



# Section 3: Detailed Finance Tables

Revenue: 2025-30

Capital: 2025-35



# Detailed Finance Tables

## Introduction

There are five types of finance tables in our Business Plan. Tables 1-3 relate to all directorates for revenue, while only some directorates have tables 4 & 5 showing the capital programme. Tables 1, 2 & 3 show a directorate's revenue budget in different presentations.

- Table 1 shows the combined impact of budget changes on directorates and service budget lines over the five year medium-term.
- Table 2 shows the impact of changes in the first year on each directorate and service budget line.
- Table 3 shows the detailed changes, line-by-line, to each directorate's budget

Tables 4 and 5 outline directorates' capital budget, with Table 4 detailing capital expenditure for individual proposals, and Table 5 showing how individual capital proposals are funded.

## Table 1

This presents the net budget split by service budget line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2025-26 split by service budget line. The purpose of this table is to show how the budget for a directorate changes over the period of the Business Plan.

## Table 2

This presents additional detail on the net budget for 2025-26 split by service budget line. The purpose of the table is to show how the budget for each line has been constructed: inflation, demography and demand, pressures, investments, savings and income are added to the opening budget to give the closing budget.

## Table 3

Table 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals.

The numbers for proposals in table 3 need to be read recurrently – in other words a budget increase in a given year is taken to be permanent (because it adds to the closing budget, which becomes the next year's opening budget). A one-off or temporary budget change is shown with a number that contras the original entry. For example a one-off saving of £500k in 2025-26 would show as a -£500k in 2025-26 and a reversing entry of +£500k in 2026-27.

At the top Table 3 takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is reconciled to the net budget in Section 8. Finally, the sources of funding are listed in Section 9. An explanation of each section is given below:

- **Opening Gross Expenditure:**

The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.

- **Revised Opening Gross Expenditure:**

Adjustments that are made to the base budget to reflect permanent changes in a directorate. This is often to reflect a transfer of services from one area to another, or budget changes made in-year in the previous year.

- **Inflation:**

Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the directorate, and also cover staffing inflation.

- **Demography and Demand:**

Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the directorate. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.

- **Pressures:**

These are specific additional pressures identified that require further budget to support.

- **Priorities & Investments:**

These are proposals where additional budget is provided to support the ambitions and priorities of the council

- **Use of reserves:**

This shows the change in budget for reserves draw-downs, used to fund specific service lines in the main directorate tables, or used to contribute to overall funding in the corporate table (section H). For directorates, these numbers are not necessarily the absolute value of reserves being used, just the budget changes. A list of actual reserves uses can be found in section 2 of the business plan (the medium-term financial strategy).

- **Savings:**

These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.

- **Total Gross Expenditure:**

The newly calculated gross budget allocated to the directorate after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.

- **Income:**

This lists the fees, charges and grants that offset the directorate's gross budget. The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.

- **Total Net Expenditure:**

The net budget for the directorate after deducting fees, charges and ring-fenced grants from the gross budget.

- **Funding Sources:**

How the gross budget is funded – funding sources include cash limit funding (central funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

## Table 4

This presents a directorate's capital schemes, across the ten-year period of the capital programme. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table. The third table identifies the funding sources used to fund the programme. These sources include prudential borrowing, which has a revenue impact for the Council.

## Table 5

Table 5 lists a capital scheme and shows how each scheme is funded. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table.

Note that there may be small rounding differences between tables that show the same gross, income and net budget information.

## Section 3 - B: Adults, Health and Commissioning

Table 1: Revenue - Summary of Net Budget by Service Line

Budget Period: 2025-26 to 2029-30

| Net Revised Opening Budget 2024-25 £000 | Policy Line  | Gross Budget 2025-26 £000 | Income Budget 2025-26 £000 | Net Budget 2025-26 £000 | Net Budget 2026-27 £000 | Net Budget 2027-28 £000 | Net Budget 2028-29 £000 | Net Budget 2029-30 £000 |
|---|--|---------------------------|----------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| -37,360                                 | <b>Executive Director</b>                                |                           |                            |                         |                         |                         |                         |                         |
| 209                                     | Executive Director - Adults, Health and Commissioning    | 11,533                    | -52,974                    | -41,441                 | -43,182                 | -44,574                 | -45,087                 | -45,100                 |
| 3,130                                   | Staffing Inflation - AHC                                 | 1,796                     | -                          | 1,796                   | 3,655                   | 5,578                   | 7,567                   | 9,624                   |
| 644                                     | Performance and Strategic Development                    | 3,214                     | -177                       | 3,037                   | 3,037                   | 3,197                   | 3,197                   | 3,197                   |
|   | Principal Social Worker                                  | 660                       | -                          | 660                     | 660                     | 660                     | 660                     | 660                     |
| <b>-33,377</b>                          | <b>Subtotal Executive Director</b>                       | <b>17,202</b>             | <b>-53,151</b>             | <b>-35,949</b>          | <b>-35,831</b>          | <b>-35,140</b>          | <b>-33,664</b>          | <b>-31,620</b>          |
|   | <b>Service Director – LDP and Prevention</b>             |                           |                            |                         |                         |                         |                         |                         |
| 320                                     | Service Director – LDP and Prevention                    | 328                       | -92                        | 235                     | 235                     | 235                     | 235                     | 235                     |
| 11,330                                  | Prevention and Early Intervention                        | 11,943                    | -410                       | 11,533                  | 11,229                  | 11,234                  | 11,241                  | 11,248                  |
| 2,422                                   | Transfers of Care  | 2,482                     | -                          | 2,482                   | 2,482                   | 2,482                   | 2,482                   | 2,482                   |
| 4,131                                   | Autism and Adult Support                                 | 4,348                     | -179                       | 4,170                   | 4,652                   | 5,154                   | 5,712                   | 6,297                   |
|   | <i>Learning Disabilities</i>                             |                           |                            |                         |                         |                         |                         |                         |
| 111                                     | LD Head of Service                                       | -76                       | -                          | -76                     | -306                    | -536                    | -536                    | -536                    |
| 40,380                                  | LD - City, South and East Localities                     | 45,824                    | -2,989                     | 42,835                  | 44,237                  | 47,057                  | 50,722                  | 54,491                  |
| 36,104                                  | LD - Hunts and Fenland Localities                        | 40,742                    | -2,373                     | 38,369                  | 39,687                  | 42,228                  | 45,502                  | 48,871                  |
| 12,654                                  | LD - Young Adults Team                                   | 13,787                    | -284                       | 13,503                  | 13,972                  | 14,851                  | 15,984                  | 17,151                  |
| 10,283                                  | LD - In House Provider Services                          | 10,681                    | -208                       | 10,473                  | 10,471                  | 10,469                  | 10,467                  | 10,464                  |
| <b>117,735</b>                          | <b>Subtotal Service Director – LDP and Prevention</b>    | <b>130,059</b>            | <b>-6,535</b>              | <b>123,525</b>          | <b>126,659</b>          | <b>133,175</b>          | <b>141,808</b>          | <b>150,704</b>          |
|   | <b>Service Director – Care and Assessment</b>            |                           |                            |                         |                         |                         |                         |                         |
| 1,045                                   | Service Director - Care and Assessment                   | 1,068                     | -                          | 1,068                   | 1,068                   | 1,068                   | 1,068                   | 1,068                   |
| 5,388                                   | Assessment and Care Management                           | 5,526                     | -46                        | 5,480                   | 5,479                   | 5,477                   | 5,475                   | 5,474                   |
| 1,563                                   | Safeguarding   | 1,608                     | -                          | 1,608                   | 1,608                   | 1,608                   | 1,608                   | 1,608                   |
| 2,089                                   | Adults Finance Operations                                | 2,137                     | -                          | 2,137                   | 2,137                   | 2,137                   | 2,137                   | 2,137                   |
|   | <i>Older People's and Physical Disabilities Services</i> |                           |                            |                         |                         |                         |                         |                         |
| 36,734                                  | Older Peoples Services - North                           | 55,588                    | -20,612                    | 34,976                  | 36,747                  | 39,212                  | 42,487                  | 46,018                  |
| 43,451                                  | Older Peoples Services - South                           | 64,105                    | -22,064                    | 42,041                  | 44,026                  | 46,655                  | 50,246                  | 54,099                  |
| 6,608                                   | Physical Disabilities - North                            | 8,040                     | -1,072                     | 6,968                   | 7,276                   | 7,586                   | 7,982                   | 8,367                   |
| 7,002                                   | Physical Disabilities - South                            | 8,466                     | -1,119                     | 7,347                   | 7,660                   | 7,983                   | 8,397                   | 8,794                   |
| <b>103,881</b>                          | <b>Subtotal Service Director – Care and Assessment</b>   | <b>146,538</b>            | <b>-44,913</b>             | <b>101,625</b>          | <b>106,000</b>          | <b>111,724</b>          | <b>119,400</b>          | <b>127,564</b>          |
|   | <b>Service Director - Commissioning</b>                  |                           |                            |                         |                         |                         |                         |                         |
| 844                                     | Service Director - Commissioning                         | 1,117                     | -                          | 1,117                   | 1,281                   | 1,453                   | 1,637                   | 1,831                   |
| 2,883                                   | Adults Commissioning - Staffing                          | 3,461                     | -                          | 3,461                   | 3,561                   | 3,415                   | 3,411                   | 3,408                   |
| 1,423                                   | Children's Commissioning - Staffing                      | 1,450                     | -                          | 1,450                   | 1,450                   | 1,450                   | 1,450                   | 1,450                   |
| 5,330                                   | Adults Commissioning - Contracts                         | 9,410                     | -3,950                     | 5,461                   | 5,467                   | 5,363                   | 5,364                   | 5,364                   |

## Section 3 - B: Adults, Health and Commissioning

Table 1: Revenue - Summary of Net Budget by Service Line

Budget Period: 2025-26 to 2029-30

| Net Revised Opening Budget 2024-25 £000 | Policy Line  | Gross Budget 2025-26 £000 | Income Budget 2025-26 £000 | Net Budget 2025-26 £000 | Net Budget 2026-27 £000 | Net Budget 2027-28 £000 | Net Budget 2028-29 £000 | Net Budget 2029-30 £000 |
|---|--|---------------------------|----------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| 6,229                                   | Housing Related Support                              | 7,062                     | -596                       | 6,466                   | 6,659                   | 6,862                   | 7,079                   | 7,309                   |
| 2,239                                   | Integrated Community Equipment Service               | 5,189                     | -2,851                     | 2,338                   | 2,424                   | 2,553                   | 2,638                   | 2,724                   |
|   | <i>Mental Health</i>                                 |                           |                            |                         |                         |                         |                         |                         |
| 3,959                                   | Mental Health - Staffing                             | 4,125                     | -61                        | 4,064                   | 4,104                   | 4,146                   | 4,189                   | 4,234                   |
| 2,609                                   | Mental Health Commissioning                          | 3,286                     | -542                       | 2,744                   | 2,835                   | 3,149                   | 3,250                   | 3,357                   |
| 8,084                                   | Adult Mental Health                                  | 11,002                    | -649                       | 10,353                  | 11,630                  | 13,062                  | 14,672                  | 16,336                  |
| 9,186                                   | Older People Mental Health                           | 13,944                    | -2,261                     | 11,683                  | 12,919                  | 14,350                  | 16,044                  | 17,833                  |
| <b>42,785</b>                           | <b>Subtotal Service Director - Commissioning</b>     | <b>60,046</b>             | <b>-10,908</b>             | <b>49,137</b>           | <b>52,330</b>           | <b>55,803</b>           | <b>59,734</b>           | <b>63,844</b>           |
|   | <b>Public Health</b>                                 |                           |                            |                         |                         |                         |                         |                         |
| 9,467                                   | Children Health - Main                               | 9,467                     | -                          | 9,467                   | 9,467                   | 9,467                   | 9,467                   | 9,467                   |
| 957                                     | Children Health - Other                              | 957                       | -                          | 957                     | 957                     | 957                     | 957                     | 957                     |
| 5,123                                   | Drug and Alcohol Misuse                              | 6,927                     | -1,804                     | 5,123                   | 5,123                   | 5,123                   | 5,123                   | 5,123                   |
| 5,468                                   | Sexual Health and Contraception                      | 5,613                     | -145                       | 5,468                   | 5,468                   | 5,468                   | 5,468                   | 5,468                   |
| 2,219                                   | Behaviour Change Services                            | 2,597                     | -558                       | 2,039                   | 2,039                   | 2,039                   | 2,039                   | 2,039                   |
| 664                                     | Smoking Cessation                                    | 1,550                     | -886                       | 664                     | 664                     | 664                     | 664                     | 664                     |
| 704                                     | NHS Health Checks                                    | 704                       | -                          | 704                     | 704                     | 704                     | 704                     | 704                     |
| 147                                     | Other Health Improvement                             | 147                       | -                          | 147                     | 147                     | 147                     | 147                     | 147                     |
| 154                                     | General Prevention Activities                        | 24                        | -                          | 24                      | 24                      | 24                      | 24                      | 24                      |
| 214                                     | Adult Mental Health and Community Safety             | 321                       | -107                       | 214                     | 214                     | 214                     | 214                     | 214                     |
| -25,117                                 | Public Health Service                                | 3,116                     | -27,923                    | -24,807                 | -24,807                 | 2,304                   | 2,304                   | 2,304                   |
| <b>0</b>                                | <b>Subtotal Public Health</b>                        | <b>31,422</b>             | <b>-31,422</b>             | <b>0</b>                | <b>0</b>                | <b>27,111</b>           | <b>27,111</b>           | <b>27,111</b>           |
| <b>231,025</b>                          | <b>Adults, Health and Commissioning Budget Total</b> | <b>385,266</b>            | <b>-146,929</b>            | <b>238,338</b>          | <b>249,158</b>          | <b>292,673</b>          | <b>314,390</b>          | <b>337,603</b>          |

## Section 3 - B: Adults, Health and Commissioning

**Table 2: Revenue - Net Budget Changes by Service Line**

Budget Period: 2025-26

| Policy Line  | Net Revised<br>Opening<br>Budget | Net Inflation | Demography &<br>Demand | Pressures    | Priorities &<br>Investments | Use of<br>Reserves | Savings        | Income<br>Changes | Net Budget     |
|--|----------------------------------|---------------|------------------------|--------------|-----------------------------|--------------------|----------------|-------------------|----------------|
|  | £000                             | £000          | £000                   | £000         | £000                        | £000               | £000           | £000              | £000           |
| <b>Executive Director</b>                                |                                  |               |                        |              |                             |                    |                |                   |                |
| Executive Director - Adults, Health and Commissioning    | -37,360                          | -53           | -                      | 19           | -1,105                      | 1,215              | -3,076         | -1,081            | -41,441        |
| Staffing Inflation - AHC                                 | 209                              | 1,587         | -                      | -            | -                           | -                  | -              | -                 | 1,796          |
| Performance and Strategic Development                    | 3,130                            | -2            | -                      | 68           | -                           | -                  | -              | -160              | 3,037          |
| Principal Social Worker                                  | 644                              | -             | -                      | 15           | -                           | -                  | -              | -                 | 660            |
| <b>Subtotal Executive Director</b>                       | <b>-33,377</b>                   | <b>1,532</b>  | <b>-</b>               | <b>103</b>   | <b>-1,105</b>               | <b>1,215</b>       | <b>-3,076</b>  | <b>-1,241</b>     | <b>-35,949</b> |
| <b>Service Director – LDP and Prevention</b>             |                                  |               |                        |              |                             |                    |                |                   |                |
| Service Director – LDP and Prevention                    | 320                              | -             | -                      | -85          | -                           | -                  | -              | -                 | 235            |
| Prevention and Early Intervention                        | 11,330                           | 6             | -                      | 271          | 155                         | -                  | -228           | -                 | 11,533         |
| Transfers of Care  | 2,422                            | 13            | -                      | 47           | -                           | -                  | -              | -                 | 2,482          |
| Autism and Adult Support                                 | 4,131                            | 112           | 398                    | 49           | -                           | -                  | -520           | -                 | 4,170          |
| <i>Learning Disabilities</i>                             |                                  |               |                        |              |                             |                    |                |                   |                |
| LD Head of Service                                       | 111                              | -9            | -                      | 3            | -737                        | 556                | -              | -                 | -76            |
| LD - City, South and East Localities                     | 40,380                           | 1,347         | 2,256                  | 475          | -                           | -                  | -1,623         | -                 | 42,835         |
| LD - Hunts and Fenland Localities                        | 36,104                           | 1,252         | 1,981                  | 438          | -                           | -                  | -1,405         | -                 | 38,369         |
| LD - Young Adults Team                                   | 12,654                           | 489           | 633                    | 168          | -                           | -                  | -441           | -                 | 13,503         |
| LD - In House Provider Services                          | 10,283                           | -21           | -                      | 211          | -                           | -                  | -              | -                 | 10,473         |
| <b>Subtotal Service Director – LDP and Prevention</b>    | <b>117,735</b>                   | <b>3,189</b>  | <b>5,268</b>           | <b>1,575</b> | <b>-582</b>                 | <b>556</b>         | <b>-4,217</b>  | <b>-</b>          | <b>123,525</b> |
| <b>Service Director – Care and Assessment</b>            |                                  |               |                        |              |                             |                    |                |                   |                |
| Service Director - Care and Assessment                   | 1,045                            | 7             | -                      | 16           | -500                        | 500                | -              | -                 | 1,068          |
| Assessment and Care Management                           | 5,388                            | -2            | -                      | 95           | -                           | -                  | -              | -                 | 5,480          |
| Safeguarding   | 1,563                            | 17            | -                      | 27           | -                           | -                  | -              | -                 | 1,608          |
| Adults Finance Operations                                | 2,089                            | -             | -                      | 47           | -                           | -                  | -              | -                 | 2,137          |
| <i>Older People's and Physical Disabilities Services</i> |                                  |               |                        |              |                             |                    |                |                   |                |
| Older Peoples Services - North                           | 36,734                           | 1,556         | 1,026                  | 1,566        | -                           | -                  | -5,781         | -125              | 34,976         |
| Older Peoples Services - South                           | 43,451                           | 1,839         | 1,080                  | 1,779        | -                           | -                  | -5,974         | -135              | 42,041         |
| Physical Disabilities - North                            | 6,608                            | 246           | 223                    | 86           | -                           | -                  | -195           | -                 | 6,968          |
| Physical Disabilities - South                            | 7,002                            | 249           | 244                    | 93           | -                           | -                  | -240           | -                 | 7,347          |
| <b>Subtotal Service Director – Care and Assessment</b>   | <b>103,881</b>                   | <b>3,912</b>  | <b>2,573</b>           | <b>3,709</b> | <b>-500</b>                 | <b>500</b>         | <b>-12,190</b> | <b>-260</b>       | <b>101,625</b> |
| <b>Service Director - Commissioning</b>                  |                                  |               |                        |              |                             |                    |                |                   |                |
| Service Director - Commissioning                         | 844                              | 201           | -                      | 72           | -305                        | 305                | -              | -                 | 1,117          |
| Adults Commissioning - Staffing                          | 2,883                            | 2             | -                      | 53           | 523                         | -                  | -              | -                 | 3,461          |
| Children's Commissioning - Staffing                      | 1,423                            | 0             | -                      | 27           | -                           | -                  | -              | -                 | 1,450          |
| Adults Commissioning - Contracts                         | 5,330                            | -             | -                      | -            | 326                         | -                  | -192           | -3                | 5,461          |
| Housing Related Support                                  | 6,229                            | 236           | -                      | 76           | -                           | -                  | -75            | -                 | 6,466          |
| Integrated Community Equipment Service                   | 2,239                            | 67            | 35                     | -            | -                           | -                  | -              | -2                | 2,338          |
| <i>Mental Health</i>                                     |                                  |               |                        |              |                             |                    |                |                   |                |
| Mental Health - Staffing                                 | 3,959                            | 60            | -                      | 45           | -                           | -                  | -              | -                 | 4,064          |
| Mental Health Commissioning                              | 2,609                            | 110           | -                      | 35           | -                           | -                  | -              | -9                | 2,744          |
| Adult Mental Health                                      | 8,084                            | 286           | 1,236                  | 1,253        | -                           | -                  | -506           | -                 | 10,353         |
| Older People Mental Health                               | 9,186                            | 547           | 938                    | 1,284        | -                           | -                  | -272           | -                 | 11,683         |
| <b>Subtotal Service Director - Commissioning</b>         | <b>42,785</b>                    | <b>1,510</b>  | <b>2,209</b>           | <b>2,844</b> | <b>544</b>                  | <b>305</b>         | <b>-1,045</b>  | <b>-15</b>        | <b>49,137</b>  |



### Section 3 - B: Adults, Health and Commissioning

**Table 2: Revenue - Net Budget Changes by Service Line**

Budget Period: 2025-26

| Policy Line  | Net Revised<br>Opening<br>Budget | Net Inflation | Demography &<br>Demand | Pressures    | Priorities &<br>Investments | Use of<br>Reserves | Savings        | Income<br>Changes | Net Budget     |
|--|----------------------------------|---------------|------------------------|--------------|-----------------------------|--------------------|----------------|-------------------|----------------|
|  | £000                             | £000          | £000                   | £000         | £000                        | £000               | £000           | £000              | £000           |
| <b>Public Health</b>                                 |                                  |               |                        |              |                             |                    |                |                   |                |
| Children Health - Main                               | 9,467                            | -             | -                      | -            | -                           | -                  | -              | -                 | 9,467          |
| Children Health - Other                              | 957                              | -             | -                      | -            | -                           | -                  | -              | -                 | 957            |
| Drug and Alcohol Misuse                              | 5,123                            | -             | -                      | -            | -                           | -                  | -              | -                 | 5,123          |
| Sexual Health and Contraception                      | 5,468                            | -             | -                      | -            | -                           | -                  | -              | -                 | 5,468          |
| Behaviour Change Services                            | 2,219                            | -             | -                      | -            | -                           | -                  | -180           | -                 | 2,039          |
| Smoking Cessation                                    | 664                              | -             | -                      | -            | -                           | -                  | -              | -                 | 664            |
| NHS Health Checks                                    | 704                              | -             | -                      | -            | -                           | -                  | -              | -                 | 704            |
| Other Health Improvement                             | 147                              | -             | -                      | -            | -                           | -                  | -              | -                 | 147            |
| General Prevention Activities                        | 154                              | -             | -                      | -            | -                           | -                  | -130           | -                 | 24             |
| Adult Mental Health and Community Safety             | 214                              | -             | -                      | -            | -                           | -                  | -              | -                 | 214            |
| Public Health Service                                | -25,117                          | 130           | -                      | -            | -                           | -                  | -306           | 486               | -24,807        |
| <b>Subtotal Public Health</b>                        | <b>0</b>                         | <b>130</b>    | <b>-</b>               | <b>-</b>     | <b>-</b>                    | <b>-</b>           | <b>-616</b>    | <b>486</b>        | <b>0</b>       |
| <b>Adults, Health and Commissioning Budget Total</b> | <b>231,025</b>                   | <b>10,273</b> | <b>10,050</b>          | <b>8,231</b> | <b>-1,643</b>               | <b>2,576</b>       | <b>-21,144</b> | <b>-1,030</b>     | <b>238,338</b> |

## Section 3 - B: Adults, Health and Commissioning

**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref         | Title   | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description   |
|-------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|---|
| <b>1</b>    | <b>OPENING GROSS EXPENDITURE</b>  | <b>410,161</b>  | <b>385,266</b>  | <b>399,418</b>  | <b>417,066</b>  | <b>440,610</b>  |   |
| B/R.1.001   | Base Adjustments  | 2,785           | -               | -               | -               | -               | Adjustments made to the expenditure budget as part of budget preparation for 2024-25, in line with officer delegations.   |
| B/R.1.002   | Permanent Virement - PVs  | 1,731           | -               | -               | -               | -               | Budget movements in 2024-25 reflected in the base, in line with officer delegations and/or committee decisions made in 2024-25.   |
| B/R.1.003   | Adjustment to Public Health funded spend between Directorates   | 184             | -               | -               | -               | -               | Adjustment between Directorates for spend funded by Public Health grant.  |
| B/R.1.008   | Base adjustment for cessation of Learning Disability Partnership pooled budget with the NHS Integrated Care Board | -33,353         | -               | -               | -               | -               | Base adjustment for cessation of Learning Disability Partnership.   |
| B/R.1.009   | Base adjustment for ending of shared service arrangements with Peterborough City Council                          | -7,068          | -               | -               | -               | -               | Base adjustment for the ending of shared service arrangements and shared commissioning with Peterborough City Council   |
| <b>1.99</b> | <b>REVISED OPENING GROSS EXPENDITURE</b>  | <b>374,440</b>  | <b>385,266</b>  | <b>399,418</b>  | <b>417,066</b>  | <b>440,610</b>  |   |
| <b>2</b>    | <b>INFLATION</b>  |                 |                 |                 |                 |                 |   |
| B/R.2.001   | Adult social care providers inflation   | 3,060           | 3,290           | 3,430           | 3,686           | 3,859           | Investment in funding to meet general inflation factors, relating to care providers.  |
| B/R.2.002   | Impact of increases in the Real Living Wage (RLW) on Adult Social Care Contracts                                  | 7,742           | 5,889           | 6,254           | 6,691           | 7,157           | The Real Living Wage will rise by 5% to £12.60 in 2025-26. This will have an impact on the cost of purchasing care from external providers, so investment is proposed to meet that. RLW pressures in later years are expected to follow OBR estimates and assume a 3% increase each year. |
| B/R.2.003   | AHC inflation - miscellaneous other budgets   | 237             | 220             | 193             | 226             | 232             | Forecast pressure for inflation relating to miscellaneous other budgets.  |
| B/R.2.004   | Staff pay inflation   | 1,797           | 1,859           | 1,923           | 1,989           | 2,057           | Assumed 3.5% increase per annum.  |
| B/R.2.005   | 2024-25 Staff pay inflation upside  | -210            | -               | -               | -               | -               | Reduction in inflation due to 2024-25 budgeted AHC staff pay inflation being more than the agreed pay award.  |
| B/R.2.501   | Staff pay inflation (Public Health grant funded)  | 128             | 132             | 137             | 142             | 147             | Assumed 3.5% increase per annum for staff funded via the Public Health grant.   |

## Section 3 - B: Adults, Health and Commissioning

**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref         | Title   | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description   |
|-------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|---|
| B/R.2.502   | Miscellaneous other inflation funded from Public Health grant | 2               | 2               | 2               | 2               | 2               | Forecast pressure for inflation relating to miscellaneous other budgets funded from the Public Health grant.  |
| <b>2.99</b> | <b>Subtotal Inflation</b>                                     | <b>12,756</b>   | <b>11,392</b>   | <b>11,939</b>   | <b>12,736</b>   | <b>13,454</b>   |   |
| <b>3</b>    | <b>DEMOGRAPHY AND DEMAND</b>                                  |                 |                 |                 |                 |                 |   |
| B/R.3.001   | Additional funding for Older People demand                    | 2,106           | 2,510           | 2,735           | 2,967           | 3,207           | Additional funding to ensure we meet the demand for care amongst older people providing care at home as well as residential and nursing placements. Forecast increases in the older people population are modelled forward, with account being taken of increasing complexity of cases coming through the service. Net growth for 2025-26 is still budgeted for.  |
| B/R.3.002   | Additional funding for Physical Disabilities demand           | 467             | 477             | 406             | 356             | 302             | Additional funding to ensure we meet the increased demand for care for people with physical disabilities. The current pattern of activity and expenditure is modelled forward using population forecasts and activity data. Account is then taken of the increasing need of people who use our services. This work has supported the case for additional funding of £467k in 2025-26. Net growth for 2025-26 is still budgeted for.   |
| B/R.3.003   | Additional funding for Autism and Adult Support demand        | 398             | 417             | 436             | 456             | 477             | Additional funding to ensure we are able to support the increasing number of adults with autism. Demand funding reflects both expected increases in numbers of people being supported and increasing needs of those people already receiving services.  |
| B/R.3.004   | Additional funding for Learning Disability demand             | 4,870           | 5,008           | 5,131           | 5,228           | 5,300           | Additional funding to ensure we meet the rising level of needs amongst people with a learning disability. This largely reflects increasing needs of those people already receiving services, but some small increase in numbers is also assumed.  |
| B/R.3.005   | Additional funding for Older People Mental Health Demand      | 938             | 979             | 1,021           | 1,064           | 1,108           | Additional funding to ensure we meet the increased demand for care amongst older people with mental health needs, providing care at home as well as residential and nursing placements. The current pattern of activity and expenditure is modelled forward using population forecasts to estimate the additional budget requirement for each age group and type of care. This work has supported the case for additional funding of £938k in 2025-26 to ensure we can continue to provide the care for people who need it. |

## Section 3 - B: Adults, Health and Commissioning

**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref         | Title  | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description  |
|-------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| B/R.3.006   | Additional funding for Adult Mental Health Demand                                  | 1,236           | 1,271           | 1,308           | 1,345           | 1,383           | Additional funding to ensure we meet the increased demand for care amongst working age adults with mental health needs. The current pattern of activity and expenditure is modelled forward using population forecasts and data relating to the prevalence of mental health needs. This work has supported the case for additional funding of £1,236k in 2025-26 to ensure we can continue to provide the care for people who need it. |
| B/R.3.007   | Additional funding for demand for Community Equipment                              | 35              | 35              | 35              | 35              | 35              | Over the last five years, our strategy has seen a positive movement in supporting people to live at home for longer, maximising their independence through the use of community equipment as a key element of our prevention and early intervention approach. Additional funding is required to maintain the proportion of people supported to live independently, through the provision of community equipment and home adaptations.  |
| <b>3.99</b> | <b>Subtotal Demography and Demand</b>  | <b>10,050</b>   | <b>10,697</b>   | <b>11,072</b>   | <b>11,451</b>   | <b>11,812</b>   |  |
| <b>4</b>    | <b>PRESSURES</b>   |                 |                 |                 |                 |                 |  |
| B/R.4.001   | Adult Social Care market pressures - workforce development                         | -88             | -               | -               | -               | -               | Ending of one-off funding to support workforce development in the Adult Social Care market. Total investment over the 2 year period was £240k.   |
| B/R.4.002   | Rebaselining mental health opening position for 2025-26                            | 1,898           | -               | -               | -               | -               | Mental health budgets have seen pressures in 2024-25 from rising numbers and complexity of people needing care. This line re-baselines the budget to give an opening position for 2025-26 that reflects this increased cost.   |
| B/R.4.003   | Impact of Employer National Insurance changes on the ASC provider market           | 5,395           | -               | -               | -               | -               | Expected impact of the increase in employer NI rates and threshold changes on ASC provider costs.  |
| B/R.4.004   | Impact of Employer National Insurance changes on the Council's ASC workforce costs | 1,026           | -               | -               | -               | -               | Expected AHC staffing cost increase due to planned NI rate and threshold changes.  |
| <b>4.99</b> | <b>Subtotal Pressures</b>  | <b>8,231</b>    | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        |  |
| <b>5</b>    | <b>PRIORITIES AND INVESTMENTS</b>  |                 |                 |                 |                 |                 |  |
| B/R.5.001   | Adults Retention Payments  | 10              | -49             | -               | -               | -               | An investment was made into retention payments in previous years; this line reflects the planned reduction of the new budget required for that over time as other costs come down.   |

## Section 3 - B: Adults, Health and Commissioning

**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref        | Title   | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description  |
|------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| B/R.5.005a | Investment in staffing to deliver cost avoidance savings                | -               | -               | -150            | -               | -               | Ending of 3-year investment from reserves to support a Residential / nursing project - links to saving B/R.7.009.  |
| B/R.5.005b | Investment into review of In house provision and opportunities          | -100            | -               | -               | -               | -               | Ending of one-off investment funded from reserves to support scoping of opportunities associated with delivery of in-house services savings.   |
| B/R.5.005c | Investment into review of Discharge pathways                            | -500            | -               | -               | -               | -               | Ending of one-off investment funded from reserves to undertake a diagnostic review of local hospital discharge pathways to ensure we are embedding the home first approach and maximising opportunities to support people to optimise their recovery and independence post discharge.  |
| B/R.5.005d | Investment into review of prevention agenda                             | -305            | -58             | -               | -               | -               | Ending of one-off investment funded from reserves to support expansion of Care Together programme to deliver an all-age locality prevention strategy to manage demand. This includes further developing the prevention agenda across the breadth of adult social care, to support people's independence and prevent the need to access adult's services. It also includes exploration of opportunities to enhance the council's digital offer, to promote more self-service. |
| B/R.5.005e | Investment into review of Learning Disability spend                     | -648            | -               | -               | -               | -               | Ending of one-off investment funded from reserves to ensure capacity and resource to support delivery of change in services for people with learning disabilities. Links to savings B/R.7.016 - B/R.7.018.   |
| B/R.5.005f | Investment in expansion of LD Shared Lives outreach                     | -89             | -46             | -               | -               | -               | Ending of one-off investment funded from reserves in additional resource to support the expansion of the outreach service for people with learning disabilities.   |
| B/R.5.005g | Investment required for decoupling of Learning Disability pooled budget | -1,115          | -               | -               | -               | -               | Ending of one-off investment funded from reserves in capacity and resource to support the work needed to decouple the Learning Disability Partnership pooled budget arrangement with Cambridgeshire and Peterborough Integrated Care Board (C&P ICB). Links to saving B/R.7038.  |
| B/R.5.008  | Social Work apprenticeships   | 149             | 6               | -35             | -120            | -               | Links to B/R.7.040 - invest to save work through growing social work experience in house by increasing social worker apprentice capacity, reducing the dependence on short-term and temporary staffing.  |

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Budget Period: 2025-26 to 2029-30

| Ref         | Title   | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description   |
|-------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|---|
| B/R.5.009   | Contract Management and brokerage - Invest to save      | 523             | -               | -               | -               | -               | Links to B/R.7.045 - invest to save by better managing contract outcomes, including costs, through increasing capacity in the contracts management and brokerage team. This will support placement decisions to have a greater focus through the contract management team, alongside developing the commercial aspects to deliver value for money and drive up standards. |
| B/R.5.010   | Double Up Care provision - Invest to save               | 177             | -               | -177            | -               | -               | Links to B/R.7.052 - invest to save through increasing new capacity to undertake reviews of double-up and high-cost care packages to identify opportunities to support greater independence, reduce long term care costs and improve outcomes.  |
| B/R.5.011   | Quality Assurance Forum                                 | 100             | -               | -               | -               | -               | Links to B/R.7.058 - invest to save through putting capacity in place to introduce a quality assurance forum ensuring a strength-based approach of practice and decision making, focused on achieving individual outcomes is embedded.  |
| B/R.5.012   | Reablement - Physiotherapy Interventions                | 155             | -               | -               | -               | -               | Links to B/R.7.061 - invest to save through more timely interventions, with a specific focus on physiotherapy, for people accessing support from prevention and early intervention services to maximise independence.   |
| B/R.5.013   | Service User Flow and Demand                            | -               | 150             | -150            | -               | -               | Links to B/R.7.062 - invest to save through additional capacity, enabling a review of use of resources to best manage the demand on our services, and allocation of resources to meet that demand.  |
| B/R.5.014   | Brokerage e-procurement expansion - invest to save      | -               | 103             | -103            | -               | -               | Links to B/R.7.064 - invest to save through exploring the opportunity to develop our e-brokerage system, enabling more accurate timely and cost-effective placement activities.   |
| <b>5.99</b> | <b>Subtotal Priorities &amp; Investments</b>            | <b>-1,643</b>   | <b>106</b>      | <b>-615</b>     | <b>-120</b>     | <b>-</b>        |   |
| <b>6</b>    | <b>USE OF RESERVES</b>                                  |                 |                 |                 |                 |                 |   |
| B/R.6.005h  | Funding from Adults reserves for invest to save schemes | 256             | 104             | 150             | -               | -               | Investment from Adult's reserves funding to contribute towards the cost of one-off investments to support delivery of adult's savings. Links to investments B/R.5.005a-g. This reserve movement was added in the 2024-25 Business Plan. A total of £510k was drawn down in 2024-25. £256k of this will be unwound in 2025-26, £104k in 2026-27 and £150k in 2027-28.      |

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| Ref         | Title  | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description   |
|-------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|---|
| B/R.6.005i  | Funding from Just Transition Fund for invest to save schemes         | 2,320           | -               | -               | -               | -               | Ending of investment from Just Transition funding to contribute towards the cost of one-off investments to support delivery of adult's savings. Links to investments B/R.5.005a-g. This reserve movement was added in the 2024-25 business plan. A total of £2,320k was drawn down in 2024-25 and this will be fully unwound in 2025-26.  |
| <b>6.99</b> | <b>Subtotal Use of Reserves</b>                                      | <b>2,576</b>    | <b>104</b>      | <b>150</b>      | <b>-</b>        | <b>-</b>        |   |
| <b>7</b>    | <b>SAVINGS</b>   |                 |                 |                 |                 |                 |   |
| B/R.7.002   | Expansion of Direct Payments   | -60             | -               | -               | -               | -               | The legacy savings generated in 2022-23 have facilitated a comprehensive review of the Self-Directed Support Programme. This programme is being re-focused on delivery for the periods 2024-25 and 2025-26, with clear timescales and designated responsibilities established. The scope of this work encompasses a variety of activities, including market shaping and development, process and system enhancements, practice improvements, a concentrated effort on the utilisation of direct payments during the transition from children to adults' services, and the further advancement of Individual Service Funds.  |
| B/R.7.003   | Decommissioning of block contracts for car rounds providing homecare | -100            | -               | -               | -               | -               | We have provision to deliver homecare in the county using cars, enabling people to return from hospital, and providing care for people in hard-to-reach places. However, with demand being met by mainstream homecare providers, the homecare cars had a very low level of use and were no longer cost effective. Decommissioning of these contracts has therefore taken place over recent months, with no negative impacts for people requiring home care.   |
| B/R.7.006   | Mental Health supported accommodation                                | -267            | -               | -               | -               | -               | Retendering of the mental health and autism supported accommodation framework provision. This covers a projected saving from reopening the Mental Health and Autism Supported Accommodation Framework. By increasing local capacity, we will be able to reduce the number of "off framework" or out of county placements, which are often more expensive in nature.   |
| B/R.7.009   | Mental Health residential and community                              | -357            | -262            | -               | -               | -               | A three-year investment from 2024-25 to deliver savings, focusing on improvements in current commissioned provision of mental health social care services in the following areas: - More efficient use of existing resources in care homes to meet the needs of people who receive one to one care. This will be delivered through commissioning care differently, moving to commissioning care across a group of individuals in a care home, rather than on an individual person by person basis; - The Mental Health social work teams are delivering a strengths based approach to increasing the independence levels of people with mental health needs over time within a supportive environment thereby reducing their care hours where it is safe and makes sense to do so. Links to investment B/R.5.005. |

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Budget Period: 2025-26 to 2029-30

| Ref       | Title   | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description  |
|-----------|---|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| B/R.7.013 | Prevent, reduce and delay needs presenting - reablement               | -465            | -               | -               | -               | -               | Our reablement service provides short term support for up to six weeks to help people regain their independence, for example after an illness or a stay in hospital, preventing the need to go into longer term care support. We aim to achieve greater capacity and flow in the service to allow more reablement activity to be undertaken and support more people to continue living in their own homes for longer.                                |
| B/R.7.014 | Accommodation - Supported Living, core and cluster capacity           | -               | -230            | -230            | -               | -               | Development of a supported living offer to manage future demand. Ensuring local capacity to meet needs at sustainable costs, reducing the need for more costly out of area placements.   |
| B/R.7.016 | Learning Disability Low Cost placement review                         | -130            | -               | -               | -               | -               | Review of packages to ensure the right level of care and support is provided and people remain as independent as possible in their own homes. Links to investment B/R.5.006.   |
| B/R.7.018 | Learning Disability Respite Utilisation                               | -95             | -               | -               | -               | -               | Increase respite utilisation rates by optimising scheduling and maximising use of the service.   |
| B/R.7.026 | Independent Living Service - East Cambridgeshire                      | -               | -               | -119            | -               | -               | We are exploring alternative accommodation models of delivery for residential and nursing care provision, including a tenancy based model that offers more choice and control for people at a lower cost to the council. This will mean the proposed scheme here has moved into later years, for deliverability.   |
| B/R.7.038 | Savings from ending of Learning Disability pooled budget arrangements | -2,387          | -3,370          | -412            | -               | -               | Ensuring appropriate health contributions to packages of care jointly funded by the council and the ICB following the ending of the current Learning Disability Partnership pooled budget arrangement with C&P ICB.  |
| B/R.7.039 | Enhanced response service   | -228            | -               | -               | -               | -               | The Enhanced Response Service (ERS) provides a mobile person response for telecare activations, where no informal carer is available. The proposal is a reduction in operating times from a 24/7 service to move to provision between 7am to 10pm in line with reablement and wider urgent community response services.  |
| B/R.7.040 | Social Work apprenticeships   | -162            | -               | 41              | 121             | -               | This is an invest to save proposal that will increase social worker apprenticeship capacity across the adults, health and commissioning directorate, reducing the dependence on short-term and temporary staffing. This supports the council's ability to develop its own workforce, cultivates a continuous learning culture and elevates the council's status as an employer of choice for social work development. Links to investment B/R.5.008. |



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| Ref       | Title  | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description  |
|-----------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| B/R.7.043 | Housing Related Support Funding - Travellers Sites | -25             | -               | -               | -               | -               | Due to changes in arrangements, support funding allocated to Hunts Travellers site to deliver support to site residents whilst under management of Place for People is no longer required. A historic funding arrangement and it has been identified that this funding is no longer being utilised as arrangements to meet the needs of this group have changed.   |
| B/R.7.044 | Extra Care - Additional Hours Budget               | -350            | -               | -               | -               | -               | Historically, we have budgeted for additional costs within extra care settings, to reflect further support that may be needed for people living there. Following a review of use of this budget allowance over recent years, we can see that actual costs have not been at the level allowed for.  |
| B/R.7.045 | Contract Management and Brokerage                  | -750            | -1,090          | -               | -               | -               | The Adults, Health, and Commissioning Directorate is keen to maximise efficiencies across commissioned services, along with maximising the return on the investment in those contracts. This proposal seeks to invest resources into the Contracts and Brokerage team to broaden the scope of work and generate further savings. This will shift the team's focus towards preventative contract management to design out inefficiencies thus driving up standards and outcomes. But, at the same time focusing on the quality and delivery against the contract. We will also work on helping families with better information about all placements options to enable true choice to be exercised where there is no need for the more expensive choice. Links to investment B/R.5.009. |
| B/R.7.046 | Directorate Structure Redesign                     | -500            | -500            | -               | -               | -               | To review and re-design the structure of the Directorate to ensure we are fit for purpose, to meet a locality model of delivery, that achieves the strategic ambitions of the council.   |
| B/R.7.052 | Double Up Care provision                           | -500            | -400            | -               | -               | -               | Double up of home care provision is a service provided for people who have been assessed as needing two or more carers to meet all, or some of their homecare needs. This proposal will provide additional capacity to review such packages and work with the person to use alternative moving and handling equipment or by improving support to care staff to reduce the need for two or more carers. This approach results in - creating more independence for the individual; and reducing costs to the council. Links to investment B/R/5/010.   |
| B/R.7.053 | Rebaselining Older People demand                   | -9,600          | -               | -               | -               | -               | In 2024-25, growth was built into the budget for 2024-25 to reflect expected increased numbers and complexity of the care and support for people needing care, but much of this change did not take place. We have therefore re-baselined the budget for 2025-26. Net growth for 2025-26 and beyond is still budgeted for.   |

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**Budget Period: 2025-26 to 2029-30**

| Ref       | Title                                    | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description  |
|-----------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| B/R.7.054 | Rebaselining Autism demand               | -491            | -               | -               | -               | -               | Additional demand funding was built into the budget for 2024-25 on a one off basis to reflect a waiting list of people with autism requiring assessment. Growth is allowed for from 2025-26 onwards.   |
| B/R.7.055 | Housing Related support                  | -80             | -               | -               | -               | -               | Underspend on inflationary budget allocated to Housing Related Support services.   |
| B/R.7.056 | Maximise use of grant funding            | -843            | -               | -               | -               | -               | We will maximise the use of grant funding to support the work of the Adults, Health and Commissioning Directorate.   |
| B/R.7.057 | Release social care grant                | -633            | -               | -               | -               | -               | When the social care grant was first introduced by government in 2019, part of the allocation was transferred to adult social care. Most of the original grant, and all of the grant uplifts since, sit within the wider council funds as it is an un-ringfenced grant. This line transfers the balance of the grant in a similar way.   |
| B/R.7.058 | Quality Assurance Forum                  | -550            | -1,100          | -               | -               | -               | Cambridgeshire County Council is committed to supporting people to live full and independent lives within their local communities through the delivery of a personalised and transformed approach to care and support. A Quality Assurance Forum will be introduced to consider the quality of our approach and practice, ensuring a strengths-based focus on achieving individual outcomes, and taking all opportunities to ensure early intervention and prevention options have been considered. Links to investment B/R.5.011. |
| B/R.7.059 | Discharge fund                           | -               | -250            | -250            | -               | -               | We will maximise the use of the ringfenced discharge grant to reflect the focus of this work on hospital discharge pathways. This will align spend against areas of expenditure, to release general revenue funding, that can be used corporately to meet other demand across the directorate.   |
| B/R.7.060 | Accommodation model                      | -               | -               | -500            | -500            | -               | This proposal covers the development of specialist accommodation to meet the needs of people over the age of 18 with a learning disability and/or autism.  |
| B/R.7.061 | Reablement - Physiotherapy Interventions | -355            | -300            | -               | -               | -               | To secure timely physiotherapy intervention for people accessing support from Prevention & Early Intervention services. This will improve people's health, wellbeing and independence and reduce longer term needs. Links to investment B/R.5.012.   |
| B/R.7.062 | Service User Flow and Demand             | -               | -               | -2,500          | -               | -               | Review how we use our staffing and financial resources to ensure that we manage the flow and demand of people using our services most effectively. Links to investment B/R.5.013.  |

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**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref       | Title  | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description  |
|-----------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| B/R.7.063 | Enhance Response Service - Falls Support                                 | -               | -311            | -               | -               | -               | The Enhanced Response Service (ERS) provides a mobile person response for telecare activations, where no informal carer is available. Currently, the service provides a falls support element of provision which predominantly addresses health related needs and is outside the scope of social care provision. This proposal is a reduction in the service to remove the falls support element of the service offer.   |
| B/R.7.064 | Brokerage - E-Procurement  | -               | -               | -289            | -               | -               | The proposal is to develop and expand the use of an e-brokerage system / approach into residential and nursing care services. This will enable care providers to use a digital system in which to broker and manage the progress of placement referrals, offers, and contracts. As a result, it will lead to more effective, efficient and accurate approach. It is anticipated this will also lead to a change in the current provision, with a more cost efficient offer. Links to investment B/R.5.014. |
| B/R.7.065 | Rebaselining ASC inflation opening position for 25-26                    | -1,600          | -               | -               | -               | -               | Unused inflation contingency budget for 2024-25 being reinvested into provider uplifts for 2025-26.  |
| B/R.7.501 | Savings from recommissioning of Public Health contracts                  | -106            | -134            | -139            | -144            | -149            | Contracts within public health services will be reviewed at the point they need recommissioning.   |
| B/R.7.502 | Public Health grant uplift applied to Children's obesity prevention work | -200            | -               | -               | -               | -               | Some services within Children, Education & Families will be funded through the public health grant uplift, freeing up budget that would otherwise be required.   |
| B/R.7.503 | Improved Better Care Fund funding for falls prevention                   | -130            | -               | -               | -               | -               | Falls prevention activities to be funded through the Improved Better Care Fund releasing Public Health grant for spend on other public health priorities.  |
| B/R.7.504 | Digital NHS health checks  | -100            | -               | -               | -               | -               | Build on existing digital delivery of Public Health services where face-to-face contact is not mandated. Explore options in behaviour change, NHS Health Checks, sexual health and drug and alcohol services and Healthy Child Programme. Users encouraged to self-serve and sign posted to digital resources as first contact.  |
| B/R.7.505 | Behaviour Change services - place based working                          | -80             | -               | -               | -               | -               | Wherever appropriate aligning delivery of Public Health commissioned services to place based models. This will enable services to be delivered in a way that is closer to communities, building on local community provision and more responsive to any opportunities that emerge. It will also afford the opportunity to create savings from avoiding duplication of services, lower travel cost and shared accommodation costs.  |

## Section 3 - B: Adults, Health and Commissioning

**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref          | Title  | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description   |
|--------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|---|
| B/R.7.507    | Public Health Role within Local Authority  | -               | -200            | -500            | -               | -               | Services provided by public health will be reviewed to ensure they align with the corporate priorities and focus on the priorities for Cambridgeshire. It is anticipated that, through this, efficiencies will be identified here or in other services. |
| <b>7.99</b>  | <b>Subtotal Savings</b>  | <b>-21,144</b>  | <b>-8,147</b>   | <b>-4,898</b>   | <b>-523</b>     | <b>-149</b>     |   |
|              | <b>TOTAL GROSS EXPENDITURE</b>   | <b>385,266</b>  | <b>399,418</b>  | <b>417,066</b>  | <b>440,610</b>  | <b>465,727</b>  |   |
| <b>8</b>     | <b>INCOME</b>  |                 |                 |                 |                 |                 |   |
|              | <b>Opening Income Budget</b>   | <b>-179,800</b> | <b>-146,928</b> | <b>-150,260</b> | <b>-124,393</b> | <b>-126,220</b> |   |
| B/R.8a.001   | Income Base Adjustments  | -1,854          | -               | -               | -               | -               | - Adjustments to income budgets made in 2024-25, in line with officer delegations   |
| B/R.8a.002   | Permanent Income Virements - PVs   | -1,998          | -               | -               | -               | -               | - Permanent virements of income budgets in 2024-25 reflected in the base, in line with officer delegations and/or committee decisions in 2024-25  |
| B/R.8a.107   | Change in income reflecting end of Learning Disability pooled budget arrangements                | 33,353          | -               | -               | -               | -               | - Change in income reflecting end of Learning Disability pooled budget arrangements.  |
| B/R.8a.501   | Income Base Adjustments - Public Health  | -184            | -               | -               | -               | -               | - Adjustment between Directorates for spend funded by Public Health grant   |
| B/R.8a.502   | Income Base adjustment - Public Health - ending of shared service with Peterborough City Council | 7,068           | -               | -               | -               | -               | - Reduction in income following the ending of shared service arrangements and shared commissioning with Peterborough City Council   |
| <b>8a.99</b> | <b>Revised opening income budget</b>   | <b>-143,415</b> | <b>-146,928</b> | <b>-150,260</b> | <b>-124,393</b> | <b>-126,220</b> |   |
| B/R.8b.003   | Fees and charges inflation   | -79             | -66             | -52             | -66             | -68             | Increase in external charges to reflect inflationary increases.   |
| B/R.8b.004   | Client contributions inflation   | -2,404          | -2,116          | -1,717          | -1,761          | -1,836          | Increase in anticipated contributions paid for care in line with the current charging policy and national regulations.  |
| <b>8b.99</b> | <b>Subtotal Income - inflation</b>   | <b>-2,483</b>   | <b>-2,182</b>   | <b>-1,769</b>   | <b>-1,827</b>   | <b>-1,904</b>   |   |

## Section 3 - B: Adults, Health and Commissioning

**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref          | Title  | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description   |
|--------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|---|
| B/R.8c.006   | Increased income from reducing Financial Assessments backlog | -90             | -               | -               | -               | -               | In 2024-25, the financial assessments service resolved many backlog cases caused by staff shortages and complex case management, resulting in increased council income.   |
| B/R.8c.007   | Increased Health income                                      | -120            | -               | -               | -               | -               | Increased Continuing Health Care capacity generating additional Health income.  |
| B/R.8c.008   | Fees and charges review                                      | -50             | -               | -               | -               | -               | The review will evaluate services that are billed outside of the Adult Charging Policy, which are not subject to financial assessment and are considered ordinary living expenses. These charges are in addition to any assessed contributions for council-provided care and support. |
| B/R.8c.009   | Timely Application of Charging Policy                        | -               | -270            | -               | -               | -               | Service improvements to reduce average time to complete financial assessment, from 12 weeks to 8 weeks, thereby increasing income through charging client contributions closer to start date of care.   |
| <b>8c.99</b> | <b>Subtotal Income - generation</b>                          | <b>-260</b>     | <b>-270</b>     | <b>-</b>        | <b>-</b>        | <b>-</b>        |   |
| B/R.8d.101   | Change in AHC spend funded by Public Health Grant            | -411            | -200            | 940             | -               | -               | Change in Adults, Health and Commissioning spend funded by the ring-fenced Public Health grant, including reflecting expected treatment as a corporate grant from 2027-28, due to anticipated removal of ring-fence.  |
| B/R.8d.102   | Uplift in Better Care Fund                                   | -845            | -880            | -915            | -               | -               | Annual uplifts in the Better Care Fund utilised to contribute to the demand pressures in Adult Social Care in line with the national conditions of the grant.   |
| B/R.8d.502   | Change in spend funded by Public Health Grant                | 670             | 200             | 27,611          | -               | -               | Changes to Public Health funding between Directorates and assumption that the Public Health grant ring-fence will remain in place until 2026-27 but be removed thereafter.  |
| B/R.8d.503   | PH Grant uplift 25/26  | -184            | -               | -               | -               | -               | Increase in Public Health grant assumed for 2025-26 to be applied to public health priorities delivered in other Directorates.  |
| <b>8d.99</b> | <b>Subtotal Income - grant changes</b>                       | <b>-770</b>     | <b>-880</b>     | <b>27,636</b>   | <b>-</b>        | <b>-</b>        |   |
|              | <b>Closing Income Budget</b>                                 | <b>-146,928</b> | <b>-150,260</b> | <b>-124,393</b> | <b>-126,220</b> | <b>-128,124</b> |   |
|              | <b>TOTAL NET EXPENDITURE</b>                                 | <b>238,338</b>  | <b>249,158</b>  | <b>292,673</b>  | <b>314,390</b>  | <b>337,603</b>  |   |

## Section 3 - B: Adults, Health and Commissioning

**Table 3: Revenue - Overview**

Budget Period: 2025-26 to 2029-30

| Ref                    | Title  | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Description  |
|------------------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| <b>FUNDING SOURCES</b> |  |                 |                 |                 |                 |                 |  |
| <b>9</b>               | <b>FUNDING OF GROSS EXPENDITURE</b>                          |                 |                 |                 |                 |                 |  |
| B/R.9.001              | Budget Allocation  | -238,338        | -249,158        | -292,673        | -314,390        | -337,603        | Net spend funded from general grants, business rates and Council Tax.  |
| B/R.9.002              | Fees & Charges   | -67,172         | -69,624         | -71,393         | -73,220         | -75,124         | Fees and charges for the provision of services.  |
| B/R.9.003              | Better Care Fund   | -21,992         | -22,872         | -23,787         | -23,787         | -23,787         | The NHS and County Council pool budgets through the Better Care Fund (BCF), promoting joint working. This line shows the revenue funding flowing from the BCF into Social Care.                                  |
| B/R.9.004              | Social Care in Prisons Grant                                 | -330            | -330            | -330            | -330            | -330            | Social Care in Prisons grant. This grant is used to deliver care to those who meet eligibility under the Care Act for services whilst in Littlehey prison.   |
| B/R.9.005              | Improved Better Care Fund                                    | -15,170         | -15,170         | -15,170         | -15,170         | -15,170         | Improved Better Care Fund grant.   |
| B/R.9.006              | Adult Social Care Market Sustainability and Improvement Fund | -10,168         | -10,168         | -10,168         | -10,168         | -10,168         | Adult Social Care Market Sustainability and Improvement Fund.  |
| B/R.9.007              | Adult Social Care Discharge Fund                             | -3,545          | -3,545          | -3,545          | -3,545          | -3,545          | Adult Social Care Discharge Fund.  |
| B/R.9.008              | Public Health Funding  | -28,551         | -28,551         | -               | -               | -               | Direct expenditure funded from Public Health grant. As the ring fence is assumed to be removed in 2027-28, the grant will be treated corporately and replaced with budget allocation for Public Health services. |
| <b>9.99</b>            | <b>TOTAL FUNDING OF GROSS EXPENDITURE</b>                    | <b>-385,266</b> | <b>-399,418</b> | <b>-417,066</b> | <b>-440,610</b> | <b>-465,727</b> |  |

## Section 3 - B: Adults, Health and Commissioning

**Table 4: Capital Programme**

Budget Period: 2025-26 to 2034-35

| Summary of Schemes by Start Date | Total Cost<br>£000 | Previous Years<br>£000 | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Later Years<br>£000 |
|----------------------------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| Ongoing                          | 52,573             | -                      | 5,544           | 3,914           | 4,361           | 4,451           | 4,653           | 29,650              |
| Committed Schemes                | 21,727             | 462                    | -               | 9,943           | 11,322          | -               | -               | -                   |
| 2025-2026 Starts                 | 12,000             | -                      | 3,000           | 6,000           | 3,000           | -               | -               | -                   |
| 2028-2029 Starts                 | 22,000             | -                      | -               | -               | -               | 11,000          | 11,000          | -                   |
| <b>TOTAL BUDGET</b>              | <b>108,300</b>     | <b>462</b>             | <b>8,544</b>    | <b>19,857</b>   | <b>18,683</b>   | <b>15,451</b>   | <b>15,653</b>   | <b>29,650</b>       |

| Ref          | Scheme   | Description  | Scheme Start | Total Cost<br>£000 | Previous Years<br>£000 | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Later Years<br>£000 |
|--------------|--|--|--------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| <b>B/C.1</b> | <b>Adult Social Care</b>                         |  |              |                    |                        |                 |                 |                 |                 |                 |                     |
| B/C.1.001    | Disabled Facilities Grant                        | Funding provided through the Better Care Fund, in partnership with local housing authorities. Disabled Facilities Grant enables accommodation adaptations so that people with disabilities can continue to live in their own homes.                      | Ongoing      | 55,300             | -                      | 5,530           | 5,530           | 5,530           | 5,530           | 5,530           | 27,650              |
| B/C.1.002    | Integrated Community Equipment Service           | Funding to continue annual capital investment in community equipment that helps people to sustain their independence. The Council contributes to a pooled budget purchasing community equipment for health and social care needs for people of all ages. | Ongoing      | 4,000              | -                      | 400             | 400             | 400             | 400             | 400             | 2,000               |
| B/C.1.003    | Independent Living Service : East Cambridgeshire | Independent Living Service accommodation in Ely  | Committed    | 21,727             | 462                    | -               | 9,943           | 11,322          | -               | -               | -                   |
| B/C.1.004    | Independent Living Services                      | Independent Living Service accommodation in Fenland, Huntingdonshire and South Cambridgeshire, providing accommodation for 80 people in total across the three schemes.  | 2028-29      | 22,000             | -                      | -               | -               | -               | 11,000          | 11,000          | -                   |
| B/C.1.005    | Specialist Accommodation Schemes                 | Specialist accommodation service providing accommodation for people with complex or challenging needs who have to be accommodated in single service accommodation or settings with a small number of other people.                                       | 2025-26      | 12,000             | -                      | 3,000           | 6,000           | 3,000           | -               | -               | -                   |
|              | <b>Total - Adult Social Care</b>                 |  |              | <b>115,027</b>     | <b>462</b>             | <b>8,930</b>    | <b>21,873</b>   | <b>20,252</b>   | <b>16,930</b>   | <b>16,930</b>   | <b>29,650</b>       |

## Section 3 - B: Adults, Health and Commissioning

**Table 4: Capital Programme**

Budget Period: 2025-26 to 2034-35

| Summary of Schemes by Start Date | Total Cost<br>£000 | Previous Years<br>£000 | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Later Years<br>£000 |
|----------------------------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| Ongoing                          | 52,573             | -                      | 5,544           | 3,914           | 4,361           | 4,451           | 4,653           | 29,650              |
| Committed Schemes                | 21,727             | 462                    | -               | 9,943           | 11,322          | -               | -               | -                   |
| 2025-2026 Starts                 | 12,000             | -                      | 3,000           | 6,000           | 3,000           | -               | -               | -                   |
| 2028-2029 Starts                 | 22,000             | -                      | -               | -               | -               | 11,000          | 11,000          | -                   |
| <b>TOTAL BUDGET</b>              | <b>108,300</b>     | <b>462</b>             | <b>8,544</b>    | <b>19,857</b>   | <b>18,683</b>   | <b>15,451</b>   | <b>15,653</b>   | <b>29,650</b>       |

| Ref                | Scheme   | Description   | Scheme Start | Total Cost<br>£000 | Previous Years<br>£000 | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Later Years<br>£000 |
|--------------------|--|---|--------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| B/C.2<br>B/C.7.001 | <b>Capital Programme Variation</b><br>Variation Budget | The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis. | Ongoing      | -8,289             | -                      | -450            | -2,391          | -2,148          | -1,650          | -1,650          | -                   |
| B/C.7.002          | Capitalisation of Interest Costs                       | The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.                         | Ongoing      | 1,562              | -                      | 64              | 375             | 579             | 171             | 373             | -                   |
|                    | <b>Total - Capital Programme Variation</b>             |   |              | <b>-6,727</b>      | <b>-</b>               | <b>-386</b>     | <b>-2,016</b>   | <b>-1,569</b>   | <b>-1,479</b>   | <b>-1,277</b>   | <b>-</b>            |
|                    | <b>TOTAL BUDGET</b>                                    |   |              | <b>108,300</b>     | <b>462</b>             | <b>8,544</b>    | <b>19,857</b>   | <b>18,683</b>   | <b>15,451</b>   | <b>15,653</b>   | <b>29,650</b>       |



## Section 3 - B: Adults, Health and Commissioning

**Table 4: Capital Programme**

Budget Period: 2025-26 to 2034-35

| Summary of Schemes by Start Date |  | Total Cost<br>£000 | Previous Years<br>£000 | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Later Years<br>£000 |
|----------------------------------|--|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| Ongoing                          |  | 52,573             | -                      | 5,544           | 3,914           | 4,361           | 4,451           | 4,653           | 29,650              |
| Committed Schemes                |  | 21,727             | 462                    | -               | 9,943           | 11,322          | -               | -               | -                   |
| 2025-2026 Starts                 |  | 12,000             | -                      | 3,000           | 6,000           | 3,000           | -               | -               | -                   |
| 2028-2029 Starts                 |  | 22,000             | -                      | -               | -               | -               | 11,000          | 11,000          | -                   |
| <b>TOTAL BUDGET</b>              |  | <b>108,300</b>     | <b>462</b>             | <b>8,544</b>    | <b>19,857</b>   | <b>18,683</b>   | <b>15,451</b>   | <b>15,653</b>   | <b>29,650</b>       |

| Ref | Scheme | Description | Scheme Start | Total Cost<br>£000 | Previous Years<br>£000 | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Later Years<br>£000 |
|-----|--------|-------------|--------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
|-----|--------|-------------|--------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|

| Funding                                    |                      | Total Funding<br>£000 | Previous Years<br>£000 | 2025-26<br>£000 | 2026-27<br>£000 | 2027-28<br>£000 | 2028-29<br>£000 | 2029-30<br>£000 | Later Years<br>£000 |
|--|----------------------|-----------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| <b>Government Approved Funding</b>         |                      |                       |                        |                 |                 |                 |                 |                 |                     |
|  | Specific Grants      | 55,300                | -                      | 5,530           | 5,530           | 5,530           | 5,530           | 5,530           | 27,650              |
| <b>Total - Government Approved Funding</b> |                      | <b>55,300</b>         | <b>-</b>               | <b>5,530</b>    | <b>5,530</b>    | <b>5,530</b>    | <b>5,530</b>    | <b>5,530</b>    | <b>27,650</b>       |
| <b>Locally Generated Funding</b>           |                      |                       |                        |                 |                 |                 |                 |                 |                     |
|  | Prudential Borrowing | 53,000                | 462                    | 3,014           | 14,327          | 13,153          | 9,921           | 10,123          | 2,000               |
| <b>Total - Locally Generated Funding</b>   |                      | <b>53,000</b>         | <b>462</b>             | <b>3,014</b>    | <b>14,327</b>   | <b>13,153</b>   | <b>9,921</b>    | <b>10,123</b>   | <b>2,000</b>        |
| <b>TOTAL FUNDING</b>                       |                      | <b>108,300</b>        | <b>462</b>             | <b>8,544</b>    | <b>19,857</b>   | <b>18,683</b>   | <b>15,451</b>   | <b>15,653</b>   | <b>29,650</b>       |

## Section 3 - B: Adults, Health and Commissioning

### Table 5: Capital Programme - Funding

Budget Period: 2025-26 to 2034-35

| Summary of Schemes by Start Date | Total Funding<br>£000 | Grants<br>£000 | Develop.<br>Contr.<br>£000 | Other<br>Contr.<br>£000 | Capital<br>Receipts<br>£000 | Prud.<br>Borr.<br>£000 |
|----------------------------------|-----------------------|----------------|----------------------------|-------------------------|-----------------------------|------------------------|
| Ongoing                          | 52,573                | 55,300         | -                          | -                       | -                           | -2,727                 |
| Committed Schemes                | 21,727                | -              | -                          | -                       | -                           | 21,727                 |
| Completed Schemes                | -                     | -              | -                          | -                       | -                           | -                      |
| 2025-2026 Starts                 | 12,000                | -              | -                          | -                       | -                           | 12,000                 |
| 2028-2029 Starts                 | 22,000                | -              | -                          | -                       | -                           | 22,000                 |
| <b>TOTAL BUDGET</b>              | <b>108,300</b>        | <b>55,300</b>  | <b>-</b>                   | <b>-</b>                | <b>-</b>                    | <b>53,000</b>          |

| Ref          | Scheme   | Scheme Start | Total Funding<br>£000 | Grants<br>£000 | Develop.<br>Contr.<br>£000 | Other<br>Contr.<br>£000 | Capital<br>Receipts<br>£000 | Prud.<br>Borr.<br>£000 |
|--------------|--|--------------|-----------------------|----------------|----------------------------|-------------------------|-----------------------------|------------------------|
| <b>B/C.1</b> | <b>Adult Social Care</b>                         |              |                       |                |                            |                         |                             |                        |
| B/C.1.001    | Disabled Facilities Grant                        | Ongoing      | 55,300                | 55,300         | -                          | -                       | -                           | -                      |
| B/C.1.002    | Integrated Community Equipment Service           | Ongoing      | 4,000                 | -              | -                          | -                       | -                           | 4,000                  |
| B/C.1.003    | Independent Living Service : East Cambridgeshire | Committed    | 21,727                | -              | -                          | -                       | -                           | 21,727                 |
| B/C.1.004    | Independent Living Services                      | 2028-29      | 22,000                | -              | -                          | -                       | -                           | 22,000                 |
| B/C.1.005    | Specialist Accommodation Schemes                 | 2025-26      | 12,000                | -              | -                          | -                       | -                           | 12,000                 |
|              | <b>Total - Adult Social Care</b>                 |              | <b>115,027</b>        | <b>55,300</b>  | <b>-</b>                   | <b>-</b>                | <b>-</b>                    | <b>59,727</b>          |
| <b>B/C.2</b> | <b>Capital Programme Variation</b>               |              |                       |                |                            |                         |                             |                        |
| B/C.7.001    | Variation Budget                                 | Ongoing      | -8,289                | -              | -                          | -                       | -                           | -8,289                 |
| B/C.7.002    | Capitalisation of Interest Costs                 | Ongoing      | 1,562                 | -              | -                          | -                       | -                           | 1,562                  |
|              | <b>Total - Capital Programme Variation</b>       |              | <b>-6,727</b>         | <b>-</b>       | <b>-</b>                   | <b>-</b>                | <b>-</b>                    | <b>-6,727</b>          |
|              | <b>TOTAL BUDGET</b>                              |              | <b>108,300</b>        | <b>55,300</b>  | <b>-</b>                   | <b>-</b>                | <b>-</b>                    | <b>53,000</b>          |