

SOUTH ALLIANCE UPDATE REPORT

To: **Cambridgeshire County Council Adults Committee**

Meeting Date: **21 March 2019**

From: **James Morrow and Nicola Ayton
South Alliance Co-Chairs**

Electoral division(s): **All**

Forward Plan ref: **N/A** *Key decision:* **No**

Purpose: **The Committee is asked to consider the update on the South Alliance.**

Recommendation: **The Adults Committee is asked to note the South Alliance progress and review a further update in 6 months' time.**

<i>Officer contact:</i>		<i>Member contacts:</i>	
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1. BACKGROUND

1.1 The South Alliance was launched in July 2018 and agreed the following priorities for the next 12 months:

- Supporting primary care to develop primary care networks covering around 30,000 to 50,000 people across the whole footprint;
- Implementing Integrated Neighbourhoods, building out from primary care, starting; and
- Understanding and acting on population health data, as well as the knowledge and insight of local teams, to identify at-risk groups of patients and then provide proactive, preventative care and support.

Since the agreement of Cambridgeshire and Peterborough's Integrated Neighbourhoods framework in December 2018, the South Alliance have been:

- a. Planning engagement with staff across the South Alliance through an 'Ask and Offer' workshop.
- b. Engaging with GPs in Granta Medical Practices, Isle of Ely and North Cambridge City on the development of Primary Care Networks and Integrated Neighbourhoods.
- c. Learning from other areas of the country on their Integrated Neighbourhood models, including Torbay and South Devon.
- d. Working with our partners to establish the key next steps for the South Alliance, including a core work programme and the required resourcing to deliver.

2. MAIN ISSUES

2.1 Engagement with staff across the South Alliance

The South Alliance is holding an Ask and Offer workshop on 6th February. The purpose of the session is to identify the barriers preventing organisations across the South Alliance from working together more effectively and commit to taking practical actions to overcome these. Over 40 members of managerial, operational and clinical staff are due to attend the workshop from all of the constituent organisations, including the Local Authority. The outputs from the session will inform the future priorities of the South Alliance.

Primary Care engagement

Members of the South Alliance have met with GPs from the Isle of Ely and North City practices in January, and plan to meet with North Villages practices in February. These discussions have supported GP practices to start designing their Primary Care Networks, which will in time develop into Integrated Neighbourhoods. The South Alliance welcomes the national policy direction set by the *NHS Long Term Plan*, including the ambition to agree Primary Care Network groupings by June 2019 and the intention to launch a new GMS contract enabling Primary Care Networks and greater local integration with community, secondary and social care services. This endorses

the intentions set out in Cambridgeshire and Peterborough's Integrated Neighbourhoods Framework. Over the coming months, the South Alliance will continue to engage with GP practices to deliver on the local ambition to develop Integrated Neighbourhoods with Primary Care Networks as their cornerstone.

The South Alliance continues to work closely with Granta Medical Practices on the development of their Integrated Neighbourhood. Granta Medical Practices have commenced work with Geriatricians from Cambridge University Hospitals (CUH) to design new pathways for elderly patients with complex needs, and with Cambridgeshire and Peterborough Foundation Trust (CPFT) to align with their community neighbourhood teams.

Further, analysts are undertaking work with Granta Medical Practices to bring together primary, community and secondary care data sets. The output of this work will enable clinicians to identify, target and provide proactive, evidence-based care to specific cohorts of patients. The intention is to incorporate social care data into this data set over time. This work will be formalised through the creation of a Granta Integrated Neighbourhood Project Board, which will be attended by all constituent organisations, including the Local Authority, and will aim to enable the progression of Granta Integrated Neighbourhood.

A key next step for the Project Board will be to deliver a workshop with the wider Integrated Neighbourhood staff group, including community, secondary and social care staff. The aim of the workshop will be to design the expected inputs, outputs and outcomes of the model. This will inform the key metrics and evaluation methodology for Granta Integrated Neighbourhood.

Learning from elsewhere

Members of the South Alliance undertook a visit to Torbay and South Devon in January, to learn from their experience in establishing Integrated Neighbourhoods. The visit reaffirmed the South Alliance's key principles of enabling local, clinical and operational ownership of Integrated Neighbourhoods with Primary Care Networks as their cornerstone. It also demonstrated the impact this model can have on improving people's lives and reducing unnecessary hospital admissions.

Next steps for the South Alliance

The South Alliance has agreed a phased approach to supporting the development of individual Integrated Neighbourhoods and is currently pursuing this approach with Granta Medical Practices. Alongside this, the South Alliance has identified a number of workstreams which will enable Integrated Neighbourhoods to develop further. These workstreams are listed below:

- Engagement with staff, patients and local people.
- Population health analytics.
- Primary Care Network development.
- Enhanced Health in Care Homes model development.
- Prevention, building on existing Local Authority initiatives such as 'Think Communities' and 'Neighbourhood Cares' pilots.

- Condition specific end-to-end clinical pathways.

The South Alliance has established a Working Group to deliver on these workstreams. The Group is accountable to the South Alliance and is currently attended by colleagues from the CCG, CUH, Local Authority and CPFT. The Group is open to membership from all South Alliance organisations. The ability of this group to deliver on the South Alliance's priorities is currently limited by the available resourcing. The resourcing allocation to this group, and the wider work of the South Alliance, is currently being agreed through the STP Task and Finish Workforce group.

3. ALIGNMENT WITH CORPORATE PRIORITIES

The South Alliance priorities and programme of work compliments the Council Corporate priorities and there is Council representation on the group.

3.1 A good quality life for everyone

There are no significant implications for this priority.

3.2 Thriving places for people to live

There are no significant implications for this priority.

3.3 The best start for Cambridgeshire's children

There are no significant implications for this priority.

4. SIGNIFICANT IMPLICATIONS

At present there is no significant implications from the South Alliance programme of work. The programme will continue to develop with input from the Local Authority and implications to the Council will be continually monitored and discussed.

4.1 Resource Implications

There are no significant implications within this category.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

There are no significant implications within this category.

4.3 Statutory, Legal and Risk Implications

There are no significant implications within this category.

4.4 Equality and Diversity Implications

There are no significant implications within this category.

4.5 Engagement and Communications Implications

There are no significant implications within this category.

4.6 Localism and Local Member Involvement

There are no significant implications within this category.

4.7 Public Health Implications

There are no significant implications within this category.

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	N/A Name of Financial Officer:
Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement?	N/A Name of Officer:
Has the impact on statutory, legal and risk implications been cleared by LGSS Law?	N/A Name of Legal Officer:
Have the equality and diversity implications been cleared by your Service Contact?	N/A Name of Officer:
Have any engagement and communication implications been cleared by Communications?	N/A Name of Officer:
Have any localism and Local Member involvement issues been cleared by your Service Contact?	N/A Name of Officer:
Have any Public Health implications been cleared by Public Health	N/A Name of Officer:

Source Documents	Location
N/A	