

Appendix A

Section 3 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Ongoing Committed Schemes	2,365	2,307	-2,038	372	394	730	800	-200
2021-2022 Starts	197,762	168,192	12,050	2,138	2,032	350	-	13,000
2022-2023 Starts	450	58	392	-	-	-	-	-
	1,841	-	1,841	-	-	-	-	-
TOTAL BUDGET	202,418	170,557	12,245	2,510	2,426	1,080	800	12,800

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
C/C.01	Corporate Services & Transformation											
C/C.1.006	Data Centre Relocation	Removal and relocation/transformation of all IT Implementation of the first phase of the IT Strategy to support sharing of services across Cambridgeshire and Peterborough. To include: - CRM and Digital - Shared Data - Shared Infrastructure - Office 365		Committed	5,408	3,408	2,000	-	-	-	-	-
C/C.1.007	IT Strategy			Committed	3,259	1,760	1,499	-	-	-	-	-
C/C.1.008	IT Infrastructure Refresh	Upgrades/refresh of the core CCC IT systems that underpin use of IT across the Council. This essential work will ensure that the critical IT Infrastructure continues to be fit for purpose and supports changes in technology and business requirements		Committed	674	462	106	106	-	-	-	-
C/C.1.009	Capitalisation of Policy, Design & Delivery team			Committed	12,632	7,586	1,682	1,682	1,682	-	-	-
	Total - Corporate Services & Transformation				21,973	13,216	5,287	1,788	1,682	-	-	-
C/C.02	Investments											
C/C.2.001	Housing schemes	The Council is a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. CCC has moved from being not only a seller of sites, but also a developer of sites, through a Housing Company. CCC is continuing to make the best use of its sites with development potential in a co-ordinated and planned manner, developing them for a range of options, generating capital receipts to support site development and also significant revenue and capital income to support services and communities.		Committed	155,171	136,071	6,100	-	-	-	-	13,000

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C/C.2.002	Development Funding	Capital expenditure related to planning applications.		Committed	1,788	388	350	350	350	350	-	-	S&R
	Total - Investments				156,959	136,459	6,450	350	350	350	-	13,000	
C/C.03	Property Services												
C/C.3.003	Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	6,707	1,907	600	600	600	600	600	1,800	S&R
C/C.3.004	Condition Survey Works	Condition surveys have reviewed the structural, M&E and internal finishes of corporate buildings. The surveys are reviewed by the Property Services team to determine priority and criticality. Indicative costs are applied to each element of work. The scheme intends to make the necessary repairs to bring buildings back to a decent standard, taking into account statutory requirements, property H&S and compliance.		2022-23	1,841	-	1,841	-	-	-	-	-	S&R
	Total - Property Services				8,548	1,907	2,441	600	600	600	600	1,800	
C/C.04	Strategic Assets												
C/C.4.006	County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estate's revenue potential, asset value and long term viability.		Ongoing	2,700	300	300	300	300	300	300	900	S&R
C/C.4.007	Local Plans - representations	Making representations to Local Plans and where appropriate following through to planning applications with a view to adding value to County Farms and other Council land, whilst meeting Council objectives through the use / development of such land.		Ongoing	900	100	100	100	100	100	100	300	S&R
C/C.4.009	Shire Hall Relocation	As part of the Cambs 2020 vision, the Council plans to vacate Shire Hall and relocate to outside of Cambridge.	TBC	Committed	18,737	18,517	220	-	-	-	-	-	S&R
C/C.4.010	Mill Farmhouse, Somersham	The scheme proposal is to demolish the existing house which has been deemed structurally beyond economical repair and to replace it with a new dwelling.		2021-22	450	58	392	-	-	-	-	-	0
	Total - Strategic Assets				22,787	18,975	1,012	400	400	400	400	1,200	

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Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000	
C/C.06 C/C.6.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-7,942	-	-3,038	-628	-606	-270	-200	-3,200	S&R
C/C.6.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	93	-	93	-	-	-	-	-	S&R
	Total - Capital Programme Variation				-7,849	-	-2,945	-628	-606	-270	-200	-3,200	
	TOTAL BUDGET				202,418	170,557	12,245	2,510	2,426	1,080	800	12,800	

Funding	Total Funding £000	Previous Years £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	Later Years £000
Government Approved Funding								
Total - Government Approved Funding	-	-	-	-	-	-	-	-
Locally Generated Funding								
Capital Receipts	21,851	5,851	-	2,000	2,000	2,000	2,000	8,000
Prudential Borrowing	26,099	29,559	6,012	-833	-923	-920	-1,200	-5,596
Prudential Borrowing (Repayable)	21,295	116,261	4,885	-	-	-	-33,850	-66,001
Ring-Fenced Capital Receipts	11,626	7,586	1,348	1,343	1,349	-	-	-
Other Contributions	121,547	11,300	-	-	-	-	33,850	76,397
Total - Locally Generated Funding	202,418	170,557	12,245	2,510	2,426	1,080	800	12,800
TOTAL FUNDING	202,418	170,557	12,245	2,510	2,426	1,080	800	12,800

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Table 5: Capital Programme - Funding

Budget Period: 2022-23 to 2031-32

Summary of Schemes by Start Date						Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
Ongoing						2,365	-	-	-2,604	14,994	-10,025	
Committed Schemes						197,762	-	-	124,151	18,483	55,128	
2021-2022 Starts						450	-	-	-	-	450	
2022-2023 Starts						1,841	-	-	-	-	1,841	
TOTAL BUDGET						202,418	-	-	121,547	33,477	47,394	
Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee	
C/C.01	Corporate Services & Transformation											
C/C.1.006	Data Centre Relocation		-	Committed	5,408	-	-	-	-	5,408	S&R	
C/C.1.007	IT Strategy		-	Committed	3,259	-	-	-	-	3,259	S&R	
C/C.1.008	IT Infrastructure Refresh		-	Committed	674	-	-	-	-	674	S&R	
C/C.1.009	Capitalisation of Policy, Design & Delivery team		-	Committed	12,632	-	-	-	12,632	-	S&R	
	Total - Corporate Services & Transformation		-		21,973	-	-	-	12,632	9,341		
C/C.02	Investments											
C/C.2.001	Housing schemes		-57,793	Committed	155,171	-	-	124,151	5,851	25,169	S&R	
C/C.2.002	Development Funding		-	Committed	1,788	-	-	-	-	1,788	S&R	
	Total - Investments		-57,793		156,959	-	-	124,151	5,851	26,957		
C/C.03	Property Services											
C/C.3.003	Building Maintenance		-	Ongoing	6,707	-	-	-	-	6,707	S&R	
C/C.3.004	Condition Survey Works		-	2022-23	1,841	-	-	-	-	1,841	S&R	
	Total - Property Services		-		8,548	-	-	-	-	8,548		
C/C.04	Strategic Assets											
C/C.4.006	County Farms investment (Viability)		-7,400	Ongoing	2,700	-	-	-	-	2,700	S&R	
C/C.4.007	Local Plans - representations		-	Ongoing	900	-	-	-	-	900	S&R	
C/C.4.009	Shire Hall Relocation	TBC	-45,200	Committed	18,737	-	-	-	-	18,737	S&R	
C/C.4.010	Mill Farmhouse, Somersham		-	2021-22	450	-	-	-	-	450	0	
	Total - Strategic Assets		-52,600		22,787	-	-	-	-	22,787		
C/C.06	Capital Programme Variation											
C/C.6.001	Variation Budget		-	Ongoing	-7,942	-	-	-2,604	-1,006	-4,332	S&R	
C/C.6.002	Capitalisation of Interest Costs		-	Committed	93	-	-	-	-	93	S&R	
	Total - Capital Programme Variation		-		-7,849	-	-	-2,604	-1,006	-4,239		
C/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	16,000	-16,000	CS	
	TOTAL BUDGET				202,418	-	-	121,547	33,477	47,394		

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Capital Investment Appraisals Summary of Scores

Ref	Title	Capital Scheme Category	(1) Meets Outcomes & Enablers 12/100	(2) Bold Economic Investment 15/100	(3) Asset Management Strategy 5/100	(4) Statutory Obligation 15/100	(5) Business Interruption / Risk 10/100	(6) Partnership Benefits 5/100	(7) Business Case 4/100	(8) Asset Life 7/100	(9) Value for Money 15/100	(10) Non- borrowing Funding 12/100	Total Score 100/100
C/C.1.006	Data Centre Relocation	CS - Corporate Services	12	0	0	0	10	5	4	3	0	0	34
C/C.1.007	IT Strategy	CS - Corporate Services	12	0	0	0	0	5	4	3	0	0	24
C/C.1.008	IT Infrastructure Refresh	CS - Corporate Services	0	0	5	0	10	5	4	3	0	0	27
C/C.1.009	Capitalisation of Policy, Design & Delivery	CS - Corporate Services & Transfc	8	0	0	0	0	0	0	0	0	12	20
C/C.2.001	Housing Schemes	CS - Investments	12	15	5	0	5	5	4	7	5	12	70
C/C.2.002	Development Fund	CS - Investments	0	0	0	0	0	0	4	7	0	0	11
C/C.3.003	Building Maintenance	CS - Property Services	8	0	5	0	10	0	0	5	0	0	28
C/C.3.004	Condition Survey Works	CS - Property Services	8	0	5	0	10	0	0	5	0	0	28
C/C.4.006	County Farms investment (Viability)	CS - Strategic Assets	4	0	0	0	0	5	0	7	15	0	31
C/C.4.007	Local Plans - representations	CS - Strategic Assets	8	0	5	0	0	5	0	7	0	0	25
C/C.4.009	Shire Hall Relocation	CS - Strategic Assets	12	0	5	0	10	5	4	7	15	0	58
C/C.4.010	Mill Farmhouse, Somersham	CS - Strategic Assets	4	0	0	5	10	0	4	7	0	0	30