

Innovate and Cultivate Fund Annual Review 2021

To: Communities, Social Mobility and Inclusion Committee

Meeting Date: 2 December 2021

From: Head of Think Communities, Matt Oliver

Electoral division(s): All

Key decision: No

Outcome: To provide the Committee with the key findings from the Innovate and Cultivate Fund 2020-21 annual report.

Recommendation: The Committee is asked to:

- a) Note and comment on the annual review; and
- b) Approve the proposals for the future of the fund, as outlined in section 2.14.2 of the report.

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1. Background

- 1.1 The Innovation Fund was launched in November 2016, with 5 projects receiving approval for funding from April 2017 as a result. Learning from those early rounds, a review and refresh of the fund was carried out resulting in the current Innovate and Cultivate Fund (ICF) as agreed by Communities and Partnership Committee on 24 August 2017.
- 1.2 On 8 November 2018 the Committee endorsed a number of further recommendations including: to offer more prescriptive guidance to Cultivate applicants in the form of 'Cultivate Seed Fund Projects'; to increase the Cultivate Fund grant threshold from £10,000 to up to £19,000; to extend the estimated return on investment period to up to 3 years; and, to request additional funds from the General Purposes Committee (GPC).
- 1.3 On 22 January 2019 the General Purposes Committee received a paper on the Innovate and Cultivate Fund and resolved to transfer a further £1m from the Transformation Fund to the Innovate and Cultivate Fund, increasing the total fund available to £2m.
- 1.4 Throughout 2019 and 2020, the fund had two funding streams:
 - Cultivate: grants of £2,000-£19,000 aimed at encouraging local networks where people help themselves and each other. A single stage application process, where the Communities and Partnership Committee considered the final recommendations of the panel before confirming award.
 - Innovate: grants of £19,001 - £50,000, for projects that demonstrate an innovative approach. A two-stage application process where second stage applicants present a more detailed project plan and quarterly activity and budget plans to the panel, after which the Communities and Partnership Committee considered the panel recommendations before confirming award.
- 1.5 All applicants to the fund are required to demonstrate a number of stated criteria including the following:
 - Project outcomes align with key funding priorities for Children and Families services, Adult Social Care or other Council priorities.
 - Projects show they will reduce pressure on Council services and/or offer direct savings for the Council.
 - Projects must be either new, or build on an existing project in a new location or with new beneficiaries.
 - Projects which have been awarded funding have been able to demonstrate how they can deliver a return on investment to the County Council budget, either through cost-avoidance or cashable savings.

1.6 The key funding priorities for services are:

Adult Social Care

- (i) Maintaining and maximising independence
- (ii) Connecting to the local community and staying well
- (iii) People having greater choice and control over how their care needs are met

Children & Families services

- (iv) Building connections between the voluntary sector and County Council services
- (v) Supporting communities to enable positive outcomes and progression for vulnerable children and young people
- (vi) Community based family support activities that meet a significant need or address an issue that presents significant risk

Plus other Council priorities

- Projects must also show they will reduce pressure on Council services and/or offer direct savings for the Council.
- Projects must be either new or build on an existing project in a new location or with new beneficiaries.

1.7 In November 2020, to make good use of the remaining funds it was agreed to reduce the upper grant threshold of the Cultivate Fund from £19,000 to £15,000. On 21 January 2021, the Committee received the 2019-2020 Evaluation Report of the fund and agreed to six priorities:

- (i) Request to the General Purposes Committee for a further £300k in additional funds to continue ICF as a Cultivate-only fund. (This was later confirmed).
- (ii) Pause the Innovate funding stream with immediate effect.
- (iii) Train Think Communities Community Connectors (due to take up post from February 2021 onwards) as part of their induction, to act as ambassadors for the fund in their place.
- (iv) Refine the monitoring requirements for all grants:
 - Cultivate monitoring to be changed from quarterly to bi-annually; and
 - Innovate monitoring to be changed from quarterly submissions to a maximum of five monitoring reports over the grant funding period.
- (v) Develop a new and more efficient project monitoring system that integrates project monitoring with Cambridgeshire Community Foundation's (CCF) established Salesforce project monitoring system. Service leads to continue to set project targets and outcomes, to retain ongoing oversight of projects and to lead on end of project evaluations, with CCF managing monitoring returns against agreed project plans.
- (vi) Revise the system for Council payment of grant instalments to Cambridgeshire Community Foundation, to a more administratively efficient maximum of two grant payments for each project.

- 1.8.1 On 8 July 2021, the Communities, Social Mobility and Inclusion Committee resolved to:
- (i) Update Fund information and guidance to better align to the priorities of the Joint Administration.
 - (ii) Maintain the current pause on Innovate applications.
 - (iii) Increase the number of Councillors on the Recommendation Panel from five to seven, to be appointed in accordance with political proportionality.
 - (iv) Maintain the current process of recommendations from the Panel being presented to the next available Committee meeting for approval.

2. Main Issues

- 2.1 The 2020-2021 annual evaluation of the fund has been completed by Cambridgeshire Community Foundation (CCF), who administer the fund on behalf of Cambridgeshire County Council (further detail on the contracted role of CCF is contained in Appendix 1). Others involved in the annual evaluation include members of the Innovate and Cultivate Steering Group which comprises the Chair of the Communities, Social Mobility and Inclusion Committee, Think Communities Area Manager (Chair of the Steering Group), senior representatives and service leads from Finance, Adults Services and Children's Services, and CCF representatives.
- 2.2 This paper sets out the findings of the 2020-2021 evaluation, which focuses on data from applications received and projects funded for the funding rounds shown in Table 1 below, (noting 1 November 2020 funding round was cancelled) and projects that completed their funding terms and submitted final monitoring reports up to 15 October 2021. The report compares these findings to data from the three funding rounds held in 2019 to 2020 and previous evaluation reporting periods where data allows. Whilst the number of rounds in the reporting periods may differ, the comparisons remain useful.

Table 1: Funding rounds included in annual evaluation costs

2020-2021	2019-2020	2018-2019	2017-2018
1 Nov 2020 (cancelled)	1 Nov 2019	1 August 2018	26 Oct 2017
1 Feb 2021	1 Feb 2020	1 Nov 2018	15 Dec 2017
1 May 2021	1 May 2020 (cancelled)	1 Feb 2019	9 March 2018
1 August 2021	1 August 2020	1 August 2019	1 May 2018

2.3 Number and outcome of applications received during 2020-2021

- 2.3.1 A total of 39 Cultivate applications were submitted to the Fund for the three funding rounds held in the 2020-2021 review period. When comparing Cultivate applications to Cultivate applications in previous years, it is an increase on 2019-20 and 2017-18, slightly lower than in 2018-19.
- 2.3.2 Of the 39 applications submitted in 2020-2021, 24 (62%) were awarded Cultivate funding and 15 (38%) grant applications submitted were unsuccessful, including 2 applications that withdrew because they did not meet fund criteria. The 62% success rate in 2021 is higher than the 45% success rate during 2019-2020 and considerably higher than previous years.
- 2.3.3 The reason for this growing success rate can be attributed to increased advice and support given to local groups and organisations on the purpose of the fund and a higher take up at the pre-application advice sessions, where potential projects are explored in more detail with service leads and appropriate support given at that early stage.
- 2.3.4 Table 2 below compares Innovate & Cultivate Fund applications received and awarded funding during 2017-2021.

Table 2: Applications received and awarded between 2017 and 2021.

	2020-21	2019-20		2018-19		2017-18	
	Cultivate	Innovate	Cultivate	Innovate	Cultivate	Innovate	Cultivate
Total number of applications received	39	20	25	46	42	34	34
Number awarded funding **	24	10	10	11	15	7	12
% of applications awarded funding by funding stream	62%	50%	40%	23.9%	35.7%	20.6%	35.3%
Overall success rate	62%	44%		30%		28%	

**total of 89 projects offered ICF grants (does not include the 5 Innovation Fund awards from 2016). This figure includes the three organisations who later rejected their ICF grant offer.

2.4 Geographical areas of delivery

- 2.4.1 For grants awarded, we are able to disaggregate the data for delivery area to include all districts where projects are delivering, rather than just 'primary delivery area' as indicated by the applicant on the grant application form. This provides a much fuller picture of where projects are making an impact across the County. For the 24 projects funded in 2021, a higher number are delivering in East Cambridgeshire (12) and /or Cambridge City (12). The spread across the other areas of the County is fairly even.

- 2.4.2 When considered across the life of the fund, a higher number of funded applications are delivering in Huntingdonshire (as one or more areas of delivery) (45), followed by an even spread of projects delivering in Cambridge (39), South Cambridgeshire (38), East Cambridgeshire (38), and Fenland (33), along with a number delivering Countywide (20).

Table 3: Project delivery areas (including where delivery is across more than one area)

	Cambridge	South Cambridgeshire	East Cambridgeshire	Huntingdonshire	Fenland	County-wide
2017-18	8	9	8	11	5	4
2018-19	13	13	11	13	10	6
2019-20	6	7	7	12	7	4
2020-21	12	9	12	9	11	6
Totals	39	38	38	45	33	20

2.5 Service priorities

Of the 24 grants awarded in 2021, 14 projects (58%) support service priorities for Adult Social Care, and 10 projects (42%) support Children and Families priorities, compared to 53% and 47% in 2019-20 and 67% and 33% in 2018-2019.

2.6 Pre-Application advice sessions

- 2.6.1 Potential applicants are strongly encouraged to participate in pre-application discussions with a County Council service lead who will support them to access appropriate data and information to strengthen their application or develop their project ideas. Overall, 83% of grant awardees in 2020-2021 had sought formal pre-application advice either at the advice sessions held this year or during the previous review period.
- 2.6.2 In total 89 organisations (iro 100 people) attended one of the three sets of formal advice sessions held throughout the year. All are given professional support to further develop their projects or link them in to appropriate internal and external partnerships. They are signposted to external support organisations including Support Cambridgeshire, which deliver the County Council's Voluntary and Community Sector Infrastructure Support and help with developing an organisation's structure, policies, funding application and management skills and with other training/advice. Where project proposals clearly do not fit fund criteria organisations are advised about other more appropriate funding opportunities.
- 2.6.3 Of those attending advice sessions this year, 31 progressed immediately with applications to the fund and 24 were successful. 58 had not (at time of writing this report) completed an ICF application. The numbers and amount of funding accessed through alternative streams is not available.

2.7 Unsuccessful applications

- 2.7.1 The ICF Recommendation Panel is responsible for scoring each application against the fund criteria using the information provided by the applicant on their proposed project. During this 2020-2021 review period, 2 applications withdrew prior to panel and the Recommendation Panel rejected a further 13 (33% of submitted applications). In line with previous years, applications were most commonly unsuccessful in securing funding because they did not meet funding criteria relating to demand reduction and return on investment (ROI).
- 2.7.2 Unsuccessful applicants are given feedback on their application and signposted to alternative funding or other support. In this period, one applicant has been able to access other funding to help set up a community garden and a Think Communities Community Connector is also involved in supporting the development of the scheme. CCF assisted a further project supporting older people living with memory loss and dementia to secure alternative and more appropriate funding to meet their needs and another applicant was given support to secure match funding for a project to provide supported lodgings for young people.

2.8 Committed funding and administration costs

- 2.8.1 The total amount of funding available for the Fund is £2,300,000. In total, 94 projects have been awarded a grant through the application process, 3 later declined the award leaving 91 projects in total.
- 2.8.2 In the majority of cases, the amount requested and agreed through the application process (i.e., the amount committed) equals the amount paid out on successful completion of the project. In a small number of cases project delivery costs differ to those anticipated, grant offers are rejected or returned at a later date. Therefore, amounts shown as committed may slightly differ compared to previous reported figures and where that is the case, explanations are given.
- 2.8.3 CCF are contracted to support the creation and subsequent delivery of the fund. An initial set up fee was paid through available budgets in 2016/17. Subsequent fee payments are based on a percentage of the grants disbursed and are paid from within the Transformation allocated funds.
- 2.8.4 The breakdown of funds available, expenditures and commitments are set out in Table 4 below:

Table 4: Funding and expenditure/commitments

Fund allocations	
Transformation Fund allocation 1 2016	£1,000,000
Transformation Fund allocation 2 2019	£1,000,000
Transformation Fund allocation 3 2021	£300,000
Total Funding	£2,300,000

Expenditures and commitments	
Completed projects - grants paid to date	£863,240
Current projects – grant instalments paid	£628,684
Current projects - grants committed	£461,186
Total grants commitment	£1,953,110
[set up and first year fees paid from an existing service allocation and not included in this table]	
CCF Fees for FY 2017-18, 2018-19, 2019-20 and 2020-21	£70,386
CCF Fees FY 2021-22 to date	£12,555
CCF Fees estimate to be paid for ongoing administration of projects funded up to November 2021	£53,869
Total CCF Fees Commitment	£136,810
Other expenses Legal fees incurred: £1218 Room hire: £224	£1,442
Total ICF Commitments	£2,091,361
Uncommitted funds remaining from the £2.3 million Transformation Fund allocation	£208,639

2.9 Completed projects: Estimated return on investment

2.9.1 Nine projects completed their funding term during this evaluation period. The amount committed and return on investment has been estimated as follows:

- Total grants committed: £279,930.97
- Total estimated return on investment, including grant award: at least £456,464.72
 - o £225,345.72 on projects primarily supporting Adult Social Care Services
 - o £231,119 on Children and Families Services

Since the start of the fund, 37 projects have now completed their funding terms. The total amount committed and estimated return on investment for those projects is shown as:

- Total grants committed: £881,710.58
- Total estimated return on investment, including grant award: at least £1,543,340

2.9.2 In most cases a favourable return on investment is demonstrated in line with initial bids and plans and it is important to distinguish this from a reduction in actual costs incurred. Many of the projects are geared towards early help and prevention, for example, building community capacity through increased volunteering and community social actions, including those which result in residents living independently for longer within their own homes and

communities. These projects can help the Council avoid future cost escalations and delay anticipated increases in demand, rather than leading to savings which can directly reduce the recurrent amount of cash spent on existing services. Savings for these preventative initiatives are also very difficult to estimate so savings scenarios are often offered in place of precise predictions.

2.9.3 A more detailed breakdown by each completed project along with those from previous years is shown in Appendix 2. Methodologies for initial service lead savings estimations and final return on investment estimations are outlined in Appendix 3.

2.10 Completed projects: Impact

2.10.1 The nine completed projects also had the following positive impacts on their beneficiaries and the wider community:

- Emotional and practical support prevented carer breakdown
- Improvement of overall wellbeing for beneficiaries and volunteers
- Increased sense of purpose for participants who are lonely or isolated
- Reduced feelings of isolation and loneliness
- Increased social networks
- Improved mental health
- Improved knowledge of health condition
- Maximised independence of people with learning disabilities
- Supported people with learning disabilities into employment and work readiness
- Better and faster access to disability benefits

2.10.2 They are also offering new opportunities for partnership working and invaluable opportunities for learning for the Council, where innovation allows a different way of working and positively challenges our thinking. Appendix 4 presents examples of how funded projects have resulted in new partnerships with Council services and other organisations and networks.

2.11 Current status of 'live' projects

There are 54 projects currently in delivery mode. Of those, 42 are underway with project plans in place including targets to achieve the estimated savings/return on investment. These projects are being monitored in line with agreements. A further 12 projects are yet to start. Three of those have delayed starts due to the unavoidable impact the pandemic is having on their project and the remaining 9 having only just had their funding confirmed, are in the process of developing sound project plans and savings targets.

2.12 Applicant feedback

2.12.1 In September 2021, two questionnaires were sent out. The first questionnaire for all applicants was sent to 39 organisations who had applied to the Innovate and Cultivate Fund in the reporting period. 19 organisations responded:

- 100% agreed that the webpage contained sufficient information

- 73% received support during the application process from Cambridgeshire Community Foundation and/or Cambridgeshire County Council
- 78% of those who responded attended the pre-application advice sessions and 68% found the Cambridgeshire Insights data sets useful
- 79% were happy or very happy about the application process, 11% were neutral and 11% were unhappy. No one was very unhappy

2.12.2 The second questionnaire was sent to all live projects and projects that completed funding terms during this reporting period. 24 responses were received:

- 100% agreed that they had received sufficient support from CCF and their County Council service lead
- Rating the new online monitoring system from 1 = Very difficult to use to 5 = Very straightforward to use, 64% said very straightforward/ straightforward to use, 18% were indifferent, and 18% said they found it very difficult to use
- 66% agreed that the funding they received helped them to respond to Covid-related needs:

“It provided much needed stability during the 12 months.”

“Without it we couldn't have considered starting, and it has unlocked other sources of funding (matched funding, or funding where others will only provide up you a maximum percentage of the overall budget)”

“Without this grant our venture would have been just a pipe dream - this grant makes our dreams come true. It has put our organisation in the hearts and minds of a wider local population and most importantly put people with learning disabilities behind the till of a busy shop in their community”

“I am very new to the role, but from my limited experience I can say that the funding has been essential to keeping (the project) alive.”

“We wanted to thank the Innovate and Cultivate Fund - firstly for seeing the worth of our project and secondly for being such a supportive funder during the pandemic”

2.12.3 Appendix 5 presents a selection of case studies and beneficiary feedback from live and completed projects.

2.13 Update on priority changes agreed for 2020-21

As described in section 1.7 of the report, a number of focus priorities were set in January 2021 and the following changes made to the fund during this reporting period:

- (i) A further £300k was added to the fund in January 2021.

- (ii) Innovate funding stream was paused and applications continued for the Cultivate fund.
- (iii) Think Communities Community Connectors took up post between February and May 2021 and as part of their induction training can act as ambassadors for the fund in their place, supporting local groups to develop community initiatives and seek ICF funding where they meet criteria.
- (iv) Refined the monitoring requirements for all grants and developed a new online project monitoring system: all funded projects were assessed, and monitoring requirements were reduced from quarterly to bi-annually.
- (v) The new online monitoring system has removed the requirement for service leads to sign-off all completed reports and has handed responsibility for monitoring returns against the agreed project plans to Cambridgeshire Community Foundation, referring to the Steering Group by exception.

Service leads continue to set project targets and outcomes, to retain oversight of projects and to lead on end of project evaluations but this reduces the burden on Service Leads now responsible for a growing number of projects and makes more efficient use of available systems.

The new monitoring system has been embraced by service leads and feedback from funded projects has been largely positive, with the minority of organisations who need more time to get used to this way of working being supported with that.

- (vi) Revised the system for payment of grant instalments to Cambridgeshire Community Foundation: this was changed to two grant payments for each project, which has reduced the administration burden for both the Council and CCF and been welcomed by funded organisations.

2.14 Proposals for 2021-22

2.14.1 A Member-led review was held during October and November 2021, during which the Spokes for Communities, Social Mobility and Inclusion Committee considered the main elements of the fund:

- (i) Vision and Themes (to review and reset the overall vision for the ICF programme, and determine the priority themes for investment based on the Council's priorities, the Joint Administration Action Plan, and the current circumstances as informed by, for example, the Covid Impact Assessment)
- (ii) Governance and Decision Making (as a result of stage 1, review and reset the governance and management arrangements, including the composition, preparation for and running of the Panel meetings, the role of Cambridgeshire Community Foundation, and the role of Members and Officers throughout the process)

- (iii) Mechanics (as a result of stage 2, review all aspects of the application process including project-finding, advertising and pre-application support, the application process and follow-up, ongoing monitoring and evaluation)

2.14.2 The outcome of that Member-led review is to propose to the Committee the following recommendations:

- (a) Retain the current fund objectives and incorporate inclusion, biodiversity, climate change into project criteria.
- (b) Seek to increase the number of Cultivate Project Ideas to include projects which will support Anti-Poverty.
- (c) Reduce potential for duplication of funding with District/City Councils.
- (d) Devolve the funding to place based teams in each District.
- (e) Arrange a workshop session with CCF to explore a more creative application process.
- (f) Remove the two-fund approach and keep only the Cultivate Funding for funds of between £2,000 and £15,000.
- (g) Steering Group:
 - (i) Increase the remit of the ICF Steering Group to highlight achievements more often, as received through monitoring reports.
 - (ii) Expand attendance at ICF Steering Group meetings to include all four Communities, Social Mobility and Inclusion Committee Spokes.
- (h) ICF Recommendation Panel:
 - (i) Increase quorum to include at least four Members while removing a minimum officer requirement, and ensure we can show that appropriate professional advice was taken instead.
 - (ii) Review core officer representation to ensure no duplication.
- (i) Support for community groups:
 - (i) Develop the toolkit concept further, which will enable groups to become sustainable without Council funding.
 - (ii) Develop proposal for peer support network of bidders.
- (j) Make good use of reserve dates for approval by the Communities, Social Mobility and Inclusion to reduce the waiting time for a final decision.
- (k) Increase media and communication messages to voluntary and community contacts, members and others of the timescales and opportunities to apply.
- (l) Change the name of the fund to reflect removal of Innovate Fund and other changes.

2.14.3 As noted above, the remaining balance of funding is £208,639. A request to invest further funding into the programme is being considered as part of the broader business case for the Think Communities service, which will be presented at the next Committee meeting.

3. Alignment with corporate priorities

3.1 Communities at the heart of everything we do

The Fund demonstrates continuing investment in communities, helping local groups and organisations to fulfil their needs and aspirations, fund projects which build community capacity, design and deliver community led support.

3.2 A good quality of life for everyone

The focus of the Fund is to offer opportunity for all organisations who want to provide local support to improve the quality of life for people and so they can live healthy and independent lives. It focuses upon the most vulnerable groups and enables a locally delivered approach which improves the outcomes for our citizens and communities, as well as to prevent and delay demand for statutory intervention

3.3 Helping our children learn, develop and live life to the full

A key focus of the Fund is to enhance delivery against this priority, focusing on where the support of the voluntary and community sector makes a real difference to the lives of children and families, providing opportunities for the whole population to succeed and to enable improved outcomes. Moreover, building communities that are vibrant and have opportunity, and enhancing the social mobility of families, will directly and positively create the best possible start for our children

3.4 Cambridgeshire: a well-connected, safe, clean, green environment

The fund supports communities to thrive, and within that helping to ensure the environment within which they live and work is safe and clean with opportunities to connect to one another

3.5 Protecting and caring for those who need us

The Fund affords opportunities for individuals and communities to develop their skills and resilience to undertake initiatives that improve and enable independence, health and well-being. This fund helps local groups and organisations to support the development of a strong local identity, helping to create thriving places for people to live in.

4. Significant Implications

4.1 Resource Implications

The report sets out details of significant implications in sections 2.8 and 2.9.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

Although grants are exempt from procurement regulations, procurement advice has been taken on the grant application process and Member involvement in recommending bids for award and final decision of award. Procurement rules are followed in awarding contracts to Fund administrators.

4.3 Statutory, Legal and Risk Implications

Legal advice has been taken in the setting up of this Fund and in the creation of the grant application and monitoring process.

4.4 Equality and Diversity Implications

The focus of this Fund on supporting the most vulnerable will mean this investment will make a positive contribution to issues of equality.

4.5 Engagement and Communications Implications

The plans for engagement and communication of this Fund are as agreed at the Committee meeting held on 8th November 2018.

4.6 Localism and Local Member Involvement

Community empowerment sits at the heart of the Innovate and Cultivate Fund which enhances the opportunity for local community organisations to bid for projects which harness the energy of their community.

Members play a key role in considering each application on its own merits and against the fund criteria as part of the Recommendation Panel as mention in section 1.8 of the report. The Communities, Social Mobility and Inclusion Committee receive recommendations for funding from the Recommendation Panel.

4.7 Public Health Implications

The Innovate and Cultivate Fund affords opportunities for individuals and communities to develop their skills and resilience to undertake initiatives that improve health and well-being. The approved projects also support interventions to support those most vulnerable to prevent their health and wellbeing needs escalating and service needs increasing

4.8 Environment and Climate Change Implications on Priority Areas

4.8.1 Implication 1: Energy efficient, low carbon buildings.

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

4.8.2 Implication 2: Low carbon transport.

Positive/neutral/negative Status: N/A

Explanation: There are no significant implications within this category.

4.8.3 Implication 3: Green spaces, peatland, afforestation, habitats and land management.
Positive/neutral/negative Status: N/A
Explanation: There are no significant implications within this category.

4.8.4 Implication 4: Waste Management and Tackling Plastic Pollution.
Positive/neutral/negative Status: N/A
Explanation: There are no significant implications within this category.

4.8.5 Implication 5: Water use, availability and management:
Positive/neutral/negative Status: N/A
Explanation: There are no significant implications within this category.

4.8.6 Implication 6: Air Pollution.
Positive/neutral/negative Status: N/A
Explanation: There are no significant implications within this category.

4.8.7 Implication 7: Resilience of our services and infrastructure, and supporting vulnerable people to cope with climate change.
Positive/neutral/negative Status: N/A
Explanation: There are no significant implications within this category.

Have the resource implications been cleared by Finance? Yes
Name of Financial Officer: Martin Wade

Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the Head of Procurement? Yes
Name of Officer: Henry Swan

Has the impact on statutory, legal and risk implications been cleared by the Council's Monitoring Officer or LGSS Law? Yes
Name of Legal Officer: Fiona McMillan

Have the equality and diversity implications been cleared by your Service Contact? Yes
Name of Officer: Adrian Chapman

Have any engagement and communication implications been cleared by Communications? Yes
Name of Officer: Ken McErlain

Have any localism and Local Member involvement issues been cleared by your Service Contact? Yes
Name of Officer: Adrian Chapman

Have any Public Health implications been cleared by Public Health? Yes
Name of Officer: Val Thomas

Have any Environment and Climate Change implications been cleared by the Climate Change Officer? Yes
Name of Officer: Emily Bolton

5. Appendices

5.1 Appendix 1 – Cambridgeshire Community Foundation's Role

5.2 Appendix 2 – Breakdown of Funded Projects

5.3 Appendix 3 – Methodologies for Service Lead Savings Estimations and Final Return on Investment Estimations

5.4 Appendix 4 – New Partnerships

5.5 Appendix 5 – Case Studies

6. Source Documents

6.1 Application Form:
<https://ukcf.secure.force.com/forms/ICF>

6.2 Guidance:
<https://www.cambscf.org.uk/icf.html>