

**CAMBRIDGESHIRE AND PETERBOROUGH HEALTH AND CARE SYSTEM
TRANSFORMATION PROGRAMME**

To: Health and Wellbeing Board

Date: 30 April 2015

From: Dr Neil Modha, Chief Clinical Officer (Accountable Officer)
Cambridgeshire and Peterborough Clinical Commissioning Group

1.0 PURPOSE

1.1 Cambridgeshire and Peterborough Health and Care System Transformation Programmelast presented information to the Health and Wellbeing Board on 15 January 2015. This paper gives an update on the ongoing development of the Programme and includes sections on:

- Strategic aims and values of the programme
- Programme structure
- Analytical work
- Outcome of the Vanguard application to the New Models of Care Programme
- Next steps

2.0 BACKGROUND

2.1 Strategic aims and values

2.1.1 The strategic planning process

Cambridgeshire and Peterborough Clinical Commissioning Group (CCG) is leading a process to plan changes to the health system that will improve outcomes for people and enable financial sustainability. This process involves providers, partners and patients and has four phases.

We are currently in Phase 2. This phase is for designing and proposing solutions and will complete in June 2015. It includes:

- Engagement with stakeholders and co-design of potential options
- Modelling the impact of these options
- Deciding on options for changing pathways and structures for delivery
- Preparing for public consultation for the chosen options

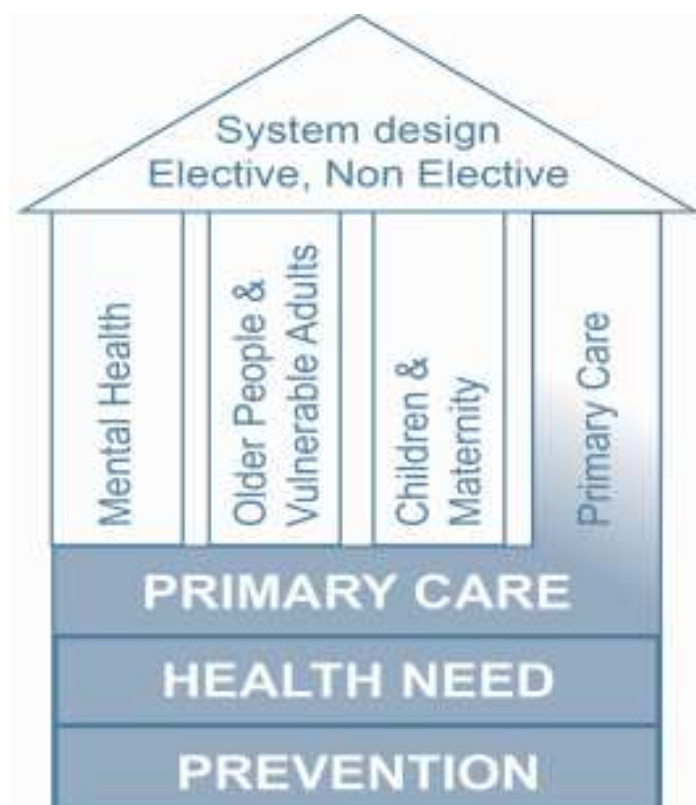
2.1.2 Strategic aims and values of the programme:

The strategic aims and values of the programme are unchanged and are:

- People at the centre of all that we do
- Empowering people to stay healthy
- Developing a sustainable health and care system
- Improving quality, improving outcomes

2.2 Programme structure

The structure of the System Transformation Programme is shown in the diagram below and is unchanged since the last update.



2.3 Analytical work: some initial results

The analytical work is generating information for engagement and discussion. It is not the decision making process.

The method of working has been to build up a cross section of activity across the health economy. At present this consists of activity data from acute providers. This has been projected forwards by demographic growth.

An additional increase for “non-demographic growth” or “acuity” has also been applied. This gives a forecast of activity over the next five years. This activity forecast can be converted into costs.

This work is ongoing but some initial key findings are:

- Demographic change alone predicts that the system will need an extra 160 non-elective beds by 2018/19
- A top level analysis shows that non-demographic growth is almost completely accounted for by the impacts of obesity on our population. This equates to an extra 1.6% p.a. uplift in activity and 2.4% p.a. uplift in costs over and above demographic growth
- UnitingCare data predict a reduction on non-elective bed demand by 160 beds across the system by 2018/19.

2.4 Outcome of the “Vanguard” site application

In February 2015 the Cambridgeshire and Peterborough Health System expressed an interest to be a “Vanguard site” in the NHS England New Models of Care Programme. This Programme aims to co-design different types of new care models for the NHS. More details of these models can be found in the “Five Year Forward View “(see link below).

The Cambridgeshire and Peterborough application centred on working towards “one system one budget” by:

- Closer working between acute providers
- Increased focus on neighbourhood delivery of care
- Primary care at scale

We were selected to go through to the second round of the application process and were represented in London by four Chief Executives from the system but were not selected to be in the initial group adopting new models of care (the “Vanguard group”).

However the System Transformation Programme Board still remains committed to working towards “one system, one budget”.

2.5 Next steps

Ideas from the Programme Board, and the clinicians and patients involved in each work stream, are being formed into ideas about what might change.

From May 2015 onwards there will be further and wider engagement with these ideas. To enable this to be meaningful, work is ongoing to assess the possible impact of these ideas on the quality of care and financialsustainably of the system.

There are a number of meetings taking place with partners looking a new ways of working and streamlining processes across organisations.

3 RECOMMENDATIONS

The purpose of the item is to provide information, and to raise awareness, to the Health and Wellbeing Board about the Five Year Planning process.

Health and Wellbeing Board members are asked to discuss the progress of the programme to date and to make comments.

SOURCE DOCUMENTS

Source Documents	Location
<ul style="list-style-type: none">Cambridgeshire and Peterborough health system Blueprint 2014/15 to 2018/19: Main text	http://www.cambridgeshireandpeterboroughccg.nhs.uk/five-year-plan.htm
<ul style="list-style-type: none">Cambridgeshire and Peterborough health system Blueprint 2014/15 to 2018/19: Appendices	http://www.cambridgeshireandpeterboroughccg.nhs.uk/five-year-plan.htm
<ul style="list-style-type: none">Cambridgeshire and Peterborough System Transformation Programme Frequently asked Questions	http://www.cambridgeshireandpeterboroughccg.nhs.uk/STP_FAQS_Feb_2015docx.pdf
<ul style="list-style-type: none">NHS England “ Five Year Forward View”	http://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf

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30 March 2014