

Integrated Finance Monitoring Report for the period ending 30 September 2020

To: General Purposes Committee

Meeting Date: 24 November 2020

From: Chief Finance Officer

Electoral division(s): All

Forward Plan ref: 2020/019

Key decision: Yes

Outcome: To present financial information to assess progress in delivering the Council's Business Plan.

Recommendation: General Purposes Committee (GPC) is recommended to:

- a) Approve the earmarking of the unringfenced grant (£4.982m) due to be received in November 2020 for the purposes of responding to the coronavirus pandemic, as set out in section 6.1;
- b) Note the additional funding anticipated for the Emergency active scheme as set out in section 7.6;
- c) Approve that the additional £4.1m Pothole Grant Funding is allocated as set out in section 7.6;
- d) Note the new ring-fenced capital funding for the March Community Centre as set out in section 7.6;
- e) Delegate authority to the Chief Finance Officer to increase the capital budget in 2020-21 by way of prudential borrowing or other allowable funding in order to acquire a property as part of the Rural Estate, in accordance with section 7.7 of this report (and a confidential report recommended by the C&I Committee).

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1. Purpose

- 1.1 To present financial and performance information to assess progress in delivering the Council's Business Plan.

2. Overview

- 2.1 The following summary provides the Authority's forecast financial position at year-end and its key activity data for care budgets.

Finance and Key Activity

Revenue budget forecast outturn -£0.1m (-0.0%) forecast year end variance, however there is major uncertainty about pandemic impact in the second half of the year Amber	This is a £0.402m decrease in the revenue pressure since last month's forecast. Forecast use of grant for Covid-19 pressures has increased by £0.1m. There is a £2.0m decrease in the forecast capital year-end variance compared to last month.	Capital programme forecast outturn -£0.3m (-0.2%) forecast year end variance Green
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Number of service users supported by key care budgets

Older people aged 65+ receiving long term services	Sept-20	May-20	Trend since May 20
Nursing	454	472	Decreasing
Residential	848	898	Decreasing
Community	1,887	1,861	Increasing

Adults aged 18+ receiving long term services	Sept-20	May-20	Trend since May 20
Nursing	70	72	Stayed the same
Residential	354	351	Stayed the same
Community	2,368	2,360	Stayed the same

Children open to social care	Sept-20	Apr-20	Trend since Apr 20
Children in Care	695	730	Decreasing
Child Protection	391	324	Increasing

2.2 The key issues included in the summary analysis are:

- The overall revenue budget position is showing a forecast year-end underspend of -£0.1m. The pressures are largely within People & Communities (P&C) (+£13.4m), Place & Economy (P&E) (+£3.3m), Commercial & Investment (C&I) (+£2.5m), and LGSS Operational (£0.6m). These are offset by underspends in Funding Items (-£19.6m). See section 3 for details.
- The Capital Programme is forecasting a year-end underspend of -£0.3m at year-end. This includes use of the capital programme variations budget. See section 7 for details.

3. Revenue Budget

3.1 A more detailed analysis of financial performance is included below:

Key to abbreviations

CS Financing – Corporate Services Financing
DoT – Direction of Travel (up arrow means the position has improved since last month)

Original Budget as per Business Plan £000	Forecast Variance (Aug) £000	Service	Current Budget for 2020/21 £000	Actual (Sept) £000	Forecast Variance (Sept) £000	Forecast Variance (Sept) %	Overall Status	DoT	Covid-19 Financial Impact £000	Non Covid-19 Financial Impact £000
56,470	3,645	Place & Economy	56,414	18,891	3,272	5.8%	Red	↑	4,422	-1,150
275,096	13,707	People & Communities	274,633	126,013	13,408	4.9%	Red	↑	15,395	-1,987
0	0	Public Health	0	-7,039	0	-	Green	↑	157	-157
17,214	-492	Corporate Services	16,807	11,274	-87	-0.5%	Green	↓	508	-595
12,226	327	Corporately Managed	11,989	8,381	-75	-0.6%	Green	↑	0	-75
-9,277	2,087	Commercial & Investment	-9,163	-910	2,456	-	Red	↓	2,866	-410
29,570	0	CS Financing	29,570	3,904	0	0.0%	Green	↔	0	0
381,299	19,274	Service Net Spending	380,250	160,514	18,974	5.0%	Red	↑	23,348	-4,374
16,844	-19,504	Funding Items	16,844	7,411	-19,606	-	Green	↑	-	-
398,143	-230	Subtotal Net Spending	397,095	167,926	-632	-0.2%	Amber	↑	23,348	-4,374
6,286	557	Memorandum items: LGSS Operational	7,069	4,373	557	7.9%	Amber	↔	0	557
	327	Grand Total Net Spending	404,164	172,299	-75	0.0%	Amber	↑	23,348	-3,817
148,989		Schools	148,989							
553,418		Total Spending 2021/21	553,153							

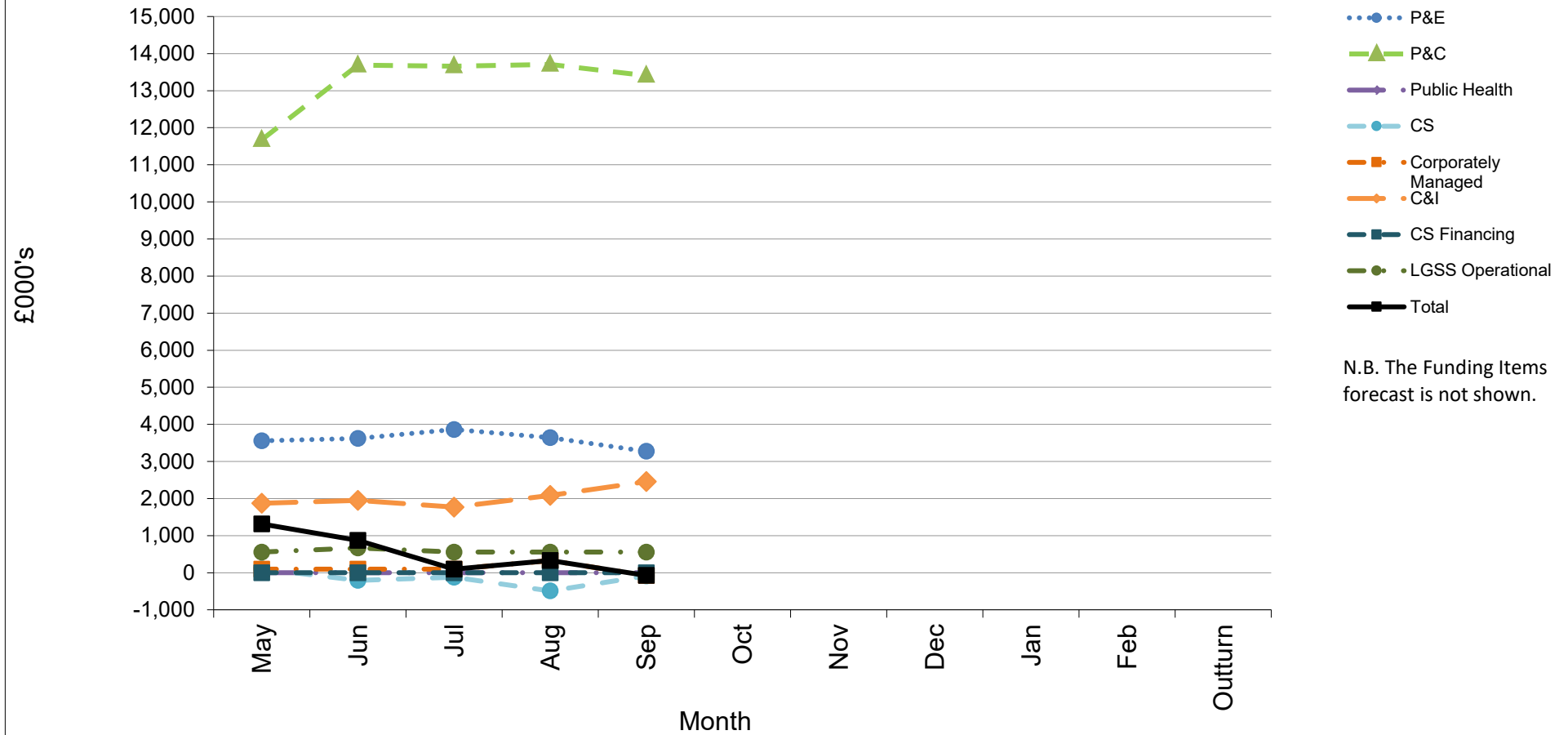
1 The budget figures in this table are net.

2 For budget virements between Services throughout the year, please see [Appendix 1](#).

3 The budget of £0k stated for Public Health is cash limit budget. In addition to this, Public Health has a budget of £26.4m from ring-fenced public health grant and £2.5m from Test and Trace Support Grant, which make up its gross budget.

4 The 'Funding Items' budget comprises the £9.0m Combined Authority Levy, the £416k Flood Authority Levy and £7.4m change in general and corporate reserves budget requirement. The forecast outturn on this line reflects any variance in the amount received from corporate grants and business rates from what was budgeted; a negative outturn indicates a favourable variance, i.e. more income received than budgeted.

Forecast Outturn Position 2020/21



3.1.1 In addition to the County Council forecast shown above for management accounting purposes, the Council is also monitoring and estimating the full potential financial consequences of the pandemic through an additional and enhanced process. The latest position as at 5 November is shown below.

Sum of Gross upper estimate	Column Label												
Row Labels	Ring Fenced Grant	New Commitments	Income forgone	Savings Shortfall	Total	MHCLG	NHS	DSG	PCC	T&T	Other	SFC	Net total
Adults		30,616	434	4,588	35,638		-8,366		-418		-11,647		15,206
C&I		169	2,317	452	2,938								2,938
Communities		2,091	763		2,854				-148		-405		2,301
CYP	871	5,981	3,080	1,436	11,367			-871			-1,298		9,198
GPC		2,355	535		2,890				-103	-182			2,605
Health		2,474		17	2,491					-2,311			180
E&S		594	262		856								856
H&T		4,187	3,116	990	8,293						-2,142		6,151
Total	871	48,467	10,507	7,483	67,328								
						-34,893						-4,144	-39,037
GRAND TOTAL						-34,893	-8,366	-871	-669	-2,493	-15,492	-4,144	399

Key to abbreviations

MHCLG	– Ministry of Housing, Communities & Local Government
DSG	– Dedicated Schools Grant
PCC	– Peterborough City Council
T&T	– Test & Trace
SFC	– Sales, Fees and Charges
C&I	– Commercial & Investment
CYP	– Children and Young People
GPC	– General Purposes Committee
E&S	– Environment & Sustainability
H&T	– Highways & Transport

The Other Income column includes: Infection Control Grant from Department of Health & Social Care and the Food & Essential Supplies Grant from DEFRA.

3.1.2 This illustrates a potential financial impact, this year, on the Council of over £67m. After taking account of confirmed and anticipated funding (shown on the right hand side of the table above) this would present a deficit of £0.4m, an improved position compared to last month. However, the latest MHCLG allocation of £4.98m was less than the Council had expected based on the previous tranches of funding, and were all of the consequences captured above to be realised there would remain a deficit compared to funding.

3.1.3 This method of anticipating the financial impact on the Council differs from the overall forecast shown on the previous page on a management accounting basis. At this stage there remain major variables and uncertainties about the impact of the pandemic and the approach remains that GPC continues to hold the MHCLG unringfenced funding centrally to offset a variety of risks across different departments of the Council. The main differences between the forecasting methods include:

- Adults Services – we have not yet included a longer term “recovery” estimate of the impact on Adults services of the pandemic in our management accounts, whereas there is provision for this in the full consequences forecast. Additionally the management accounts acknowledge some reductions in demand, as fewer people are receiving social care compared to the Spring, with more NHS funding. As the year progresses, the likelihood of this longer-term impact being felt in financial forecasts before March 2021 is decreasing
- Children’s Services – the anticipated national increase in demand is shown within the full consequences forecast, but not yet evident on commitment records underpinning the management accounts.
- Financing differences- the full consequences forecast includes the impact of redistributing staff internally and some capital impacts that will not have an impact on the revenue position necessarily.

3.1.4 Most recently, coinciding with the tightened national restrictions, rising numbers of infections and other national issues, further funding has been announced for local government. For Cambridgeshire, these include the following items, which are not reflected in the numbers above:

- Contain Outbreak Management Fund – CCC will receive £5.229m (on the basis of £8 per person) for funding and disbursement towards programmes that sustain low and lowering transmission rates
- Winter Grant Scheme (DWP) – CCC will receive £1.46m enabling support to families with children and vulnerable households directly where they have been impacted by the pandemic, including some families who normally have access to Free School Meals. This funding is part of a wider package which also includes Department for Education funding for Holiday Activities, Healthy Start, and DEFRA’s support for food-aid
- Support for Clinically Extremely vulnerable at £14.60 per Clinically Extremely vulnerable person for a 28 day period – further details awaited.

3.2 Key exceptions this month are identified below.

3.2.1 Place & Economy:

+£3.272m (+5.8%) pressure is forecast at year-end.

- Parking Enforcement

Outturn Variance £m	Outturn Variance %
+2.959	(-%)

A +£2.959m pressure is forecast. This is a decrease of £0.332m on the position reported last month. With restrictions around the Covid-19 virus, there is significant shortfall in income especially for on-street parking and bus lane enforcement. The assumptions behind this shortfall are continually being monitored.

- A combination of more minor variances sum with the above to lead to an overall forecast outturn of +£3.272m. For full and previously reported details, see the [P&E Finance Monitoring Report](#).

3.2.2 People & Communities:

+£13.408m (+4.9%) pressure is forecast at year-end.

- Older People's Services

Outturn Variance £m	Outturn Variance %
+1.046	(+2%)

A +£1.046m pressure is forecast. This is a decrease of £0.379m on the position previously reported in June, and a reduction of £0.565m since last month. The Council's response to the Covid pandemic has included reprioritising the activities of preventative services and this was expected to have an adverse effect on demand for social care during the course of the pandemic. This is being reflected though increased levels of community-based care provided since the start of the financial year. Conversely, the Covid pandemic has had a significant impact on existing clients with the most acute needs placed in care homes, resulting in a notable decrease in placements.

New placements out of hospital or to facilitate avoidance of admission into hospital were funded through NHS England as continuing health care in the short term. Work has been completed to further refine the assumptions regarding the financial impact of clients with assessed social care needs returning to local authority funding streams, and this has resulted in the £565k reduction in this month's forecast.

- Executive Director

Outturn Variance £m	Outturn Variance %
+0.427	(+14%)

A +£0.427m pressure is forecast. This is a decrease of £0.370m on the position previously reported in July, of which £0.339m relates to a change since last month. The pressure is being forecast in relation to the purchase of Personal Protective Equipment (PPE) for use by CCC staff, in order to comply with government and Public Health England guidance for the protection of front-line workers during the Covid 19 pandemic. Expenditure on PPE is expected to be lower than originally expected as a

result of being able to access dedicated funding sources including PPE provided by central government. This spend is offset by the centralisation of underspends on mileage across the directorate over the Covid period.

- A combination of more minor variances sum with the above to lead to an overall forecast outturn of +£13.408m. For full and previously reported details, see the [P&C Finance Monitoring Report](#).

3.2.3 Public Health:

A balanced budget is forecast for year-end.

- Behaviour Change / Preventing Long Term Conditions

Outturn Variance £m	Outturn Variance %
-0.444	(-12%)

A -£0.444m underspend is forecast, of which -£0.340m relates to a change since last month. Activity levels over the Covid period have not reached the level originally budgeted for.

- A combination of more minor variances sum with the above to lead to an overall balanced budget forecast; the -£585k underspend being reported in the Public Health directorate will be transferred to Public Health ring-fenced grant reserve at year-end, leading to a balanced budget overall. For full and previously reported details, see the [PH Finance Monitoring Report](#).

3.2.4 Corporate Services:

-£0.087m (-0.5%) underspend is forecast for year-end. There are no exceptions to report this month; for full and previously reported details, see the [CS & LGSS Finance Monitoring Report](#).

3.2.5 Corporately Managed:

-£0.075m (-0.6%) underspend is forecast for year-end. There are no exceptions to report this month; for full and previously reported details, see the [CS & LGSS Finance Monitoring Report](#).

3.2.6 CS Financing:

A balanced budget is forecast for year-end. There are no exceptions to report this month; for full and previously reported details, see the [CS & LGSS Finance Monitoring Report](#).

3.2.7 Commercial & Investment:

+£2.456m (-%) pressure is forecast for year-end.

- Collective Investment Funds

Outturn Variance £m	Outturn Variance %
+1.028	(+66%)

A +£1.028m pressure is forecast. This is primarily due to the following:

- A lower overall yield has been selected than originally anticipated, taking account of environmental and sustainability governance, on the £20m investment into a multi-class credit fund. As a result £0.281m of income is expected, however this is £0.930m less than expected.

Across C&I more broadly, Commercial Income exceeding £10m is expected this year.

- A combination of more minor variances sum with the above to lead to an overall forecast outturn of +£2.456m. For full and previously reported details, see the [C&I Finance Monitoring Report](#).

3.2.8 Funding Items:

-£19.606m underspend is forecast for year-end. This relates to forecast usage of the unbudgeted Covid-19 support grant from MHCLG in relation to forecast pressures as a result of the Covid-19 pandemic. The amount of Covid-19 grant identified as required has increased by £0.1m since the previous report last month.

3.2.9 LGSS Operational:

+£0.557m (+8.1%) pressure is forecast for year-end. There are no exceptions to report this month; for full and previously reported details, see the [CS & LGSS Finance Monitoring Report](#).

Note: exceptions relate to Forecast Outturns that are considered to be in excess of +/- £250k.

4. Savings Tracker

- 4.1 The “Savings Tracker” report is a tool for summarising delivery of savings. Within the tracker the forecast is shown against the original saving approved as part of the 2020-21 Business Planning process. Currently, the Council is on track to deliver £9.2m of savings against its original plan. Green rated savings total £8.1m. The Savings Tracker as at the end of quarter 2 is included as Appendix 3 to this report.

It is also important to note the relationship with the reported position within this report. As pressures arise in-year, further mitigation and/or additional savings will be required to deliver a balanced position.

- 4.2 A summary of Business Plan savings by RAG rating is shown below:

RAG Status	Number of Savings	Total Original Savings £000	Total Variance £000	RAG Status	Number of Savings	Total Original Savings £000	Total Variance £000	RAG Status	Number of Savings	Total Original Savings £000	Total Variance £000	RAG Status	Number of Savings	Total Original Savings £000	Total Variance £000	RAG Status	Number of Savings	Total Original Savings £000	Total Variance £000	Total Original Savings	Total Variance
Blue	0	0	0	Green	29	-8,099	0	Amber	2	-470	115	Red	3	-5,800	5,030	Black	6	-1,560	1,560	-15,929	6,705

5. Key Activity Data

- 5.1 The latest key activity data for: Children in Care Placements; Special Educational Needs (SEN) Placements; Adults & Safeguarding; Adult Mental Health; Older People (OP); and Older People Mental Health (OPMH) can be found in the latest [P&C Finance Monitoring Report](#) (section 5).

6. Funding Changes

6.1 Coronavirus (COVID-19) pandemic funding- 4th tranche

On 22nd October, the Ministry of Housing, Communities and Local Government (MHCLG) announced a fourth tranche of COVID-19 funding for councils. The Council is due to receive an additional £4.982m in unringfenced funds in November 2020. This funding is intended to help councils address the pressures they are facing in response to the pandemic and takes the total allocation to CCC from MHCLG under this heading to £34.9m. At this stage the Council is continuing to hold these grants centrally (reporting the additional funding under funding items in this report to GPC) rather than making a direct allocation to individual services given current uncertainties.

General Purposes Committee is asked to approve the earmarking of the unringfenced grant (£4.982m) due to be received in November 2020 for the purposes of responding to the coronavirus pandemic.

7. Capital Programme

7.1 Capital financial performance

A summary of capital financial performance is shown below:

Original 2020/21 Budget as per Business Plan £000	Forecast Variance - Outturn (Aug) £000	Service	Revised Budget for 2020/21 £000	Actual-Year to Date (Sept) £000	Forecast Variance - Outturn (Sept) £000	Forecast Variance - Outturn (Sept) %	Total Scheme Revised Budget (Sept) £000	Total Scheme Forecast Variance (Sept) £000
29,051	-	P&E	50,093	12,706	-	0.0%	424,172	-
61,817	5,025	P&C	50,754	18,762	3,014	5.9%	573,379	-
10,866	-3,296	CS	15,404	1,389	-3,296	-21.4%	67,092	-
140	-	Corporately Managed	730	737	-	0.0%	6,951	-
74,569	0	C&I	71,043	5,655	0	0.0%	428,322	-
-	-	Outturn adjustment	-	-	-	-	-	-
176,443	1,729	Total Spending	188,025	39,248	-282	-0.2%	1,499,916	-

Notes:

1. The 'Revised Budget' incorporates any changes in the funding available to what was originally budgeted. A breakdown of the use of the capital programme variations budget by service is shown in section 7.2.
2. The reported P&E capital figures do not include Greater Cambridge Partnership, which has a budget for 2020/21 of £37.4m and is currently forecasting an in-year pressure of £3.9m at year-end.
3. The 'Total Scheme Forecast Variance' reflects the forecast variance against budget of the total expenditure for all active capital schemes across all financial years.

7.2 2020-21 capital programme variations budgets

7.2.1 A summary of the use of the 2020-21 capital programme variations budgets by services is shown below. As forecast underspends are reported, these are offset with a forecast outturn for the variation budget, leading to a balanced outturn overall up to the point when re-phasing exceeds this budget.

Service	Capital Programme Variations Budget £000	Forecast Variance - Outturn (Sept) £000	Capital Programme Variations Budget Used £000	Capital Programme Variations Budget Used %	Revised Forecast Variance - Outturn (Sept) £000
P&E	-12,043	-931	931	7.73%	0
P&C	-6,523	-3,509	3,509	53.80%	3,014
CS	-3,827	-7,123	3,827	100.00%	-3,296
Corporately Managed	-183	0	0	0.00%	0
C&I	-17,625	-2,179	2,179	12.36%	0
Outturn adjustment	-	-	-	-	-
Total Spending	-40,201	-13,742	10,446	25.98%	-282

7.2.2 As at the end of September, Corporate Services schemes have exceeded the capital variations budget allocated to them, forecasting an in-year underspend of -£3.3m. People & Communities are declaring an in-year pressure of £3.0m, as the level of variation is not expected to fully use the -£6.5m P&C capital variations budget. The current overall forecast position is therefore a -£0.3m underspend; the forecast will be updated as the year progresses.

7.3 Capital Current Year Key Exceptions

A more detailed analysis of current year key exceptions this month by programme for individual schemes of £0.25m or greater are identified below.

7.3.1 Place & Economy:

A balanced budget is forecast at year-end.

- King's Dyke

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/ pressure £'000	Breakdown of Variance : Rephasing £'000
10,400	9,758	-642	-1,621	979	0	-642

An in-year underspend of -£0.6m is forecast. This is a decrease of £1.0m on the underspend position previously reported in July and relates in full to a change since last month. Progress onsite has been rapid during Aug/Sept in the ground improvement works at the western end of the scheme with surcharge now being placed. This rapid progress has required budget planning adjustments to bring forward the profile to this financial year, over the original forecasting.

The contractor is continuing construction work on site alongside the design work. This will continue into the winter months. Work on the underpass is also ongoing, with the main compound now being complete. This will help sustain the rate of progress, including under socially-distanced conditions.

The construction is due to complete by December 2022, with project risks being managed by the team on a daily basis; for example Technical Approvals, Network Rail, and Natural England licensing queries.

- P&E Capital Variation

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/ pressure £'000	Breakdown of Variance : Rephasing £'000
-12,043	-11,112	931	2,036	-1,105	0	931

As agreed by the Capital Programme Board, any forecast underspend in the capital programme is offset against the capital programme variations budget, leading to a balanced outturn overall up to the point when rephasing exceeds this budget. Therefore the net £0.9m underspend is balanced by use of the capital variations budget; this relates primarily to the underspend on King's Dyke together with more minor variances

- For full and previously reported details, see the [P&E Finance Monitoring Report](#).

7.3.2 People & Communities:

A +£3.0m (+5.9%) in-year pressure is forecast at year-end.

- Adult Social Care

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/pressure £'000	Breakdown of Variance: Rephasing £'000
6,998	5,815	-1,183	0	-1,183	0	-1,183

An in-year underspend of -£1.2m is forecast across Adult Social Care schemes, which relates in full to a change since last month. This is due to changes on the scheme outlined below:

- East Cambridgeshire Adult Service Development

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/pressure £'000	Breakdown of Variance: Rephasing £'000
1,558	375	-1,183	0	-1,183	0	-1,183

Rephasing of £1,183k has been incurred. The planning stages of the project and confirming financial agreement with the NHS has meant that the earliest start on site is likely to be January 2021.

- Cultural & Community Services

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/pressure £'000	Breakdown of Variance: Rephasing £'000
7,909	4,887	-3,022	-22	-3,000	0	-3,022

- An in-year underspend of -£3.0m is forecast across Cultural & Community Services schemes, of which -£3.0m relates to a change since last month. This is due to changes on the scheme outlined below:

- Community Fund

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/pressure £'000	Breakdown of Variance: Rephasing £'000
5,000	2,000	-3,000	0	-3,000	0	-3,000

The Community Fund has been fully committed in 2020-21, however the approved schemes are at differing stages. It is unlikely that the fund will be distributed in its entirety during this financial year and will be carried forward into 2021-22 for those projects with longer construction/implementation timescales.

- P&C Capital Variation

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/pressure £'000	Breakdown of Variance: Rephasing £'000
-6,523	0	6,523	4,523	2,000	6,523	0

As agreed by the Capital Programme Board, any forecast underspend in the capital programme is offset against the capital programme variations budget, leading to a balanced outturn overall up to the point when rephasing exceeds this budget. At this stage of the year the level of rephasing is not expected to exceed the -£6.5m capital variations budget, so to show the impact of the overall P&C forecast pressure, the capital variations budget is shown fully utilised with zero spend expected.

- For full and previously reported details, see the [P&C Finance Monitoring Report](#).

7.3.3 Corporate Services:

A -£3.296m (-21.4%) underspend is forecast at year-end. There are no exceptions to report this month; for full and previously reported details, see the [CS & LGSS Finance Monitoring Report](#).

7.3.4 Corporately Managed:

A balanced budget is forecast at year-end. There are no exceptions to report this month; for full and previously reported details, see the [CS & LGSS Finance Monitoring Report](#).

7.3.5 Commercial & Investment:

A balanced budget is forecast at year-end.

- Decarbonisation Fund

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/pressure £'000	Breakdown of Variance: Rephasing £'000
3,000	3,353	353	-	353	-	353

An in-year pressure of £0.4m is forecast due to accelerated spend – progress faster than expected. This forecast is based on the number of projects expected to go ahead and estimated costs of the projects. There are between 14 and 19 projects expected to complete this year. The accelerated spend means that the benefits will be gained earlier than originally anticipated; the total scheme forecast remains a balanced budget.

- C&I Capital Variation

Revised Budget for 2020/21 £'000	Forecast Spend - Outturn (Sept) £'000	Forecast Spend - Outturn Variance (Sept) £'000	Variance Last Month (Aug) £'000	Movement £'000	Breakdown of Variance: Underspend/pressure £'000	Breakdown of Variance: Rephasing £'000
-17,625	-15,446	2,179	2,532	-353	0	2,179

As agreed by the Capital Programme Board, any forecast underspend in the capital programme is offset against the capital programme variations budget, leading to a balanced outturn overall up to the point when rephasing exceeds this budget. Therefore the net £2.2m underspend is balanced by use of the capital variations budget; this decrease since last month relates primarily to the pressure on the Decarbonisation Fund as reported above.

- For full and previously reported details, see the [C&I Finance Monitoring Report](#).

7.4 Capital Total Scheme Key Exceptions

A more detailed analysis of total scheme key exceptions this month by programme for individual schemes of £0.25m or greater are identified below:

7.4.1 Place & Economy:

A total scheme balanced budget is forecast. There are no exceptions to report this month; for full and previously reported details, see the [P&E Finance Monitoring Report](#).

7.4.2 People & Communities:

A total scheme balanced budget is forecast. There are no exceptions to report this month; for full and previously reported details, see the [P&C Finance Monitoring Report](#).

7.4.3 Corporate Services:

A total scheme balanced budget is forecast. There are no exceptions to report this month; for full and previously details, see the [CS & LGSS Finance Monitoring Report](#).

7.4.4 Corporately Managed:

A total scheme balanced budget is forecast. There are no exceptions to report this month; for full and previously details, see the [CS & LGSS Finance Monitoring Report](#).

7.4.5 Commercial & Investment:

A total scheme balanced budget is forecast. There are no exceptions to report this month; for full and previously details, see the [C&I Finance Monitoring Report](#).

7.5 Capital Funding Changes

A breakdown of the changes to funding has been identified in the table below.

Funding Source	B'ness Plan Budget £m	Rolled Forward Funding ¹ £m	Revised Phasing £m	Additional/ Reduction in Funding £m	Revised Budget £m	Outturn Funding £m	Funding Variance £m
Department for Transport (DfT) Grant	17.8	-	5.2	-0.6	22.4	22.4	-0.0
Basic Need Grant	20.6	-	-	-	20.6	20.6	-
Capital Maintenance Grant	3.9	-	-	1.2	5.1	5.1	-
Devolved Formula Capital	0.8	1.4	-	-0.0	2.2	2.2	-
Specific Grants	9.0	0.1	2.7	3.0	14.9	14.3	-0.6
S106 Contributions & Community Infrastructure Levy	8.5	2.7	-2.9	2.9	11.2	11.1	-0.1
Capital Receipts	7.3	11.3	0.0	-5.1	13.5	15.3	1.7
Other Contributions	11.4	0.0	1.7	7.8	20.9	18.5	-2.4
Revenue Contributions	-	-	-	-	-	-	-
Prudential Borrowing	97.1	46.0	-59.7	-6.2	77.2	78.4	1.2
TOTAL	176.4	61.5	-52.9	3.0	188.0	187.7	-0.3

¹ Reflects the difference between the anticipated 2019/20 year end position used at the time of building the initial Capital Programme budget, as incorporated within the 2020/21 Business Plan, and the actual 2019/20 year end position.

7.6 Key funding changes (of greater than £0.25m or requiring approval):

Funding	Service	Amount (£m)	Reason for Change
Additional/ Reduction in Funding (Specific Grants)	P&E	+£0.3	<p>A second tranche of Emergency Active Travel Funding has been awarded to CCC by the Department for Transport (DfT). We are awaiting details of the funding split between revenue and capital but for this report have assumed the split is the same as the first tranche. The capital amount is therefore estimated as £333k.</p> <p>General Purposes Committee is asked to note the additional funding for the Emergency active scheme as above.</p>
Additional/ Reduction in Funding (Specific Grants)	P&E	£4.1	<p>The County Council has been allocated an additional £4.1m on top of the originally budgeted £6m from the Department for Transport as part of the Pothole Grant Funding which is for fixing potholes or resurfacing to prevent potholes from appearing in the first place. Subject to approval from General Purposes Committee, the additional 2020/21 Highway maintenance allocation of £4.1m from Central Government will be spent on resurfacing schemes in accordance with the County Council's approved asset management strategy. The additional funding will be built into the budgets once approved by GPC.</p> <p>General Purposes Committee is asked to approve that the additional £4.1m Pothole Grant Funding is allocated as above.</p>
Additional/ Reduction in Funding (Specific Grants)	C&I	£0.4	<p>£0.4m of EU funds have been allocated to the refurbishment project for the March Community Centre. This project will expand the workshop and teaching space at the venue, enabling the service to deliver a revised and refocused learning programme in Fenland, focussing on vocational skills and employability. The funds are due to be claimed in full from the Cambridgeshire and Peterborough Combined Authority by March 2021. No additional prudential borrowing is required for the project</p> <p>General Purposes Committee is asked to note the new ring-fenced capital funding for the March Community Centre as above.</p>

7.7 Additional in-year prudential borrowing request

At the October Commercial and Investment (C&I) Committee meeting, consideration was given to the acquisition of land, located in East Cambridgeshire, as part of the Rural Estate.

The full report and appendices were received and recommended by the C&I Committee in private, as they contain commercially sensitive information. Those papers which include a financial analysis and background information are available to any member of the General Purposes Committee on request.

The Council is empowered to acquire and manage what are known as “County Farms”, as part of the functions conferred by the Agriculture Act 1970. The Council’s power to borrow specifically for this function is longstanding, having first been enshrined in the Small Holdings and Allotments Act 1908.

Under the Council’s Constitution and capital strategy the decision to acquire land at this value is the responsibility of the C&I Committee, however it is for GPC to consider budgetary implications where these arise during the year and specifically any changes in prudential borrowing. C&I has recommended this purchase, for its part, delegating the final agreement to the Chief Finance Officer in consultation with its Chairman.

Funding for the full cost of the acquisition, set out in the confidential report to C&I, is now requested from prudential borrowing. The Council is not publishing the price offered in the public domain whilst the acquisition remains subject to negotiation, except to confirm that the total cost is between £3m and £4m, and subject to validation by a registered valuer appointed by the Council. The increase in the annual cost of borrowing will start in 2022/23, and decreases each year thereafter. The expected income is initially less than the cost of financing the borrowing, but with the prospect that this will rise. The report to C&I recommended the acquisition as a long-term investment.

At this time the Council also has carried forward capital receipts on its balance sheet received from This Land, which in part relate to the Council’s disposal of areas formerly part of the Rural Estate. From one perspective, this purchase replenishes the land disposed of. Although it is expected that borrowing will be used to fund the additional budget for this purchase, the capital regime is uncertain pending a number of central government decisions, and so the recommendation is drafted to enable the Chief Finance Officer to apply the optimum financing strategy, across the whole capital programme for the Council later in the financial year.

General Purposes Committee is asked to delegate authority to the Chief Finance Officer to increase the capital budget in 2020-21 by way of prudential borrowing, or other allowable funding, in order to acquire this property as part of the Rural Estate.

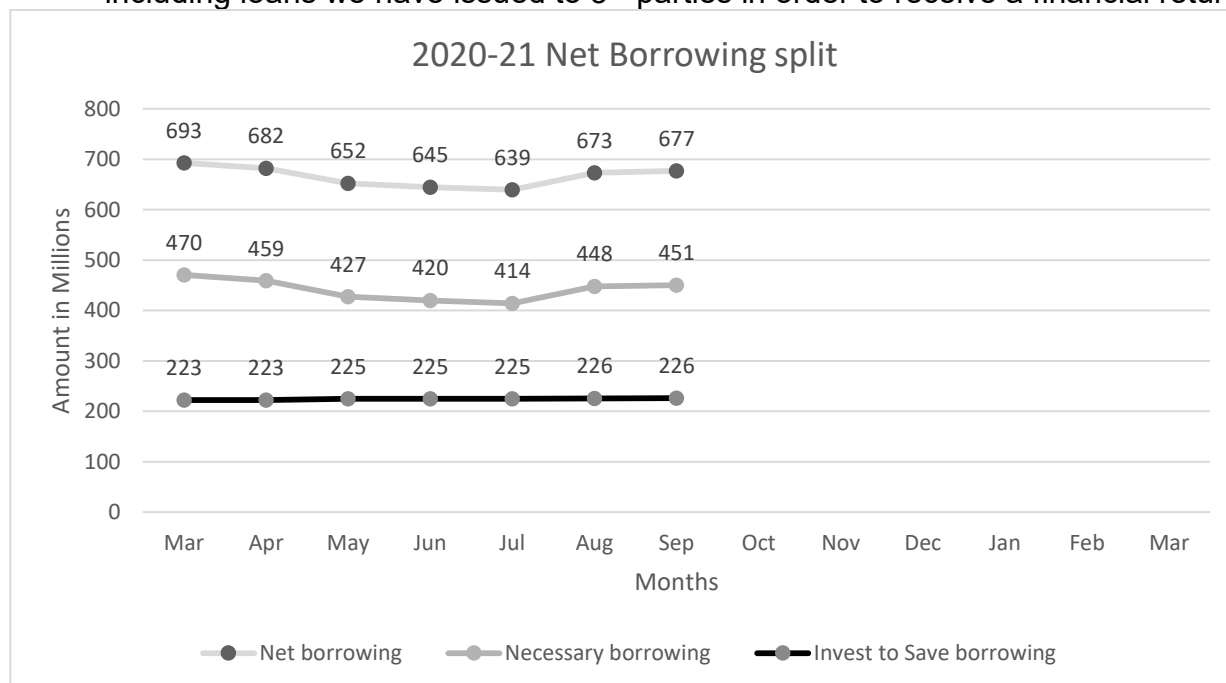
8. Balance Sheet

8.1 A more detailed analysis of balance sheet health issues is included below:

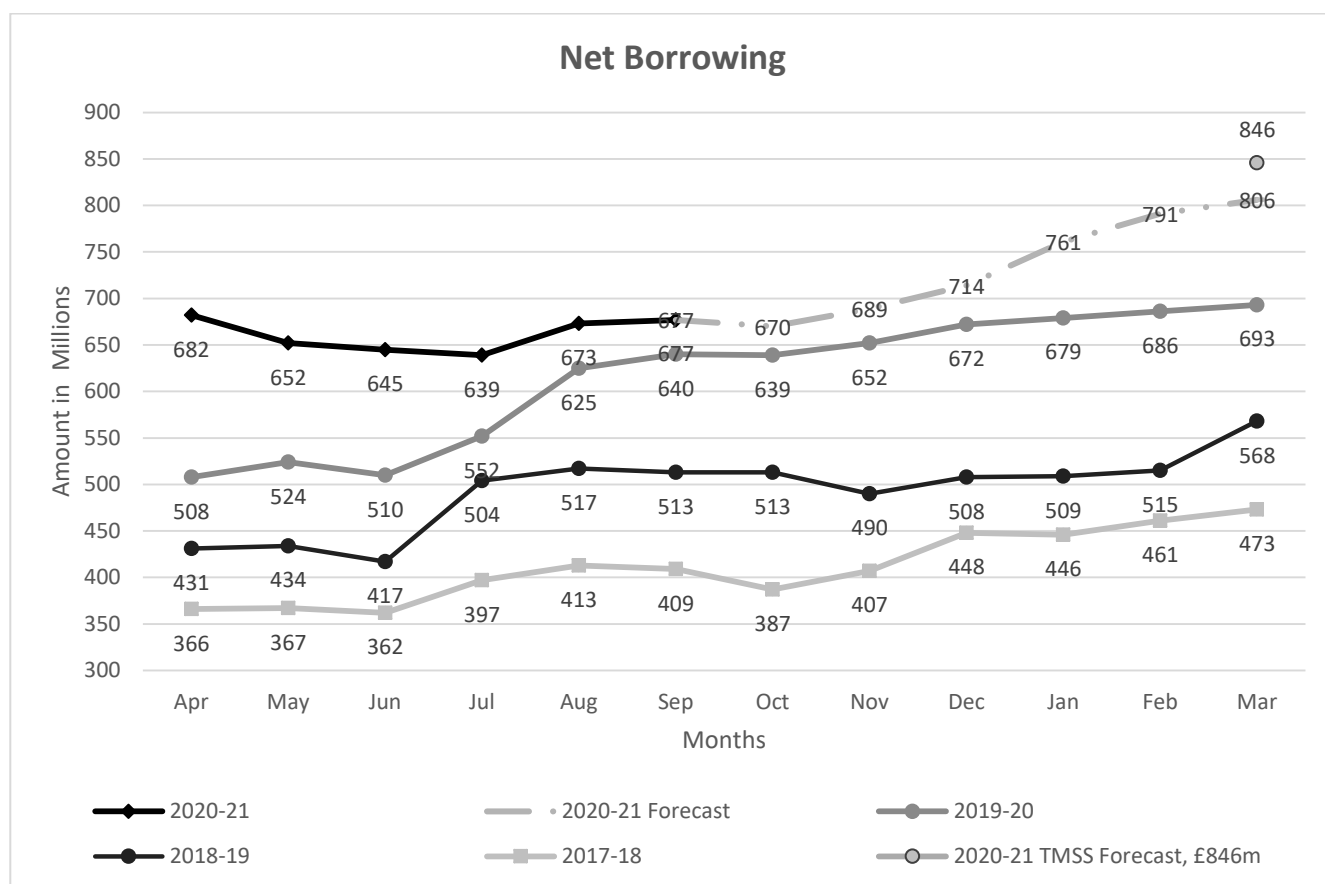
Measure	Year End Target	Actual as at the end of Sept 2020 ¹
Level of debt outstanding (owed to the council) 91 days +, £m: Adult Social Care	£3.37m	£6.97m
Level of debt outstanding (owed to the council) 91 days +, £m: Sundry	£1.71m	£2.34m
% of Undisputed Commercial Supplier Invoices Paid Within 30 Days	95.0%	97.2%
% of Undisputed Commercial Supplier Invoices Paid Within Terms	85.0%	82.0%

¹ The debt figures from Oct 19 onwards exclude Cambridgeshire & Peterborough CCG debts as these are considered collectable and are subject to separate reconciliation. The amount of debt owed by Cambridgeshire & Peterborough CCG exceeding one year hold was £4.02m. The overdue amounts primarily relate to funding contributions to nursing care and for aftercare provided under section 117 of the Mental Health Act. The CCG now funds care homes for nursing care directly, rather than via the Council, so this issue relates to historic sums accrued between 2017 and 2019. Individual payments continue to be received and officers are working to reconcile these to payments owed and allocate against specific invoiced amounts. Both the Council and the CCG continue to work together to agree, expedite and reconcile payments for clients eligible for NHS funding.

8.2 The graph below shows the estimated split of the net borrowing between necessary borrowing and Invest to Save borrowing. Of the gross borrowing in 2020-21, it is estimated that £226m relates to borrowing for Invest to Save or Invest to Earn schemes, including loans we have issued to 3rd parties in order to receive a financial return.



- 8.3 The graph below shows net borrowing (borrowings less investments) on a month by month basis and compares the position with the previous financial year. At the end of September 2020, investments held totalled £95.7m (excluding all 3rd party loans) and gross borrowing totalled £772.7m, equating to a net borrowing position of £677.0m.



- 8.4 The Council's cash flow profile – which influences the net borrowing requirement - varies considerably during the year, due to the timing difference between outgoing payments (payroll, supplier payments etc.) and income streams (grants, council tax etc.). As illustrated by 2019-20 actual net borrowing positions, cash flows at the beginning of the year are typically stronger than at the end of the year, as many grant receipts are received in advance of spend. The 2020-21 net borrowing position is expected to take a similar path, rising more substantially towards the end of the financial year as capital projects are progressed to completion and financed.
- 8.5 The Treasury Management Strategy Statement (TMSS) sets out the plan for treasury management activities over the forthcoming year. It identifies the expected levels of borrowing and investments based upon the Council's financial position and forecast capital programme. When the 2020-21 TMSS was set in February 2020, it anticipated that net borrowing would reach £846.0m by the end of this financial year. Based on the 2019-20 outturn position and subsequent revisions to the capital programme, the net borrowing is currently predicted to be below this, at £806.0m by the end of this financial year.
- 8.6 From a strategic perspective, the Council continues to temporarily utilise cash-backed resources in lieu of additional borrowing (known as internal borrowing) and where borrowing is undertaken loans are raised for shorter terms, both to generate net interest cost savings and consequently holding less investments reduces the Council's exposure to credit risk. However, this approach carries with it interest rate risk and officers continue to monitor options as to the timing of any potential longer term borrowing should underlying interest rates be forecast to rise in a sustained manner.

- 8.7 There is a link between the capital financing borrowing requirement, the net borrowing position and consequently net interest costs. However, the Debt Charges budget is prudently formulated with sensitivity to additional factors including projected levels of cash-backed reserves, forecast movements in interest rates, and the overall borrowing requirement for the Council over the life of the Business Plan and beyond.
- 8.8 Further detail around the Treasury Management activities can be found in the latest [Treasury Management Report](#).
- 8.9 The Council's reserves include various earmarked reserves (held for specific purposes), as well as provisions (held for potential liabilities) and capital funding. A schedule of the Council's reserves and provisions can be found in [Appendix 2](#).

9. Alignment with corporate priorities

9.1 A good quality of life for everyone

There are no significant implications for this priority.

9.2 Thriving places for people to live

There are no significant implications for this priority.

9.3 The best start for Cambridgeshire's children

There are no significant implications for this priority.

9.4 Net zero carbon emissions for Cambridgeshire by 2050

There are no significant implications for this priority.

10. Significant Implications

10.1 Resource Implications

This report provides the latest resources information for the Council and so has a direct impact.

10.2 Procurement/Contractual/Council Contract Procedure Rules Implications

There are no significant implications within this category.

10.3 Statutory, Legal and Risk Implications

There are no significant implications within this category.

10.4 Equality and Diversity Implications

There are no significant implications within this category.

10.5 Engagement and Consultation Implications

No public engagement or consultation is required for the purpose of this report.

10.6 Localism and Local Member Involvement

There are no significant implications within this category.

10.7 Public Health Implications

There are no significant implications within this category.

Have the resource implications been cleared by Finance? Yes

Name of Financial Officer: Chris Malyon

Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement? No

Name of Officer: Not applicable

Has the impact on statutory, legal and risk implications been cleared by the Council's Monitoring Officer or LGSS Law? No

Name of Legal Officer: Not applicable

Have the equality and diversity implications been cleared by your Service Contact? No

Name of Officer: Not applicable

Have any engagement and communication implications been cleared by Communications? No

Name of Officer: Not applicable

Have any localism and Local Member involvement issues been cleared by your Service Contact? No

Name of Officer: Not applicable

Have any Public Health implications been cleared by Public Health? No

Name of Officer: Not applicable

11. Source documents

11.1 Source documents

P&E Finance Monitoring Report (September 20)

P&C Finance Monitoring Report (September 20)

PH Finance Monitoring Report (September 20)

CS and LGSS Cambridge Office Finance Monitoring Report (September 20)

C&I Finance Monitoring Report (September 20)

Capital Monitoring Report (September 20)

Report on Debt Outstanding (September 20)

CCC Prompt Payment Report (September 20)

11.2 Location

1st Floor,

Octagon,

Shire Hall,

Cambridge

(Only virements of £1k and above (total value) are shown below)

[illegible]

Appendix 2 – Reserves and Provisions

Fund Description	Balance at 31 March 2020 £000s	Movements in 2020-21 £000s	Balance at 30 Sept 2020 £000s	Forecast Balance at 31 March 2021 £000s	Notes
- County Fund Balance	17,658	1,829	19,487	19,562	
1 P&C	0	0	0	0	
2 P&E	0	0	0	0	
3 CS	0	0	0	0	
4 LGSS Operational	825	-228	597	284	
General Reserves subtotal	18,483	1,601	20,084	19,846	
5 Insurance	4,165	-578	3,587	3,587	
Specific Earmarked Reserves subtotal	4,165	-578	3,587	3,587	
6 P&C	0	0	0	0	
7 P&E	0	0	0	0	
8 CS	3	-3	0	0	
9 C&I	0	0	0	0	
Equipment Earmarked Reserves subtotal	3	-3	0	0	
10 P&C	1,097	0	1,097	1,097	Includes liquidated damages in respect of the Guided Busway
11 PH	2,728	0	2,728	2,469	
12 P&E	4,669	-98	4,571	1,312	
13 CS	5,360	-113	5,247	3,119	
14 Corporately Managed	63	0	63	63	
15 C&I	705	0	705	0	Savings realised through change in MRP policy.
16 Transformation Fund	24,593	7,953	32,546	27,546	
17 Innovate & Cultivate Fund	972	-71	901	436	
18 Corporate	14,612	15,301	29,912	0	Includes COVID-19 Support Grant 1st, 2nd and 3rd tranches
Other Earmarked Funds subtotal	54,799	22,972	77,771	38,241	
SUBTOTAL	77,450	23,992	101,442	61,674	
19 P&C	2,518	0	2,518	0	Section 106 and Community Infrastructure Levy balances.
20 P&E	5,024	7	5,031	0	
21 Corporately Managed	0	0	0	0	
22 C&I	11,632	177	11,809	0	
23 Corporate	60,761	5,336	66,098	55,718	
Capital Reserves subtotal	79,935	5,520	85,456	55,718	
GRAND TOTAL	157,385	29,513	186,898	117,393	

In addition to the above reserves, specific provisions have been made that set aside sums to meet both current and long term liabilities that are likely or certain to be incurred, but where the amount or timing of the payments are not known. These are:

Fund Description	Balance at 31 March 2020 £000s	Movements in 2020-21 £000s	Balance at 30 Sept 2020 £000s	Forecast Balance 31 March 2021 £000s	Notes
1 P&E	0	0	0	0	
2 P&C	224	-24	200	200	
3 CS	0	0	0	0	
4 Corporately Managed	2,093	0	2,093	2,093	
5 C&I	0	0	0	0	
Short Term Provisions subtotal	2,317	-24	2,293	2,293	
6 Corporately Managed	3,613	0	3,613	3,613	
Long Term Provisions subtotal	3,613	0	3,613	3,613	
GRAND TOTAL	5,930	-24	5,906	5,906	

Appendix 3 – Savings Tracker 2020-21 Quarter 2

RAG	Reference	Title	Description	Budgeted Investment - Prior Years £000	Actual Investment - Prior Years £000	Budgeted Investment - 20-21 £000	Actual Investment - 20-21 £000	Original Saving - Prior Years	Original Phasing - Q1	Original Phasing - Q2	Original Phasing - Q3	Original Phasing - Q4	Original Saving 20-21	Savings Achieved - Prior Years	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 20-21	Variance from Plan £000	Saving complete?	% Variance	Direction of travel	Forecast Commentary
Green	A/R.6.114	Learning Disabilities Commissioning	A programme of work commenced in Learning Disability Services in 2016/17 to ensure service-users had the appropriate level of care; some additional work remains, particularly focussing on high cost placements outside of Cambridgeshire and commissioning approaches, as well as the remaining part-year impact of savings made part-way through 2019/20.	1,536	1,520	0	0	-5,681	-62	-63	-62	-63	-250	-4,558	-62	-63	-62	-63	-250	0	No	0.00	↔	-
Red	A/R.6.176	Adults Positive Challenge Programme	Through the Adults Positive Challenge Programme, the County Council has set out to design a new service model for Adult Social Care, which will continue to improve outcomes whilst also being economically sustainable in the face of the huge pressure on the sector. This is the second year of saving through demand management, building on work undertaken through 2019/20, focussing on promoting independence and changing the conversation with staff and service-users to enable people to stay independent for longer. The programme also has a focus of working collaboratively with partner organisations in 2020/21. In later years, the effect of the Preparing for Adulthood workstream will continue to have an effect by reducing the level of demand on services from young people transitioning into adulthood.	2,000	2,213	0	0	-3,800	-950	-950	-950	-950	-3,800	-3,102	-230	-40	-100	-45	-415	3,385	No	89.08	↓	Delivery of the APC demand management saving has been heavily impacted by Covid. The focus on hospital discharges and emergency work has resulted in saving delivery within assistive technology and reablement (two key areas) to be significantly below the pre-Covid profile. Work is ongoing to evaluate what savings can still be delivered, either this year or next, and what further opportunities for demand management there now are.
Green	A/R.6.179	Mental Health Commissioning	A retender of supported living contracts gives an opportunity to increase capacity and prevent escalation to higher cost services, over several years. In addition, a number of contract changes have taken place in 2019/20 that have enabled a saving to be taken.	0	0	0	0	0	-120	0	-12	-12	-144	0	-120	0	-12	-12	-144	0	No	0.00	↔	On track
Black	A/R.6.181	Review of commissioned domiciliary care	A review will be undertaken to ensure that the hours of domiciliary care we provide are required to meet people's needs, particularly ensuring that care is tailored to individuals' lifestyles. This should allow fewer hours to be commissioned, for example, where there are care calls that are not needed, and release some capacity to use elsewhere. This is associated with a transformation fund investment, providing capacity to undertake this work.	0	0	0	0	0	-75	-75	-75	-75	-300	0	0	0	0	0	0	300	No	100.00	↓	Shortfall due to Covid-19.
Green	A/R.6.182	Improved Better Care Fund	A review has been conducted of expenditure funded by ringfenced social care grants, particularly the IBCF. A number of areas of spend (those not achieving sufficient outcomes) are proposed to be discontinued, with funding redirected to meet demand pressures.	0	0	0	0	0	-170	0	0	0	-170	0	-170	0	0	0	-170	0	No	0.00	↔	Complete
Green	A/R.6.201	Cambridgeshire Skills	'Cambridgeshire Learning & Skills' is being transformed into 'Cambridgeshire Skills' a new stand-alone, self-financing service which aims to deliver more substantial, direct delivery of adult learning and skills, particularly targeted at those furthest away from learning and work to support their social and economic wellbeing.	0	0	0	0	0	-180	0	0	0	-180	0	-180	0	0	0	-180	0	Yes	0.00	↔	Saving complete
Green	A/R.6.202	Youth Justice / Youth Support	A reduction in staff capacity (£15k) and grants to external organisations (£15k) across the Youth Offending and Youth Support Services.	0	0	0	0	0	-30	0	0	0	-30	0	-30	0	0	0	-30	0	Yes	0.00	↔	Saving complete
Green	A/R.6.255	Children in Care - Placement composition and reduction in numbers	Through a mixture of continued recruitment of our own foster carers (thus reducing our use of Independent Foster Agencies) and a reduction in overall numbers of children in care, overall costs of looking after children and young people can be reduced in 2020/21.	2,271	1,367	0	0	-1,311	-783	-784	-783	-784	-3,134	-1,311	-783	-784	-783	-784	-3,134	0	No	0.00	↔	Current forecast indicating savings will be made.
Green	A/R.6.257	Early Help offer within Children's services	This saving will be achieved by ensuring that early help services are targeted in as effective and efficient a way possible.	0	0	0	0	0	-187	-188	-187	-188	-750	0	-187	-188	-187	-188	-750	0	No	0.00	↔	Some delays in the restructure due to Covid, as reported on the Covid log, but service are looking to pull these back through vacancy savings.
Green	A/R.6.266	Children in Care Stretch Target - Demand Management	Please see A/R.6.255 above.	2,271	1,367	0	0	0	-375	-375	-375	-375	-1,500	0	-375	-375	-375	-375	-1,500	0	No	0.00	↔	Current forecast is a £c285k overspend but savings plans are being refined and put in place to bring forecast back to balance by year end, although potential Covid spike in CIC numbers could need to be managed.
Green	A/R.6.267	Children's Disability 0-25 Service	The Children's Disability 0-25 service has been restructured into teams (from units) to align with the structure in the rest of children's social care. This has released a £50k saving on staffing budgets. In future years, ways to reduce expenditure on providing services to children will be explored in order to bring our costs down to a level closer to that of our statistical neighbours.	0	0	0	0	0	-12	-13	-12	-13	-50	0	-12	-13	-12	-13	-50	0	Yes	0.00	↔	Saving taken from budget and staffing forecasts within revised budget.
Green	A/R.6.268	Utilisation of Education Grants	Contribution from the LAC Pupil Premium Grant to fund work with children in care	0	0	0	0	0	-12	-13	-12	-13	-50	0	-12	-13	-12	-13	-50	0	No	0.00	↔	On track
Green	A/R.6.269	Review of Education support functions	Review of Education support functions including business support.	0	0	0	0	0	-43	-43	-43	-42	-171	0	-43	-43	-43	-42	-171	0	No	0.00	↔	On track
Red	A/R.6.270	Home to School Transport	Review of Home to School Transport processes and provision to include procurement, shared services, demand management and supporting independence	0	0	129	0	0	0	-200	-200	-200	-600	0	0	0	0	-195	-195	405	No	67.50	↓	Savings were due to be achieved through a number of workstreams including route reviews and independent travel training. Travel training requires pupils to be in school and to be trained on public bases which was not possible over the summer term 2020. A decision was also taken to delay tender rounds recognising the pressure on the transport sector, reducing available savings from route reviews.
Green	A/R.7.102	Registration Service - Certificate Income	An increase in statutory charges for certificates has resulted in an increase in income collected by the Registration Service.	0	0	0	0	0	-35	-35	-35	-35	-140	0	-35	-35	-35	-35	-140	0	Yes	0.00	↔	Saving complete

RAG	Reference	Title	Description	Budgeted Investment - Prior Years £000	Actual Investment - Prior Years £000	Budgeted Investment - 20-21 £000	Actual Investment - 20-21 £000	Original Saving - Prior Years	Original Phasing - Q1	Original Phasing - Q2	Original Phasing - Q3	Original Phasing - Q4	Original Saving 20-21	Savings Achieved - Prior Years	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 20-21	Variance from Plan £000	Saving complete?	% Variance	Direction of travel	Forecast Commentary
Black	A/R.7.105	Income from utilisation of vacant block care provision by self-funders	We currently have some vacancies in block purchased provision in care homes. Income can be generated to offset the vacancy cost by allowing people who pay for their own care to use these beds	0	0	0	0	0	-37	-38	-37	-38	-150	0	0	0	0	0	0	150	No	100.00	↓	This saving has been impaired by the change in the care home market as a result of covid 19. There are now more vacancies in care home beds across the market than previously. This reduces the likelihood of being able to sell our vacant block beds to people who pay for their own care as there is more choice across the market and it is no longer anticipated that any saving will be delivered this year.
Red	A/R.7.106	Client Contributions Policy Change	In January 2020, Adults Committee agreed a set of changes to the charging policy for adult social care service-user contributions. We expect this to generate new income of around £1.4m in 2020/21, and are modelling the full-year impact into 2021/22.	0	0	153	0	0	-350	-350	-350	-350	-1,400	0	0	0	-100	-60	-160	1,240	No	88.57	↓	Delivery of the saving in-year is expected to be significantly impaired. The impact of the pandemic in conjunction with resourcing issues has impacted on timescales for commencing the programme of reassessments following amendment of the contributions policy.
Green	B/R.6.102	Waste	Reduction in the amount of Waste being landfilled.	0	0	0	0	0	-100	-100	-100	-100	-400	0	-100	-100	-100	-100	-400	0	No	0.00	↔	-
Green	B/R.6.204	Road Safety	H&CI committee members approved the implementation of a new transformative model for delivering all elements of road safety (education, engineering, school crossing patrols, safety cameras, audits etc). The approach is an integrated model with Peterborough, built around core and commercial activities. The £50k will be achieved through more efficient working practices (moving resource online and co-location)	0	0	0	0	0	-12	-13	-12	-13	-50	0	-12	-13	-12	-13	-50	0	No	0.00	↔	-
Green	B/R.6.214	Street Lighting - contract synergies	Every year the budget is changed to reflect the level of synergy savings which will be achieved from the joint contract. This will not lead to any reduction in street lighting provision.	800	228	0	0	-216	5	5	5	6	21	-216	5	5	5	6	21	0	No	0.00	↔	-
Black	B/R.7.119	Income from Bus Lane Enforcement	Utilising additional bus lane enforcement income to fund highways and transport works, as allowed by current legislation.	0	0	0	0	0	-162	-163	-162	-163	-650	0	0	0	0	0	0	650	No	100.00	↔	Due to COVID, existing income target not being met.
Black	B/R.7.120	Deployment of current surpluses in civil parking enforcement to transport activities	Deployment of current surpluses in civil parking enforcement to transport activities, including a contribution to Park & Ride, as allowed by current legislation.	0	0	0	0	0	-85	-85	-85	-85	-340	0	0	0	0	0	0	340	No	100.00	↔	Due to COVID, existing income target not being met.
Black	C/R.6.103	External Auditor fee	Saving to be achieved from reduction in expenditure on External Audit, as per fees set by Public Sector Audit Appointments	0	0	0	0	0	-3	-4	-4	-4	-15	0	0	0	0	0	0	15	No	100.00	↔	No further reduction this year, after a number of years of falling external audit prices for local government, the Redmond Review and auditor action is likely to lead to increases.
Green	C/R.6.106	Reduction in costs on Redundancy, Pensions & Injury budget	Reduction in costs on Redundancy, Pensions & Injury budget, held within Corporate Services.	0	0	0	0	-30	0	0	0	-10	-10	-20	0	0	0	-10	-10	0	No	0.00	↔	-
Green	C/R.6.108	Democratic Services	Savings from efficiencies in the Democratic Services team and additional income from public sector partners.	0	0	0	0	0	0	0	0	-30	-30	0	-30	0	0	0	-30	0	No	0.00	↔	-
Green	C/R.7.102	Business rates income from Alconbury Enterprise Zone	Cambridgeshire County Council's shared of retained business rates income from the Alconbury Weald Enterprise Zone.	0	0	0	0	0	-22	-23	-22	-23	-90	0	-22	-23	-22	-23	-90	0	No	0.00	↔	-
Green	E/R.6.033	Drug & Alcohol service - funding reduction built in to new service contract	This saving has been built into the contract for Adult Drug and Alcohol Treatment Services which was awarded to Change Grow Live (CGL) and implemented in October 2018. The savings are being achieved through a new service model with strengthened recovery services using cost effective peer support models to avoid readmission, different staffing models, and a mobile outreach service.	0	0	0	0	-162	-32	-32	-32	-31	-127	-162	-32	-32	-32	-31	-127	0	No	0.00	↔	On track
Green	E/R.6.034	Recommissioning of the Integrated Contraception and Sexual Health (iCASH) Service contract	This saving has been deferred from 2019/20 into 2020/21 and refers to the recommissioning of integrated sexual and reproductive health services described under saving E/R.6.042	0	0	0	0	0	-4	-4	-4	-3	-15	0	-4	-4	-4	-3	-15	0	No	0.00	↔	On track
Green	E/R.6.042	Joint re-procurement of Sexual Health Services	The re-commissioning of Integrated Sexual and Reproductive Health Services (SRH) for one service across Cambridgeshire and Peterborough. Peterborough City Council will delegate authority to Cambridgeshire County Council to commission, contract and performance manage the successful bidder on its behalf. Service efficiencies and transformational changes will secure the planned savings.	0	0	0	0	0	-12	-12	-12	-14	-50	0	-12	-12	-12	-14	-50	0	No	0.00	↔	On track
Amber	E/R.6.043	Joint re-procurement of Integrated Lifestyle Services	Re-commissioning of the integrated lifestyle services as one service across Cambridgeshire and Peterborough. Peterborough City Council will delegate authority to Cambridgeshire County Council to commission, contract and performance manage the new provider.	0	0	0	0	0	-12	-12	-12	-14	-50	0	0	-7	-12	-14	-33	17	No	34.00	↓	Delivery of this saving has been delayed due to Covid-19
Green	F/R.6.003	Babbage House closure	The lease on Babbage House is due to end in 2020-21, and will not be renewed.	369	239	0	0	0	-99	-99	-99	-100	-397	0	0	0	-397	0	-397	0	No	0.00	↔	-
Green	F/R.6.108	Energy Efficiency Fund - Repayment of Financing Costs	Savings to be generated from Energy Efficiency Fund capital investment. Element to repay financing costs. Links to capital proposal B/C.5.029	0	0	0	0	-58	0	0	0	-8	-8	-58	0	0	0	-8	-8	0	No	0.00	↔	-
Green	F/R.7.105	Renewable Energy Soham - Income Generation	Income generation resulting from capital investment in solar farm at Soham. Links to capital proposal C/C.2.102 in BP 2016-17.	0	0	0	0	-282	-4	-5	-4	-5	-18	-282	-18	0	0	0	-18	0	No	0.00	↔	-
Green	F/R.7.106	Utilisation/commercialisation of physical assets	One Public Estate	0	0	0	0	-21	-9	-9	-9	-9	-36	21	-9	-9	-9	-9	-36	0	No	0.00	↔	-
Black	F/R.7.110	Return on Commercial Property Investments	The Council is developing a portfolio of commercial property investments. This is the rental income generated from the leases of these properties.	1,000	145	257	0	-4,700	-26	-26	-26	-27	-105	-2,600	0	0	0	0	0	105	No	100.00	↔	This was a small extension of the current target; due to the pandemic there is pressure on rental returns from some of the assets.

RAG	Reference	Title	Description	Budgeted Investment - Prior Years £000	Actual Investment - Prior Years £000	Budgeted Investment - 20-21 £000	Actual Investment - 20-21 £000	Original Saving - Prior Years	Original Phasing - Q1	Original Phasing - Q2	Original Phasing - Q3	Original Phasing - Q4	Original Saving 20-21	Savings Achieved - Prior Years	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 20-21	Variance from Plan £000	Saving complete?	% Variance	Direction of travel	Forecast Commentary
Green	F/R.7.113	Invest to Save Housing Schemes - Income Generation	The Council is a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. This will require CCC to move from being a seller of sites to being a developer of sites, through a Housing Company. In the future, CCC will operate to make best use of sites with development potential in a co-ordinated and planned manner to develop them for a range of development options, generating capital receipts to support site development and significant revenue and capital income to support services and communities.	0	0	0	0	-8,406	0	0	0	54	54	-3,575	0	0	0	54	54	0	No	0.00	↔	On track
Green	F/R.7.127	County Farms - Commercial uses	Conversion of barns on the County Farms Estate for non-agricultural commercial uses, including storage and distribution.	0	0	0	0	0	-18	-19	-19	-19	-75	0	-38	0	-37	0	-75	0	No	0.00	↔	-
Amber	F/R.7.129	Pooled Property Fund Investment (CCLA)	In accordance with the Council's treasury management strategy, the Commercial & Investment Committee has supported a pooled property fund investment. The Local Authorities' Pooled Property Fund, managed by CCLA, has over £1.1bn invested spread across property classes throughout the UK. The Council has funds available to invest with a long-term horizon and the expected net returns are shown on this line.	0	0	0	0	0	-105	-105	-105	-105	-420	0	-95	-80	-80	-67	-322	98	No	23.33	↔	Anticipate lose 24% of annual return from CCLA fund, due to the fund granting rental holidays in turn to tenants
Green	F/R.7.130	Increase in ESPO dividend	Increase in ESPO dividend	0	0	0	0	0	0	0	0	-250	-250	0	0	0	0	-250	-250	0	No	0.00	↔	-
Green	G/R.6.004	Capitalisation of interest on borrowing	Through a change in the Council's accounting policy in 2017-18, the cost of borrowing within all schemes will be capitalised. This will help to better reflect the cost of assets when they actually become operational.	0	0	0	0	-308	0	0	0	-49	-49	-319	0	0	0	-49	-49	0	No	0.00	↔	-

Key to RAG ratings

Total saving	Over £500k	£100-500k	Below £100k
Black	100% non-achieving	100% non-achieving	100% non-achieving
Red	Percentage variance more than 19%	-	-
Amber	Under-achieving by 14% to 19%	Percentage variance more than 19%	Percentage variance more than 19%
Green	Percentage variance less than 14%	Percentage variance less than 19%	Percentage variance less than 19%
Blue	Over-achieving	Over-achieving	Over-achieving