

PUBLIC HEALTH SYSTEM LGA PEER REVIEW

To: **Health Committee**

Meeting Date: **23rd May 2019**

From: **Director of Public Health**

Electoral division(s): **All**

Forward Plan ref: **n/a**

Key decision:
No

Purpose: **To ask the Committee to consider and comment on the findings of the Local Government Association peer review of the Cambridgeshire and Peterborough public health system, carried out earlier this year, and to endorse the associated multi-agency action plan, which has been approved by the Cambridgeshire and Peterborough Health and Wellbeing Board.**

Recommendation: **The Committee is asked to:**

- a) Comment on the findings of the Cambridgeshire and Peterborough public health system peer review attached as Annex A.**
- b) Endorse the multi-agency action plan attached as Annex B.**

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1. BACKGROUND

- 1.1 The Local Government Association (LGA) carried out a peer review of the public health system in Cambridgeshire and Peterborough, which took place over the three days Wednesday February 6th- Friday February 8th
- 1.2 The purpose of the peer review was to get an outside view from knowledgeable 'peers' about how well we are working to improve the health of the public in Cambridgeshire and Peterborough. The peers had experience as a Councillor, a local authority Chief Executive, a Director of Public Health and an NHS Chief Executive.
- 1.3 The peer review gathered information and views on the following four 'key lines of enquiry'.
 - 1 To what degree is there whole system ownership for the health of the public - including clarity about the outcomes required and what is required to achieve them?**
 - 2 To what extent have the Councils embraced the role of custodians of the public's health?**
 - 3 How effective is public health activity in improving outcomes?**
 - 4 How effective is the reach and communication with communities in order to positively affect population health**
- 1.4 The peer reviewers reviewed relevant documents and carried out several interviews with staff and stakeholders, in order to get feedback and views on the wide range of activities which the Councils' public health team, wider Council, external partners and contractors carry out to improve the health of the public. At the end of the three days, the peer reviewers provided structured feedback on what is going well in Cambridgeshire and Peterborough and what could be further developed.

2. MAIN ISSUES

- 2.1 The presentation providing the key findings of the LGA Peer Review is attached as Annex A.
- 2.2 A number of local strengths were identified – including the commitment of the two Health and Wellbeing Boards to work together; the quality of public health data and strong joint working across analytics teams; impactful system wide programmes such as falls prevention, best start in life, and suicide prevention; good delivery of core public health services such as sexual health and smoking cessation; commitment from district councils; locality initiatives such as the Healthy Fenland Fund and the Can Do area in Peterborough; STP preventive projects for older people; and a strong and vibrant voluntary sector.
- 2.3 The 'key messages' identified by the Peer reviewers are:

- The whole system is financially challenged which makes it an imperative to do more around demand management/prevention with Public Health playing a key role
- Councils have made a start but need to fully embrace the important role they have as champions of the health and wellbeing of the population, to do more to influence the wider determinants of health and tackle health inequalities
- The Public Health Team need to have a more expansive view of its role and whilst remaining as a separate team, officers need to be aligned to the business of the other directorates and be full members of the management teams
- Scale of housing growth and planning for new communities provides an opportunity for public health to focus on the wider determinants of health and create healthy communities
- You have a massive opportunity as a system to elevate the prevention and population health and wellbeing agenda and wider determinants of health through the response to the NHS Long Term Plan and new Joint Health and Wellbeing Strategy for Cambridgeshire & Peterborough and the Health and Wellbeing Boards (HWBs)
- Scope for public health to be more visibly strategic:
 - Recognition of deprivation and health inequalities – good examples in Fenland but there other areas in Cambridge and Peterborough that need targeted interventions to help people and save money in the long term
 - examples of good public health projects but fragmented & missed opportunities by public health for a more expansive role

2.4 The final recommendations for the Cambridgeshire and Peterborough 'system' from the Peer Reviewers are:

- Develop across your senior politicians and clinicians a shared vision and narrative and long term ambition for Cambridgeshire & Peterborough
- Enable collective leadership and accountability through a rationalised governance and partnership structure
- Use your new JHWS to promote prevention, tackle the wider determinants of health and influence partners to drive improvements in population health and wellbeing
- Ensure the wider role of Public Health is impacting on all aspects of the system in order to promote the health and wellbeing of the population
- Develop a coherent and consistent model for integrated delivery in neighbourhoods
- Develop your commissioning architecture with partners to realise the investment ambition to deliver place based solutions at scale e.g. further scope joint commissioning with the CCG

2.5 A draft system action plan has been developed to address these recommendations which is attached as Annex B (to follow).

2.6 The Health and Wellbeing Boards will play a lead role in establishing the joint vision, priorities and strategy for Cambridgeshire and Peterborough, and

overseeing the joint action plan. It is key that the Health Committee ensures strong communication and links between its work and the work of the Cambridgeshire and Peterborough Health and Wellbeing Boards, which have a multi-agency remit for healthcare, social care and public health integration across the system.

3. ALIGNMENT WITH CORPORATE PRIORITIES

3.1 A good quality of life for everyone

Good health and wellbeing, supported by a strong local public health system, is a core aspect of quality of life for Cambridgeshire residents.

3.2 Thriving places for people to live

The public health peer review draws attention to the need for strategic public health input into the wider determinants of health in Cambridgeshire, which include economic and infrastructure strategies.

3.3 The best start for Cambridgeshire's children

Children's public health staff and commissioned services play an integral part in delivering this corporate priority, working closely with wider Council directorates and external partners.

4. SIGNIFICANT IMPLICATIONS

4.1 Resource Implications

Staff time and potentially some limited non-recurrent resource to deliver specific actions will be required to fully implement the peer review action plan, which is wide ranging. There will be a multi-agency approach to this and resource requirements will be addressed on a case by case basis for the relevant actions.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

There are no significant implications within this category

4.3 Statutory, Legal and Risk Implications

There are no significant implications within this category

4.4 Equality and Diversity Implications

There are no significant implications within this category

4.5 Engagement and Communications Implications

Developing a communication strategy for the wider public health role of the Council is included in the public health peer review action plan.

4.6 Localism and Local Member Involvement

There are no significant implications within this category

4.7 Public Health Implications

These are addressed in the main body of the paper.

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	Yes : 15 May 2019 Name of Officer: Clare Andrews
Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement?	Yes : 10 May 2019 Name of Officer: Gus de Silva
Has the impact on statutory, legal and risk implications been cleared by LGSS Law?	Yes : 10 May 2019 Name of Officer: Fiona McMillan
Have the equality and diversity implications been cleared by your Service Contact?	Yes : 10 May 2019 Name of Officer: Tess Campbell

Have any engagement and communication implications been cleared by Communications?	Yes : 14 May 2019 Name of Officer: Matthew Hall
Have any localism and Local Member involvement issues been cleared by your Service Contact?	Yes Name of Officer: Tess Campbell
Have any Public Health implications been cleared by Public Health	Yes Name of Officer: Tess Campbell

Source Documents	Location
None	