

LOCAL HEALTH ECONOMY 5 YEAR STRATEGIC PLAN

To: Health and Wellbeing Board

Date: 11th June 2014

From: Dr Neil Modha, Chief Clinical Officer (Accountable Officer)
Cambridgeshire and Peterborough Clinical Commissioning Group

1.0 PURPOSE

1.1 This report gives an update on the ongoing development of the Local Health Economy 5 Year Strategic Plan.

2.0 BACKGROUND

2.1 The strategic planning process

The NHS has been asked to develop, in conjunction with providers, partners and patients, five year plans that will deliver sustainable health care now and in the future. This is the first time that plans have been developed for five years rather than one or two years.

There are four phases of plan development and we are currently in phase 1. (see appendix 1). This phase requires the Clinical Commissioning Group (CCG) to engage with system stakeholders, identify key local issues, produce baseline metrics, identify opportunities to work differently and agree the process for the next phase. Appendix 2 lists engagement events and meetings.

A draft CCG strategic plan was submitted to NHS England on 4th April. Feedback was received from NHS England and from partner organisations following this submission.

CCG is at the stage of developing the content further. Our partnership organisations are undertaking a similar 5 Year Planning process, although the content of each organisation's plan varies depending on the requirements of their regulator.

In addition to producing a plan for CCG, we are also required to write a 'system blueprint' which sets out a 5 Year Plan for the whole of our local health economy. Our current working draft is attached as Appendix 3.

2.2 'Challenged Health Economy'

The Cambridgeshire and Peterborough system has been identified as one of 11 'challenged health economies' nationally. This reflects some of the challenges faced by both the CCG and our provider organisations. As a result,

the system is being supported by external advisors to develop strategic plans to address some of these complex challenges. The external advisors assigned to us are PricewaterhouseCoopers (PwC) and their work is being sponsored and overseen by NHS England, Monitor and the Trust Development Authority (TDA).

PwC began working with the Cambridgeshire and Peterborough system on 3rd April and their end date is 30th June. Their objective is to support us to develop a joint strategy across the Cambridgeshire and Peterborough Local Health Economy that will deliver clinically and financially sustainable healthcare. The CCG's intention is to use PwC's work as a catalyst for the wider Five Year planning process.

PwC's approach centres around using "Care Design Groups". These are clinically focussed groups that function to:

- Develop agreement at a care professional level of the preferred affordable model of care for the area under consideration
- Reflect this model to commissioners and providers organisations so that an affordable system as a whole can be outlined
- Describe the capacity required to deliver the new models of care to ensure this can then be matched against available capacity.

PwC have run two Care Design Groups in May 2014 which considered elective and non-elective care. The CCG have participated in these sessions and intend to adopt a similar approach to develop models of care in other areas including the following:

- Older People and Vulnerable Adults
- Women's and Children's
- Mental health
- Prevention

3.0 SUPPORTING PARAGRAPHS

3.1 Forming a Cambridgeshire and Peterborough system blueprint

NHS England have highlighted in their feedback on our draft submission that the CCG is responsible for writing the Cambridgeshire and Peterborough health system blueprint.

The following areas will be added to the next draft submission, due to be submitted on 20th June 2014:

- System overview of finance and activity projections
- Outline of possible structural changes and a forward plan to develop these further. This is being considered by the Chief Executive's Group.
- Outline of service changes and a forward plan to design the detail. The outputs from the PwC Care Design Group process will contribute here and will be supplemented by work led by the CCG.

- Agreement for a method of system working and a plan for a governance framework that will enable change.

4.0 IMPLICATIONS

4.1 Phase 2 of the planning process, which will commence in July/ August 2014 and run until July 2015, involves full engagement and co-design, system decisions on what needs to change and how to do this, modelling of the impacts on the outcomes that matter to our people and preparation for public consultation. It is during this phase that CPCCG intends to work closely with the four Health and Wellbeing Boards in the area it serves (Cambridgeshire, Peterborough, Northamptonshire and Hertfordshire).

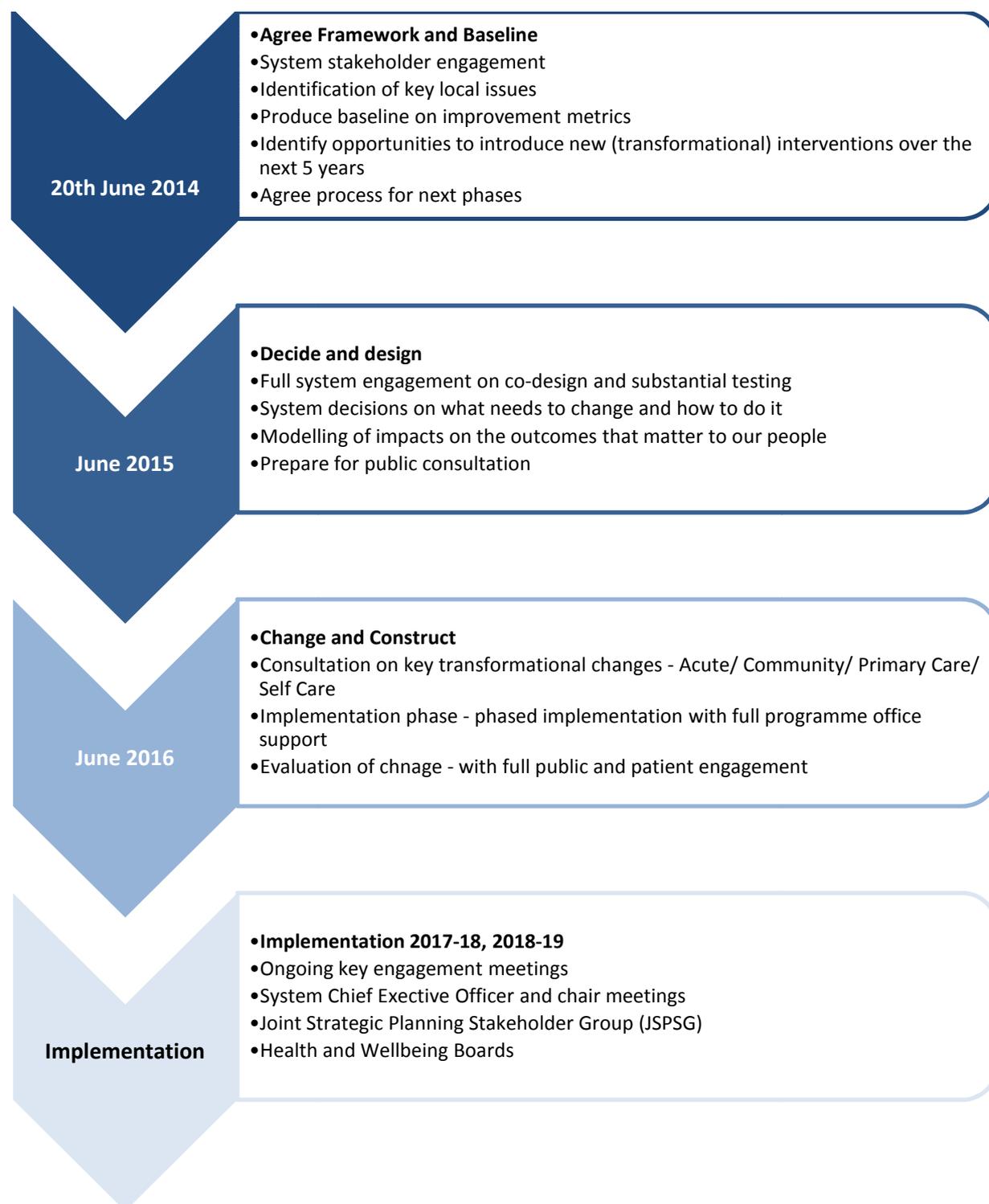
6.0 RECOMMENDATION/DECISION REQUIRED

6.1 The purpose of the item is to provide information, and to raise awareness, to the Health and Wellbeing Board about the 5 Year Planning process. Health and Wellbeing Board members are asked to discuss the plan and to make comments.

7.0 SOURCE DOCUMENTS

Source Documents	Location
Local Health Economy 5 Year Strategic Plan.	Appendix 3

Appendix 1: Phases of work



Appendix 2: Meetings

DATE	MEETING
29/04/2014	NHS England – Clinical Commissioning Group event
30/04/2014	Chief Executive Officer Forum (CEO Forum)
30/04/2014	Clinical Commissioning Group– Clinical and Management Executive Group
01/05/2014	Patient reference group
01/04/2014	Cambridge System Transformation Board
02/04/2014	Care Design Group 1
02/04/2014	Peterborough/ Borderline Joint Meeting
06/05/2014	Clinical Commissioning Group Governing Body Development Session
07/05/2014	System Summit
08/05/2014	Cam Health Local Commissioning Group Strategy Meeting
09/05/2014	Mental Health Day
12/05/2014	Care Design Group 2
13/05/2014	Member Practices Event
14/05/2014	Clinical Commissioning Group– Strategic Clinical and Management Executive Group
21/05/2014	Isle of Ely Local Commissioning Group Board
22/05/2014	Wisbech Local Commissioning Group Board
28/05/2014	Clinical Commissioning Group– Clinical and Management Executive Group
03/06/2014	Governing Body
03/06/2014	NHS England – Clinical Commissioning Group and Provider organisation event
05/06/2014	Patient reference group
06/06/2014	Peterborough/ Borderline Local Commissioning Groups Joint Meeting
06/06/2014	Women & Children's Summit
11/06/2014	Cambridgeshire Health and Wellbeing Board
18/06/2014	Hertfordshire Health and Wellbeing Board
18/06/2014	Northamptonshire Health and Wellbeing Board
26/06/2014	Peterborough Health and Wellbeing Board
27/06/2013	Chief Executive Officer Forum