

Section 3 - B: Place & Economy

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2022-23 to 2026-27

Net Revised Opening Budget 2021-22 £000	Policy Line	Gross Budget 2022-23 £000	Fees, Charges & Ring-fenced Grants 2022-23 £000	Net Budget 2022-23 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000
	Executive Director							
1,634	P&E Executive Director	3,809	-1,370	2,439	929	429	429	429
3,114	P&E Lost Sales, Fees & Charges Compensation	-	700	700	-	-	-	-
4,748	Subtotal Executive Director	3,809	-670	3,139	929	429	429	429
	Highways Maintenance							
106	Asst Dir - Highways Maintenance	108	-	108	108	108	108	108
-	- Local Infrastructure Maintenance and Improvement	-	-	-	-	-	-	-
10,066	Highway Maintenance	10,562	-47	10,515	11,365	12,365	12,365	12,365
444	Highways Asset Management	909	-463	446	446	446	446	446
2,744	Winter Maintenance	2,833	-	2,833	2,833	2,833	2,833	2,833
-611	Highways - Other	-509	-95	-604	-604	-604	-604	-604
12,749	Subtotal Highways Maintenance	13,903	-605	13,298	14,148	15,148	15,148	15,148
	Project Delivery							
200	Asst Dir - Project Delivery	200	-	200	200	200	200	200
-	- Project Delivery	153	-153	-	-	-	-	-
6,651	Street Lighting	10,890	-3,981	6,909	6,909	6,909	6,909	6,909
6,851	Subtotal Project Delivery	11,243	-4,134	7,109	7,109	7,109	7,109	7,109
	Transport, Strategy and Policy							
106	Asst Director - Transport, Strategy & Development	108	-	108	108	108	108	108
-181	Traffic Management	3,153	-3,320	-167	-167	-167	-167	-167
529	Road Safety	850	-310	540	660	660	660	660
20	Transport Strategy and Policy	168	-	168	168	168	168	168
-	- Highways Development Management	1,640	-1,640	-	-	-	-	-
-	- Park & Ride	1,022	-1,022	-	-	-	-	-
-	- Parking Enforcement	7,003	-7,003	-	-	-	-	-
474	Subtotal Transport, Strategy and Policy	13,944	-13,295	649	769	769	769	769
	Planning, Growth & Environment							
120	Asst Dir - Planning, Growth & Environment	122	-	122	122	122	122	122
316	County Planning, Minerals & Waste	606	-291	315	315	315	315	315
48	Historic Environment	460	-415	45	45	45	45	45
1,104	Flood Risk Management	1,182	-673	509	509	509	509	509
555	Growth & Development	855	-292	563	563	563	563	563
37,161	Waste Management	43,939	-4,114	39,825	39,233	39,505	39,750	39,988
39,304	Subtotal Planning, Growth & Environment	47,164	-5,785	41,379	40,787	41,059	41,304	41,542

Section 3 - B: Place & Economy

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	Climate Change & Energy Service							
32	Energy Projects Director	359	-221	138	178	178	178	178
115	Energy Programme Manager	196	-79	117	117	117	117	117
147	Subtotal Climate Change & Energy Service	555	-300	255	295	295	295	295
	Future Years							
-	Inflation	-	-	-	1,890	3,847	5,847	7,916
-	Savings	-	-	-				
64,273	P&E BUDGET TOTAL	90,618	-24,789	65,829	65,927	68,656	70,901	73,208

Section 3 - B: Place & Economy

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-27

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Executive Director							
P&E Executive Director	1,634	15	-	1,290	-	-500	2,439
P&E Lost Sales, Fees & Charges Compensation	3,114	-	-	-	-	-2,414	700
Subtotal Executive Director	4,748	15	-	1,290	-	-2,914	3,139
Highways Maintenance							
Asst Dir - Highways Maintenance	106	2	-	-	-	-	108
Local Infrastructure Maintenance and Improvement	-	-	-	-	-	-	-
Highway Maintenance	10,066	344	-	-	530	-425	10,515
Highways Asset Management	444	2	-	-	-	-	446
Winter Maintenance	2,744	89	-	-	-	-	2,833
Highways - Other	-611	7	-	-	-	-	-604
Subtotal Highways Maintenance	12,749	444	-	-	530	-425	13,298
Project Delivery							
Asst Dir - Project Delivery	200	-	-	-	-	-	200
Project Delivery	-	-	-	-	-	-	-
Street Lighting	6,651	264	-	-	-	-6	6,909
Subtotal Project Delivery	6,851	264	-	-	-	-6	7,109
Transport, Strategy and Policy							
Asst Director - Transport, Strategy & Development	106	2	-	-	-	-	108
Traffic Management	-181	14	-	-	-	-	-167
Road Safety	529	11	-	-	-	-	540
Transport Strategy and Policy	20	1	-	147	-	-	168
Highways Development Management	-	-	-	-	-	-	-
Park & Ride	-	-	-	-	-	-	-
Parking Enforcement	-	-	-	-	-	-	-
Subtotal Transport, Strategy and Policy	474	28	-	147	-	-	649
Planning, Growth & Environment							
Asst Dir - Planning, Growth & Environment	120	2	-	-	-	-	122
County Planning, Minerals & Waste	316	-1	-	-	-	-	315
Historic Environment	48	-3	-	-	-	-	45
Flood Risk Management	1,104	10	-	-	-605	-	509
Growth & Development	555	8	-	-	-	-	563
Waste Management	37,161	1,052	-372	1,984	-	-	39,825
Subtotal Planning, Growth & Environment	39,304	1,068	-372	1,984	-605	-	41,379

Section 3 - B: Place & Economy

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2022-27

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Climate Change & Energy Service							
Energy Projects Director	32	1	-	-	105	-	138
Energy Programme Manager	115	2	-	-	-	-	117
Subtotal Climate Change & Energy Service	147	3	-	-	105	-	255
P&E BUDGET TOTAL	64,273	1,822	-372	3,421	30	-3,345	65,829

Section 3 - B: Place and Economy

Table 3: Revenue - Overview
Budget Period: 2022-23 to 2026-27

Ref	Title	Detailed Plans					Description	Committee
		2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000		
1	OPENING GROSS EXPENDITURE	85,338	90,617	91,445	94,147	96,519		
B/R.1.001	Base adjustments	393	-	-	-	-	Adjustment for permanent changes to base budget from decisions made in 2021-22.	E&GI, H&T
1.999	REVISED OPENING GROSS EXPENDITURE	85,731	90,617	91,445	94,147	96,519		
2	INFLATION							
B/R.2.001	Inflation	1,938	2,010	2,080	2,127	2,200	The total inflation allocation is calculated based on the different inflation indicator estimates for each budget type – so pay awards, oil, gas, etc all have specific inflationary assumptions applied.	E&GI, H&T
2.999	Subtotal Inflation	1,938	2,010	2,080	2,127	2,200		
3	DEMOGRAPHY AND DEMAND							
B/R.3.007	Waste Disposal	266	308	272	245	238	Extra cost of landfilling additional waste produced by an increasing population.	E&GI
B/R.3.008	COVID impact - Waste Disposal demand	-638	-	-	-	-	Removal of the temporary budget intended to offset covid pressures as no longer required.	E&GI
3.999	Subtotal Demography and Demand	-372	308	272	245	238		
4	PRESSURES							
B/R.4.013	Guided Busway Defects	960	-1,610	-650	-	-	This is the removal of the short-term investment made in previous years. The Council is in dispute with the contractor over defects in the busway construction. This was to fund repairs to defects and legal costs in support of the Council's legal action against the Contractor. The Council expects to recover these costs.	H&T
B/R.4.014	Waste and permit odour conditions	1,984	-900	-	-	-	Waste and permit odour conditions	E&GI
B/R.4.015	P&E Management Restructure costs	260	-	-	-	-	Cost relating to the new P&E Management restructure.	E&GI, H&T
B/R.4.016	Input to Nationally Significant Infrastructure Projects and Transport and Work Act orders	147	-	-	-	-	Ensuring the County has the resource to mitigate the impacts of, and negotiate successful outcomes from, the Nationally Significant Infrastructure Proposals affecting the area.	H&T
B/R.4.018	Increase in National Insurance - Council Staff	70	-	-	-	-	Impact on P&E of the £998k increase on national insurance for council staff	E&GI, H&T
4.999	Subtotal Pressures	3,421	-2,510	-650	-	-		

Section 3 - B: Place and Economy

Table 3: Revenue - Overview
Budget Period: 2022-23 to 2026-27

Ref	Title	Detailed Plans		Outline Plans			Description	Committee
		2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000		
5	INVESTMENTS							
B/R.5.104	Investment in Highways Services	700	1,000	1,000	-	-	- Investment in Highways Services to increase funding for proactive treatment and maintenance of roads, bridges and footpaths.	H&T
B/R.5.108	B1050 Design Costs	-170	-	-	-	-	- Removal of the budget allocated to fund the design costs as now complete.	H&T
B/R.5.109	Flood Attenuation and Biodiversity	-680	-	-	-	-	- Removal of the one off funding allocated for 2021/22, leaving the residual investment as permanent budget.	E&GI
B/R.5.110	County Biodiversity Enhancements	105	40	-	-	-	- To develop the actions required for the biodiversity commitments within the Climate Change & Environment Strategy and to ensure the best biodiversity and natural capital benefits are gained from CCC owned public assets.	E&GI
B/R.5.111	Community Flood Action Programme	75	-	-	-	-	- To continue the Community Flood Action Programme (CFAP) beyond 2021/2. The funding request is for £150,000 that will add to the sums carried forward from this year to allow the programme to continue. £75k of this will be temporary funding in year 1.	E&GI
5.999	Subtotal Investments	30	1,040	1,000	-	-		
6	SAVINGS							
	H&T							
B/R.6.214	Street Lighting - contract synergies	4	-	-	-	-	- Every year the budget is changed to reflect the level of synergy savings which will be achieved from the joint contract. This will not lead to any reduction in street lighting provision.	H&T
B/R.6.215	Recycle asphalt, aggregates and gully waste	-15	-20	-	-	-	- Savings achieved through recycling and reuse of materials.	H&T
B/R.6.216	Street Lighting Inspections	-10	-	-	-	-	- Reduced frequency of outage detection inspections	H&T
B/R.6.220	Highway Service Delivery Efficiencies	-110	-	-	-	-	- Highway Service Contract Efficiencies	H&T
6.999	Subtotal Savings	-131	-20	-	-	-		

Section 3 - B: Place and Economy

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TOTAL GROSS EXPENDITURE		90,617	91,445	94,147	96,519	98,957								
7	FEES, CHARGES & RING-FENCED GRANTS													
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-21,021	-24,788	-25,518	-25,491	-25,618	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	E&GI, H&T						
B/R.7.002	Fees and charges inflation	-116	-120	-123	-127	-131	Additional income for increases to fees and charges in line with inflation.	E&GI, H&T						
B/R.7.006	Changes to fees, charges & ring-fenced grants	-437	-	-	-	-	- Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2021-22.	E&GI, H&T						
	Changes to fees & charges													
B/R.7.100	Deployment of current surpluses in civil parking	-200	-30	-	-	-	- Deployment of current surpluses in civil parking enforcement to transport activities as allowed by	H&T						
B/R.7.101	Income from Bus lane and moving lane enforcement	-100	-100	-	-	-	- Utilising additional fine income to highways and transport works, as allowed by current legislation.	H&T						
B/R.7.102	Review and re-baselining of P&E income	-500	100	150	-	-	- Review and re-baselining of P&E income	H&T						
B/R.7.121	COVID Impact - Park & Ride	-150	-150	-	-	-	- Financial support required to support service due to the impact of Covid.	H&T						
B/R.7.122	COVID Impact - Guided Busway	-200	-200	-	-	-	- Government Covid grant to bus service operators ends and reduction in services.	H&T						
B/R.7.123	COVID Impact - Traffic Management	-604	-	-	-	-	- Removal of covid financial support as not required.	H&T						
B/R.7.124	COVID Impact - Parking	-700	-300	-	-	-	- Partial removal of covid financial support as income has recovered ahead of estimate.	H&T						
B/R.7.125	COVID Impact - Bus Lane Enforcement	-500	-	-	-	-	- Removal of covid financial support as not required.	H&T						
B/R.7.126	COVID Impact - Other	-260	-50	-	-	-	- Partial removal of covid financial support as income has recovered ahead of estimate.	E&GI						
	Changes to ring-fenced grants													
B/R.7.202	Change in Public Health Grant	-	120	-	-	-	- Change in ring-fenced Public Health grant to reflect change of function and expected treatment as a corporate grant from 2022-23 due to removal of ring-fence.	H&T						
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-24,788	-25,518	-25,491	-25,618	-25,749								
TOTAL NET EXPENDITURE		65,829	65,927	68,656	70,901	73,208								

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Ref	Title	Detailed Plans		Outline Plans			Description	Committee
		2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000		
FUNDING SOURCES								
8	FUNDING OF GROSS EXPENDITURE							
B/R.8.001	Budget Allocation	-65,829	-65,927	-68,656	-70,901	-73,208	Net spend funded from general grants, business rates and Council Tax.	E&GI, H&T
B/R.8.002	Public Health Grant	-120	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	H&T
B/R.8.003	Fees & Charges	-17,900	-18,750	-18,723	-18,850	-18,981	Fees and charges for the provision of services.	E&GI, H&T
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.	H&T
B/R.8.005	PFI Grant - Waste	-2,611	-2,611	-2,611	-2,611	-2,611	PFI Grant from DEFRA for the life of the project.	E&GI
B/R.8.007	Bikeability Grant	-213	-213	-213	-213	-213	DfT funding for the Bikeability cycle training programme.	H&T
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-90,617	-91,445	-94,147	-96,519	-98,957		