

**Place & Economy Services****Finance and Performance Report (F&PR) for Highways & Community Infrastructure Committee – August 2018****1. SUMMARY****1.1 Finance**

<b>Previous Status</b>	<b>Category</b>	<b>Target</b>	<b>Current Status</b>	<b>Section Ref.</b>
<b>Green</b>	Income and Expenditure	Balanced year end position	<b>Green</b>	2
<b>Green</b>	Capital Programme	Remain within overall resources	<b>Green</b>	3

**1.2 Performance Indicators – Predicted status at year-end: (see section 4)**

<b>Monthly Indicators</b>	<b>Red</b>	<b>Amber</b>	<b>Green</b>	<b>Total</b>
Current status this month	3	2	4	9
Year-end prediction (for 2018/19)	1	3	5	9

**2. INCOME AND EXPENDITURE****2.1 Overall Position**

<b>Forecast Variance - Outturn (Previous Month) £000</b>	<b>Directorate</b>	<b>Budget 2018/19 £000</b>	<b>Actual £000</b>	<b>Forecast Variance - Outturn (August) £000</b>	<b>Forecast Variance - Outturn (August) %</b>
+21	Executive Director	426	467	+21	+5
0	Highways	19,549	6,643	+1	0
+320	Cultural & Community Services	11,402	2,865	-45	0
+598	Environmental & Commercial Services	37,590	9,654	+609	+2
0	Infrastructure & Growth	1,870	1,089	0	0
0	External Grants	-29,108	-1,639	0	0
-939	Savings to be found within service			-586	
<b>0</b>	<b>Total</b>	<b>41,729</b>	<b>19,080</b>	<b>0</b>	<b>0</b>

The service level budgetary control report for August 2018 can be found in [appendix 1](#).

Further analysis of the results can be found in [appendix 2](#).

To ensure financial information is presented in a consistent way to all Committees a standardised format has now been applied to the summary tables and service level budgetary control reports included in each F&PR. The same format is also applied to the Integrated Resources and Performance Report (IRPR) presented to General Purposes Committee (GPC). The data shown provides the key information required to assess the financial position of the service and provide comparison to the previous month.

## **2.2 Significant Issues**

### Waste Private Finance Initiative (PFI) Contract

Contract changes that deliver full year savings totalling £1.3m have been identified however delays to reaching formal agreement with the contractor that will allow contract changes to deliver a series of positive initiative will result in a shortfall in delivered savings. It is hoped that agreement will be reached to allow savings to commence in October (previously reported as September) resulting in a savings shortfall of approximately £600,000 this financial year.

Until agreement is reached with the contractor on the contract changes the variable nature of the Mechanical and Biological Treatment (MBT) creates uncertainty in the forecast and actual performance could improve, resulting in an underspend, or worsen, resulting in an overspend

### Coroners

The Coroners Service is projecting an overspend of £284k for Cambridgeshire, which is caused by a mixture of on-going workload pressure i.e. the number of cases and the complexity of cases increasing, and a need to reduce the backlog of cases built up over previous years.

### Concessionary Fares

Concessionary fares are projected to underspend based on the final spend in the last financial year and currently the initial indications are that this level of underspend will be achieved this year. This underspend will be used to help cover other pressures within Place & Economy.

### Summary position

Although not yet identified it is expected that savings/underspends will be found within Place & Economy to fund the current projected overspend.

## **2.3 Additional Income and Grant Budgeted this Period (De minimis reporting limit = £30,000)**

There were no items above the de minimis reporting limit recorded in August 2018.

A full list of additional grant income can be found in [appendix 3](#).

**2.4 Virements and Transfers to / from Reserves (including Operational Savings Reserve)**  
**(De minimis reporting limit = £30,000)**

There are two items above the de minimis reporting limit recorded in August 2018.

Transfer unspent Combined Authority contribution budget to CCC Finance Office budget to cover cost of Community Transport Audit investigation -£43k.

Transfer of income budget for rent received from leasing shop unit situated within the Grand Arcade below the central library which will be managed by Property services rather than Libraries +£50k.

A full list of virements made in the year to date can be found in [appendix 4](#).

### **3. BALANCE SHEET**

#### **3.1 Reserves**

A schedule of the Service's reserves can be found in [appendix 5](#).

#### **3.2 Capital Expenditure and Funding**

##### Expenditure

##### **King's Dyke**

More detailed design work and land costs will fall into 2018/19 than was originally planned. Consequently construction is commencing later, and expenditure for 2018/19 financial year is now estimated at £6.7m, The original works budget for this year was estimated at £11m. A higher forecast spend for construction is expected in the 2019/20 financial year.

##### **Ely Southern By Pass**

The completion date is still expected to be October 2018 and the revised estimated outturn cost remains at £49m. The expenditure for the 2018/19 financial year is forecast at £14.2m (i.e. £34.8m was spent prior to the 2018/19 financial year).

##### **Community Hub – Sawston**

Due to a number of planning issues, this scheme has been delayed slightly but is expected to commence by the end of October. The scheme is now projected to be completed in 2019-20.

##### Funding

Further grants have been awarded from the Department for Transport since the published business plan, these being Pothole grant funding 18/19 (£1.608m), a second tranche of Pothole grant funding (£0.807m) and further Safer Roads funding (£0.128m).

All other schemes are funded as presented in the 2018/19 Business Plan.

A detailed explanation of the position can be found in [appendix 6](#).

## **4. PERFORMANCE**

### **4.1 Introduction**

This report provides performance information for the suite of key Place & Economy (P&E) indicators for 2018/19. At this stage in the year, we are still reporting pre-2018/19 information for some indicators.

New information for red, amber and green indicators is shown by Committee in Sections 4.2 to 4.4 below, with contextual indicators reported in Section 4.5. Further information is contained in Appendix 7.

A new set of indicators is currently being prepared that will replace this set and this will be reported to Committee in October.

### **4.2 Red Indicators (new information)**

This section covers indicators where 2018/19 targets are not expected to be achieved.

#### **a) Highways & Community Infrastructure**

No new information this month

### **4.3 Amber indicators (new information)**

This section covers indicators where there is some uncertainty at this stage as to whether or not year-end targets will be achieved.

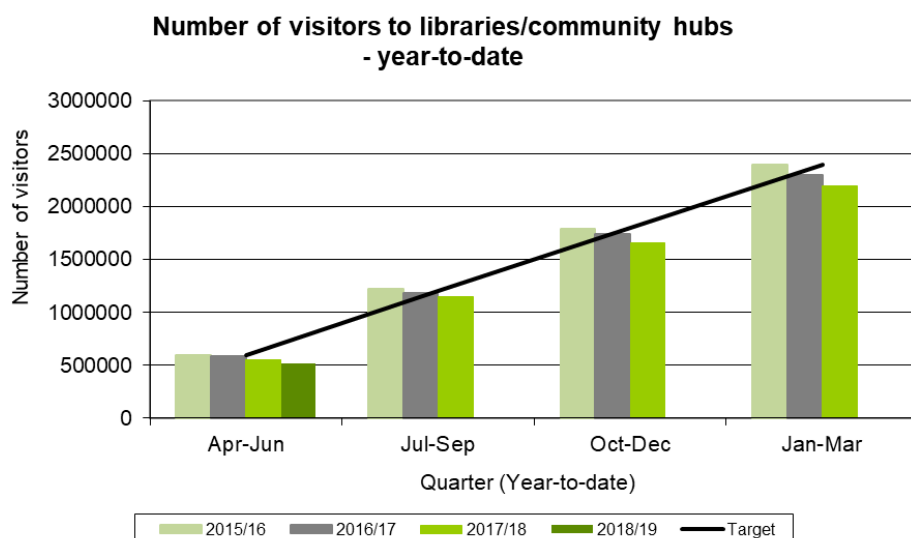
#### **a) Highways & Community Infrastructure**

##### **Library Services**

##### Number of visitors to libraries/community hubs - year-to-date (to June 2018)

There have been 517,450 visitors to libraries/community hubs between April and June 2018 and the same number for the year to date figure because the reporting year starts from April. The year to date figure will increase with each new reporting period.

This is 13.8% off the target for the first quarter and 6.08% down on the same period in the last reporting year.



We are seeing a slight dip in visitor figures and that may be in part due to the introduction of computer charges from the 1st May. We are closely monitoring the situation and actively promoting the first free half an hour for all library users as well as the free computer use for all children and young people up to and including 16 year olds and people accessing gov.uk and ccc.gov.uk web sites as well as those accessing universal credit.

#### 4.4 Green Indicators (new information)

The following indicators are currently on-course to achieve year-end targets.

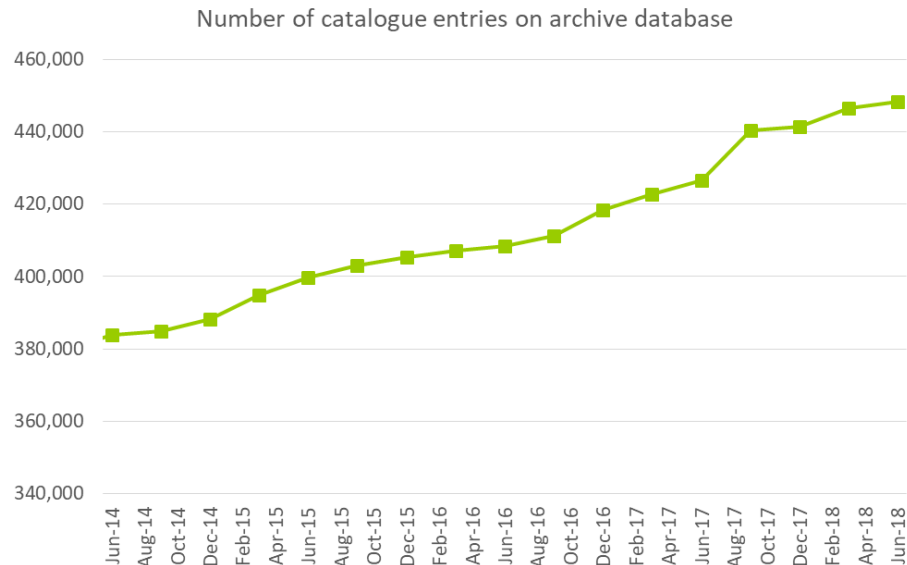
##### b) Highways & Community Infrastructure

###### Archives

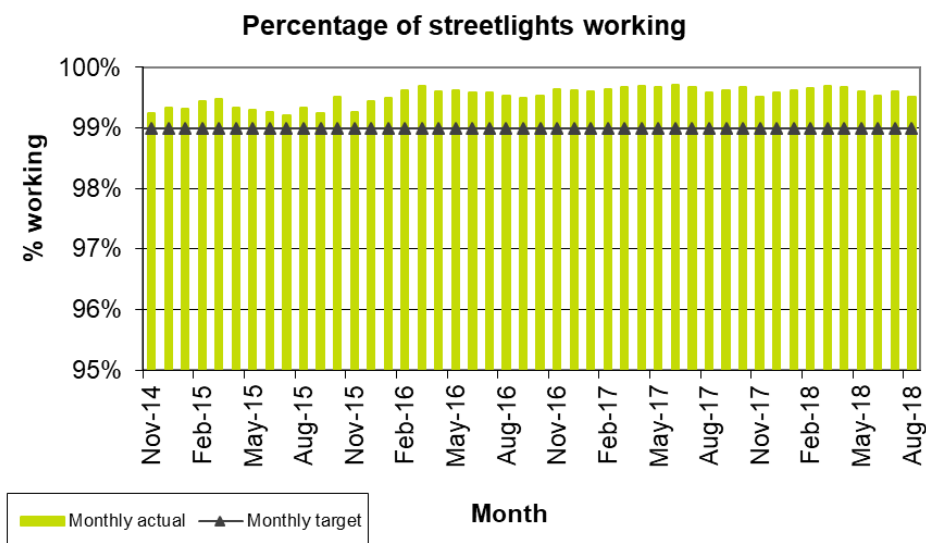
Increase digital access to archive documents by adding new entries to online catalogue (to June 2018)

The figure to the end of June 2018 is 428,660.

This equates to an increase over the previous quarter of 1,749, or roughly 27 new catalogue entries per working day. This is significantly lower than previous periods because the cataloguing archivist has left and the new archivist has not yet started. The archives are also moving to Ely and the focus of work during the transition has been preparation for the move of the archives to Ely rather than cataloguing.



Streetlights working (as measured by new performance contract) (to August 2018)  
The 4-month average (the formal contract definition of the performance indicator) is 99.5% this month, and remains above the 99% target.

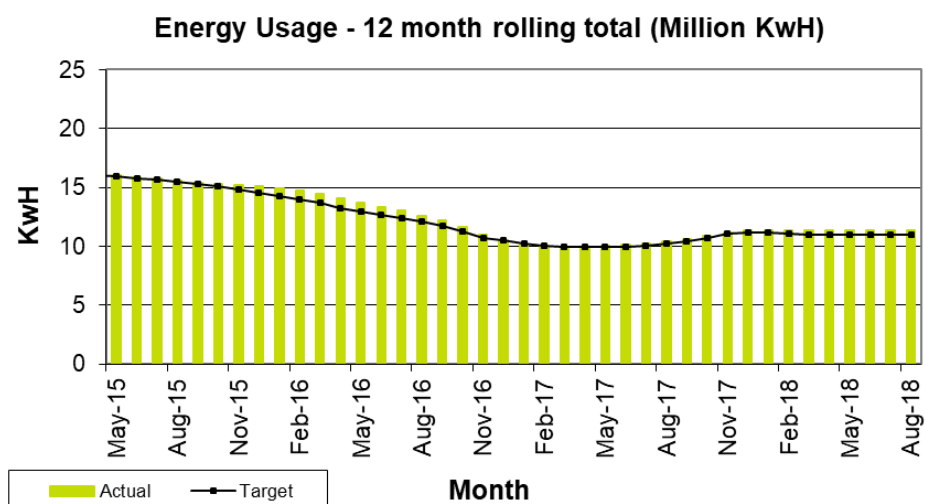


## Street Lighting

### Energy use by street lights – 12-month rolling total (to August 2018)

Actual energy use to August is 11.35 KWh, which is very slightly below the last reported figure of 11.32 and currently above our target of 10.96.

The energy targets have now been updated to reflect other measures agreed elsewhere (such as the presence or absence of part night lighting, including those being funded by Cambridge City and Parish Councils).



## 4.5 Contextual indicators (new information)

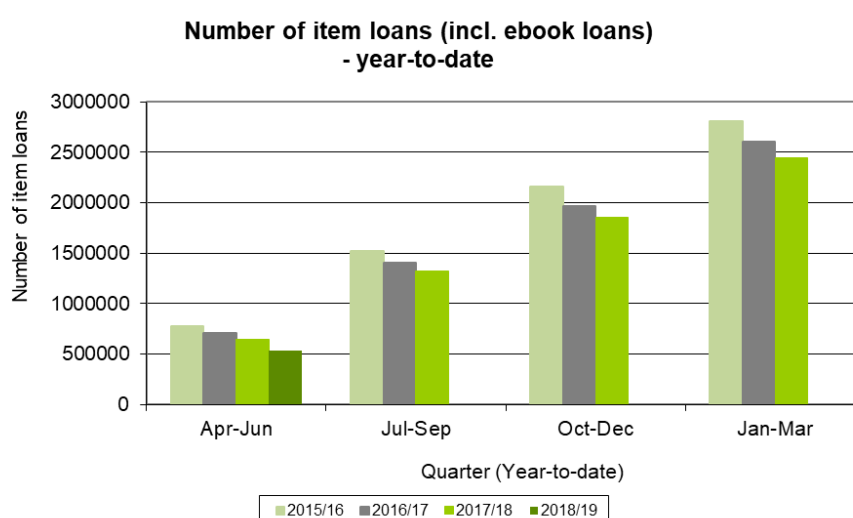
### a) Highways & Community Infrastructure

#### Library Services

Number of item loans (including eBook loans) – year-to-date (to June 2018)

There have been 534,782 item loans between April and June 2018. This is 17% down on the same period for the previous year.

The year to date figure is the same as the quarterly figure because the reporting year starts from April. The year to date figure will increase with each new reporting period.



The drop in issues may be related to the small drop in visitors. We are working hard over the next 6 months to improve the book stock in libraries and that work should start to reverse this trend. That is supported by the additional money for

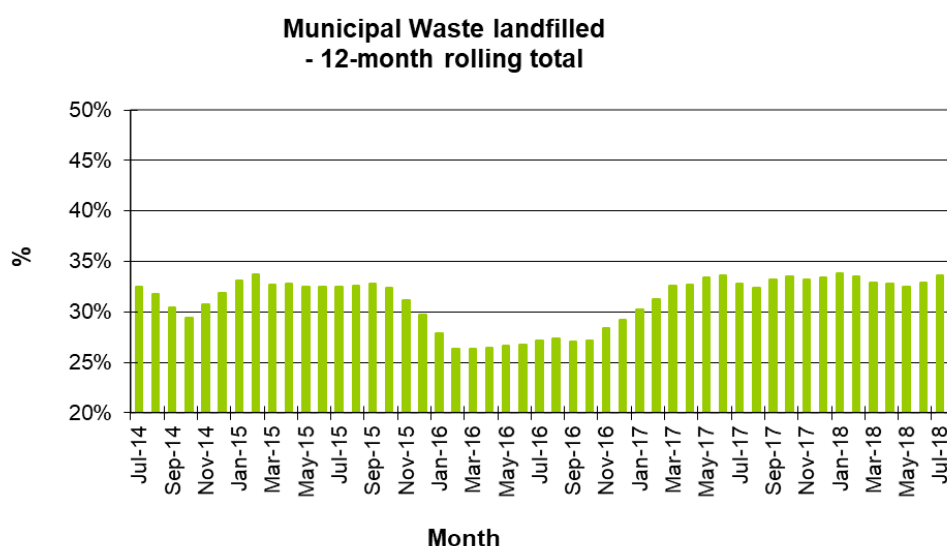


the book fund this year, as agreed as part of the Library Service Transformation Programme, because the book fund has seen significant decline in past years.

## Waste management

### Municipal waste landfilled - 12 month rolling average (to July 2018)

During the 12-months ending July 2018, 33.6% of municipal waste was landfilled.



## Rogue Traders

### Money saved for Cambridgeshire consumers as a result of our intervention in rogue trading incidents - annual average (to June 2018)

£6,345 was saved as a result of our intervention in rogue trading incidents during the first quarter of 2018/19 (April to June 2018). The annual average based on available data since April 2014 is £130,174. Data for 2018/19 includes Peterborough savings.

It is important to note that the amounts recovered do not reflect the success of the intervention. In many cases the loss of a relatively small amount can have significant implications for victims; the impact can only be viewed on a case-by-case basis. It is also important to note that not all of the money saved has been reimbursed at the same time as the repayments of court ordered reimbursements may be repaid over months or years.

## APPENDIX 1 – Service Level Budgetary Control Report

### Place & Economy Service Level Finance & Performance Report Finance & Performance Report for P&E - Aug 2018

Forecast Outturn Variance (July)		Budget 2018/19	Actual Aug 2018	Forecast Outturn Variance	
£000's		£000's	£000's	£000's	%
<b>Executive Director</b>					
28	Executive Director	186	386	28	15%
-7	Business Support	240	80	-7	-3%
<b>21</b>	<b>Executive Director Total</b>	<b>426</b>	<b>467</b>	<b>21</b>	<b>5%</b>
<b>Highways</b>					
0	Asst Dir - Highways	120	44	-6	-5%
0	Local Infrastructure Maintenance and Improvement	6,351	3,029	22	0%
0	Traffic Management	-135	93	0	0%
0	Road Safety	506	188	-11	-2%
0	Street Lighting	9,771	2,887	0	0%
0	Highways Asset Management	570	299	-4	-1%
0	Parking Enforcement	0	-731	0	0%
0	Winter Maintenance	2,048	267	0	0%
-0	Bus Operations including Park & Ride	319	569	0	0%
<b>0</b>	<b>Highways Total</b>	<b>19,549</b>	<b>6,643</b>	<b>1</b>	<b>0%</b>
<b>Cultural &amp; Community Services</b>					
-0	Asst Dir - Cultural & Community Services	123	50	-0	0%
37	Public Library Services	3,294	1,411	50	2%
-1	Cultural Services	104	-41	1	1%
0	Archives	354	137	-0	0%
0	Registration & Citizenship Services	-541	-168	-0	0%
284	Coroners	903	468	284	31%
0	Community Transport	2,496	581	-0	0%
0	Concessionary Fares	4,668	428	-380	-8%
<b>320</b>	<b>Cultural &amp; Community Services Total</b>	<b>11,402</b>	<b>2,865</b>	<b>-45</b>	<b>0%</b>
<b>Environmental &amp; Commercial Services</b>					
0	Asst Dir - Environment & Commercial Services	134	15	0	0%
0	County Planning, Minerals & Waste	418	-0	0	0%
0	Historic Environment	56	49	0	0%
0	Trading Standards	694	180	0	0%
-2	Flood Risk Management	411	143	5	1%
0	Energy	59	208	4	6%
600	Waste Management	35,820	9,060	600	2%
<b>598</b>	<b>Environmental &amp; Commercial Services Total</b>	<b>37,590</b>	<b>9,654</b>	<b>609</b>	<b>2%</b>
<b>Infrastructure &amp; Growth</b>					
-0	Asst Dir - Infrastructure & Growth	120	50	-0	0%
0	Major Infrastructure Delivery	1,100	849	0	0%
0	Transport Strategy and Policy	103	95	0	0%
0	Growth & Development	547	203	0	0%
0	Highways Development Management	0	-107	0	0%
<b>-0</b>	<b>Infrastructure &amp; Growth Total</b>	<b>1,870</b>	<b>1,089</b>	<b>-0</b>	<b>0%</b>
-939	Savings to be found within service			-586	
<b>0 Total</b>		<b>70,837</b>	<b>20,719</b>	<b>0</b>	<b>0%</b>
<b>Grant Funding</b>					
0	Non Baselined Grants	-29,108	-1,639	0	0%
<b>0</b>	<b>Grant Funding Total</b>	<b>-29,108</b>	<b>-1,639</b>	<b>0</b>	<b>0%</b>
<b>939 Overall Total</b>		<b>41,729</b>	<b>19,080</b>	<b>586</b>	<b>1%</b>

## APPENDIX 2 – Commentary on Forecast Outturn Position

Number of budgets measured at service level that have an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater.

Service	Current Budget for 2018/19 £'000	Actual £'000	Outturn Forecast	
			£'000	%
<b>Public Library Services</b>	3,294	1,411	+50	0
A savings target of £50k relating to the Icon (self-service payment) system roll out within Libraries will not be achieved; this was a savings target set retrospectively as part of overall Council savings targets for automation.				
<b>Coroners</b>	903	468	+284	+31
The Coroners Service is projecting an overspend of £284k for Cambridgeshire, which is caused by a mixture of on-going workload pressure i.e. the number of cases and the complexity of cases increasing, and a need to reduce the backlog of cases built up over previous years.				
<b>Community Transport</b>	2,496	581	0	0
Community Transport has pressures of £295k, which is due to the cost of former commercial routes now being subsidised; this can be covered in the short-term from earmarked reserves. It had already been agreed that £84k would be used from the community transport earmarked reserve for the former commercial routes. The Economy & Environment Committee has now agreed to continue to subsidise 19 routes until the end of the 2018/19 financial year, to be fully covered from reserves. In addition the Combined Authority has agreed to fund the continuation of the number 46 service and three further recently de-registered services to the end of the financial year, and has undertaken to provide further funding should additional de-registrations arise this financial year.				
<b>Concessionary Fares</b>	4,668	428	-380	-8
The projected underspend is based on the final spend in the last financial year and currently the initial indications are that this level of underspend will be achieved this year. This underspend will be used to help cover other pressures within Place & Economy.				
<b>Waste Management</b>	35,820	9,060	600	+2
Contract changes that deliver full year savings totalling £1.3m have been identified however delays to reaching formal agreement with the contractor that will allow contract changes to deliver a series of positive initiative will result in a shortfall in delivered savings. It is anticipated that agreement will be reached to allow savings to commence in October (previously reported as September) resulting in a savings shortfall of approximately £600,000 this financial year.				

Until agreement is reached with the contractor on the contract changes the variable nature of the MBT creates uncertainty in the forecast and actual performance could improve, resulting in an underspend, or worsen, resulting in an overspend

### APPENDIX 3 – Grant Income Analysis

The table below outlines the additional grant income, which is not built into base budgets.

<b>Grant</b>	<b>Awarding Body</b>	<b>Expected Amount £'000</b>
<b>Grants as per Business Plan</b>	Various	29,108
Non-material grants (+/- £30k)		0
<b>Total Grants 2018/19</b>		<b>29,108</b>

## APPENDIX 4 – Virements and Budget Reconciliation

	£'000	Notes
<b>Budget as per Business Plan</b>	41,428	
Funding of former commercial bus routes from earmarked reserve	+84	Agreed in 2017/18
Further funding of former commercial bus routes from earmarked reserve	+211	Agreed in 2018/19
Transfer unspent Combined Authority contribution budget to CCC Finance Office budget to cover cost of Community Transport Audit investigation	-43	
Transfer of income budget for rent of Grand Arcade shop from Libraries to Property services.	+50	
Non-material virements (+/- £30k)		
<b>Current Budget 2018/19</b>	<b>41,729</b>	

## APPENDIX 5 – Reserve Schedule

Fund Description	Balance at 31st March 2018 £'000	Movement within Year £'000	Balance at 31st August 2018 £'000	Yearend Forecast Balance £'000	Notes
<b>Equipment Reserves</b>					
Libraries - Vehicle replacement Fund	30	0	30	0	
<b>Sub total</b>	<b>30</b>	<b>0</b>	<b>30</b>	<b>0</b>	
<b>Other Earmarked Funds</b>					
Deflectograph Consortium	55	0	55	55	Partnership accounts, not solely CCC
Highways Searches	55	0	55	0	
On Street Parking	2,812	0	2,812	1,700	
Streetworks Permit scheme	117	0	117	0	
Highways Commuted Sums	700	16	716	700	
Streetlighting - LED replacement	184	0	184	0	
Community Transport	444	-295	149	149	This is being used to meet legal costs if required.
Guided Busway Liquidated Damages	(35)	0	(35)	0	
Waste and Minerals Local Development Fra	59	0	59	59	
Flood Risk funding	20	0	20	0	
Proceeds of Crime	356	0	356	356	
Waste - Recycle for Cambridge & Peterborough (RECAP)	203	0	203	200	Partnership accounts, not solely CCC
Travel to Work	172	0	172	172	Partnership accounts, not solely CCC
Steer- Travel Plan+	54	0	54	54	
Northstowe Trust	101	0	101	101	
Archives Service Development	234	0	234	234	
Other earmarked reserves under £30k	(149)	0	(149)	0	
<b>Sub total</b>	<b>5,382</b>	<b>(279)</b>	<b>5,103</b>	<b>3,780</b>	
<b>Short Term Provision</b>					
Mobilising Local Energy Investment (MLEI)	55	0	55	0	
<b>Sub total</b>	<b>55</b>	<b>0</b>	<b>55</b>	<b>0</b>	
<b>Capital Reserves</b>					
Government Grants - Local Transport Plan	3,897	19,410	23,307	0	Account used for all of P&E
Other Government Grants	1,579	(4,431)	(2,853)	0	
Other Capital Funding	4,724	(815)	3,909	1,000	
<b>Sub total</b>	<b>10,200</b>	<b>14,163</b>	<b>24,364</b>	<b>1,000</b>	
<b>TOTAL</b>	<b>15,668</b>	<b>13,884</b>	<b>29,552</b>	<b>4,780</b>	

## APPENDIX 6 – Capital Expenditure and Funding

### Capital Expenditure

2018/19						TOTAL SCHEME	
Original 2018/19 Budget as per BP	Scheme	Revised Budget for 2018/19	Actual Spend (August)	Forecast Spend - Outturn (August)	Forecast Variance - Outturn (August)	Total Scheme Revised Budget	Total Scheme Forecast Variance
£'000		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Integrated Transport</b>						
200	- Major Scheme Development & Delivery	514	41	513	-1	513	0
682	- Local Infrastructure Improvements	682	323	683	1	682	0
594	- Safety Schemes	594	407	594	0	594	0
345	- Strategy and Scheme Development work	345	122	345	0	345	0
1,346	- Delivering the Transport Strategy Aims	3,313	625	3,313	0	3,313	0
23	- Air Quality Monitoring	35	-7	35	0	35	0
14,591	<b>Operating the Network</b>	16,262	3,835	16,262	0	16,004	0
	<b>Highway Services</b>						
4,300	- £90m Highways Maintenance schemes	5,062	544	5,062	0	83,200	0
0	- Pothole grant funding	2,415	162	2,415	0	2,415	0
0	- National Productivity Fund	692	509	692	0	2,890	0
0	- Challenge Fund	4,171	1,289	4,171	0	6,250	0
0	- Safer Roads Fund	1,302	462	1,302	0	1,302	0
	<b>Environment &amp; Commercial Services</b>						
395	- Waste Infrastructure	300	0	300	0	5,120	0
250	- Energy Efficiency Fund	374	0	374	0	1,000	0
0	- Other Schemes	0	0	0	0	214	0
	<b>Cultural &amp; Community Services</b>						
2,611	- Cambridgeshire Archives	2,862	259	2,463	-399	5,180	0
1,321	- Libraries	2,480	-162	1,243	-1,237	3,340	0
	<b>Infrastructure &amp; Growth Services</b>						
3,129	- Cycling Schemes	3,273	642	3,267	-6	17,650	0
0	- Huntingdon - West of Town Centre Link Road	957	1	167	-790	9,116	0
1,077	- Ely Crossing	13,109	6,005	14,200	1,091	49,000	0
500	- Guided Busway	500	-332	500	0	148,886	0
6,663	- King's Dyke	6,000	797	6,699	699	13,580	0
0	- Scheme Development for Highways Initiatives	388	191	388	0	1,000	0
0	- A14	0	46	0	0	25,200	0
0	- Soham Station	0	0	0	0	6,700	0
0	- Other schemes	22	48	22	0	1,000	0
0	- Combined Authority Schemes	4,437	1,762	4,462	25	4,422	0
	<b>Other Schemes</b>						
6,000	- Connecting Cambridgeshire	6,000	0	6,000	0	36,290	0
<b>44,027</b>		<b>76,089</b>	<b>17,569</b>	<b>75,472</b>	<b>-617</b>	<b>445,241</b>	<b>0</b>
	Capitalisation of Interest	707	0	707	0		
-8,071	Capital Programme variations	-14,931	0	-14,314	617		
<b>35,956</b>	<b>Total including Capital Programme variations</b>	<b>61,865</b>	<b>17,569</b>	<b>61,865</b>	<b>0</b>		

The increase between the original and revised budget is partly due to the carry forward of funding from 2017/18, this is due to the re-phasing of schemes, which were reported as underspending at the end of the 2017/18 financial year. The phasing of a number of schemes have been reviewed since the published business plan. This still needs to be agreed by GPC.

Additional grants have been awarded since the published business plan, these being 2 tranches of Pothole grant funding and further Safer Roads funding.

The Capital Programme Board have recommended that services include a variation budget to account for likely slippage in the capital programme, as it is sometimes difficult to allocate this to individual schemes in advance. As forecast underspends start to be reported, these are offset with a forecast outturn for the variation budget, leading to a balanced outturn



overall up to the point when slippage exceeds this budget. The allocations for these negative budget adjustments have been calculated and shown against the slippage forecast to date.

### **Cambridgeshire Archives**

The revised spend figure in 2018/19 is based on a revised cashflow from the contractor. The scheme is still expected to spend to the total budget allocated.

### **Libraries**

Library schemes funded by developer contributions will not commence until 2019/20, these include Cambourne Library and a new library at Darwin Green.

### **Community Hub – Sawston**

Due to a number of planning issues, this scheme has been delayed slightly but is expected to commence by the end of October. The scheme is now projected to be completed in 2019-20.

### **Huntingdon West of Town Centre Link Road**

Land cost claims which were not resolved as anticipated in 2017/18 (only £553,000 of that year's £1,510,000 budget was spent) are now expected to be resolved in 2018/19 or beyond. Land values are still under discussion between agents and no payments can be made until agreement is reached, hence timescales for payment are uncertain.

### **Kings Dyke**

The detailed design is now 90% complete with the final elements programmed for completion in October. The current cost estimate is based on the detailed design with the cost of remaining elements based on significant design progress at this stage, with allowances for risk.

The detailed design has proved that there are considerable engineering challenges that will add significant cost to the scheme. In addition to the contractor's increased estimate for the detailed development and construction, increases in land and statutory undertakers' costs over early estimates have added to the forecast cost, which currently stands at £29.98m, including risk allowances and optimism bias. Therefore substantial additional funding of £16.38m over the initial £13.6 m currently allocated in the Business Plan will be required if the scheme is to progress to the construction phase.

The Cambridgeshire and Peterborough Combined Authority (CPCA) as the now Transport Authority, has been approached for it to consider meeting the funding gap. It is anticipated that this will be considered at the CPCA Board on 31st October 2018.

As the costs have become more robust following the detailed design, the Business Case has been revised and the benefits of the scheme recalculated. The geometric design of the roundabouts has reduced journey times on the new route and the reassessment of current delays at the level crossing has shown longer delays than when the Benefit Cost Ratio (BCR) was initially calculated. The revised BCR has now therefore increased, despite the

increase in cost. The Business Case shows that along with the unquantified local benefits in supporting growth and accessibility, the scheme represents extremely high value for money.

The contract with Kier has been split into two stages, design followed by construction. A breakpoint between the two stages means that the Council could choose not to proceed to construction. An independent cost review has indicated that the construction costs are commensurate with the scale and scope of work identified in the design. Retendering the scheme is therefore unlikely to result in savings and would more likely add considerable time and cost to the scheme.

Based on current timescales the Economy and Environment Committee will be asked to approve awarding the contract and acquiring the necessary land, at its meeting on 11th October, to allow work to commence at the earliest opportunity, subject to approval of the additional funding from the CPCA. If funding is approved, utility diversions are scheduled to commence in December/Jan, followed by the main construction activity in February/March, with completion expected in late 2020.

### **Ely Southern By Pass**

The completion date is still expected to be October 2018 and the revised estimated outturn cost remains at £49m. The expenditure for the 2018/19 financial year is forecast at £14.2m (i.e. £34.8m was spent prior to the 2018/19 financial year).

### **St Neots Northern Foot and Cycle Bridge**

Spend for 2018/19 is anticipated to meet the £300,000 budget as work continues on determining the preferred design of the bridge, obtaining political approval for this, and then moving into detailed design and statutory processes.

Public consultation on the bridge design was completed in August with over 1,300 responses. The Economy and Environment Committee will consider the consultation results on November 15th.

### **General Cycling**

£35,000 has been allocated for minor cycling improvements countywide alongside funding that was rolled over from 2017/18. This is currently shown overspent in the financial monitoring due to a miscoding which needs rectifying but the forecast is to spend the allocation.

Works to improve a short length of Barton to Cambridge cycleway have now been completed on budget though this is not reflected in the financial monitoring due to the same miscoding as above which needs rectifying.

The final phase of Huntingdon Road will be taking place this year to install a wider, red cycle lane between Storey's Way and Girton Corner.

A feasibility study will be undertaken to see how Boxworth can be linked to the A14 / Swavesey for walking and cycling.

£231,000 is currently allocated towards a new foot and cycleway on the A1198 between Cambourne and Papworth, which will allow for the scheme to be designed and developed, but further funding will be needed to complete the construction. It is anticipated that this will come in due course from Highways England and from S106 developer contributions. Despite some £212,000 of the budget being profiled into the final two months of the financial year, it is forecast that the full budget will be spent.

### **S106 funded Cycling projects**

Detailed design is underway on the UK's first Dutch style roundabout at Fendon Road/Queen Edith's Way. There will be a number of public exhibitions held in the autumn ahead of work starting on site early in 2019, with scheme completion planned for June/July 2019. £550,000 of DfT Cycle Safety funding has been secured to give an overall lifetime project budget of £800,000. To date there is not much spend as costs for detailed design have not been billed as yet.

There will be further consultation in early 2019 on proposals for Queen Edith's Way and Cherry Hinton Road.

### **Abbey-Chesterton Bridge**

Pre commencement planning conditions have now been signed off. Legal sign off on land deals is being finalised, and once completed the construction contract will be let. The target date for this is 8<sup>th</sup> October, and on that basis it is forecast that the £3,028,000 budget will be spent.

The contract will include the new bridge as well as Phase 1 of The Chisholm Trail, with completion planned for Christmas 2019.

### **Capital Funding**

2018/19				
Original 2018/19 Funding Allocation as per BP £'000	Source of Funding	Revised Funding for 2018/19 £'000	Forecast Spend - Outturn (August) £'000	Forecast Funding Variance - Outturn (August) £'000
17,781	Local Transport Plan	17,801	17,801	0
373	Other DfT Grant funding	6,870	6,870	0
1,287	Other Grants	5,708	5,719	11
5,475	Developer Contributions	7,439	6,142	-1,297
8,170	Prudential Borrowing	24,637	24,581	-56
10,941	Other Contributions	13,634	14,359	725
<b>44,027</b>		<b>76,089</b>	<b>75,472</b>	<b>-617</b>
<b>-8,071</b>	Capital Programme variations	-14,931	-14,931	617
<b>35,956</b>	<b>Total including Capital Programme variations</b>	<b>61,158</b>	<b>60,541</b>	<b>0</b>


The increase between the original and revised budget is partly due to the carry forward of funding from 2017/18, this is due to the re-phasing of schemes, which were reported as underspending at the end of the 2017/18 financial year. The phasing of a number of schemes have been reviewed since the published business plan. Additional grants have been awarded since the published business plan, these being 2 tranches of Pothole grant funding and further Safer Roads funding.

Funding	Amount (£m)	Reason for Change
Revised Phasing (Specific Grant)	4.4	Rephasing of grant funding for King's Dyke (£4.4m) from 2017/18, costs to be incurred in 2018/19.
Additional Funding (Section 106 & CIL)	2.0	Additional developer contributions to be used for a number of schemes (£0.7m). Roll forward of CIL funding for Hunts Link Road for outstanding land compensation costs (£1.0m).
Revised Phasing (Other Contributions)	-2.7	Revised phasing of King's Dyke spend.
Additional Funding / Revised Phasing (DfT Grant)	6.5	Roll forward and additional Grant funding – National Productivity Fund (£0.7m), Challenge Fund (£1.1m), Safer Roads Fund (£1.3m), Cycle City Ambition Grant (£1.4m) and Pothole Action Fund (£2.4m).

Additional Funding / Revised Phasing (Prudential borrowing)	16.4	Additional funding required for increased costs for Ely Crossing (£9.2m). Rephasing of spend for Highways maintenance (£2.5m), Challenge Fund (£2.2m) and Sawston Community Hub (£1.4m)
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## APPENDIX 7 – Performance (RAG Rating – Green (G) Amber (A) Red (R))



### Highways and Community Infrastructure

Outcome: Exploiting digital solutions and making the best use of data and insight									
Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Archives									
Increase digital access to archive documents by adding new entries to online catalogue	Quarterly	446,457	417,000	428,660	June 18	 High is good	On target	On target	The figure to the end of June 2018 is 428,660.  This equates to an increase over the previous quarter of 1,749, or roughly 27 new catalogue entries per working day. This is significantly lower than previous periods because the cataloguing archivist has left and the new archivist has not yet started. The archives are also moving to Ely and the focus of work during the transition has been preparation for the move of the archives to Ely rather than cataloguing.

Outcome: The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents & People lead a healthy lifestyle and stay healthy for longer									
Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Communities									


**Outcome: The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents & People lead a healthy lifestyle and stay healthy for longer**

Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Proportion of Fenland And East Cambs residents who participate in sport or active recreation three (or more) times per week. Derived from the Active People Survey	Annual	20.4%	24.2%	22.7%	2015/16	 High is good	Within 10%	Within 10%	The indicator is measured by a survey undertaken by Sport England. The Council's target is for Fenland and East Cambridgeshire to increase to the 2013/14 county average over 5 years. Applying this principle to Sport England's revised baseline data gives a 5-year target to increase the participation rate in Fenland and East Cambridgeshire (combined) to 26.2%.  The 2013/14 figure was 21.3% and the 2014/15 figure improved to 21.9%. The 2015/16 figure has continued the improving trend at 22.7% but is slightly off track.
<b>Library Services</b>									
Number of visitors to libraries/community hubs - year-to-date	Quarterly	2,196,257	600,000 for the 1 <sup>st</sup> quarter  2.4 million at year end	517, 450	30 June 18	 High is good	Off target	Within 10%	There have been 517,450 visitors to libraries/community hubs between April and June 2018 and the same number for the year to date figure because the reporting year starts from April. The year to date figure will increase with each new reporting period.  This is 13.8% off the target for the first quarter and 6.08% down on the same period in the last reporting year.  We are seeing a slight dip in visitor figures and that may be in part due to the introduction of computer charges from the 1st May. We are closely monitoring the situation and actively promoting the first free half an hour for all library users as well as the free computer use for all children and young people up to and including 16 year olds and people accessing gov.uk and ccc.gov.uk web sites as well as those accessing universal credit.




Outcome: The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents & People lead a healthy lifestyle and stay healthy for longer									
Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Outcome: The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents & People live in a safe environment									
Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Road and Footway Maintenance									
Principal roads where maintenance should be considered	Annual	2%	3%	2.8%	2017/18	 Low is good	On target	On target	Provisional results indicate that maintenance should be considered on 2.8%, rounded to a reportable 3%, of the County's principal road network. This indicates a slight deterioration from the previous year where the figure was 2.3%, rounded to a reportable 2%
Classified road condition - narrowing the gap between Fenland and other areas of the County	Annual	2.68%	2% gap	3.5% gap	2017/18	 Low is good	Off target	Off target	Provisional figures show the gap increasing by 0.5%. However, the gap is not significant, and may be affected by the experimental error within the machine condition survey methodology. It should also be mentioned that significant investment has recently been carried out in the Fenland area associated with the DfT Challenge Fund bid, and these works will not have been included in this year's survey. Additionally, this is only an annual sample survey and does only include 25% of the classified road network, and so will not always capture recent improvement works undertaken. The narrowing the gap indicator will continue to be monitored.




**Outcome: The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents & People lead a healthy lifestyle and stay healthy for longer**

Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Non-principal roads where maintenance should be considered	Annual	6%	8%	6%	2017/18	 Low is good	Green	Green	Provisional results indicate that maintenance should be considered on 6% of the County's non-principal road network. This is considered a steady state condition and is the same as the figure for 2016/17 and for 2015/16 and better than the Council's target of 8%.
Unclassified roads where structural maintenance should be considered	Annual	33%	N/A	22%	2017/18	 Low is good	Contextual	Contextual	Provisional figures suggest the condition has seen significant improvement from 33% to 22%  However, unlike last year, when the worst roads were surveyed to assist in prioritising works, a random sample has been undertaken, and this will reflect more accurately the condition of the unclassified network.
<b>Road Safety</b>									
Killed or seriously injured (KSI) casualties - 12-month rolling total	Monthly	331	<275	315	31 March 2018	 Low is good	Off target	Within 10%	The provisional 12 month total to the end of March 2018 is 315 compared with 391 for the same period of the previous year. The March figure is down compared to the last reported figure of 331 for February 2018. This continues the downturn we have seen in the KSI trend since August 2017. If the trend continues the KSI figure is anticipated to be within 10% of the target by year end.  During March 2018 there were no fatal and 15 serious casualties.


**Outcome: The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents & People lead a healthy lifestyle and stay healthy for longer**

Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Slight casualties - 12-month rolling total	Monthly	1555	N/A	1525	31 March 2018	 Low is good	Contextual	Contextual	There were 1,525 slight injuries on Cambridgeshire's roads during the 12 months ending March 2018 compared with 1,774 for the same period the previous year.  During March there were 110 slight casualties.
<b>Rogue Traders</b>									
Money saved for Cambridgeshire consumers as a result of our intervention in rogue trading incidents. (Annual average)	Quarterly	£104,180	N/A	£130,174	30 June 2018	 High is good	Contextual	Contextual	£6,345 was saved as a result of our intervention in rogue trading incidents during the first quarter of 2018/19 (April to June 2018). The annual average based on available data since April 2014 is £130,174. Data for 2018/19 includes Peterborough savings.  It is important to note that the amounts recovered do not reflect the success of the intervention. In many cases the loss of a relatively small amount can have significant implications for victims; the impact can only be viewed on a case-by-case basis. Not all of the money saved has been reimbursed at the same time as the repayments of court ordered reimbursements may be repaid over months or years.
<b>Street Lighting</b>									
Percentage of street lights working	Monthly	99.5%	99%	99.5%	31 August 2018	 High is good	On target	On target	The 4-month average (the formal contract definition of the performance indicator) is 99.5% this month, and remains above the 99% target.


**Outcome: The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents & People lead a healthy lifestyle and stay healthy for longer**

Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Energy use by street lights – 12-month rolling total	Monthly	11.32 million Kwh	10.96 million Kwh	11.35 million Kwh	31 August 2018	 Low is good	Within 10%	On target	Actual energy use to August is 11.35 Kwh, which is very slightly below the last reported figure of 11.32 and currently above our target of 10.96.  The energy targets have now been updated to reflect other measures agreed elsewhere (such as the presence or absence of part night lighting, including those being funded by Cambridge City and Parish Councils).

**These indicators do not link clearly to a single Operating Model outcome but make a key contribution across other outcomes and can have a large financial impact on the Council**

Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
<b>Waste Management</b>									
Municipal waste landfilled – 12-month rolling average	Monthly	32.9%	N/A	33.6%	31 August 2018	 Low is good	Contextual	Contextual	During the 12-months ending July 2018, 33.6% of municipal waste was landfilled.
<b>Library Services</b>									

**These indicators do not link clearly to a single Operating Model outcome but make a key contribution across other outcomes and can have a large financial impact on the Council**

Measure	Frequency	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	Current month RAG Status	Year-end prediction RAG Status	Comments
Number of item loans (including eBook loans) – year-to-date	Quarterly	2,443,959	N/A	534,782	30 June 18	 High is good	Contextual	Contextual	<p>There have been 534,782 item loans between April and June 2018. This is 17% down on the same period for the previous year.</p> <p>The year to date figure is the same as the quarterly figure because the reporting year starts from April. The year to date figure will increase with each new reporting period.</p> <p>The drop in issues may be related to the small drop in visitors. We are working hard over the next 6 months to improve the book stock in libraries and that work should start to reverse this trend. That is supported by the additional money for the book fund this year, as agreed as part of the Library Service Transformation Programme, because the book fund has seen significant decline in past years.</p>