

**HEALTH AND CARE SYSTEM SUSTAINABILITY AND TRANSFORMATION
PROGRAMME MEMORANDUM OF UNDERSTANDING: LOCAL AUTHORITY
APPENDIX**

To: Health and Wellbeing Board

Meeting Date: November 2016

From: Director of Public Health

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1. PURPOSE

- 1.1 The purpose of this paper is to present the Cambridgeshire and Peterborough Sustainability and Transformation Programme Memorandum of Understanding to the Health and Wellbeing Board and to ask for the Board's approval of Appendix 1: Local Authorities and the Cambridgeshire and Peterborough Sustainability and Transformation Plan.

2 BACKGROUND

- 2.1 All NHS organisations in the Cambridgeshire and Peterborough Health System have been asked to participate in the preparation of a five year strategic plan – the Sustainability and Transformation Plan (STP). Because local authority adult social care and public health services are interdependent with NHS services, Cambridgeshire County Council and Peterborough City Council have also been asked to plan jointly with the NHS and align our services with STP where appropriate. The role of District Council services is recognised and the District Council membership of the Health and Wellbeing Board reinforces this.
- 2.2 Development of the STP has been led by the Health and Care Executive (HCE) which is made up of the Chief Executives and Accountable Officers of NHS organisations including the Cambridgeshire and Peterborough Clinical Commissioning Group (CCG), local NHS Hospitals, NHS Mental Health Services and NHS Community Services. The Director of Children, Families and Adults and the Director of Public Health from Cambridgeshire County Council and Peterborough City Council attend as non-voting members of the HCE.
- 2.3 A draft Cambridgeshire and Peterborough STP has been submitted to NHS England in accordance with national deadlines, and the CCG expects to publish the final STP in late November/early December. The STP includes reference to the Joint Strategic Needs Assessments (JSNAs) and Health and Wellbeing Strategies overseen by local Health and Wellbeing Boards. The Health and Wellbeing Board has received regular updates on the development of the STP. More information about STP planning is available on <http://www.cambridgeshireandpeterboroughccg.nhs.uk/STP/>

3. MAIN ISSUES

- 3.1 As part of the work on the STP, local NHS organisations are being asked to sign up to a Memorandum of Understanding (MOU), attached as Annex A. This MOU requires significant changes to ways of working across NHS organisations – essentially asking NHS Chief Executives to function as a single leadership team with mutual understanding, aligned incentives and co-ordinated action.
- 3.2 It is not feasible for Local Authorities to sign up to the full MOU due to decision making processes which are democratically accountable, and different financial and governance structures to the NHS. Because of this, a separate Appendix to the MOU has been developed for agreement by Local Authorities. This will require sign off by the Local Authority Chief Executive, and by Chair of the Health and Wellbeing Board (HWB), in line with the

statutory HWB role to promote integrated working across local authorities and the NHS.

- 3.3 The MOU Appendix: 'Local Authorities and the Cambridgeshire and Peterborough Sustainability and Transformation Plan' has four sections:

Introduction

The introduction briefly describes the context of the local health and care economy and the Sustainability and Transformation Plan, and the role of local authorities within this.

Key behaviours

This section describes the behaviours required from the Health and Care Executive and Health and Wellbeing Board members in order to build trust and relationships across the system, to deliver the STP.

Key principles

This section describes the key principles of how organisations will work together to deliver the STP.

Democratic requirements and local authority governance

This section outlines how senior officers and Health and Wellbeing Boards will work with NHS organisations to deliver the STP, while making clear that that local authority policy and financial decisions are subject to the constitutional decision making arrangements within their respective authorities, with are led by elected Councillors.

- 3.4 While the final sign off of the Local Authority STP MOU Appendix will be by the County Council Chief Executive and the Chair of the Health and Wellbeing Board, the Appendix has also been taken to the County Council Adults Committee and Health Committee, prior to approval by the HWB Board, due to the importance of both the adult social care and public health functions of the Council to effective transformation of the local health and care system.
- 3.5 The Adults Committee has approved the Local Authority STP MOU Appendix subject to the amendments which are highlighted as 'track changes' in Appendix B.
- 3.6 The Health Committee is discussing the Local Authority STP MOU Appendix on 10th November, and any amendments which the Health Committee request will be circulated following the meeting.

4 RECOMMENDATIONS

- 4.1 The Health and Wellbeing Board is asked
- to note the Cambridgeshire and Peterborough Sustainability and Transformation Programme Memorandum of Understanding for NHS organisations in Cambridgeshire and Peterborough
 - to approve Appendix 1: 'Local Authorities and the Cambridgeshire and Peterborough Sustainability and Transformation Plan' for sign off by the HWB Board Chair.

Source Documents	Location
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Sustainability and Transformation Plan information

<http://www.cambridgeshireandpeterboroughccg.nhs.uk/STP/>

Paper to Adults Committee (July 2016) on the Health and Care Executive Governance Framework

https://cmis.cambridgeshire.gov.uk/ccc_live/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/137/Committee/3/Default.aspx