Deployment of current surpluses in civil parking enforcement to transport activities, including a contribution to Park & Ride, as allowed by current legislation.	H&CI
B/R.7.202	Change in Public Health Grant	-	120	-	-	-	- Change in ring-fenced Public Health grant to reflect change of function and treatment as a corporate grant from 2019-20 due to removal of ring-fence.	E&E, H&CI
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-33,732	-33,905	-34,198	-34,499	-34,807		
TOTAL NET EXPENDITURE		55,845	57,678	60,888	64,140	66,500		

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Ref	Title	2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	2024-25 £000	Description	Committee
FUNDING SOURCES								
8	FUNDING OF GROSS EXPENDITURE							
B/R.8.001	Budget Allocation	-55,845	-57,678	-60,888	-64,140	-66,500	Net spend funded from general grants, business rates and Council Tax.	E&E, H&CI
B/R.8.002	Public Health Grant	-120	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	E&E, H&CI
B/R.8.003	Fees & Charges	-27,057	-27,350	-27,643	-27,944	-28,252	Fees and charges for the provision of services.	E&E, H&CI
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.	H&CI
B/R.8.005	PFI Grant - Waste	-2,611	-2,611	-2,611	-2,611	-2,611	PFI Grant from DEFRA for the life of the project.	H&CI
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-89,577	-91,583	-95,086	-98,639	-101,307		