

## Innovate and Cultivate Fund 2019-2020 Evaluation Report

To: Communities & Partnership Committee

Meeting Date: 21 January 2021

From: Service Director of Communities and Partnerships, Adrian Chapman

Electoral division(s): All

Key decision: No

Outcome: To provide the Committee with the key findings from the Innovate and Cultivate Fund 2019-2020 Evaluation Report.

Recommendation: The Communities and Partnership Committee is asked to:

Support and endorse the recommendations from the Innovate and Cultivate Fund Steering Group, as listed in section 2.17 of the report.

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# 1. Background

- 1.1 The Innovation Fund was launched in November 2016, with 5 projects receiving approval for funding from April 2017 as a result. Learning from those early rounds, a review and refresh of the fund was carried out resulting in the current Innovate and Cultivate Fund (ICF) as agreed by Communities and Partnership Committee on 24 August 2017.
- 1.2 A further review was undertaken in 2018 and on 8 November 2018 Committee endorsed a number of recommendations for improvement including to offer more prescriptive guidance to Cultivate applicants in the form of 'Cultivate Seed Fund Projects'; to develop community profiles to raise awareness at the local level of where help may be best targeted; to increase the Cultivate Fund grant threshold from £10,000 to up to £19,000; to extend the estimated return on investment period to up to 3 years; and, to request additional funds from the General Purposes Committee (GPC).
- 1.3 On 22 January 2019 the General Purposes Committee received a paper on the Innovate and Cultivate Fund and resolved to transfer a further £1m from the Transformation Fund to the Innovate and Cultivate Fund.
- 1.4 On 12 March 2020 Communities and Partnership Committee received the evaluation for 2018/19 and agreed four priorities for the coming year:
1. Influencing future commissioning decisions: creating a pathway for projects that don't fit a standard commissioning model but should be highlighted as examples of projects that fit the Think Communities ethos, and that could be encouraged to be replicated at the community and place based level.
  2. The introduction of a micro grants stream: a proposal for £2k per annum made available to the new Think Community Place Coordinators (i.e. £10k in total), to award up to £500 per community group to enable local projects that are likely to show a return on that investment, whilst staying within agreed financial and management protocols.
  3. The development of new ideas for social action to act as project models or prescriptive guidance including new Cultivate Seed Fund Models.
  4. Targeted communication of specific Council Service challenges where a ROI could be demonstrated, to encourage groups and organisations to have a greater understanding of our priority services and places.
- 1.5 Throughout the 2019-20 evaluation period of this report, the fund had two funding streams:

Cultivate: grants of £2,000-£19,000 aimed at encouraging local networks where people help themselves and each other. This is a single stage application process, where the Communities and Partnership Committee consider the final recommendations of the panel before confirming award.

Innovate: grants of £19,001 - £50,000, for projects that demonstrate an innovative approach. This is a two-stage application process where second stage applicants present a more detailed project plan and quarterly activity and budget plans to the panel, after which the Communities and Partnership Committee consider the panel recommendations before confirming award.

- 1.6 All applicants to the fund are required to demonstrate a number of stated criteria including the following key criteria:
- Project outcomes align with key funding priorities for Children & Families services, Adult Social Care or other council priorities
  - Projects show they will reduce pressure on council services and/or offer direct savings for the council
  - Projects must be either new, or build on an existing project in a new location or with new beneficiaries

## 2. Main Issues

- 2.1 The annual evaluation of the fund has been completed by Cambridgeshire Community Foundation (CCF) who administer the fund on behalf of Cambridgeshire County Council, and members of the Innovate and Cultivate Steering Group, which is comprised of the Chair of the Communities and Partnership Committee, Think Communities Area Manager for Cambridgeshire and Peterborough (Chair of the Steering Group), Head of Finance, senior representatives from Adults Services and Children's Services, CCF Chief Executive and the ICF fund officer.

This paper summarises the findings of the 2019-2020 evaluation which focuses on applications received for the three funding rounds of 1 November 2019 – 1 August 2020 and reviews of completed projects (where final quarterly monitoring reports were received up to November 2020). The report compares data to that of 2018-2019 where applicable.

### 2.2 Number of Applications awarded funding

A total of 45 applications were submitted to the Innovate & Cultivate Fund during the three funding rounds in 2019 - 2020 (20 Innovate and 25 Cultivate). In 2018-19, 88 applications were received (46 Innovate and 42 Cultivate).

Of the 45 applications submitted in 2019-2020, 44% were awarded funding (10 Innovate and 10 Cultivate). This compares with 30% during 2018-2019 (11 Innovate and 15 Cultivate).

	2019-2020		2018-2019	
	Innovate	Cultivate	Innovate	Cultivate
Total number of applications	20	25	46	42
Number awarded funding	10	10	11	15
% of applications awarded funding	50%	40%	23.9%	35.7%
<b>Overall success rate</b>	<b>44%</b>		<b>30%</b>	

The higher success rate in 2019-2020 can be attributed to the improved targeted communication as mentioned in 1.4 (d) and the stronger emphasis on pre-application support that strengthens good applications and diverts projects that do not meet ICF criteria to other sources of funding.

## 2.3 Pre-application advice and additional support for organisations

The pre-application advice sessions offered to potential applicants by CCC service leads and other officers before each funding round have continued to be well attended this year, with 106 delegates attending the formal advice sessions prior to the 3 funding rounds held during this review period. Many others sought pre-application advice from CCF and CCC officers on an informal basis.

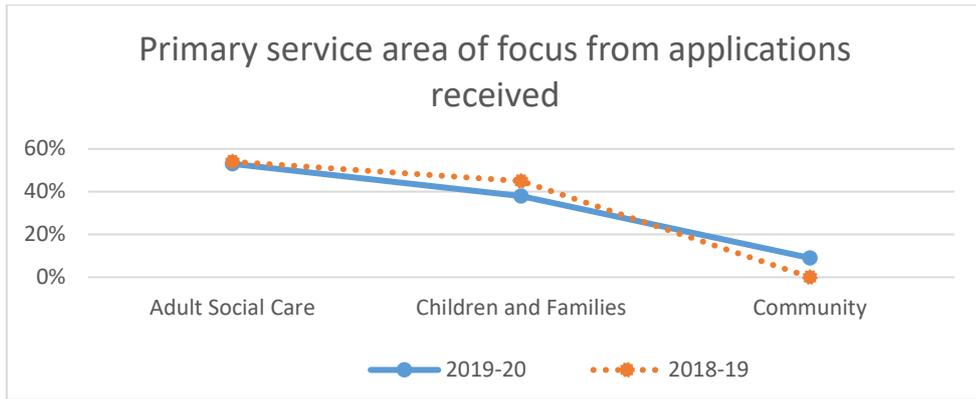
These sessions support applicants to focus and develop their project proposals to meet fund criteria. Where this is not possible and for those who choose not to apply, organisations are advised about other funding opportunities and are given professional support to develop their projects or link them in to appropriate internal and external partnerships. They are also signposted to external support organisations including Support Cambridgeshire who deliver the County Council's Voluntary and Community Sector Infrastructure Support and are able to help with developing an organisation's structure, policies, funding application skills and training/advice.

Feedback from those attending shows they appreciate these early conversations so as to avoid utilising their resource and volunteer time to complete an application where their project aims do not meet the specific funding criteria or there is a better way of achieving their aims.

To illustrate the above and acknowledging it is just outside the review period, in December 2020 the Children and Young Peoples Service Lead held 20 consultation meetings offering support to explore eligibility and the application process with potential ICF applicants. Whilst 5 are likely to meet the criteria and will apply to ICF, the remaining 15 received bespoke advice and support to help them develop and deliver their projects and aspirations. Four groups were able to access additional funding allowing them to support residents affected by the pandemic and 3 groups engaged with officers to seek funding opportunities better matched to their projects. Five projects were supported to engage with partners they were not already linked to, including Living Sport, Public Health Commissioning, the National Lottery and Fullscope. It is anticipated that these conversations will generate in excess of £25k funding from alternative streams and improve the sustainability and reach of each organisation.

## 2.4 Service priorities

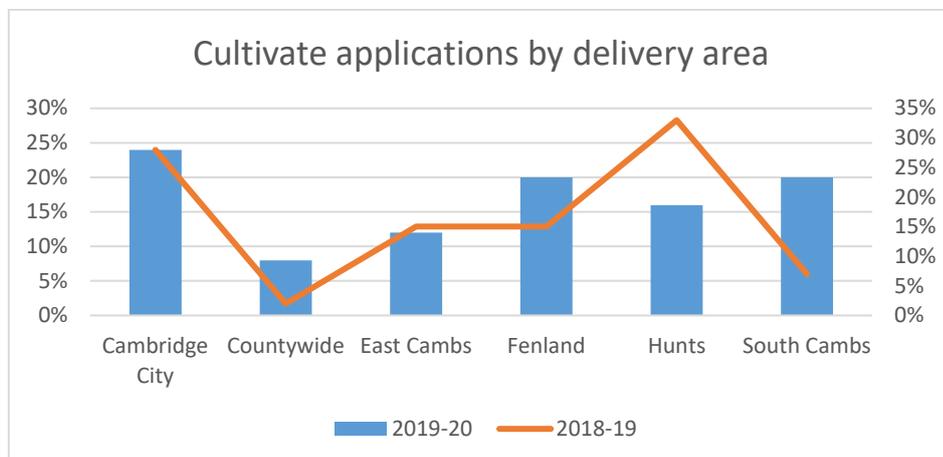
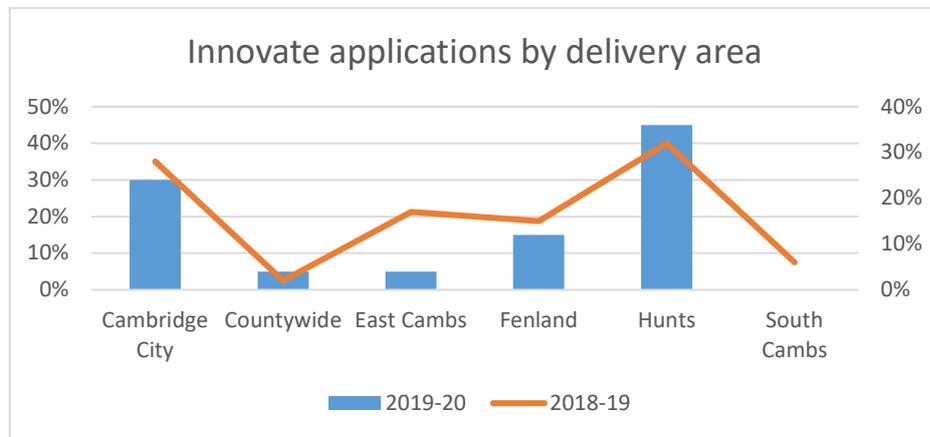
Of the 45 applications received in the 2019-2020 review period, 53% (24) were categorised as focusing on Adult Social Care, 38% (17) on priorities within Children and Families services, and 9% (4) on Community Engagement, although it worth noting many applications and especially those relating to Cultivate funding do cross over into community engagement. This compares to 54% (48) Adult Social Care and 45% (40) Children and Families in 2018 - 2019.



## 2.5 Geographical areas of delivery

Appendix 1 shows the areas of delivery for projects funded in 2019-2020 along with the service priority. When Innovate and Cultivate applications are combined, a higher number of funded applications are delivering projects in Huntingdonshire (12) and an even spread of funded applications from organisations delivering projects in East Cambridgeshire (7), Fenland (7), South Cambridgeshire (7) and Cambridge (6). Two of these projects are being delivered in more than one district and four of these are delivering countywide.

The following graphs show the main geographical focus of applications received during 2019-20 compared to 2018-19, recognising some projects also spanned more than one area.



## 2.6 Total amount of committed funding

The amount of funding committed during the 2019-2020 evaluation period is up to £544,028.90.

Including the 5 grants awarded under the Innovation Fund in 2016-17 and those awarded in 2017-2018 (19 grants) and 2018-2019 (24 grants) the total amount of funding committed between December 2016 and 1 August 2020 is up to £1,685,747.50.

The amount of uncommitted ICF funds remaining for future funding rounds is £139,254.14.

## 2.7 Unsuccessful applications

The ICF Recommendation Panel are responsible for scoring each application against the fund criteria using the information provided by the applicant on their proposed project.

In line with previous years, applications were most commonly unsuccessful in securing funding because they did not meet the key funding criteria relating to demand reduction and return on investment (ROI).

Funding Criteria	Out of 25 unsuccessful applications – number of organisations for which this was one of two lowest scoring criteria
The project provides evidence that it will either reduce the need for people to use council services and/or reduce council expenditure.	24
Project beneficiaries receive high-cost support or services from the council, or are likely to need high cost support or services in the future.	21

## 2.8 Completed projects: Estimated returns on investment

Fourteen projects completed their funding term during this evaluation period. The return on investment from the completed projects has been estimated as follows:

- Total grants committed: £304,245.88
- Total estimated return on investment, including the grant award: £427,894

Appendix 2 details each of the 14 projects, showing grant awarded and ROI.

In most cases a favourable return on investment is demonstrated in line with initial bids and plans and it is important to distinguish this from a reduction in actual costs incurred. Many of the projects are geared towards early help and prevention, for example, building community capacity through increased volunteering and community social actions, including those which result in residents living independently for longer within their own homes and communities. These projects help the Council avoid future cost escalations and

delay anticipated increases in demand, rather than leading to savings which can directly reduce the recurrent amount of cash spent on existing services.

## 2.9 Projected returns on investment for 'live' projects

Appendix 3 details the 29 'live' funded projects that have signed a grant offer agreement at the time of report writing and the 11 recently approved projects where grant documentation is yet to be completed.

The projected return on investment from the 29 live projects is:

- Total grants committed: £697,358
- Total projected return on investment, including the grant award: £1,235,725

## 2.10 Completed Project Outcomes

Each of the 14 projects completing their Innovate and Cultivate funding term during this evaluation period have submitted a detailed final monitoring report which has been agreed with their Service Lead contact and CCF.

- 2.11 The evaluations of completed projects show that they are providing high quality care and support to some of our most vulnerable residents whilst also providing capacity and support to community groups and VCS organisations. These projects are therefore achieving the following priority service level outcomes:

### Adult Social Care

- 1) Maintaining and maximizing independence
- 2) Connecting to the local community and staying well
- 3) People having greater choice and control over how their care needs are met

### Children's Services

- 1) Building connections between the voluntary sector and County Council services
- 2) Supporting emotional well-being in high needs communities
- 3) Youth work in high needs communities
- 4) Community based family support activities in high needs communities

- 2.12 The 14 completed projects are also achieving the following positive outcomes for beneficiaries and the wider community:

- Reduced loneliness and isolation
- Increased sense of personal safety
- Increased confidence, self-esteem and independence
- Increased health and wellbeing
- Reduced incidences of domestic abuse and increased awareness of domestic abuse
- Increased confidence in parenting and behavioural management of children
- Improved relationships with own children
- Improved behaviour and well-being of children
- Increased access to positive activities for young people
- Increased opportunities for young people to co-produce youth programmes
- Reduced school exclusions and improved pupil behaviour
- Improved ability to communicate with others

- Reduced stress and mental distress
- Increased awareness of local support networks and communities of interest
- Greater uptake of preventative services and benefits
- Increased friendship circles, social engagement and social opportunities
- Respite for carers
- Support for those with dementia
- Increased digital inclusion and connectivity
- Improved physical, emotional and cognitive ability

#### Impacts on the wider community

- Raised awareness of different disabilities
- Increased volunteering
- Improved skills and confidence of volunteers
- Developed local support networks
- Provided food, goods, services and assistance during lockdown
- Increased sense of community and togetherness
- Increased opportunities for learning and sharing skills
- Reduced crime and the perception and fear of crime
- Reduced anti-social behaviour of young people

In addition to the positive impacts these project have on their beneficiaries and communities, the projects are offering invaluable opportunities for learning for the county council, where innovation allows a different way of working and positively challenges our thinking.

## 2.13 Applicant feedback

As part of the annual evaluation, applicants were asked to comment on their experience of the fund.

- 96% agreed that the webpage contained sufficient information.
- 75% received support during the application process from Cambridgeshire Community Foundation and/or Cambridgeshire County Council.
- 58% of those who responded attended the pre-application advice sessions and 79% found the Cambridgeshire Insights data sets useful.
- 83% were happy or very happy about the application process, 13% were neutral and 4% were unhappy or very unhappy.

Many comments complimented the support received and indicated that they found the process satisfactory. The application process was considered lengthy by some, especially for smaller groups.

Due to the ongoing global pandemic, the survey also inquired whether the pandemic had any impact on the groups' decisions to apply and 10 of the 24 responses indicated the pandemic confirmed their need to apply to the fund due to increased need, decreased funding from other areas, or changes to programming due to the pandemic.

## 2.14 Impact of the pandemic on funded projects

In November 2020, CCF sent out a questionnaire to 36 groups who have live grants from the Innovate and Cultivate Fund. 22 responses were received.

The most common impacts of the pandemic to date include:

- Shutting down programmes that could not be moved online
- Moving programmes and operations online where possible
- Increasing demand or change in demand for services
- Reduction in income - specifically unrestricted funds, and fewer fundraising opportunities
- Coping with additional challenges of not being able to see people face to face
- Delayed ICF programme

The most commonly anticipated needs and impacts in the next 6 to 18 months include:

- Increasing financial uncertainty as reserves dwindle and income streams remain limited
- Maintaining some of the online offerings or changes to programmes
- Continued increases in need for services and for additional funding/staff/resources
- Continued rise in mental health issues and unemployment
- Increasingly reliant on grant funding as other income streams cease
- Continued uncertainty in service provision as government guidance changes

72% of the responses indicated that the ICF grant increased their ability to respond to any new pandemic-related needs. A few of their comments are included below.

*“Our Innovate and Cultivate grant gave us the financial security to continue our work. We were able to keep employing our workers and they did a great job of adapting to online youth work.”*

*“[The grant] enabled us to redesign and upgrade our website, which is proving invaluable for our clients and organisations who are able to access information quickly and refer quickly.”*

*“The funds we received from Innovate and Cultivate have helped us respond to these increasing needs. The funding works towards building support networks for young people and helping parents/carers better support the mental health needs of their children which will be even more valuable and important over the coming year.”*

*“[The grant] has been a lifeline. Most of our clients are suffering with mental health issues and our caseworker has been able to support them with their benefit applications, attend telephone medical assessments and tribunals. This has gone a long way to relieve their anxiety about the process and has resulted in clients being awarded their benefits sooner than they would normally do so.”*

2.15 County Council project service leads were separately asked to reflect on the impacts of the pandemic on the projects that they supported as part of their service lead evaluations.

- i. Projects requiring face-to-face contact were most impacted by the pandemic, with many having to pause their programmes or delay the start dates of their projects.

Whilst some face to face work was transferred online or done at a distance, this was not always possible.

- ii. Fourteen live projects were unable to adapt their projects and opted to scale down or completely pause their projects during the first lockdown and in some cases beyond, or delayed their start dates until pandemic restrictions have eased enough to allow them to deliver their activities as originally planned.
- iii. Projects that were able to move from face to face to online support and phone calls have been able to continue supporting their beneficiaries throughout 2020. For some, the rapid development of a virtual offer has been a beneficial addition to their programmes and has allowed them to support a wider network of people. The lower costs and time gained by not having to travel to meet clients has also been a positive outcome of this new way of working.
- iv. Many groups have been able to respond rapidly and effectively to the challenges that the pandemic has thrown up by directly supporting residents. Timebanks, parish nursing, social prescribing and good neighbour schemes have made valiant efforts to support their residents and communities during the crisis. To illustrate, Hemingford Hub was 'highly commended' at the Hunts Forum Volunteer Awards 2020 for its efforts to mobilise over 140 volunteer to help residents with shopping, collecting medication, walking dogs, organising tea parties, delivering hot meals, minor repairs, and friendly phone and video calls.
- v. Many organisations have seen demand rise on their services, with increased referrals reflecting greater needs among target groups and Cambridgeshire residents. For example, since the beginning of the first lockdown Huntingdon's Disease Association has experienced a 67% increase in the number of safeguarding referrals made to their advisory service. This is expected to become more acute the longer this pandemic lasts and continue to have lasting impact beyond the current crisis. Similarly, referral rates and self-referrals for projects relating to mental health have seen sharp rises and have placed pressure on staff resources.
- vi. Employment support programmes for people with mental health problems or physical or learning disabilities have been impacted by the reduction in suitable employment and work experience opportunities for their clients. They have also been hampered by the move to on-line job coaching and mentoring, which some clients do not engage with due to anxiety or discomfort with the medium. One LD employability project highlighted that in the year between August 2019 and August 2020, new job seeker applications in East Anglia have increased significantly [with a suggestion that this was increased from 372 to 2,668 (more than 600% increase)], which they use to demonstrate that for people with additional needs to find paid work will be tougher now than ever before.
- vii. Service leads have supported these projects throughout the pandemic to continue delivering their programmes, to adapt their projects to the new realities, to pause projects or start them in more suitable circumstances, and to agree pathways to achieving targets and outcomes.

## 2.16 Key changes made in 2019-2020

As agreed by Committee in March 2020 and mentioned in 1.4a-d, four areas of focus were agreed for the coming year. A number of these and other key changes have been made to the fund during this reporting period.

- i. Influencing future commissioning decisions (1.4 1 refers): The learning from three projects delivering Learning Disability employment support (Thera Trust, Royal Mencap Society and The Prospects Trust) have shaped the new commissioning models in that service area. Further examples include projects that fit the Think Communities ethos, and that could be encouraged to be replicated at the community and place based level, including the community link worker for elderly people in Littleport, the St. Ives Cares project, and The Lighthouse Centre's Linking Lives project. We have also developed the new cultivate project ideas as a result of those initiatives that could be replicated at the place based level.
- ii. The introduction of a micro grants stream (1.4 1 refers): a proposal for £2k per annum made available to the new Think Community Place Coordinators (i.e. £10k in total). This idea will be taken up during 2021-2022 using alternative funding made available to the Think Communities service.
- iii. Three new Cultivate Project Ideas (1.4 3 refers), formerly called Cultivate Seed Fund Projects, are in place and provide guidance to apply for grants for Community Youth Workers, Mobile Warden Schemes and Digital Inclusion Projects. The guidance for each project includes advice on developing community-led projects, estimated costings, grant amount guidelines, and contact details for support organisations who can advise on project development. Funding awards also include a mandatory training and support package from a nominated support organisation.
- iv. Targeted communication (1.4 4 refers): Updated Children & Families service priorities reflect current service priorities and are more in line with Think Communities priorities and ethos. Targeted communication of these service challenges encourage groups and organisations to have greater understanding of our priorities.
- v. Reduced the Cultivate grant threshold from £19k to £15k for the 1 February 2021 funding round to reflect the high demand for funding and the diminishing ICF funds remaining for this round.
- vi. Revised the method of data collection on the Innovate progress monitoring forms to ensure more consistent data is available to evaluate completed projects.
- vii. Adapted the pre-application advice sessions from in-person sessions to telephone appointments and supporting workshop materials were created and circulated to delegates. This has been highly successful and more flexible and accommodating for delegates, resulting in higher attendance and higher application success rates.

## 2.17 Proposals for 2020-2021

As a result of the evaluation set out in the report and following feedback from applicants, service leads, the ICF steering group, Cambridgeshire Community Foundation and Recommendation Panel members, the ICF Steering Group therefore recommends to:

- 1) Request to the General Purposes Committee for a further £300k in additional funds to continue ICF as a Cultivate-only fund. This focus is appropriate for delivery of Cambridgeshire Local, enabling local communities to develop person-centred, place-based solutions.
- 2) Discontinue the Innovate funding stream with immediate effect and therefore the requirement for a 2-stage application process and 2-stage panel meetings.
- 3) Train Think Communities Community Connectors, as part of their induction, to act as ambassadors for the fund in their place, and, to bring back the learning from their local connections to develop ideas for impactful community activity.
- 4) Refine the monitoring requirements for all grants:
  - Cultivate monitoring to be changed from quarterly to bi-annually; and
  - Innovate monitoring to be changed from quarterly submissions to a maximum of five monitoring reports over the grant funding period.
- 5) Develop a new project monitoring system that integrates project monitoring with CCF's established salesforce project monitoring system, removing the requirement for service lead to sign-off monitoring by handing responsibility for monitoring returns against the agreed project plans to Cambridgeshire Community Foundation. Service leads to continue to set project targets and outcomes, to retain ongoing oversight of projects and to lead on end of project evaluations.
- 6) Revise the system for CCC payment of grant instalments to Cambridgeshire Community Foundation, to a more administratively efficient maximum of two grant payments for each project.

## 3. Alignment with corporate priorities

### 3.1 A good quality of life for everyone

The following bullet point sets out details of implications identified by officers:

- The focus of the Fund is supporting people to live healthy and independent lives. It focuses upon the most vulnerable groups and enables a locally delivered approach which improves the outcomes for our citizens and communities, as well as to prevent and delay demand for statutory intervention.

### 3.2 Thriving places for people to live

The following bullet point sets out details of implications identified by officers:

- The Fund affords opportunities for individuals and communities to develop their skills and resilience to undertake initiatives that improve and enable independence, health and well-being.

### 3.3 The best start for Cambridgeshire's children

The following bullet point sets out details of implications identified by officers:

- A key focus of the Fund is to enhance delivery against this priority e.g. where the support of the voluntary and community sector could make a real difference to the lives of children and families, providing opportunities for the whole population to succeed and to enable improved outcomes.

### 3.4 Net zero carbon emissions for Cambridgeshire by 2050

There are no significant implications for this priority.

## 4. Significant Implications

### 4.1 Resource Implications

The report above sets out the implications for this priority on service leads, commissioned services from CCF and on the funds financial resource throughout the report above

### 4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

The following bullet point sets out details of significant implications identified by officers:

- Although grants are exempt from procurement regulations, procurement advice has been taken on the grant application process and member involvement in recommending bids for award and final decision of award.

### 4.3 Statutory, Legal and Risk Implications

The following bullet point sets out details of significant implications identified by officers:

- Legal advice has been taken in the setting up of this Fund and in the creation of the grant application and monitoring process.

### 4.4 Equality and Diversity Implications

The following bullet point sets out details of significant implications identified by officers:

- The focus of this Fund on supporting the most vulnerable will mean this investment will make a positive contribution to issues of equality.

#### 4.5 Engagement and Communications Implications

The following bullet point sets out details of significant implications identified by officers:

- The plans for engagement and communication of this Fund are as agreed at 8<sup>th</sup> November 2018 Committee.

#### 4.6 Localism and Local Member Involvement

The following bullet points set out details of significant implications identified by officers:

- Community empowerment sits at the heart of the Innovate & Cultivate Fund which enhances the opportunity for local community organisations to bid for projects which harness the energy of their community.
- Members play a key role in considering each application on its own merits and against the fund criteria. The Communities and Partnership Committee receive recommendations for funding from the Recommendation Panel.

#### 4.7 Public Health Implications

The following bullet point sets out details of significant implications identified by officers:

- The Innovate and Cultivate Fund affords opportunities for individuals and communities to develop their skills and resilience to undertake initiatives that improve health and well-being. The approved projects also support interventions to support those most vulnerable to prevent their health and wellbeing needs escalating and service needs increasing.

#### **Have the resource implications been cleared by Finance?**

Yes

Name of Financial Officer: Martin Wade

#### **Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement?**

Yes

Name of Officer: Gus de Silva

#### **Has the impact on statutory, legal and risk implications been cleared by the Council's Monitoring Officer or LGSS Law?**

Yes

Name of Legal Officer: Fiona McMillan

#### **Have the equality and diversity implications been cleared by your Service Contact?**

Yes

Name of Officer: Adrian Chapman

**Have any engagement and communication implications been cleared by Communications?**

Yes

Name of Officer: Christine Birchall

**Have any localism and Local Member involvement issues been cleared by your Service Contact?**

Yes

Name of Officer: Adrian Chapman

**Have any Public Health implications been cleared by Public Health**

Yes

Name of Officer: Val Thomas

## 5. Source documents

### 5.1 Source documents

Cambridgeshire Community Foundation Innovate and Cultivate Fund application forms and guidance.

### 5.2 Location

Application Form:

<https://ukcf.secure.force.com/forms/ICF>

Guidance:

<https://www.cambscf.org.uk/icf.html>

## Areas of Delivery and Service Priority of Funded Projects

Chart: Funded projects by service area and geographic area for this evaluation period and previous periods for comparison.

Funded Applications Nov 2019 – Aug 2020	Cam City	South Cambs	East Cambs	Hunts	Fenland	Adult Social Care	Children & Families
A Mindful Paws							
Burwell and District Day Centre							
Caldecote, Dry Drayton & Hardwick Community Scheme							
Cambridge Early Years Teaching School Alliance (Huntingdon Nursery School)							
Caring Together							
Centre 33							
Connected Lives							
Disability Huntingdonshire (DISH)							
Fenland District Council - Active Fenland							
Fenstanton Parish Council							
Huntington's Disease Association							
KICK							
Lighthouse Ely							
Littleport Parish Council							
Ormiston Families							
Red Hen Project							

Refuge							
St Ives Town Council							
Sustainable Cottenham CIO							
The Kite Trust							
<b>TOTALS</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>12</b>	<b>7</b>	<b>10</b>	<b>9</b>

Successful applications submitted 2 May 18 – 1 Aug 19*	Cam City	South Cambs	East Cambs	Hunts	Fenland	Adult Social Care	Children & Families
Arthur Rank Hospice Charity							
Cambridge Acorn Project CIC							
Cambridge City Council - Safer Communities Team							
Cambridge Early Years Teaching School Alliance (Huntingdon Nursery School)							
Centre 33							
Community Care Matters Gamlingay CIC							
Disability Cambridgeshire							
Disability Huntingdonshire (DISH)							
Hemingford Hub							
Histon & Impington Community							
Huntingdon Town Council							
Lifecraft							
Ormiston Families							
Papworth Trust							
People Potential Possibilities T/A P3							
Pinpoint CIO							
Romsey Mill							

Royal Mencap Society							
Sawston Parish Council							
Sutton Parish Council							
The Cambridgeshire Police Shrievalty Trust							
The Edmund Trust							
The Prospects Trust							
Thera East Anglia of Thera Trust							
TOTALS	11	11	9	11	8	16	8

\*Funding offers were withdrawn from Red2Green and Switch Now CIC so these two projects have been removed from the 2018-19 chart.

## Savings and Return on Investment of Funded Projects

Fourteen projects completed their funded activity in 2019-20, This table sets out the estimated return on the financial investment. Quarterly monitoring reports are received and approved by project service leads. Final project evaluations are then prepared by the service leads supporting each project and approved by the steering group.

	Funded organisation	Funding award	Savings target over 3 years (includes grant investment)	Estimated ROI (includes grant investment)
1	Cambridge Women's Resource Centre	£10,000.00	£12,976	£12,976
2	Cambridgeshire Deaf Association	£50,000.00	£69,794	£61,453.60
3	Disability Huntingdonshire (DISH)	£7,767.00	£11,692	£16,272.72
4	Hemingford Hub	£2,380.00	£2,940	£8,468.40
5	Holy Trinity Church Hildersham PCC	£10,000	£17,267	£61,568
6	Houghton & Wyton Time Bank	£10,000.00	£12,027	£15,392
7	Meadows Children and Family Wing	£49,478.00	£189,304	£189,304
8	Pinpoint CIO	£47,099.88	£100,650	£47,099.88
9	Ramsey Neighbourhoods Trust	£7,500.00	£8,533	£10,563.72
10	Romsey Mill (Aspire)	£9,903.00	£24,999	£24,999
11	Romsey Mill (Trumpington Youth Development)	£49,063	£104,626	£104,972.50
12	South Cambridgeshire District Council	£10,000	£33,073	£33,073
13	The Cambridgeshire Police Shrievally Trust	£10,000	£15,988	£57,638
14	The Resilience Group (Blue Smile, CFMS & Relate Cambridge)	£31,055	£39,762	£31,055
<b>Totals</b>		<b>£304,245.88</b>	<b>£643,631</b>	<b>£427,894</b>
Total grants committed: £304,245.88 Savings target over 3 years (includes grant investment): £643,631 Total estimated return on investment including grant award: £427,894				

## Current and Recently Approved Projects

Live projects during 2019-2020, with estimated return on investment (savings targets set out at the project initiation meeting)

	Funded organisation	Funding Round	Amount Awarded (up to)	Savings Target (includes grant investment)	Project Start Date	Project End Date
1	The Cinnamon Network CIO	Mar 18	£17,800	£23,752	01/04/2018	21/11/2020
2	Royal Mencap Society	Nov 18	£50,000	£84,315	01/06/2019	21/06/2020
3	Thera East Anglia of Thera Trust	Nov 18	£41,946	£59,913	01/04/2019	21/05/2020
4	Lifecraft	Nov 18	£49,080	£83,023	01/07/2019	21/01/2021
5	The Prospects Trust	Nov 18	£50,000	£58,300	01/06/2019	21/06/2021
6	Huntingdon Town Council	Nov 18	£50,000	£55,525	01/04/2019	21/05/2021
7	Cambridge City Council - Safer Communities Team	Nov 18	£7,450	£13,727	01/01/2018	21/05/2020
8	Histon & Impington Community	Nov 18	£2,800	£4,756	05/03/2018	21/11/2020
9	Sawston Parish Council	May 19	£12,000	£18,109	01/09/2019	21/09/2021
10	Arthur Rank Hospice Charity	May 19	£18,677	£20,598	01/12/2019	21/12/2020
11	Community Care Matters Gamlingay CIC	May 19	£10,720	£13,020	03/09/2019	21/09/2020
12	The Edmund Trust	May 19	£17,498	£21,239	01/09/2019	21/09/2021
13	Cambridge Acorn Project CIC	May 19	£18,450	£28,450	01/01/2020	21/01/2022
14	Cambridge Early Years Teaching School Alliance	May 19	£8,735	£34,221	30/09/2019	21/07/2020
15	Disability Cambridgeshire	May 19	£18,000	£25,916	01/09/2019	21/09/2021
16	Sutton Parish Council	Aug 19	£11,039	£14,904	01/12/2019	21/12/2021
17	Ormiston Families	Aug 19	£50,000	£55,455	01/01/2020	21/01/2021
18	Papworth Trust	Aug 19	£15,000	£16,766	01/01/2020	21/01/2021

19	People Potential Possibilities (P3)	Aug 19	£41,200	£42,220.50	01/04/2020	31/03/2021
20	Centre 33	Aug 19	£49,182	£72,625	01/07/2020	30/06/2022
21	Huntington's Disease Association	Nov 19	£4,000	£29,829.40	01/04/2020	31/03/2021
22	Fenland District Council - Active Fenland	Nov 19	£5,760	£6,456.96	01/04/2020	31/03/2021
23	Sustainable Cottenham CIO	Nov 19	£4,015	£4,283.52	01/04/2021	31/03/2023
24	Burwell and District Day Centre	Nov 19	£15,883	£16,179.04	01/08/2020	31/07/2022
25	Disability Huntingdonshire (DISH)	Feb 20	£6,000	£6,425.28	01/06/2020	31/05/2021
26	Cambridge Early Years Teaching School Alliance	Feb 20	£9,925	£9,925	01/10/2020	30/09/2021
27	Ormiston Families	Feb 20	£44,308	£379,160	01/04/2020	31/03/2021
28	Refuge	Feb 20	£49,350	£50,015	01/10/2020	31/03/2022
29	The Kite Trust	Aug 20	£18,540	£28,837	01/01/2021	31/12/2021

Total grants committed to 'live' projects: £697,358

Potential estimated return on investment including initial investment : £1,235,725

	New grant awards (Grant offer not yet signed)	Funding Round	Amount Awarded (up to)	Savings Target (includes grant investment)	Project Start Date	Project End Date
30	Caldecote, Dry Drayton & Hardwick Community Scheme	Nov 19	£6,581	TBC	TBC	TBC
31	KICK	Aug 20	£27,090	TBC	TBC	TBC
32	Connected Lives	Aug 20	£50,000	TBC	TBC	TBC
33	St Ives Town Council	Aug 20	£49,752	TBC	TBC	TBC
34	Littleport Parish Council	Aug 20	£26,926	TBC	TBC	TBC
35	Caring Together	Aug 20	£49,998	TBC	TBC	TBC
36	Fenstanton Parish Council	Aug 20	£10,500	TBC	TBC	TBC
37	Red Hen Project	Aug 20	£49,783	TBC	TBC	TBC
38	Centre 33	Aug 20	£49,571	TBC	TBC	TBC
39	Lighthouse Ely	Aug 20	£16,047	TBC	TBC	TBC
40	A Mindful Paws	Aug 20	£50,000	TBC	TBC	TBC

Total grants committed (grant offer documentation outstanding): £386,248  
Potential estimated return on investment including initial investment: to be confirmed