

**CAMBS 2020 – SPOKES WORKSTREAM**

*To:* **Communities and Partnership Committee**

*Meeting Date:* **20 December 2018**

*From:* **Service Director: Communities and Safety**

*Electoral division(s):* **All**

*Forward Plan ref:* **Key decision: No**

*Purpose:* **To consider the governance of the spokes element of the Cambs 2020 Programme.**

*Recommendation:* **It is recommended that the Committee:**

- a) Notes the content of this report**
- b) Supports the transfer of responsibility for the ‘spokes’ element of the Cambs 2020 Programme to the Communities and Partnership Committee**
- c) Agrees how the Communities and Partnership Committee will update the Commercial and Investment Committee as the workstream develops**

<b><i>Officer contact:</i></b>	<b><i>Member contacts:</i></b>
Name: <b>Adrian Chapman</b> Post: Service Director Email: <a href="mailto:adrian.chapman@cambridgeshire.gov.uk">adrian.chapman@cambridgeshire.gov.uk</a> Tel: 01733 863887	Names: Cllr Steve Criswell Post: Chair Email: <a href="mailto:Steve.criswell@cambridgeshire.gov.uk">Steve.criswell@cambridgeshire.gov.uk</a> Tel: 01223 706398

## **1. BACKGROUND**

- 1.1 The Cambs 2020 Programme has been gathering pace and evolving significantly during 2018. The programme has rightly changed from one about bricks and mortar to one that is focussed on how the Council can work with communities to deliver sustainable services for the future. The Commercial and Investment Committee agreed a governance structure at the start of the Programme, however given the evolution of the Programme to a wider focus on communities, partnership working, and culture of the organisation it is appropriate to revisit these arrangements.
- 1.2 At its meeting on 23 November 2018, the Commercial and Investment Committee agreed to support a recommendation to transfer the responsibility for the 'spokes' workstream of the programme to the Communities and Partnership Committee, in order for it to align to the Committee's work on community resilience and managing demand for services.

## **2. GOVERNANCE**

- 2.1 To date the Cambs 2020 Programme has operated within the direct remit of Commercial and Investments Committee. This was largely as a consequence of the original business case which focussed on the property elements of the opportunity of moving out of the expensive Shire Hall facilities to a lower cost facility outside of Cambridge.
- 2.2 However since that point the Programme has re-focussed and now, whilst the disposal of Shire Hall is still vitally important to the Programme, focus is moving to how the Programme can support a new model of community service delivery.
- 2.3 The development of a network of points of engagement with our communities is primarily about service provision and a re-focus of the Council's modus operandi and culture. Whilst the property portfolio will obviously support the delivery of this model it is the means to the end rather than the end itself.
- 2.4 Given this change in focus it has been suggested that this element of the Programme would better sit within the democratic overview from the Communities and Partnership Committee. Given the respective roles of the two committees there is a lot of logic in disaggregating the asset related matters from operational and cultural matters. Clearly there will always be a degree of overlap between the two but the key aspects can be quite neatly separated in this case. The Commercial and Investments Committee therefore considered and agreed this request at its November meeting, and now the Communities and Partnership Committee is asked to do the same. The responsibility for Shire Hall disposal and Civic Hub development would remain with the Commercial and Investments Committee.
- 2.5 Alongside agreeing the recommendation to transfer oversight of the 'spokes' workstream to

this Committee, the Commercial and Investments Committee also asked that consideration is given as to how the Communities and Partnership Committee will update the Commercial and Investment Committee as progress develops. It is suggested that the Communities and Partnership Committee submits a report to the Commercial and Investments Committee at agreed intervals to provide a written update on progress. The lead director for the Communities and Partnership Committee sits on the Cambs 2020 Officer Board alongside lead officers from the Commercial and Investments Committee, and this provides a further opportunity to ensure alignment between the two Committees. Finally, it may be appropriate to arrange joint discussions between the two Committees in a workshop setting at key points of the Cambs 2020 Programme, to enable the development of a shared understanding. Members are asked to consider these suggestions.

### **3. ALIGNMENT WITH CORPORATE PRIORITIES**

#### **3.1 Developing the local economy for the benefit of all**

There are no significant implications for this priority.

#### **3.2 Helping people live healthy and independent lives**

There are no significant implications for this priority.

#### **3.3 Supporting and protecting vulnerable people**

There are no significant implications for this priority.

### **4. SIGNIFICANT IMPLICATIONS**

#### **4.1 Resource Implications**

*There are no significant implications within this category.*

#### **4.2 Procurement/Contractual/Council Contract Procedure Rules Implications**

*There are no significant implications within this category.*

#### **4.3 Statutory, Legal and Risk Implications**

*There are no significant implications within this category.*

#### **4.4 Equality and Diversity Implications**

*There are no significant implications within this category.*

#### **4.5 Engagement and Communications Implications**

*There are no significant implications within this category.*

#### **4.6 Localism and Local Member Involvement**

*There are no significant implications within this category.*

#### **4.7 Public Health Implications**

*There are no significant implications within this category.*

<b>Implications</b>	<b>Officer Clearance</b>
<b>Have the resource implications been cleared by Finance?</b>	Yes Name of Financial Officer: Chris Malyon
<b>Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement?</b>	N/A
<b>Has the impact on statutory, legal and risk implications been cleared by LGSS Law?</b>	N/A
<b>Have the equality and diversity implications been cleared by your Service Contact?</b>	N/A
<b>Have any engagement and communication implications been cleared by Communications?</b>	N/A
<b>Have any localism and Local Member involvement issues been cleared by your Service Contact?</b>	Yes Name of Officer: Adrian Chapman
<b>Have any Public Health implications been cleared by Public Health</b>	N/A

## 5. SOURCE DOCUMENTS

<b>Source Documents</b>	<b>Location</b>
Documents from Commercial and Investment Committee meeting held on 23rd November 2018	<a href="https://cmis.cambridgeshire.gov.uk/ccc_live/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/770/Committee/31/Default.aspx">https://cmis.cambridgeshire.gov.uk/ccc_live/Meetings/tabid/70/ctl/ViewMeetingPublic/mid/397/Meeting/770/Committee/31/Default.aspx</a>