

FINANCE AND PERFORMANCE REPORT – SEPTEMBER 2018

To: **Adults Committee**

Meeting Date: **15 November 2018**

From: **Chief Finance Officer**

Executive Director: People and Communities

Electoral division(s): **All**

Forward Plan ref: **Not applicable** *Key decision:* **No**

Purpose: **To provide the Committee with the September 2018 Finance and Performance report for People And Communities Services (P&C).**

The report is presented to provide the Committee with the opportunity to comment on the financial and performance position as at the end of September 2018.

Recommendations: **The Committee is asked to review and comment on the report.**

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1.0 BACKGROUND

- 1.1 A Finance & Performance Report for People and Communities (P&C) is produced monthly and the most recent available report is presented to the Committee when it meets – the latest is provided in Appendix B.
- 1.2 The report is presented to provide the Committee with the opportunity to comment on the financial and performance position of the services for which the Committee has responsibility.
- 1.3 This report is for the whole of the P&C Service, and as such, not all of the budgets contained within it are the responsibility of this Committee. Members are requested to restrict their attention to the budget lines for which this Committee is responsible, which are detailed in Appendix A, whilst the table below provides a summary of the budget totals relating to Adults Committee:

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2018/19 £000	Actual Sep 2018 £000	Forecast Outturn Variance £000
-37	Adults & Safeguarding	153,997	60,200	-161
367	Adults Commissioning (including Local Assistance Scheme)	10,590	19,736	367
330	Total Expenditure	164,587	79,936	206
0	Grant Funding (including Better Care Fund, Social Care in Prisons Grant etc.)	-26,567	-12,167	0
330	Total	138,020	67,770	206

Please note: Strategic Management – Commissioning covers all of P&C and is therefore not included in the table above. The Executive Director and Central Financing budgets are now reported to CYP Committee as they contain items material to services under the oversight of that committee.

1.4 Financial Context

As previously discussed at Adults Committee the major savings agenda continues with £99.2m of savings required across the Council between 2017 and 2022. The total planned savings for P&C in the 2018/19 financial year total £21,287k.

Although significant savings are expected to be made in 2018/19 across the directorate, Adults services continue to face demand and price pressures, particularly:

- In Older People's services where lack of capacity in the domiciliary and residential care markets is driving up prices
- Through increased demand in the NHS and improved performance in reducing delays in transfers of care
- In Learning Disability services, where the needs of a relatively static number of service-users is increasing

Central government has recognised pressures in the social care system through a number of temporary ring-fenced grants given to local authorities and these are able to be used to offset

pressures, make investments into social work to bolster the social care market or reduce demand on health and social care services. Further funding has recently been announced and the Council is drawing up plans to spend this funding addressing the above pressures mainly with a focus on providing additional domiciliary care, but awaits formal notification of grant conditions before confirming plans.

2.0 MAIN ISSUES IN THE SEPTEMBER 2018 P&C FINANCE & PERFORMANCE REPORT

2.1 Revenue

At the end of September, People & Communities overall is forecasting an overspend of £2.7m, which is reduced from a forecast £6.2m overspend in August. This is mainly due to the agreement by General Purposes Committee to an allocation from the smoothing fund reserve to Children's Services, reflecting the extensive pressures faced by that service.

Specifically for lines relating to Adults Committee, the forecast for September is an overspend of £206k, which is an improvement from the £330k overspend forecast in August.

The causes of the forecast overspend position remain fundamentally unchanged from last month, principally being pressures on care spend within Learning Disability and Older People's services as well as slower than anticipated delivery of certain savings programmes with an expectation that work will continue into 2019/20 and deliver over a revised timescale. The forecast pressure in the Learning Disability Partnership has increased by around 150k in September. These pressures are partially mitigated by the application of grant funding mentioned above, which is unchanged from the previous month.

In September, further mitigations have been identified:

- Expenditure on direct payments to carers has continued at levels seen in 2017/18, resulting in an expected £150k underspend.
- Several expensive care packages were expected to become the responsibility of the Autism and Adult Support Team but have either not been transferred or been transferred later in the year than expected, resulting in a forecast underspend of around £70k. These were cases centred on whether a person was ordinarily resident in Cambridgeshire.

2.2 Performance

The performance information in the September F&PR relates to information up to the end of August.

Of the performance indicators linked to Adults Committee, two are showing as red:

1. Proportion of adults with a primary support reason of learning disability support in paid employment (year to date)
2. Average monthly number of bed day delays (social care attributable) per 100,000 18+ population

3.0 2018-19 SAVINGS TRACKER

- 3.1 The savings tracker for lines relating to Adults Committee is attached as Appendix C. It shows the position for delivery of savings to the end of September, including some commentary where savings plans are materially not on track to deliver at the level expected or within the original timescale.

For lines relating to Adults Committee, there were around £16.5m of savings in the business plan for 2018/19. Of these, around £14.3m is expected to be delivered, with three savings lines rated as 'red' and one as 'black' (a black rating means that work on the saving did not commence).

In addition to the planned lines shown in the tracker, a further £2m of savings have been identified in-year as part of the savings funnel process, mainly in these areas:

- Retendering of block car rounds for domiciliary care achieving more than the planned saving
- Additional occupational therapist resource funded through the Improved Better Care Fund making savings through reducing demand for higher-cost packages of care
- Further use of assistive technology for people with learning disabilities, reducing costs by, for example, facilitating the removal of overnight waking support
- Reviewing contracts to ensure budgets align with expected spend where potential activity related payments are not going to be triggered

4.0 ALIGNMENT WITH CORPORATE PRIORITIES

4.1 Developing the local economy for the benefit of all

4.1.1 There are no significant implications for this priority.

4.2 Helping people live healthy and independent lives

4.2.1 There are no significant implications for this priority

4.3 Supporting and protecting vulnerable people

4.3.1 There are no significant implications for this priority

5.0 SIGNIFICANT IMPLICATIONS

5.1 Resource Implications

5.1.1 This report sets out details of the overall financial position of the P&C Service.

5.2 Procurement/Contractual/Council Contract Procedure Rules Implications

5.2.1 There are no significant implications within this category.

5.3 Statutory, Risk and Legal Implications

5.3.1 There are no significant implications within this category.

5.4 Equality and Diversity Implications

5.4.1 There are no significant implications within this category.

5.5 Engagement and Consultation Implications

5.5.1 There are no significant implications within this category.

5.6 Localism and Local Member Involvement

5.6.1 There are no significant implications within this category.

5.7 Public Health Implications

6.7.1 There are no significant implications within this category.

Source Documents	Location
As well as presentation of the F&PR to the Committee when it meets, the report is made available online each month.	https://www.cambridgeshire.gov.uk/council/finance-and-budget/finance-&-performance-reports/

Appendix A

Adults Committee Revenue Budgets within the Finance & Performance report

Adults & Safeguarding Directorate

Strategic Management – Adults
Principal Social Worker, Practice and Safeguarding
Autism and Adult Support
Carers

Learning Disability Services

LD Head of Services
LD - City, South and East Localities
LD - Hunts & Fenland Localities
LD – Young Adults
In House Provider Services
NHS Contribution to Pooled Budget

Older People and Physical Disability Services

OP - City & South Locality
OP - East Cambs Locality
OP - Fenland Locality
OP - Hunts Locality
Neighbourhood Cares
Discharge Planning Teams
Shorter Term Support and Maximising Independence
Physical Disabilities

Mental Health

Mental Health Central
Adult Mental Health Localities
Older People Mental Health

Commissioning Directorate

Strategic Management – Commissioning – *covers all of P&C*
Local Assistance Scheme

Adults Commissioning

Central Commissioning - Adults
Integrated Community Equipment Service
Mental Health Voluntary Organisations

Executive Director

Executive Director - *covers all of P&C*
Central Financing - *covers all of P&C*

Grant Funding

Non Baselined Grants - *covers all of P&C*