

Directorate: Finance and Resources, and Strategy and Partnerships
 Subject: Finance Monitoring Report – October 2025 (period 7)

Contents

Section	Item	Description
1	Revenue Executive Summary	High level summary of information and narrative on key issues in revenue financial position
Appx 1a	Service Level Financial Information	Detailed financial tables for within Finance and Resources main budget headings
Appx 1b	Service Level Financial Information	Detailed financial tables for within Strategy and Partnerships main budget headings
Appx 1c	Service Level Financial Information	Detailed financial tables for within Corporate, Funding and Capital Financing main budget headings
Appx 2	Capital Appendix	This contains more detailed information about the capital programme, including funding sources and variances from planned spend.

1. Revenue Executive Summary

1.1.1 Finance and Resources

Forecast Outturn Variance (Previous) £000	Service Area	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-322	Executive Director of Finance & Resources	345	0	345	141	-322	-93.2%
-570	Customer & Digital Services	15,416	-894	14,522	11,749	-503	-3.5%
-207	Finance & Procurement	11,761	-2,532	9,230	5,778	-166	-1.8%
776	Property Services	12,521	-8,364	4,157	3,772	601	14.5%
-411	Investment Activity	5,951	-16,137	-10,186	-6,575	-476	4.7%
-734	Total	45,995	-27,927	18,068	14,865	-866	-4.8%

1.1.2 Strategy and Partnerships

Forecast Outturn Variance (Previous) £000	Service Area	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-837	Executive Director: Strategy & Partnerships	11,218	-437	10,781	5,951	-839	-7.5%
629	Legal & Governance	9,417	-82	9,335	5,152	851	9.1%
-395	Communities, Libraries & Skills	19,322	-11,058	8,264	4,375	-560	-6.8%
-603	Total	39,956	-11,577	28,379	15,478	-548	0.0%
-500	Mitigations	0	0	0	0	-500	0.0%
-1,103	Overall Strategy & Partnerships Total	39,956	-11,577	28,379	15,478	-1,048	1.0%

1.1.3 Corporate, Funding & Capital Financing

Forecast Outturn Variance (Previous) £000	Service Area	Gross Budget £000	Income Budget £000	Net Budget £000	Actual to date £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
1,083	Capital Financing	54,363	-10,616	43,747	6,968	2,364	5.4%
0	Corporate Items	7,447	-824	6,623	4,741	0	0%
-1,013	General funding sources	0	-573,927	-573,927	-344,664	-2,383	-0.4%
70	Total	61,809	-585,366	-523,557	-332,955	-19	0%

Appendix 1a – Finance & Resources Detailed Financial Information

Forecast Outturn Variance (Previous) £000	Committee	Budget Line	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Outturn Variance £000	Outturn Variance %
Executive Director of Finance & Resources								
-266	SRP	Executive Director	279	0	279	141	-266	-95%
-56	SRP	Staffing Pay Inflation	66	0	66	0	-56	-85%
-322		Executive Director of Finance & Resources Total	345	0	345	141	-322	-93%
Customer & Digital Services								
-45	SRP	Customer Services	2,591	-289	2,302	1,121	-45	-2%
-525	SRP	IT Services	12,825	-606	12,220	10,628	-458	-4%
-570		Customer & Digital Services Total	15,416	-894	14,522	11,749	-503	-3%
Finance & Procurement								
0	SRP	Service Director of Finance & Procurement	336	0	336	189	0	0%
-16	SRP	Professional Finance	3,078	-312	2,766	1,402	-16	-1%
-12	SRP	Procurement	1,102	-45	1,057	574	-12	-1%
-7	SRP	CCC Finance Operations	249	-157	91	15	10	11%
0	SRP	Insurance Fund	2,094	0	2,094	1,841	0	0%
-172	SRP	Lead Authority Services	4,602	-2,018	2,584	1,527	-149	-6%
0	SRP	External Audit	302	0	302	230	0	0%
-207		Finance & Procurement Total	11,761	-2,532	9,230	5,778	-166	-2%
Property Services								
901	SRP	Facilities Management	8,693	-2,440	6,253	4,644	769	12%
-2	SRP	Property Services	1,191	0	1,191	691	-2	0%
-1	SRP	Property Compliance	427	-20	407	233	-1	0%
-18	SRP	County Farms	1,025	-5,820	-4,795	-2,269	-26	1%
-105	SRP	Strategic Assets	1,185	-84	1,101	472	-140	-13%
776		Property Services Total	12,521	-8,364	4,157	3,772	601	14%

Forecast Outturn Variance (Previous)	Committee		Budget Line	Gross Budget	Income Budget	Net Budget	Actual	Outturn Variance	Outturn Variance
£000				£000	£000	£000	£000	£000	%

			Investment Activity						
76	SRP		Property Investments	4,684	-9,633	-4,948	-6,838	76	-2%
-50	SRP		Company Dividends & Fees	0	-657	-657	0	-50	8%
-125	SRP		This Land	2,061	-4,592	-2,531	1,920	-125	5%
0	SRP		Contract Efficiencies & Other Income	-251	0	-251	-158	0	0%
-88	SRP		Collective Investment Funds	-1,428	0	-1,428	-317	-88	-6%
-224	SRP		Renewable Energy Investments	885	-1,255	-370	-1,181	-289	78%
-411			Investment Activity Total	5,951	-16,137	-10,186	-6,575	-476	5%
-734			Overall Finance & Resources Total	45,995	-27,927	18,068	14,865	-866	-5%

Appendix 1b – Strategy & Partnerships Detailed Financial Information

Forecast Outturn Variance (Previous) £000	Committee	Budget Line	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-472	SRP	Executive Director: Strategy & Partnerships	756	0	756	180	-472	-62%
-19	SRP	Staffing Pay Inflation	31	0	31	0	-11	-35%
0	SRP	Chief Executive Office	261	0	261	148	0	0%
-148	SRP	Policy, Insight & Change	3,541	-103	3,437	1,883	-148	-4%
0	SRP	Communications	1,065	0	1,065	546	0	0%
0	SRP	Elections	190	0	190	231	0	0%
0	SRP	Emergency Planning	334	0	334	230	0	0%
2	SRP	Human Resources	2,321	-115	2,207	1,267	-12	-1%
-200	SRP	Learning & Development	2,718	-219	2,499	1,465	-196	-8%
-837		Executive Director: Strategy & Partnerships Total	11,218	-437	10,781	5,951	-839	-8%
Legal & Governance								
0	SRP	Internal Audit	644	-23	621	312	-0	0%
618	SRP	Legal & Governance Services	5,874	-3	5,871	3,287	841	14%
-30	SRP	Information Management	1,172	-33	1,138	568	-41	-4%
0	SRP	Democratic & Member Services	460	-23	437	247	-1	0%
40	SRP	Members' Allowances	1,267	0	1,267	739	52	4%
629		Legal & Governance Total	9,417	-82	9,335	5,152	851	9%
Communities, Libraries & Skills								
0	CSMI	Strategic Management - CL&S	-831	0	-831	115	0	0%
-40	CSMI	Public Library Services	5,274	-562	4,712	2,611	-40	-1%
-0	CSMI	Cambridgeshire Skills	2,400	-2,400	0	337	-0	0%
0	CSMI	Archives	486	-51	435	276	0	0%
0	CSMI	Cultural Services	369	-231	137	46	0	0%
-355	CSMI	Communities Service	1,416	-142	1,274	262	-320	-25%
-0	CSMI	Changing Futures	889	-821	68	-836	-0	0%
0	CSMI	Domestic Abuse and Sexual Violence Service	2,706	-538	2,169	1,494	0	0%
0	CSMI	Anti-Poverty	6,612	-6,312	300	71	-200	-67%
-395		Communities Libraries & Skills Total	19,322	-11,058	8,264	4,375	-560	-7%

Forecast Outturn Variance (Previous) £000	Committee		Budget Line	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-603			Total	39,956	-11,577	28,379	15,478	-548	-2%
			Mitigations						
-500			Transfer from S&P earmarked reserves	0	0	0	0	-500	0%
-1,103			Overall Strategy & Partnerships Total	39,956	-11,577	28,379	15,478	-1,048	-4%

Appendix 1c – Corporate, Funding & Capital Financing Detailed Financial Information

Forecast Outturn Variance (Previous) £000	Committee		Budget Line	Gross Budget £000	Income Budget £000	Net Budget £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
			Capital Financing						
1,083	SRP		Capital financing costs and minimum revenue provision	54,363	-10,616	43,747	6,968	2,364	5%
1,083			Capital Financing Total	54,363	-10,616	43,747	6,968	2,364	5%
			Corporate Items						
0	SRP		Cambridgeshire and Peterborough Combined Authority levy	10,050	0	10,050	10,049	0	0%
0	SRP		Environment Agency levy	466	0	466	464	0	0%
0	SRP		Corporate reserves contributions	-3,890	0	-3,890	-3,890	0	0%
0	SRP		Central holding and miscellaneous accounts	820	-824	-3	-1,881	0	-14%
0			Corporate and Funding Items Total	7,447	-824	6,623	4,741	0	0%
			General funding sources						
0	SRP		Council Tax Precept	0	-419,394	-419,394	-251,636	0	0%
-1,013	SRP		Business Rates	0	-78,699	-78,699	-45,393	-826	-1%
0	SRP		Corporate grants	0	-74,335	-74,335	-46,856	-1,557	-2%
0	SRP		Revenue support grant	0	-1,499	-1,499	-779	0	0%
-1,013			Total general funding for net budget	0	-573,927	-573,927	-344,664	-2,383	0%
70			Overall Corporate, Funding & Capital Financing Total	61,809	-585,366	-523,557	-332,955	-19	0%

Original 2025-26 Budget as per Business Plan £000	Committee	Scheme Category	Total Scheme Revised Budget £000	Total Scheme Variance £000	Budget Carried-forward 2025-26 £000	Budget Re-phasing 2025-26 £000	Additional/Reduction in Funding 2025-26 £000	Revised Budget for 2025-26 £000	Actual Spend £000	Outturn Variance £000
4,462	SRP	Decarbonisation Fund - Council buildings low carbon heating	11,458	-2,744	-286	0	0	4,176	755	-2,744
500	SRP	County Farms Investment	5,008	0	0	0	0	500	58	0
973	SRP	Community Hubs - East Barnwell	1,436	0	-21	0	0	952	0	-907
0	SRP	Mill Farmhouse	483	0	111	0	-80	31	0	0
97	SRP	Lower Portland Farm	3,741	0	94	-63	0	128	0	0
350	SRP	County Farms Investment in Infrastructure	450	0	85	-85	0	350	0	-350
0	SRP	North Angle Farm Road	133	0	317	0	-217	100	0	0
488	SRP	Farms Dairy House	563	0	68	-456	0	100	11	0
-4,576	SRP	Capital Programme Variations Budget	-14,525	0	0	-7	0	-4,583	0	4,583
0	SRP	Capitalisation of Interest Budget	64	0	0	0	0	0	0	0
12,041		Total	48,995	-3,562	2,403	-611	-2,047	11,786	4,009	-236

Strategy and Partnerships

Original 2025-26 Budget as per Business Plan £000	Committee	Scheme Category	Total Scheme Revised Budget £000	Total Scheme Variance £000	Budget Carried-forward 2025-26 £000	Budget Re-phasing 2025-26 £000	Additional/Reduction in Funding 2025-26 £000	Revised Budget for 2025-26 £000	Actual Spend £000	Forecast Outturn Variance £000
740	CS MI	Community Fund	5,071	0	129	0	0	869	219	-84
42	CS MI	Library Minor Works	81	0	15	-15	0	42	13	-20

Original 2025-26 Budget as per Business Plan £000	Committee	Scheme Category	Total Scheme Revised Budget £000	Total Scheme Variance £000	Budget Carried- forward 2025-26 £000	Budget Re- phasing 2025-26 £000	Additional/ Reduction in Funding 2025-26 £000	Revised Budget for 2025-26 £000	Actual Spend £000	Forecast Outturn Variance £000
0	CS MI	EverySpace - Library Improvement Fund	618	0	91	0	229	320	331	30
207	CS MI	Darwin Green Library	208	0	1	-208	0	0	0	0
27	CS MI	Cherry Hinton Library	102	0	2	-2	0	27	0	0
181	CS MI	Sackville House Library	582	0	367	-88	0	460	49	-50
0	CS MI	Archives - Camera replacement	45	0	0	0	0	0	0	0
75	CS MI	Huntingdon Library Redesign	161	0	0	-75	7	7	1	0
350	CS MI	Mobile Library Replacement	369	0	0	-345	0	5	0	-5
200	CS MI	Replacement of 32 ageing self-service machines reaching end of life	200	0	0	0	0	200	0	0
8	CS MI	Whittlesey Library Refurbishment	166	0	0	0	0	8	0	-8
1,500	CS MI	Flexible use of capital receipts for change programme	1,500	0	0	0	0	1,894	0	0
0	CS MI	March BMX Pump Track	107	0	50	0	0	50	30	0
-1,166	CS MI	Capital Programme Variations Budget	-1,274	0	0	25	0	-1,141	0	0
2,164		Total	7,936	0	655	-708	236	2,741	642	0

Capital Funding

Finance and Resources

Original 2025-26 Funding Allocation as per Business Plan	Source of Funding	Budget Carried- forward 2025-26	Budget Revisions 2025-26	Revised Budget for 2025-26	Forecast Spend - Outturn	Forecast Variance - Outturn
£000		£000	£000	£000	£000	£000
2,219	Grant Funding	286	-97	2,408	1,964	-444
3,766	Prudential Borrowing	1,742	-2,489	19	2,963	2,944
131	S106 Contributions	0	0	131	0	-131
5,925	Other Contributions	375	-72	6,228	6,623	395
0	Capital Receipts	0	0	3,000	0	-3,000
12,041	Total including Capital Programme Variations	2,403	-2,658	11,786	11,550	-236

Strategy and Partnerships

Original 2025-26 Funding Allocation as per Business Plan	Source of Funding	Budget Carried- forward 2025-26	Budget Revisions 2025-26	Revised Budget for 2025-26	Forecast Spend - Outturn	Forecast Variance - Outturn
£000		£000	£000	£000	£000	£000
952	Capital Receipts	0	24	1,370	1,370	0
175	Grant Funding	26	-80	121	121	0
362	Developer Contributions	450	-381	431	401	-30
675	Prudential Borrowing	129	-112	692	692	0
0	Revenue contributions	50	77	127	157	30
2,164	Total including Capital Programme Variations	655	-472	2,741	2,741	0